



City of Centennial

2010

ANNUAL BUDGET

2009 REVISED / 2010 ADOPTED

*"I believe the way we
create our future
is to tap our
community's energy
and ideas to chart an
intentional future
that is far superior
than a future left to
chance."*

Mayor Randy Pye



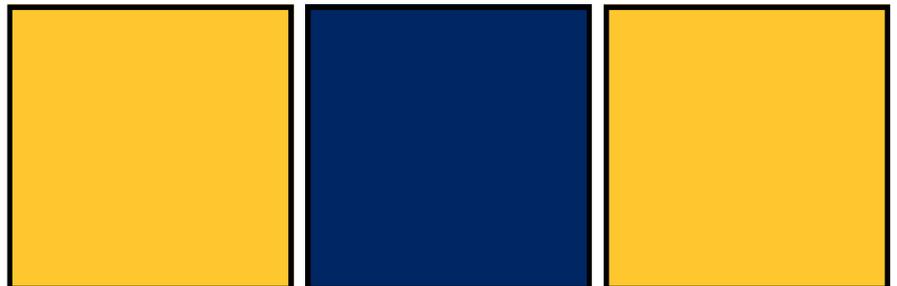


City of Centennial

CITY OF CENTENNIAL

2010 ANNUAL BUDGET

2009 REVISED / 2010 ADOPTED BUDGET





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Centennial
Colorado**

For the Fiscal Year Beginning

January 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Centennial, Colorado** for its annual budget for the fiscal year beginning **January 1, 2009**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



City of Centennial

2010

Annual Budget

2009 Revised / 2010 Adopted Budget

Elected Officials

Mayor Randy Pye

Mayor Pro Tem Rick Dindinger - Council District 1

Vacant Seat - Council District 1

Sue Bosier - Council District 2

Keith Gardner - Council District 2

Rebecca McClellan - Council District 3

Patrick Anderson - Council District 3

Todd Miller - Council District 4

Ron Weidmann - Council District 4

Linda Gawlik - City Clerk

Susan Bockenfeld - City Treasurer

Centennial Budget Committee

Mayor Randy Pye • Councilmember Sue Bosier • City Treasurer Susan Bockenfeld

C.J. Whelan, Citizen • Curtis Winar, Citizen

Jacque Wedding-Scott, City Manager • Mike Connor, Acting Finance Director

City Staff

Jacque Wedding-Scott, City Manager

Brenda Madison, Deputy City Clerk • Dave Zelenok, Public Works Director

Rick Coldsnow, CIP Manager • Richard Lewis, Public Works Project Manager

Marie White, Human Resources Director • Karen Stickland, Management Analyst

Grayson Robinson, Sheriff • Kimber Liss, Court Administrator • Bob Widner, City Attorney

Corri Spiegel, Economic Development Manager • Sherry Patten, Communications Director

Wayne Reed, Planning and Development Director • Gary Wilson, Long Range Planning Manager

Mike Connor, Assistant City Manager / Acting Finance Director • Dawn Priday, Accounting Director

Contents and Production

Dawn Priday, Jessica Savko, Corri Spiegel, Elisha Thomas,

James Clanton, Mike Connor, Allison Wittern, Sherry Patten & Marie White

Cover by Corri Spiegel



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CENTENNIAL IS



*Our City strives to
provide outstanding
services to all residents
and nurture a
supportive community
that enhances the lives
of all our citizens.*

SUPPORTIVE





BUDGET GUIDE

How To Use This Document

The City Manager of the City of Centennial presents the Annual Budget to the Elected Officials and citizens as a funding plan for policies, goals, and service levels as determined by the City Council. The budget document is a comprehensive decision-making tool that provides detail for the 2009 Revised and 2010 Adopted Budget. This budget document includes 2008 Actual, 2009 Revised and 2010 Adopted Budget data.

The budget document provides fund summary reports as well as program budgets that identify activities and financial detail for each City department. The department budget will convey to the reader that recent accomplishments and future goals correlate with the community's vision as reflected in *Our Voice. Our Vision. Centennial 2030*. Also included in each department section is a report of performance measurements demonstrating the outputs of the program. The department and program summaries provide assistance to the reader in understanding historic data along with the current and adopted budgetary detail. To the extent possible, 2009 budgeted and revised amounts have been restated to reflect the organizational and fund structures. Council's goals are established on an annual basis for the purpose of guiding the organization. Each department summary identifies the department's overview, accomplishments, goals and objectives, performance measurements and staffing levels.

Included in the Executive Summary section are explanations of significant changes and/or variances that have occurred between the 2009 Adopted Budget and the 2010 Adopted Budget. Departmental expenditures are summarized in the department overviews; however, a more comprehensive line item detail is provided in the Line Item Detail section of the budget document. Staffing levels over a three year period are reflected in the Staffing section of the budget.

There are twelve sections of the budget document, each containing the financial overview and commitments for the budget year.

Budget Guide

This guide is a summary of the information contained in the annual budget document. There are twelve (12) main sections to this book: the Budget Guide, Budget Message, Strategic Plan, Introduction, Executive Summary, Fund Summaries, General Fund, Land Use Fund, Capital Improvement Program, Miscellaneous Funds, Staffing, Line Item Detail, and Appendix.

Budget Guide

The Budget Guide provides the readers a brief overview of the budget document and the sections contained within. The Table of Contents is located in the Budget Guide to direct the reader to the page number and section of interest.

Budget Message

The Budget Message from the City Manager addresses the major policies and priorities of the City Council and financial estimates and operational plans of the organization.

Strategic Plan

The Strategic Plan provides readers the relation between the City's long term and short term goals. Readers can also view historical and forecasted financial sources and uses within all funds.

Introduction

Within the Introduction section of the budget, readers will learn about the City of Centennial, financial policies, budget preparation and budget schedule. The following is a detailed breakout of the Introduction section:



- Organizational Chart
- Government Structure
 - Home Rule as it Relates to the Budget
 - Elected Officials
 - City Employees & Benefits
 - Contractors
 - Scope of Services
- Community Profile
- Budget Policies
 - Budget Philosophy
 - Budget Process
 - Budget Term
 - Basis for Budgeting
 - Budget Recommendations
 - Public Hearings
 - Adoption and Appropriation of Funds
 - Changes to Adopted Budget
 - Supplemental Appropriation
 - Unanticipated Revenue
 - Carry-Over
 - Budget Decreases
 - Level and Control / Budget Transfers
 - Lapsed Appropriations
 - Budget Preparation and Schedule
 - Fund Accounting
 - City Fund Types
- Other Financial Policies
 - Revenue Overview
 - Expenditure Policy
 - Fund Balance and Reserve Policies
 - Cash Management and Investment Policy
 - Asset Inventory
 - Risk Management
 - Capital Improvement Fund Policy
 - Debt Policy
 - TABOR

Executive Summary

The Executive Summary provides readers with a summary and explanation of variances.

Fund Summaries

This section provides the reader with a summary of total revenues including other financing sources and expenditures/appropriations including other financing uses for all funds requiring appropriations.

General Fund

Each City department section provides financial and operational information and data for inclusion into the budget. Each section includes the department's overview, organizational chart, 2009 accomplishments, 2010 goals and objectives, budget summary by budget category, and staffing levels.



The departments are separated by function within the City, as follows:

- Legislative
 - Elected Officials
 - City Attorney's Office
 - City Clerk & Liquor Licensing
- City Management
 - City Manager's Office
 - Economic Development
 - Communications
- Administration
 - Finance
 - Nondepartmental
 - Central Services
 - Human Resources & Risk Management
 - Support Services
- Public Works
- Public Safety
 - Law Enforcement
 - Animal Services
 - Municipal Court
- Planning & Development
 - Administration
 - Code & Zoning Enforcement

Land Use Fund

The Land Use Fund is considered an enterprise fund and consists of financial resources used for operations in a manner similar to private business enterprise. The Land Use Fund is primarily funded through charges and fees collected for land use planning and development. The services provided by the Land Use Fund are separated as follows:

- Land Use
 - Current Planning
 - Engineering
 - Long Range Planning
 - Building
 - Contractor Licensing

Capital Improvement Program

This section includes project descriptions and future program planning for the Capital Improvement Fund, Open Space Fund, and Conservation Trust Fund. These funds account for financial resources used for the acquisition, construction and maintenance of capital infrastructure. The General Fund provides the majority of resources to the Capital Improvement Fund. Open Space funds are used to pay for the preservation of open space and are received from a 1/4 cent County sales tax that is distributed to municipalities based on population. This open space sales tax will expire on December 31, 2013. The State of Colorado distributes Conservation Trust Funds, generated from 40 percent (40%) of lottery proceeds, to counties, municipalities and Title 32 districts on a per capita basis.



Miscellaneous Funds

The Miscellaneous Funds section consists of the City's other funds. This section is broken as out follows:

- Miscellaneous Funds
 - General Improvement Districts
 - Cherry Park General Improvement District
 - FoxRidge General Improvement District
 - Walnut Hills General Improvement District
 - Antelope General Improvement District
 - Centennial Urban Redevelopment Authority

Staffing

The Staffing section reports the full time equivalent (FTE) count for the 2008 Actual, 2009 Revised, and 2010 Adopted Budgets.

Line Item Detail

The Line Item Detail section provides expenditure detail for all departments, programs, and funds. Revenue detail is also provided for certain other funds.

Appendix

A list of terms used throughout the budget document and a short definition of each term is included as a resource to the reader. A list of common acronyms used in City financial and other documents is also included as a resource to the reader. Authorized expenditures over \$30,000 are listed by fund in the Appendix.

Other information is included in this section to provide the reader with more detail regarding General Fund Reserves and Resolutions adopting the Annual Budget.



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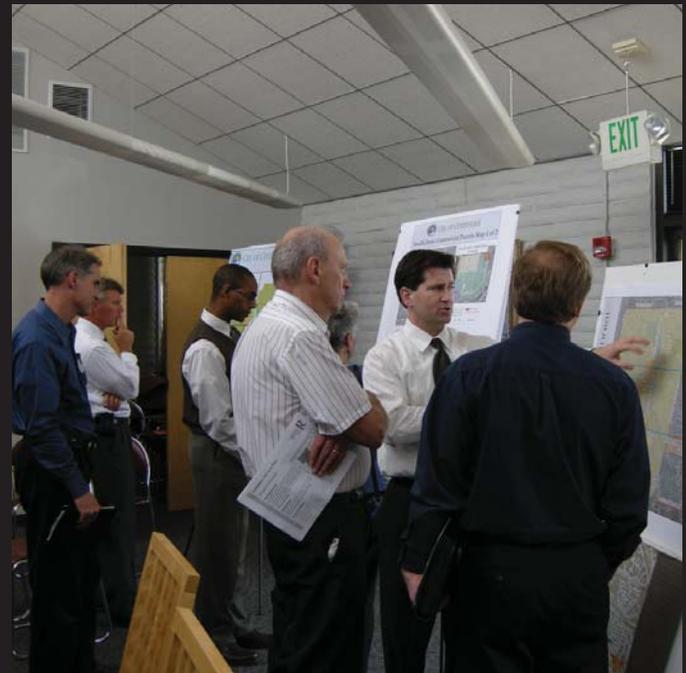
CENTENNIAL IS



We are a well-planned city which strikes a balance between the citizens' desire for efficient and effective government while acknowledging the realistic needs of our community.

BUDGET MESSAGE

BALANCED





City of Centennial

Office of the City Manager

November 2, 2009

Honorable Mayor Pye and Members of City Council:

In accordance with Article 11 of the Centennial Home Rule Charter and Colorado Revised Statutes 29, Article 1, Local Government Budget Law of Colorado, I am pleased to present the 2009 Revised and 2010 Adopted Annual Budgets. This submittal of the budgets represents the policy direction set forth this past year and the allocation of funds for the provision of municipal services to Centennial citizens and businesses. All funds in the 2009 Revised and 2010 Adopted Budgets are balanced.

This budget document provides the legal authority to appropriate and expend funds for each budget year, and explains funding for projects, programs and services. The document also serves as an operations guide by designating service levels to be provided for the current and subsequent years, in addition to being a financial plan guided by Council's goals. We must not only monitor the daily revenues and expenditures, but also look to future commitments and projects to plan accordingly and ensure maintaining and sustainable levels of services.

Balancing the budget is critical in the budget process and requires a constant monitoring of revenues and expenditures to ensure fund balances are preserved at adequate levels. The Budget Team has described the budget process to be ongoing, without a beginning or an end. This process allows Staff to identify when revenues are not in line with expenditures, thereby providing the opportunity to examine any shortfall that the City may experience and to adjust spending accordingly.

Economic Conditions

When the 2009 budget document was approved last year, revenues were steady and the City had not been affected by the economic downturn other communities were experiencing. Revenues for 2009 were conservatively estimated because of several factors: considering that retail sales might slow; a sales tax administration program would be implemented during 2009; and The Streets at SouthGlenn

would open during the third quarter of 2009. As the business climate changed early in 2009, Centennial began to be affected by the economic downturn and 2009 actual revenues were falling short of adopted projections. As a result, the 2009 Revised budget has been adjusted to respond to these unfavorable economic times and the Budget Team has used several indicators to more conservatively plan and estimate for 2010.

National economic trends continue to show weakness across most employment sectors with significantly increased unemployment rates in 2009. The national unemployment rate stabilized with modest gains in the third quarter of 2009, though there is still concern that it may rise above 10 percent (10%) by the end of 2009. Leading indicators note the unemployment rate should start to decline in 2010, though it may take three to five years before the rate returns to equilibrium near 5 percent (5%). The consumer and producer price indices started to stabilize in mid-2009 after steady increases in 2007 and early 2008, followed by sharp decreases in late 2008. Consumer confidence, as measured by the Consumer Confidence Index, has risen steadily since reaching an all-time low of 25.0 in February 2009. It is believed that a healthy economy exists at a minimum level of 90 and above 100 signifies strong growth. National policy efforts related to the finance and automotive bail-outs may have prevented catastrophic failure of the industries, though both sectors continue to show weakness in profit and employment gains.

Colorado has seen similar decreases in unemployment across industry sectors, with construction and mining seeing the largest decreases. Unemployment rates continued to increase through mid-2009, though rates in Colorado are lower than the national average. The state has seen modest gains in the education, healthcare, and government sectors.

Locally, the residential housing market continues to be stable, with modest growth in some areas. However, the commercial real estate market remains an area of concern through 2011. Many commercial assets have financial terms that will reset in the coming years and the tightened credit market may cause difficulty in refinancing. Additionally, increasing unemployment has forced many companies to "right-size" their real estate leases and holdings, creating an abundance of available sub-lease space that will take through 2010 and beyond to absorb. Industry sectors showing strength locally include those in the aerospace and defense fields. Healthcare and medical technology maintain modest growth, though concerns over national healthcare reform may prevent any significant growth in 2010. Weakening in the finance and insurance, construction, and professional services industries has had an impact on local employment. Retail sales show some signs of rebounding with increased consumer

confidence; however, the oversupply of real estate and corporate consolidation may slow any significant expansion until late 2010.

Guiding Priorities

In January 2009, City Council met with staff to discuss the strategic plan for Centennial. Utilizing the strategies and actions desired by the community in *Our Voice. Our Vision. Centennial 2030*, thirty-three (33) strategies were prioritized and staff received the direction to start implementing plans to accomplish the highest sixteen (16) rated strategies. Each Core Value including City Services, Community Quality of Life / Citizen Engagement, Economic Health, and Environment were represented in the prioritized strategies and work was initiated in 2009 for the following Council goals.



City Services

City Services Strategy #3: Ensure accountability in the management and delivery of City services. Respect the original vision while evolving in areas where needs are changing.

City Services Strategy #4: Ensure an adequate level of improvement to infrastructure to sustain the City through 2030.

City Services Strategy #6: Maintain the City in such a way that property values are protected.

City Services Strategy #8: Ensure that all citizens understand their City government and have an opportunity to participate.



Community Quality of Life / Citizen Engagement

Community Quality of Life / Citizen Engagement Strategy #3: Outdoor recreation opportunities. Parks, open spaces, lakes, bike trails, recreational facilities and playgrounds provide places to relax, play and enjoy family.

Community Quality of Life / Citizen Engagement Strategy #4: Clean and well maintained roads,

City properties and neighborhoods. Citizens and City working together to show respect of public and private property in various efforts.

Community Quality of Life / Citizen Engagement Strategy #7: Strong, effective medical, police, and emergency services. Citizens feel safe walking in the streets, playing in the parks and allowing their children to travel and play throughout the City. Citizens feel secure knowing that fire personnel will professionally and competently handle emergency situations.

Community Quality of Life / Citizen Engagement Strategy #8: A balance of commercial development. Citizens are able to shop for their needs within the City. This will attract companies that resonate with the vision of the City and offer employment opportunities for citizens. Tax revenues will increase to support other City initiatives.



Economic Health

Economic Health Strategy #1: Fiscal responsibility. The City takes a disciplined approach to financial responsibility and a long-term view of development opportunities.

Economic Health Strategy #2: Develop innovative, diverse revenue generation sources, both inside and outside Centennial.

Economic Health Strategy #3: Business-friendly government. Centennial streamlines processes that meet business' relocation and growth needs. The City helps promote business in Centennial.

Economic Health Strategy #5: Business recruitment and retention. Recruit and retain strong businesses by creating a built environment, convenient transportation and technological resources that address demands of future businesses.



Environment

Environment Strategy #1: Empower citizens of Centennial with an active role in development and implementation of environmentally sustainable policies.

Environment Strategy #2: Set an example with green City government. Implement sound environmentally friendly policies to show the citizens of Centennial, and society at large, that minimizing environmental impacts can be integrated into everything the City does.

Environment Strategy #6: Improve “connectivity” and non-motorized transportation options. Achieve a reduction in fossil fuel consumption and emissions through an increase in alternative transportation options and efficiency.

Environment Strategy #7: Balance environmental initiatives with sustainable practices. Harmonizing environmental stewardship and economic interests can reduce negative impacts to the eco-system and simultaneously improve efficiency and reduce costs.

As presented at the August 2009 budget workshop, decision packages for consideration include: additions and reductions to the budget; corresponding explanations of how Council's goals are affected; and the corresponding Core Value that is impacted. This presentation connects Council goals and the allocation of resources so that the direction of the City is aligned with the Community's needs.

2009 Budget Committee

During 2009, in accordance with Section 11.16(c) of the City of Centennial's Home Rule Charter, City Council passed Ordinance No. 2009-O-3, creating the Centennial Budget Committee. This committee consists of Mayor Randy Pye, Councilmember Sue Bosier, City Treasurer Susan Bockenfeld, the City Manager, the Acting Finance Director, and two City residents appointed by City Council. The purpose of this committee is to promote citizen involvement in the budgeting decisions of the City by having the committee study all phases of the budget and by having the committee make recommendations and reports to City Council about those studies.

The Budget Committee met three times during the 2009 Revised / 2010 Annual Budget process. The first of these meetings was June 30, 2009, during which the committee discussed its role in the budget process, revenue projections, and elected its officers. The second meeting was on August 11, 2009, during which, the committee reviewed all of the decisions packages presented to City Council at the August Budget Workshop. The third meeting was September 10, 2009. This meeting consisted of a final review of the 2009 Revised / 2010 Annual Budget fund summaries that would be presented to Council at the September 14, 2009 budget presentation.

2009 Revised Budget

The general state of the economy resulted in weaker revenues than anticipated for 2009. A majority of revenue sources for the City experienced smaller revenue streams than anticipated compared to historic trends, with the exception of property tax revenues. The increase to property tax is attributable to the reassessment of property values during June 2008, which predated many of the issues affecting the City's other revenue sources. The reassessment, coupled with the consistent nature of property taxes, allowed this revenue source to stay more stable as other revenue sources faced significant declines.

By the April 2009 Budget Workshop it was apparent that revenues might not meet the original estimate of \$46.5 million in the 2009 General Fund Adopted Budget. Council was presented with a potential revenue shortfall range of \$3.2 to \$4.7 million. As a result of the projected revenue shortfall, Staff presented Council with five options for reducing 2009 expenditures by \$3.0 million; Council reached consensus on staff recommendations, reducing the budget by \$2.8 million and reducing General Fund balance by \$205,900. Recommendations for budget revisions included a reduction in street resurfacing and concrete replacement, as well as a variety of other savings and program reductions. The following table summarizes the 2009 budget revisions made as a result of Council's direction at the April workshop.

April 2009 Reductions to 2009 Adopted Budget			
Capital Improvement Fund			
Budget Line Item	Original Budget	Revised Budget	Reductions
City ID Sign	\$ 20,000	\$ -	\$ (20,000)
Dry Creek/Eudora Signal	39,200	-	(39,200)
Smoky Hill/Kirk Signal	245,000	5,000	(240,000)
Quebec Street Sidewalk	25,000	-	(25,000)
Street Name Signs	25,000	-	(25,000)
2009 Street Rehabilitation Program	3,007,900	1,460,000	(1,547,900)
Supplemental Inspection	93,000	62,000	(31,000)
Material Testing	54,000	36,000	(18,000)
Concrete Replacement Program	280,000	200,000	(80,000)

April 2009 Reductions to 2009 Adopted Budget			
Capital Improvement Fund - Continued			
Budget Line Item	Original Budget	Revised Budget	Reductions
Minor Structure Repairs	30,000	-	(30,000)
Peakview/Peoria Signal	245,000	11,000	(234,000)
Geotechnical Services	25,000	-	(25,000)
Yosemite Sidewalk	27,100	100	(27,000)
General Fund			
Budget Line Item	Original Budget	Revised Budget	Reductions
Public Safety Savings (less Coyote Management Plan)	20,037,596	19,735,596	(302,000)
Nondepartmental - Miscellaneous	200,000	100,000	(100,000)
Agenda Video Production and Streaming	69,000	19,000	(50,000)
Reductions / Savings			\$ (2,794,100)
Transfer from Fund Balance			<u>(205,900)</u>
Total Reductions / Savings			\$ (3,000,000)

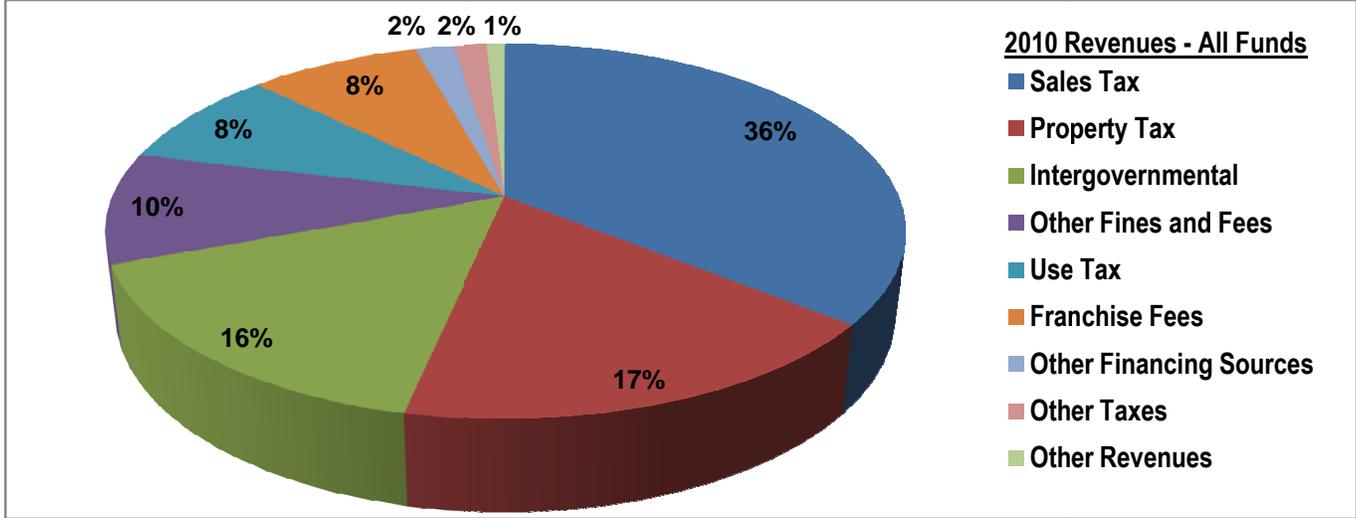
Since the April workshop, the City has analyzed revenues through part of June. Revised revenues for 2009 are now projected at \$42.6 million for the General Fund. After serious consideration of every City program and all services provided either by in-house staff or through contractual relationships, staff has prepared a revised budget for 2009, including projected revenues and further reductions in expenditures and other financing uses. The net result of which adds to the General Fund balance just over \$300,000.

2010 Adopted Budget – Revenues

All Funds Revenues

The City strives to maintain a strong and diverse revenue base, recognizing that dependence on any individual revenue source would make the City more vulnerable to economic cycles. Revenues for 2010 as compared to the 2009 Adopted Budget are expected to decrease by less than 1 percent (1%)

to \$52.5 million for all funds. The overall decrease is primarily related revenue sources including: sales tax, use tax, Highway Users Tax Fund, investment income, franchise fees, and right-of-way permits and degradation fees. This decrease is offset partially by increases in property tax and Federal Grant revenues. Although it is expected that revenues will start to grow with the increase in economic activity because of new retail at The Streets at SouthGlenn and the continued development of the sales tax administration program, all revenue sources have been conservatively projected for 2010. Tax revenues from The Streets at SouthGlenn are divided between the City and the SouthGlenn Metropolitan District according to a prescribed formula by which the City retains the first \$2.1 million and twenty-four percent (24%) of all revenues above \$2.1 million and the District receives the remaining seventy six percent (76%) above the \$2.1 million threshold, from which the District debt service will be paid as a result of the bonds that were issued to finance infrastructure for the development. The addition of Federal Grant Revenues included in the 2010 budget allows additional Capital Improvement Projects. Unfortunately, due to the budget constraints in the 2009 Revised and 2010 Budgets, the Capital Improvement Fund will not receive the same amount of funding as initially desired and some projects have been delayed or eliminated until a steady increase of revenues is realized. The following graph depicts the total revenue sources, including net fund transfers, totaling \$53.5 million, by major source.



The increase in revenues over the 2009 Adopted Budget is due primarily to an increase in property tax and additional Federal Grant revenues. In 2010, the assessed valuation for The Streets at SouthGlenn is expected to increase significantly because of the redevelopment of the property. Property tax revenue projections consider current uncertain economic conditions and the effect of foreclosure

activity. It is expected that a favorable increase in property tax will be realized in 2010, especially at The Streets at SouthGlenn.

The 2010 Budget includes \$1.6 million in Federal Grant Revenues. Energy Efficiency and Conservation Block Grants (EECBG) will provide \$922,900 to the General, Capital Improvement, and Land Use Funds for various projects. The City also applied for a Denver Regional Council of Governments (DRCOG) grant to purchase bus benches and to construct sidewalks connecting pedestrians to bus stops. Total DRCOG funding for these projects is \$417,735. Community Development Block Grant funds totaling \$246,704 will be used for surface treatment and concrete repair.

General Fund Revenues

The General Fund is the general operating fund of the City and is used to account for all resources that are not required to be accounted for in another fund. General Fund revenues represent 83 percent (83%) of the City's total revenue sources.

Budgeted revenues for the General Fund (excluding transfers) are expected to decrease from the 2009 Adopted Budget by \$3.1 million, or 6.6 percent (6.6%). Retail sales tax continues to be the General Fund's largest source of revenues, representing approximately 42 percent (42%) of General Fund revenues. The 2010 Budget for sales tax reflects a decrease from the 2009 Adopted Budget of 9.3 percent (9.3%).

Property tax revenue represents 18.5 percent (18.5%) of General Fund revenues. The 2010 Budget for property tax represents an increase from the 2009 Adopted Budget of 6.3 percent (6.3%). The increase in budgeted property tax revenue is the result of an increase in assessed valuations and is supported by strong collections in 2009.

Use tax revenue represents 10.5 percent (10.5%) of General Fund revenues. The 2010 Budget for use tax reflects a decrease from the 2009 Adopted Budget of 15.5 percent (15.5%). The decrease in use tax revenue is primarily due to slowing automobile sales and a decrease in projected building materials use tax to be collected for 2010 tenant improvements in retail centers under construction.

2010 Adopted Budget – Expenditures

All Funds Expenditures

Staff was directed to maintain 2010 expenditures at or below 2009 revised budgeted amounts except for instances where mandated costs (contractual obligations, legal liabilities, utilities, etc.) beyond staff's ability to control, required an increase. Any increase beyond the 2009 revised budgeted amounts (with the exception of mandated costs) were first reviewed by the City Manager and then presented as a decision package to City Council for consideration at the August budget workshop. In addition to requiring internal departments to adhere to these strict budgetary rules, contractors were also asked to present targeted program reductions within their 2010 budgets. All decision packages presented in this budget have been reviewed by Council and any additional direction received at the August 15th budget workshop has been included in this document. City Council adopted the 2010 expenditures, as presented, under the condition that city staff salary increases be deferred until an analysis of actual and budgeted revenues through May 2010 has been performed and Council votes the salary increases are financially feasible.

Impacts to Service Levels

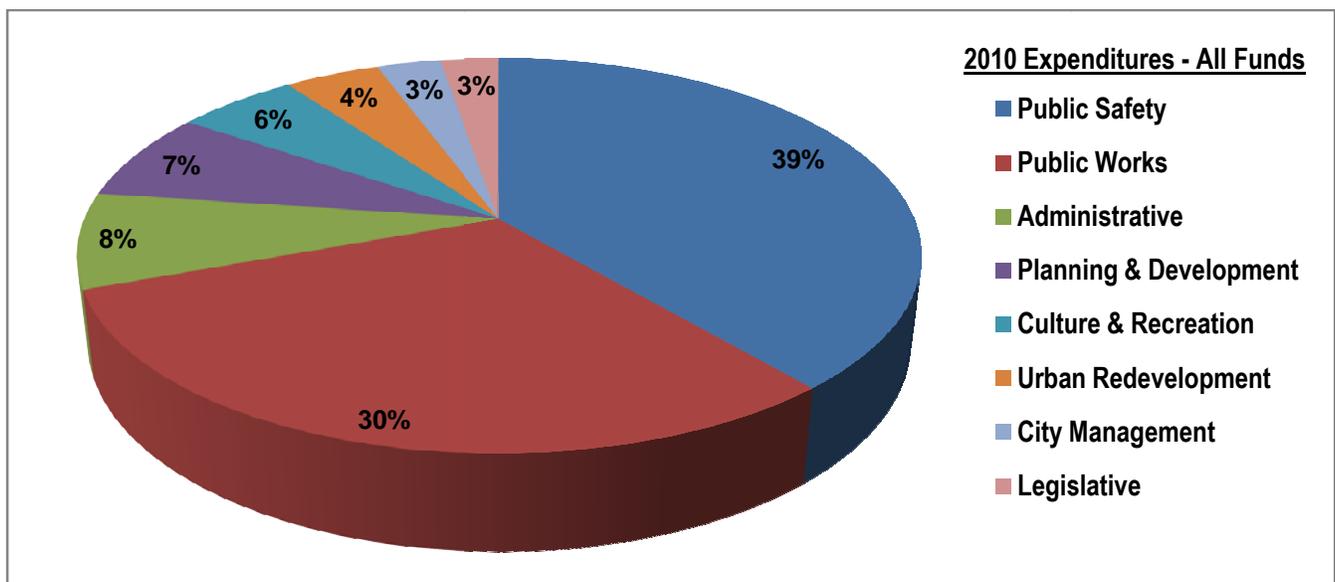
All Funds

As discussed at the August budget workshop, the City's partners reviewed their contractual obligations for 2010 and identified targeted program reductions. Although the staff and contractors will continue to provide exceptional service to the citizens and businesses of Centennial, the following list includes some service areas impacted by targeted program cuts.

- The Public Works 2010 Contract, including insurance costs, will increase slightly over 2009 (by \$65,462) and will include reductions in sweeping, striping, major patching, pothole repair, patchback, crack sealing, gravel maintenance, traffic engineering and elimination or reduction of 4 traffic engineering projects, and right-of-way maintenance. Other reductions include elimination of the customer service survey, decrease in concrete work and thermo plastic and reduction of 1 FTE field inspector and .25 FTE for GIS activity. The decrease in patching and pothole repair will result in cost savings of \$55,000 in asphalt materials.
- The Sheriff's Office contract, including approved decision packages, for 2010 will decrease by \$74,521 from the 2009 contract. The 2010 contract will be reduced by three positions: the Neighborhood Traffic Enforcement Deputy Sheriff, Elementary School Resource Officer, and the Computer Crime Investigations Detective.

- Capital improvements funded through the General Fund have decreased significantly for 2010 due to budget constraints. Funding for the street rehabilitation and surface treatment program is not at the level planned or expected to establish with the implementation of the maintenance program in 2008. A current review of the street network's pavement condition index (PCI) showed streets to be in good condition with a rating of 78. If funding levels remain at the 2010 level for the next 5 years, it is estimated that the PCI could drop to 69 or a "fair" rating. Projects budgeted in the Capital Improvement Fund include capital improvement management, minimal maintenance to infrastructure, and projects funded through EECBG, DRCOG, and CDBG grant revenues. Other capital improvement programs and projects have been delayed or eliminated until revenues increase.

Expenditures for all funds in 2010 as compared to the 2009 Adopted Budget are expected to decrease by less than 1 percent (1%) to \$53.5 million before transfers. The 2010 budget was prepared with the goal of identifying targeted program reductions with corresponding savings as a result. The City's total full-time equivalent employee count remains unchanged from 2009 and consists of 53.5 FTE's. The City continues to provide a large portion of its services to the community through contracts with private vendors and/or intergovernmental agreements, including, but not limited to, the following services: Law Enforcement, Animal Services, Public Works, City Attorney, Contractor Licensing, and Code Enforcement. Public Safety and Public Works combine to account for approximately 69 percent (69%) of total City expenditures.



General Fund Expenditures

The City's total adopted General Fund Budget for 2010 is \$39,900,643, excluding fund transfers, and reflects 1.2 percent (1.2%) decrease from the Adopted 2009 Budget. This decrease is primarily due to the City's effort to reduce costs as a result of projected budgetary constraints during 2010.

Land Use Fund Expenditures

The City's Land Use Fund is intended to be an Enterprise Fund, meaning it is self-funded through charges and fees imposed on development related services. The City's total adopted Land Use Fund Budget for 2010 is \$2,833,495, an increase of 0.1 percent (0.1%) from the Adopted 2009 Budget. Although the 2010 budget includes projects funded through Energy Efficiency and Conservation Block Grants and Federal Transit Administration grants both the 2010 and 2009 Revised budget amounts have remained relatively constant.

Capital Improvement Fund Expenditures

The City's total adopted Capital Improvement Fund Budget for 2010 is \$4,963,283, a decrease of 18.8 percent (18.8%) from the Adopted 2009 Budget. This decrease is due to efforts to reduce costs through budgetary constraints for 2010, and again, only includes funding for contractual agreements, minimal maintenance to our infrastructure, and projects funded through EECBG, DRCOG, and CDBG grant revenues.

Open Space Fund Expenditures

The City's total adopted Open Space Fund Budget for 2010 is \$1,222,333, a decrease of 60.4 percent (60.4%) from the Adopted 2009 Budget. This decrease is due to several large, one-time projects included in the 2009 Adopted Budget. Similar to the 2009 Adopted Budget, the 2010 budget includes funding for several one-time projects, including park improvements, City-wide bike lanes, trails, and trail signage.

Conservation Trust Fund Expenditures

The City's total adopted Conservation Trust Fund Budget for 2010 is \$1,754,366, an increase of \$1.25 million over the Adopted 2009 Budget. This increase is primarily the result of funding included in the 2010 budget for the design and construction of the Civic Center Park.

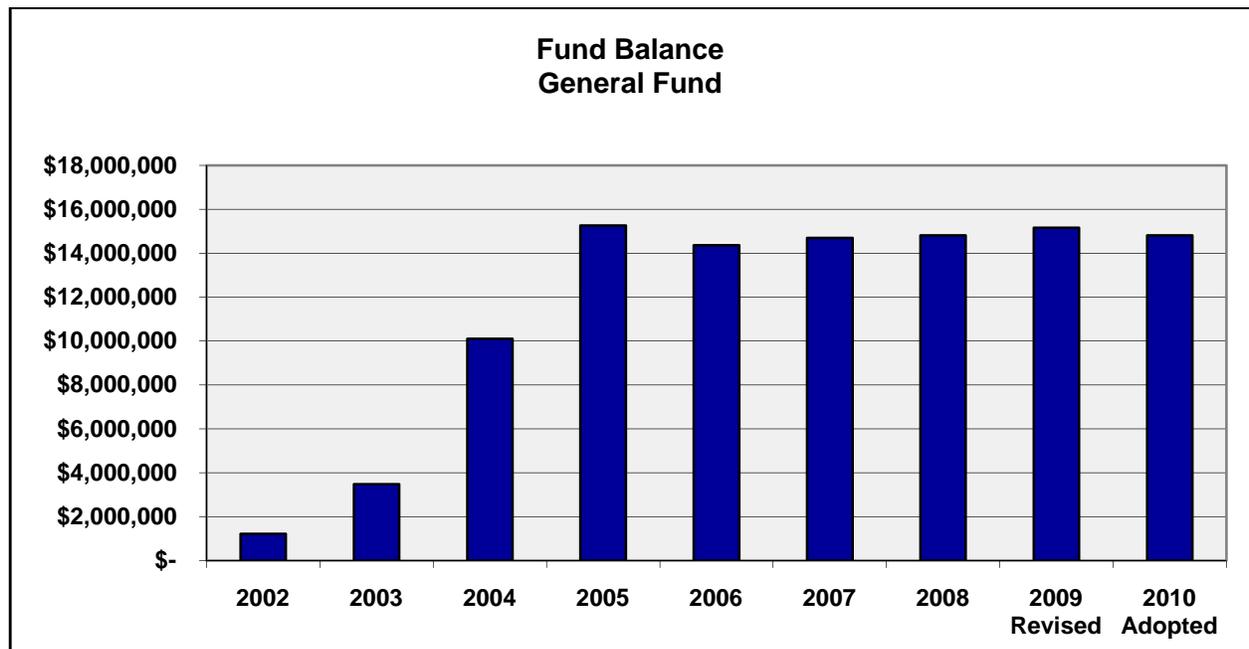
Centennial Urban Redevelopment Authority Fund Expenditures

The City's total adopted Centennial Urban Redevelopment Authority (CURA) Fund Budget for 2010 is \$2,329,165, an increase of \$2.1 million over the Adopted 2009 Budget. This increase is due to the near completion of The Streets at SouthGlenn project during 2009, and the resulting sales and property tax increment CURA will collect and remit to the Southglenn Metropolitan District as required by the Public Finance Agreement.

General Fund – Fund Balance

The 2009 Adopted Budget accounted for a beginning General Fund balance of 24.6 percent (24.6%) of total operating expenditures and transfers with the 2008 purchase of the Civic Center. However, the annual financial audit performed in early 2009 found that the General Fund balance actually decreased only slightly from the 2007, 32.6 percent (32.6%) fund balance, resulting in a strong fund balance of 31.2 percent (31.2%) of total operating expenditures and transfers. In late 2008, as uncertain economic conditions faced the Denver metropolitan area, staff was directed to spend budgets on critical needs only, resulting in a favorable savings that balanced the purchase of the Centennial Civic Center.

The fund balance will end in 2010 at \$14,812,195 or at 33.9 percent (33.9%) of total operating expenditures and transfers. The City intends to preserve its fund balance for significant unexpected emergencies, and in preparation of issuing any bonds for capital expenditures.



Conclusion

It is with great appreciation for the continued leadership and support of the Mayor and members of City Council that I present the 2009 Revised / 2010 Adopted Budget document. The creation of such a document is a year long process that requires the vision of Centennial's elected leaders and the hard work and participation of the City's staff and contractors. In particular, the Budget Team including, Mike Connor, Dawn Friday, Elisha Thomas, James Clanton and Jessica Savko for their many late nights and weekends spent preparing this year's budget document. Presenting a budget of this nature during uncertain economic times can be difficult as there is inherently more potential for deviation from projections. The City is dependent upon the best information known when creating the budget. It also relies upon the partners of the organization to communicate impacts to our service levels based on any fluctuations in these revenues.

It is staff's desire to produce a budget that is transparent and demonstrates accountability in the use of revenues for the provision of City services. It is our hope that we have fulfilled the citizens' expectations and that this document presents the financial and policy plans in a clear, concise, and understandable manner.

Sincerely,

Jacque Wedding-Scott

Jacque Wedding-Scott

City Manager

CENTENNIAL IS

While we are still a young city, we are excited about the opportunities that lie ahead as we shape our future and make Centennial the place to visit, work, and play. We invite you to visit us and watch our growth as we make our mark in Colorado.



THE FUTURE



STRATEGIC PLAN





STRATEGIC PLAN

Strategic Plan Five-Year Financial Forecast



City Services



Community
Quality of Life /
Citizen
Engagement



Economic Health



Environment

The Five-Year Financial Forecast is updated annually and submitted to City Council for review and approval along with the annual budget. In January 2009, City Council met with staff to discuss the strategic plan for the City. This planning session takes place annually. Utilizing the strategies and actions desired by the community in *Our Voice. Our Vision. Centennial 2030*, 33 (thirty-three) strategies were prioritized and staff received direction to start implementing plans to accomplish the top 16 (sixteen) strategies. Each Core Value (City Services, Community Quality of Life/ Citizen Engagement, Economic Health, and Environment) was represented in the prioritized strategies. Based upon the highest rated strategies, City staff has identified goals related to each strategy and has initiated work towards the accomplishment of each goal.

The below is a representation of the *Our Voice. Our Vision. Centennial 2030* strategies that were converted to short term S.M.A.R.T. goals and actions for 2009 and 2010. S.M.A.R.T. goals are: Specific, Measurable, Attainable, Realistic, and Timely and while it is staff's intent to keep the fundamental meaning of the strategy, measurable goals were created.



City Services Strategy #3: Ensure accountability in the management and delivery of City services. Respect the original vision while evolving in areas where needs are changing.

S.M.A.R.T. GOAL - ENSURE ACCOUNTABILITY IN THE MANAGEMENT AND DELIVERY OF CITY SERVICES BY MONITORING PERFORMANCE REGULARLY AND REPORTING OUT AT LEAST QUARTERLY USING MULTIPLE MEDIA SOURCES, INCLUDING COMPASS REPORTS, NEWSLETTERS, WEBSITE, ETC. RESPECT THE ORIGINAL VISION WHILE EVOLVING IN AREAS WHERE NEEDS ARE CHANGING.

- Action 3.1 - Develop and implement the Centennial Charter
- Action 3.2 - Contract for City Services at all levels, unless viable alternatives are identified
- Action 3.3 - Continue analysis of the impact on sales and property tax
- Action 3.4 - Evaluate the effectiveness of using special districts in Centennial
- Action 3.5 - Remain creative in finding ways to keep in touch with Citizens as growth continues
- Action 3.6 - Continue to monitor Citizens' expectations

City Services Strategy #4: Ensure an adequate level of improvement to infrastructure to sustain the City through 2030.

S.M.A.R.T. GOAL - IN 2009, DEVELOP A PLAN FOR SUSTAINING AND IMPROVING INFRASTRUCTURE THROUGH 2030 THAT CAN EVOLVE AND REFLECT THE IMPACTS OF FLUCTUATING RESOURCES AND DIVERSE COMMUNITY NEEDS.

- Action 4.1 - Pursue aggressive road maintenance plans
- Action 4.2 - Review SE Metro Storm Water Authority assessments and mission
- Action 4.3 - Implement storm drainage improvements
- Action 4.4 - Use "Life Cycle Design" criteria for engineering projects

City Services Strategy #6: Maintain the City in such a way that property values are protected.

S.M.A.R.T. GOAL - ANNUALLY CATEGORICALLY MEASURE PROPERTY VALUES AND REVIEW AND/OR UPDATE POLICIES AND SERVICES TO MAINTAIN AND ENHANCE THOSE VALUES IN RELATION TO THE METROPOLITAN AREA AVERAGE.

- Action 6.1 - Review the impact of converting the level of City Services from rural to urban
- Action 6.2 - Continue to review and update City Codes
- Action 6.3 - Include aesthetic and visual design criteria in planning and zoning reviews and City projects
- Action 6.4 - Consider street sweeping part of storm water pollution control

City Services Strategy #8: Ensure that all citizens understand their City government and have an opportunity to participate.

S.M.A.R.T. GOAL - EVALUATE THE EFFECTIVENESS OF CURRENT METHODS OF COMMUNICATION AND ADJUST AS NECESSARY AND CREATE THREE NEW OPPORTUNITIES FOR ALL CITIZENS TO UNDERSTAND THEIR CITY GOVERNMENT AND HAVE A CHANCE TO PARTICIPATE BY 12/31/09.

- Action 8.1 - Improve City Election Systems
- Action 8.2 - Encourage Citizen Volunteer Service and provide training
- Action 8.3 - Encourage Citizen Participation and Input on issues
- Action 8.4 - Continue with current standard of holding District Meetings a minimum of four times a year and publish the schedule



Community Quality of Life / Citizen Engagement Strategy #3: Outdoor recreation opportunities. Parks, open spaces, lakes, bike trails, recreational facilities and playgrounds provide places to relax, play and enjoy family.

S.M.A.R.T. GOAL - IDENTIFY AND PROGRAM AT LEAST 5 OPEN SPACE, TRAIL, RECREATION AND CULTURAL FACILITIES IN THE ANNUAL OPEN SPACE CAPITAL IMPROVEMENT PLAN, AS FUNDING ALLOWS, TO ADVANCE MASTER PLAN IN COORDINATION WITH PARTNERS.

- Action 3.1 - Acquire as much open space as possible
- Action 3.2 - Implement the Open Space Plan
- Action 3.3 - Maintain Trails
- Action 3.4 - Develop a Cultural Center
- Action 3.5 - Develop a central clearinghouse system to access parks and recreation activities and resources

Community Quality of Life / Citizen Engagement Strategy #4: Clean and well maintained roads, City properties and neighborhoods. Citizens and City working together to show respect of public and private property in various efforts.

S.M.A.R.T. GOAL - PARTNER WITH GROUPS/ORGANIZATIONS TO DEVELOP A "KEEP YOUR CITY CLEAN" PROGRAM IN 2009.

- Action 4.1 - Create an Adopt the Street Program
- Action 4.2 - Create an Adopt the Trail Program

Community Quality of Life / Citizen Engagement Strategy #7: Strong, effective medical, police, and emergency services. Citizens feel safe walking in the streets, playing in the parks and allowing their children to travel and play throughout the City. Citizens feel secure knowing that fire personnel will professionally and competently handle emergency situations.

S.M.A.R.T. GOAL - IN 2009, IDENTIFY BASELINE CITIZEN SATISFACTION LEVELS SURVEYED BY PUBLIC SAFETY PROVIDERS, PREPARE A PLAN TO COMPLETE A CENTENNIAL SURVEY REGARDING CITIZEN SATISFACTION OF SERVICE LEVELS, AND IDENTIFY AND/OR CONTINUE ADDRESSING AREAS FOR IMPROVEMENT.

- Action 7.1 - Maintain a strong relationship with the City's Law Enforcement Provider
- Action 7.2 - Create a citizen-led commission to develop a long-term plan for police protection
- Action 7.3 - Develop a safety clearinghouse
- Action 7.4 - Maintain a strong relationship with Fire and Emergency Districts
- Action 7.5 - Create a citizen-led commission to develop a long-term plan for fire and emergency protections
- Action 7.6 - Maintain a strong relationship with water authorities
- Action 7.7 - Maintain a strong relationship with hospital and health care providers
- Action 7.8 - Maintain a strong relationship with air quality regulators

Community Quality of Life / Citizen Engagement Strategy #8: A balance of commercial development. Citizens are able to shop for their needs within the City. This will attract companies that resonate with the vision of the City and offer employment opportunities for citizens. Tax revenues will increase to support other City initiatives.

S.M.A.R.T. GOAL - BY 12/31/09 DEFINE AND IDENTIFY PHYSICAL COMPOSITION UTILIZING ALL RESOURCES AVAILABLE (BUSINESS LICENSING, RMA) TO DETERMINE BASELINE DISTRIBUTION OF COMMERCIAL, RESIDENTIAL, OPEN SPACE, AND RIGHTS-OF-WAY, AND CIVIC, ETC.

- Action 8.1 - Develop a clearinghouse for business issues
- Action 8.2 - Develop and implement Economic Development Plan
- Action 8.3 - Create a citizen-led commission to develop a long-term plan for revitalizing and redeveloping areas
- Action 8.4 - Ensure that all new businesses are clean
- Action 8.5 - Encourage citizens to support local businesses



Economic Health Strategy #1: Fiscal responsibility. The City takes a disciplined approach to financial responsibility and a long-term view of development opportunities.

S.M.A.R.T. GOAL - TAKE A DISCIPLINED APPROACH TO FINANCIAL RESPONSIBILITY BY PERFORMING FIVE AND TEN YEAR FINANCIAL FORECASTS COMPLIMENTED BY DEVELOPMENT FORECASTS AS PART OF ANNUAL BUDGET PROCESS TO ENSURE LONG-TERM ECONOMIC HEALTH.

- Action 1.1 - Create an online, easily accessible and understandable City Budget
- Action 1.2 - Provide competitively priced services for the City

Economic Health Strategy #2: Develop innovative, diverse revenue generation sources, both inside and outside Centennial.

S.M.A.R.T. GOAL - REVIEW AND ASSESS RATE STRUCTURES, COMPLIANCE ACTIVITY, AND/OR COLLECTION PROCEDURES ON AT LEAST THREE SEPARATE REVENUE SOURCES FOR 2009. DOCUMENT FINDINGS AND IMPLEMENT POLICIES AND/OR PROCEDURES TO COVER EXPENDITURES AND INCREASE COMPLIANCE AND REDUCE ACCOUNTS RECEIVABLE.

- Action 2.1 - Identify and prioritize revenue sources for the City
- Action 2.2 - Explore annexation opportunities for future business development

Economic Health Strategy #3: Business-friendly government. Centennial streamlines processes that meet business' relocation and growth needs. The City helps promote business in Centennial.

S.M.A.R.T. GOAL - BY 12/31/09 REVIEW AREAS OF BUSINESS INTERACTION WITH THE CITY AND RECOMMEND AND IMPLEMENT TWO PROCESS IMPROVEMENTS PER AFFECTED DIVISION.

- Action 3.1 - Conduct research to find ways to improve business relationships
- Action 3.2 - Review and streamline City Business Policies and Processes
- Action 3.3 - Create a resource center for businesses

Economic Health Strategy #5: Business recruitment and retention. Recruit and retain strong businesses by creating a built environment, convenient transportation and technological resources that address demands of future businesses.

S.M.A.R.T. GOAL - IN 2009 CONDUCT 50 ON-SITE VISITS OF LOCAL BUSINESSES TO ASSESS NEEDS AND ASSIST IN RETENTION AND RECRUITMENT STRATEGIES.

- Action 5.1 - Explore the economic viability of building a professional meeting space
- Action 5.2 - Partner with Centennial Airport to drive smart growth and work for our mutual success
- Action 5.3 - Conduct an assessment of industry strengths
- Action 5.4 - Develop formalized communication channels with existing businesses
- Action 5.5 - Actively promote the City in targeted business sectors
- Action 5.6 - Create regional partnerships to attract top businesses
- Action 5.7 - Host and join regular regional roundtables on important initiatives
- Action 5.8 - Evaluate new business opportunities from a long-term perspective



Environment Strategy #1: Empower citizens of Centennial with an active role in development and implementation of environmentally sustainable policies.

Environment Strategy #7: Balance environmental initiatives with sustainable practices. Harmonizing environmental stewardship and economic interests can reduce negative impacts to the eco-system and simultaneously improve efficiency and reduce costs.

S.M.A.R.T. GOAL - CREATE AN ENVIRONMENTAL ADVISORY BOARD (EAB) OF BALANCED COMMUNITY REPRESENTATION BY 10/31/09 TO EMPOWER CITIZENS AND BUSINESSES WITH AN ACTIVE ROLE IN THE DEVELOPMENT AND IMPLEMENTATION OF ENVIRONMENTALLY SUSTAINABLE POLICIES AND PRACTICES. (COMBINATION OF 1 AND 7).

- Action 1.1 - Create an Environmental Advisory Board
- Action 1.2 - Protect natural habitat areas and open space
- Action 1.3 - Analyze/develop current and future City Ordinances
- Action 7.1 - Implement environmental planning and sustainable business development practices
- Action 7.2 - Promote business of environmental concerns
- Action 7.3 - Leverage external organizations to facilitate achievement of City goals
- Action 7.4 - Perform an energy assessment of City-run and contracted facilities
- Action 7.5 - Leverage contracts with service providers
- Action 7.6 - Formation of an Environmental Business Advisory Committee

Environment Strategy #2: Set an example with "green" City government. Implement sound environmentally friendly policies to show the citizens of Centennial, and society at large, that minimizing environmental impacts can be integrated into everything the City does.

S.M.A.R.T. GOAL - SET AN EXAMPLE WITH GREEN CITY GOVERNMENT. THE CITY WILL ESTABLISH ITS CARBON FOOTPRINT IN 2009 AND IMPLEMENT POLICIES AND PROCEDURES THAT REDUCED BY 20% BY 2020.

- Action 2.1 - Establish a plan defining guidelines and targets for City and City-Contracted vehicles
- Action 2.2 - Update/upgrade City Vehicles
- Action 2.3 - Conserve energy and water consumption in City Buildings
- Action 2.4 - Implement a special recycling and reuse program specific to the City
- Action 2.5 - Develop Citizen and Government Education Programs
- Action 2.6 - Environmental Protection and Management through existing programs
- Action 2.7 - Assessment of Building Codes for commercial and public buildings

Environment Strategy #6: Improve "connectivity" and non-motorized transportation options. Achieve a reduction in fossil fuel consumption and emissions through an increase in alternative transportation options and efficiency.

S.M.A.R.T. GOAL - BY 12/31/09 COMPLETE AN ASSESSMENT OF THE EXISTING PEDESTRIAN AND BIKE NETWORK.

- Action 6.1 - Create a "Connectivity" Task Force
- Action 6.2 - Increase safe and accessible pedestrian rights-of-way throughout Centennial
- Action 6.3 - Increase amount of area zoned for mixed use



The Five-Year Financial Forecast:

- The Five-Year Financial Forecast (the “Forecast”) is a multi-year forecast that includes five years of historical data, the current year revised budget, and five years of future projections. Based on emerging issues and trends, the forecast directs the City’s resources to meet specific and achievable goals. The Forecast is based upon available information, and does not consider changes in policy.
- The Fund Balance represents accumulated revenues over expenditures that may be appropriated for use by City Council. A top priority of Council is to improve the fiscal health of the City. Revenue projections are conservative and authorized expenditures are closely monitored in an effort to maintain a healthy fund balance. The accumulation of reserves allows for prudent financing of capital construction and replacement projects. The City maintains reserves that are required by law as well as other reserves to provide for unforeseen reductions in revenues or expenditures arising from an emergency. The reserve policy established by Council requires that at least three percent (3%) of operating expenditures is set aside for TABOR Emergency Reserves. In addition to TABOR Emergency Reserves, ten percent (10%) of operating expenditures is also set aside for unforeseen expenditures or reductions in revenues, or a combination of the two.
- Priorities, as identified by Council and key issues for the new budget period are discussed.
- Policy direction and priorities of City Council are encompassed in the Forecast.
- Major changes in priorities or service levels from the current period and the factors leading to those changes are summarized.
- Major financial factors and trends affecting the budget are identified and summarized.
- Financial summary data for projected revenues and expenditures is included in the Forecast.
- A basis for development of future budgets is provided.
- A balanced budget is maintained in accordance with the City Charter and the Colorado State Budget Law.
- City Council is informed of shortfalls in projected revenues that are insufficient to cover projected expenditures.

As a result of the completion of the Forecast, City Council is able to review the City’s past and projected finances and make financial decisions that may include the following:

- Reduce or increase projected operating and/or capital expenditures based upon a review of all departmental and fund budgets.
- Evaluate the types of services offered to citizens, the associated levels of service provided, and the cost of providing services.
- Evaluate the City’s revenue sources and determine whether an increase in revenue is desirable by increasing fees and/or taxes which would require voter approval.
- Evaluate the City’s Capital Improvement Program, including future funding methods of maintenance and programmatic costs.



- Evaluate the City's reserves and reserve policy.
- Adjust the assumptions used in the Forecast.

GENERAL ASSUMPTIONS

- City Council has directed staff to maintain, or improve, the City's General Fund balance. General Fund projections for 2009 through 2014, based on conservative revenue estimates and expenditure estimates at contracted or current levels, indicate the City will contribute to the fund balance for 2009, but will fall short beginning in 2010. As a result, staff will monitor revenues and expenditures closely as amounts appropriated may not be spent in any given year resulting in a potentially higher fund balance than projected. Generally, the entire Fund Balance from the preceding year is reappropriated annually for all funds, except the General Fund.
- The City maintains reserves that are required by law or contract and that serve a specific purpose. According to Article X, Section 20 of the Colorado Constitution, the City must maintain a three percent (3%) reserve for emergencies (TABOR Emergency Reserve). City Council has also determined that additional reserves be established to provide for unforeseen reductions in revenues or expenditures greater than the current year revenues. As a result, the City has established a ten percent (10%) reserve for operating purposes (Operating Reserve).
- In November, 2003, voters approved a one percent (1.0%) sales tax increase effective January 1, 2004. Fifty percent (50%) of the revenues generated from the sales tax increase, not to exceed \$2.8 million annually, is restricted to the acquisition, construction, operation, maintenance and financing, including debt service financing if subsequently approved by the voters, for transportation and drainage systems. The remaining 50 percent (50%) of the revenues generated from the sales tax increase may be used for any purpose authorized by law and City Council (City Ordinance No. 2003-O-20). As a result, the City carefully monitors sales tax revenues attributable to the one percent (1.0%) sales tax increase to ensure at least \$2,800,000 annually is expended in accordance with the provisions identified above.
- In November, 2003, voters approved a 2.5 percent (2.5%) auto use tax effective January 1, 2004. Revenues derived from the auto use tax are to be used solely for the acquisition, construction, operation, maintenance and financing, including debt service financing if subsequently approved by the voters, for transportation system improvements (City Ordinance No. 2003-O-20). Consequently, the City carefully monitors auto use tax revenues to ensure the amounts collected as a result of the tax are expended in accordance with the provisions identified above.
- In November, 2001, voters permanently exempted sales tax, use tax, and property tax from TABOR revenue limitations. Additionally, in November, 2006 voters approved waiving the revenue limits (related to all City revenues beginning in 2005) of Article X, Section 20 of the Colorado Constitution through December, 2013. Excess revenues are restricted for road and street repair and maintenance, public safety and open space acquisition and maintenance. The effect of TABOR limitations is not included in the Forecast, particularly the sun setting of the revenue limits that were waived in the 2006 initiative.
- The Forecast includes projections as a result of The Streets at SouthGlenn project which was completed 2009. The Streets at SouthGlenn is the City's newest shopping destination and includes a mix of retail, entertainment, office, and residential space. Projections for sales and property tax revenue are included in the Forecast. In addition the Forecast includes expenditures related to tax sharing agreements. The City entered into an agreement with the Southglenn Metropolitan District (the "District") that requires 76 percent (76%) of sales tax revenues above \$2.1 million be shared with the District for the repayment of the District bonds issued for the public improvements associated with the redevelopment of The Streets at SouthGlenn. In addition, the agreement also requires that 100 percent (100%) of the property tax related to the property's incremental increase in assessed valuation over the base assessed valuation be shared with the District for the repayment of the bonds.



- The Forecast includes projections as a result of new retail. Specifically, Building Materials Use Tax and Sales Tax revenues related to IKEA have been included in the Forecast. The City entered into a revenue sharing agreement which requires the City to share sales tax revenues up to a maximum of \$18,000,000 over a period of ten (10) years commencing on the date of the first taxable transaction for public and public related improvements; as a result, the Forecast also includes revenue sharing expenditures beginning in 2012. Although other retail developments are in the preliminary planning stage, revenues from these potential developments are not included in the Forecast as a matter of conservatism.
- Due to the American Recovery & Reinvestment Act, the City is anticipating Federal Grant revenue of more than \$1.7 million during 2009 and 2010. The grants received are as follows: Justice Assistance Grant, Energy Efficiency & Conservation Block Grant, Denver Regional Council of Governments Grant, and Community Development Block Grants. These grants allow the City to continue and expand existing programs as well as add new programs to promote sustainability.

REVENUE ASSUMPTIONS

Generally, the City has experienced a stable economy the past few years and an increase in overall revenues. However, during 2009, the downturn in the national economy began to reflect on the local economy and the City's revenues. As a result of the economic uncertainties and decrease in projected 2009 revenues, the City has estimated conservatively for 2010 through 2014. Revenue forecasts are developed primarily based upon historic trends, while considering the state of the current economy and projected Denver/Boulder/Greeley Consumer Price Index (CPI) rate for those revenue sources vulnerable to the local economy, the Colorado State Economic Forecast and other unique adjustments for anticipated retail developments and programmatic changes.

- All revenue sources for the City are exempt from TABOR revenue limitations through 2013; revenues from sales, use and property taxes are permanently exempt from TABOR revenue limitations. The potential impact of TABOR revenue limitations for 2014 has not been included in the Forecast.
- The City's sales tax and building materials use tax revenues have been adjusted for future retail development, however, the only adjustments included in the Forecast are those for which an agreement currently exists.
- The City's property tax mill levy will remain at the current rate of 4.982 mills. This rate cannot be increased without a vote of the citizens. Property tax revenue is projected to increase for 2009 compared to 2008 due to an increase in the assessed valuation of property within the City. Properties are reassessed during odd numbered years and the resulting assessed valuation is applied to property tax calculations payable during the following even numbered years. As a result, the even numbered years in the Forecast projects a two percent (2%) increase over the prior year for property taxes for the General Fund, and a rate equivalent to the projected CPI for the General Improvement Districts.
- Revenues resulting from fees and charges are forecasted based upon current fee schedules and represent the amount required to cover the cost of providing related services for which the fee is charged.
- Grant revenues, as forecasted for 2011 through 2014, are subject to award.
- Other revenues are primarily based upon historic trends, or remain flat with 2010 projections.
- Open Space and Conservation Trust Fund revenues are projected to remain flat with 2010 revenues, with the exception of grant revenues projected in the Conservation Trust Fund during 2011 and 2012. In addition, the City's Intergovernmental Agreement with Arapahoe County for the sharing of the County Open Space Sales Tax expires during 2013; as a result, the Forecast does not include any revenue related to the open space sales tax for 2014. These funds are restricted for specific use, and are not



available for general use.

- The General Improvement District Funds include revenues from Property and Specific Ownership taxes. The Forecast includes projections for these revenue sources based on the projected Consumer Price Index as these funds are subject to TABOR revenue limitations. These funds are restricted for specific use, and are not available for general use.
- The Centennial Urban Redevelopment Fund Sales and Property tax revenues have been projected based on the same assumptions as those used for the General Fund revenues. Furthermore, property taxes have been projected based upon the preliminary assessed valuation for The Streets at Southglenn redevelopment area for 2010 and does not include further increases in assessed valuation due to the completion of the property development.
- Land Use Fund revenue projections either remain flat with the 2010 projections, or reflect a modest increase for 2011 through 2014.

EXPENDITURE ASSUMPTIONS

- Personnel expenditures for the General and Land Use Funds include an increase of two percent (2%) for salary increases for 2010 through 2014, and an increase of sixteen percent (16%) for insurance costs for 2010 and twelve percent (12%) for 2011 through 2014.
- Personnel expenditures are based upon 53.5 full-time equivalent positions for 2010 through 2014.
- Expenditures for contracted services are generally projected based upon contractual increases and do not include provisions for changes in the level of service for 2011 through 2014. Projections for 2010 include decreases in contractually required rate increases as agreed upon by the City and contractors. In certain circumstances, 2010 levels of service have been affected by reductions in rates.
- Costs related to the transition of service providers have not been included in the Forecast.
- Costs related to certain program reductions for 2010 are restored for the 2011 through 2014 projections. However, costs related to these programs remain flat with the 2009 program costs.
- Generally, most line items remain flat with 2009 funding levels with the exception of costs outside of the control of the City including insurance, utility, and materials costs, such as asphalt, gas, and snow removal materials.
- Capital Improvement Program costs are based upon specific projects anticipated for 2010 through 2014. The Capital Improvement Program Fund Forecast is prepared based on a constrained basis. However, the unconstrained plan is also included should additional funding become available.
- The 2010 through 2014 projected expenditures do not include funding for new programs, or enhancements to existing programs.

The following summaries reflect the City's Five-Year Financial Forecast. The Forecast includes data for a total of eleven years for the General Fund, Land Use Fund, Capital Improvement Fund, Open Space Fund, Conservation Trust Fund, General Improvement District Funds, and Centennial Urban Redevelopment Authority Fund. In addition, the Forecast includes a summary of all funds. As previously discussed, City Council meets with staff annually to discuss the strategic plan for the City. This planning session will be particularly important in the upcoming year given the result of the Five-Year Financial Forecast for 2010 through 2014.



**City of Centennial
All Fund Types
2004 - 2014 Summary of Revenues**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Sales Tax	\$ 15,674,967	\$ 17,174,480	\$ 17,026,290	\$ 18,124,699
Sales Tax - County	790,701	442,550	543,916	611,468
Building Materials Use Tax	1,099,942	1,151,536	1,126,889	1,237,313
Automobile Use Tax	3,647,367	4,376,188	3,515,870	3,994,315
Property Tax	7,172,283	7,190,345	7,418,809	7,525,978
Franchise Fees	3,557,619	4,043,502	4,208,875	4,253,003
Specific Ownership Tax	693,378	660,210	658,163	662,192
Motor Vehicle Registration Fee	420,876	420,449	430,363	440,961
Highway Users Tax Fund	3,686,640	3,533,097	3,958,494	3,777,167
Cigarette Tax	342,109	300,585	320,699	302,267
Road and Bridge Shareback	644,179	632,808	627,533	622,625
Right-of-Way Permit Fee	122,670	149,791	177,056	202,963
Pavement Degradation Fees	-	-	-	-
Animal Services Fines and Fees	-	-	-	-
Court Fines	1,692,980	1,896,948	1,611,702	2,059,722
Liquor Licensing Fees	20,162	21,165	23,089	23,070
Facility Rental Fees	24,000	24,000	24,000	24,000
Licenses & Permits	2,064,607	2,215,404	2,257,475	3,068,936
Investment Income	151,448	665,844	1,264,658	1,657,727
Other Intergovernmental Revenue	1,853,542	1,268,438	2,611,203	2,610,991
Federal Grant Revenue	-	-	46,872	701,772
Insurance Proceeds	-	-	44,783	-
All Other Revenues	31,421	72,910	121,204	780,165
TOTAL REVENUES	\$ 43,690,891	\$ 46,240,250	\$ 48,017,943	\$ 52,681,334



**City of Centennial
All Fund Types
2004 - 2014 Summary of Revenues**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 18,084,708	\$ 17,421,970	\$ 18,752,273	\$ 18,939,796	\$ 22,443,592	\$ 22,204,963	\$ 22,599,063
536,261	406,505	406,505	406,505	406,505	406,505	406,505
3,265,367	1,286,920	1,182,397	2,218,871	1,206,163	1,218,225	1,230,407
3,522,055	3,026,059	3,357,173	3,357,173	3,357,173	3,357,173	3,357,173
7,989,318	8,137,624	9,386,877	9,386,877	9,574,615	9,574,615	9,864,400
4,827,977	4,176,905	4,439,949	4,578,216	4,721,582	4,870,241	5,024,397
610,776	582,586	582,586	565,108	548,155	531,711	515,759
445,035	434,800	434,800	434,800	434,800	434,800	434,800
3,625,820	3,514,786	3,367,094	3,367,094	3,367,094	3,367,094	3,367,094
279,888	271,094	271,094	271,094	271,094	271,094	271,094
599,731	587,736	587,736	587,736	587,736	587,736	587,736
299,789	342,814	342,814	313,920	323,228	323,228	339,504
54,434	240,000	240,000	54,000	56,700	56,700	62,370
10,563	65,628	65,628	54,295	56,331	58,464	60,697
2,290,038	2,000,000	2,059,722	2,121,514	2,185,159	2,250,714	2,318,235
23,655	21,000	21,000	21,000	21,000	21,000	21,000
24,000	24,000	24,000	24,000	24,000	24,000	24,000
4,271,060	2,596,051	2,365,000	2,431,000	2,581,000	2,841,000	2,841,000
832,298	206,917	255,377	265,665	276,467	287,810	299,719
2,965,076	2,827,670	2,531,117	2,455,398	2,635,398	2,455,398	455,398
1,507,338	1,917,909	1,587,339	450,000	450,000	-	-
-	101,000	-	-	-	-	-
1,402,797	1,569,017	210,000	250,000	250,000	250,000	250,000
\$ 57,467,984	\$ 51,758,990	\$ 52,470,481	\$ 52,554,062	\$ 55,777,792	\$ 55,392,471	\$ 54,330,352



**City of Centennial
All Fund Types
2004 - 2014 Summary of Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>EXPENDITURES</u>				
<u>Legislative</u>				
Elected Officials	\$ 168,714	\$ 156,831	\$ 213,143	\$ 269,178
City Attorney	439,516	643,983	651,617	676,402
City Clerk & Liquor Licensing	159,002	207,078	253,489	247,606
Management Support	-	-	82,574	-
<u>City Management</u>				
City Manager's Office	164,856	205,742	265,804	680,391
Economic Development	-	-	-	-
Communications	78,592	147,418	249,614	391,128
<u>Administrative</u>				
Finance & Sales/Use Tax Compliance	525,562	897,249	935,597	1,062,977
Nondepartmental	82,014	15,472	198,256	651,193
Citizen Service Center	511,406	612,635	546,315	-
Administrative Services	721,896	919,807	1,216,117	-
Central Services	-	-	-	522,118
Human Resources & Risk Mgmt	-	-	-	629,595
Support Services	-	-	-	796,430
<u>Public Works</u>				
Public Works	9,681,690	11,267,053	13,547,416	13,347,633
Capital Improvement ¹	1,384,809	1,071,310	2,450,890	3,962,854
General Improvement Districts ²	119,526	1,251,024	1,780,661	311,375
<u>Public Safety</u>				
Public Safety	16,462,440	15,812,304	16,755,975	17,945,718
Animal Services	504,060	473,318	479,749	501,424
Municipal Court	451,228	1,660,532	1,702,489	1,828,181
Community Services	126,717	209,141	171,589	-
<u>Planning & Development</u>				
Planning & Development	2,673,733	3,418,462	3,371,188	4,287,055
Code & Zoning Enforcement	56,158	120,146	148,340	207,034
<u>Culture & Recreation</u>				
Culture & Recreation ³	8,510	135,308	154	91,185
<u>Urban Redevelopment</u>				
Urban Redevelopment ²	-	-	-	607,222
TOTAL EXPENDITURES	\$ 34,320,429	\$ 39,224,813	\$ 45,020,977	\$ 49,016,699
REVENUE OVER (UNDER) EXPENDITURES	\$ 9,370,462	\$ 7,015,437	\$ 2,996,966	\$ 3,664,635



**City of Centennial
All Fund Types
2004 - 2014 Summary of Expenditures**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 255,406	\$ 391,921	\$ 329,987	\$ 329,987	\$ 329,987	\$ 329,987	\$ 329,987
697,179	746,461	759,688	777,227	800,759	822,229	822,229
365,086	323,204	351,142	361,589	372,887	384,995	397,708
-	-	-	-	-	-	-
618,848	883,070	940,741	968,345	1,009,012	1,053,078	1,100,924
-	148,500	228,412	158,500	158,500	158,500	158,500
546,095	373,357	400,119	413,535	423,242	433,760	445,180
1,066,616	1,164,460	1,395,387	1,490,725	1,546,182	1,603,511	1,647,444
5,301,678	449,748	462,582	513,482	2,858,838	2,390,088	2,391,726
-	-	-	-	-	-	-
-	-	-	-	-	-	-
192,954	270,290	270,290	270,290	270,290	270,290	270,290
839,549	870,093	1,023,097	992,141	1,018,646	1,046,670	1,076,354
1,217,644	1,062,671	1,032,640	1,001,238	1,012,252	1,024,186	1,037,144
13,053,726	10,715,199	10,892,575	11,396,402	11,241,035	11,544,645	11,633,999
3,006,383	10,015,672	4,963,283	3,843,000	4,383,750	4,553,853	5,028,573
334,198	465,618	481,668	384,028	384,328	386,354	387,870
17,852,460	18,140,923	18,085,595	18,499,728	18,845,305	19,196,940	19,554,723
830,188	560,390	573,390	622,703	653,838	686,530	720,857
2,229,400	2,272,434	2,093,678	2,160,783	2,256,018	2,304,322	2,380,096
-	-	-	-	-	-	-
4,222,246	3,342,176	3,422,365	3,432,735	3,580,883	3,761,857	3,836,252
442,341	463,617	472,449	490,467	509,206	528,694	548,962
2,720,164	3,594,766	2,976,699	2,179,333	1,669,333	1,155,000	-
1,746,394	2,057,736	2,329,165	2,340,066	2,383,868	2,406,328	2,451,455
\$ 57,538,552	\$ 58,312,306	\$ 53,484,952	\$ 52,626,305	\$ 55,708,159	\$ 56,041,819	\$ 56,220,275

\$ (70,568) \$ (6,553,316) \$ (1,014,471) \$ (72,243) \$ 69,634 \$ (649,348) \$ (1,889,923)



**City of Centennial
All Fund Types
2004 - 2014 Summary of Sources (Uses)**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
OTHER FINANCING SOURCES (USES)				
Contributions	\$ -	\$ -	\$ 150,421	\$ -
Bond Proceeds, net	-	3,004,250	-	-
Fund Transfers/Use of Fund Balance	2,819,161	3,956,317	6,020,348	5,009,800
Land Use Fund Transfers	(599,461)	(1,149,317)	(961,648)	(1,129,494)
Capital Improvement Fund Transfers	(2,219,700)	(2,807,000)	(5,058,700)	(3,880,306)
TOTAL OTHER FINANCING USES	\$ -	\$ 3,004,250	\$ 150,421	\$ -
TOTAL EXPENDITURES & OTHER FINANCING USES	\$ 34,320,429	\$ 36,220,563	\$ 44,870,556	\$ 49,016,699
NET CHANGE IN FUND BALANCE⁴	\$ 9,370,462	\$ 10,019,687	\$ 3,147,387	\$ 3,664,635
FUND BALANCE/NET ASSETS - BEGINNING OF YEAR	\$ 5,466,042	\$ 14,836,504	\$ 24,856,191	\$ 28,003,578
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 14,836,504	\$ 24,856,191	\$ 28,003,578	\$ 31,668,213

¹Capital Improvement Fund

²Other Governmental Funds (Includes General Improvement Districts and CURA)

³Open Space and Conservation Trust Funds

⁴Net Change in Fund Balance includes the reappropriation of the entire Fund Balance for specified projects for all funds, with the exception of the General Fund.



**City of Centennial
All Fund Types
2004 - 2014 Summary of Sources (Uses)**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
1,294,208	(5,508,555)	3,016,665	3,756,090	3,510,447	3,315,127	4,855,760
(394,208)	(417,594)	(337,902)	(472,096)	(450,125)	(349,298)	(400,022)
(900,000)	(2,483,847)	(3,486,430)	(3,789,000)	(4,147,050)	(4,497,153)	(4,966,203)
\$ -	\$ (8,409,996)	\$ (807,667)	\$ (505,006)	\$ (1,086,728)	\$ (1,531,324)	\$ (510,465)
\$ 57,538,552	\$ 66,722,302	\$ 54,292,619	\$ 53,131,311	\$ 56,794,887	\$ 57,573,143	\$ 56,730,740
\$ (70,568)	\$ (14,963,312)	\$ (1,822,138)	\$ (577,249)	\$ (1,017,094)	\$ (2,180,673)	\$ (2,400,388)
\$ 31,668,214	\$ 31,597,646	\$ 16,634,334	\$ 14,812,196	\$ 14,234,947	\$ 13,217,853	\$ 11,037,180
\$ 31,597,646	\$ 16,634,334	\$ 14,812,196	\$ 14,234,947	\$ 13,217,853	\$ 11,037,180	\$ 8,636,792



**City of Centennial
General Fund
2004 - 2014 Summary of Revenues**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Sales Tax	\$ 15,674,967	\$ 17,174,480	\$ 17,026,290	\$ 18,124,699
Sales Tax - County	790,701	442,550	543,916	611,468
Building Materials Use Tax	1,099,942	1,151,536	1,126,889	1,237,313
Property Tax	7,023,319	7,041,058	7,176,042	7,181,690
Highway Users Tax Fund	3,686,640	3,533,097	3,958,494	3,777,167
Gas Franchise Fee - Xcel	1,013,639	1,141,872	1,129,998	1,080,939
Electric Franchise Fee- Xcel	1,422,223	1,654,264	1,775,538	1,805,103
Electric Franchise Fee- IREA	372,950	445,108	433,327	421,853
Cable TV Franchise Fee	748,807	802,258	870,012	945,108
Specific Ownership Tax	679,143	646,631	636,803	632,312
Motor Vehicle Registration Fee	420,876	420,449	430,363	440,961
Automobile Use Tax	3,647,367	4,376,188	3,515,870	3,994,315
Cigarette Tax	342,109	300,585	320,699	302,267
Road and Bridge Shareback	644,179	632,808	627,533	622,625
Right-of-Way Permit Fee	122,670	149,791	177,056	202,963
Pavement Degradation Fees	-	-	-	-
Animal Services Fines and Fees	-	-	-	-
Court Fines	1,692,980	1,896,948	1,611,702	2,059,722
Investment Income	138,478	581,296	928,483	1,234,287
Liquor Licensing Fees	20,162	21,165	23,089	23,070
Facility Rental Fees	24,000	24,000	24,000	24,000
Federal Grant Revenue	-	-	46,872	363,469
Intergovernmental Revenue	-	-	-	-
Insurance Proceeds	-	-	44,783	-
Miscellaneous Revenue	19,444	18,694	66,092	261,927
TOTAL REVENUES	\$ 39,584,596	\$ 42,454,778	\$ 42,493,851	\$ 45,347,258



**City of Centennial
General Fund
2004 - 2014 Summary of Revenues**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 18,084,708	\$ 17,421,970	\$ 17,662,149	\$ 17,838,770	\$ 21,320,546	\$ 21,059,457	\$ 21,430,646
536,261	406,505	406,505	406,505	406,505	406,505	406,505
3,265,367	1,286,920	1,182,397	2,218,871	1,206,163	1,218,225	1,230,407
7,608,157	7,811,186	8,029,842	8,029,842	8,190,439	8,190,439	8,354,248
3,625,820	3,514,786	3,367,094	3,367,094	3,367,094	3,367,094	3,367,094
1,264,464	1,034,728	1,080,939	1,102,558	1,124,609	1,147,101	1,170,043
2,107,674	1,664,746	1,881,579	1,956,842	2,035,116	2,116,520	2,201,181
429,629	442,796	442,796	442,796	442,796	442,796	442,796
1,026,210	1,034,635	1,034,635	1,076,020	1,119,061	1,163,824	1,210,377
582,070	564,280	564,280	547,352	530,931	515,003	499,553
445,035	434,800	434,800	434,800	434,800	434,800	434,800
3,522,055	3,026,059	3,357,173	3,357,173	3,357,173	3,357,173	3,357,173
279,888	271,094	271,094	271,094	271,094	271,094	271,094
599,731	587,736	587,736	587,736	587,736	587,736	587,736
299,789	342,814	342,814	313,920	323,228	323,228	339,504
54,434	-	-	-	-	-	-
10,563	65,628	65,628	54,295	56,331	58,464	60,697
2,290,038	2,000,000	2,059,722	2,121,514	2,185,159	2,250,714	2,318,235
567,915	154,707	205,760	216,048	226,851	238,193	250,103
23,655	21,000	21,000	21,000	21,000	21,000	21,000
24,000	24,000	24,000	24,000	24,000	24,000	24,000
309,585	176,600	219,893	-	-	-	-
249,876	110,719	75,719	-	-	-	-
-	101,000	-	-	-	-	-
385,379	60,000	60,000	100,000	100,000	100,000	100,000
\$ 47,592,303	\$ 42,558,708	\$ 43,377,555	\$ 44,488,230	\$ 47,330,632	\$ 47,293,366	\$ 48,077,192



**City of Centennial
General Fund
2004 - 2014 Summary of Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>EXPENDITURES</u>				
<u>Legislative</u>				
Elected Officials	\$ 168,714	\$ 156,831	\$ 213,143	\$ 269,178
City Attorney	439,516	643,983	651,617	676,402
City Clerk & Liquor Licensing	159,002	207,078	253,489	247,606
Management Support	-	-	82,574	-
<u>City Management</u>				
City Manager's Office	164,856	205,742	265,804	680,391
Economic Development	-	-	-	-
Communications	78,592	147,418	249,614	391,128
<u>Administrative</u>				
Finance & Sales/Use Tax Compliance	525,562	897,249	935,597	1,062,977
Nondepartmental	82,014	15,472	198,256	651,192
Citizen Service Center	511,406	612,635	546,315	-
Administrative Services	721,896	919,807	1,216,117	-
Central Services	-	-	-	522,118
Human Resources & Risk	-	-	-	629,595
Support Services	-	-	-	796,430
<u>Public Works</u>				
Public Works	9,681,690	11,267,053	13,547,416	13,347,633
<u>Public Safety</u>				
Law Enforcement	16,462,440	15,812,304	16,755,975	17,945,718
Animal Services	504,060	473,318	479,749	501,424
Municipal Court	451,228	1,660,532	1,702,489	1,828,181
Community Services	126,717	209,141	171,589	-
<u>Planning & Development</u>				
Planning & Development	-	-	96,953	257,131
Code & Zoning Enforcement	56,158	120,146	148,340	207,034
TOTAL EXPENDITURES	\$ 30,133,851	\$ 33,348,709	\$ 37,515,037	\$ 40,014,138

REVENUE OVER (UNDER)

EXPENDITURES	\$ 9,450,745	\$ 9,106,069	\$ 4,978,814	\$ 5,333,120
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**City of Centennial
General Fund
2004 - 2014 Summary of Expenditures**

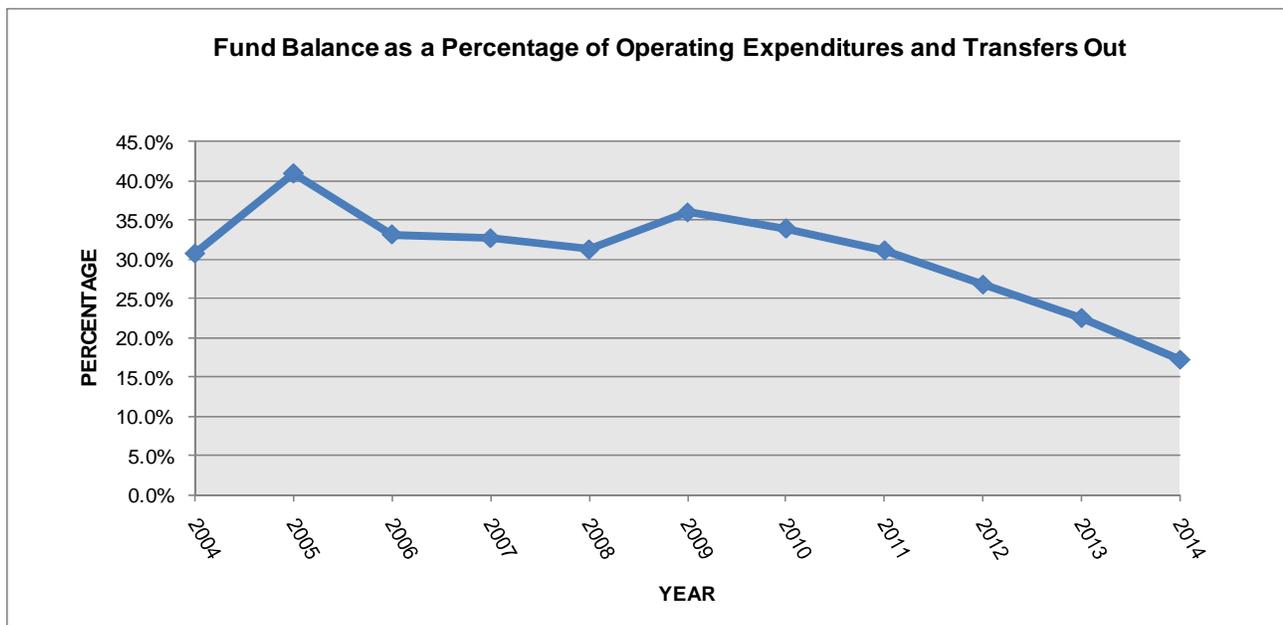
2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 255,406	\$ 391,921	\$ 329,987	\$ 329,987	\$ 329,987	\$ 329,987	\$ 329,987
697,179	746,461	759,688	777,227	800,759	822,229	822,229
365,086	323,204	351,142	361,589	372,887	384,995	397,708
-	-	-	-	-	-	-
618,848	883,070	940,741	968,345	1,009,012	1,053,078	1,100,924
-	148,500	228,412	158,500	158,500	158,500	158,500
546,095	373,357	400,119	413,535	423,242	433,760	445,180
1,066,616	1,164,460	1,395,387	1,490,725	1,546,182	1,603,511	1,647,444
5,301,678	449,748	462,582	513,482	2,858,838	2,390,088	2,391,726
-	-	-	-	-	-	-
-	-	-	-	-	-	-
192,954	270,290	270,290	270,290	270,290	270,290	270,290
839,549	870,093	1,023,097	992,141	1,018,646	1,046,670	1,076,354
1,217,644	1,062,671	1,032,640	1,001,238	1,012,252	1,024,186	1,037,144
13,053,726	10,715,199	10,892,575	11,396,402	11,241,035	11,544,645	11,633,999
17,852,460	18,140,923	18,085,595	18,499,728	18,845,305	19,196,940	19,554,723
830,188	560,390	573,390	622,703	653,838	686,530	720,857
2,229,400	2,272,434	2,093,678	2,160,783	2,256,018	2,304,322	2,380,096
-	-	-	-	-	-	-
673,309	467,118	588,870	529,639	549,758	571,559	595,230
442,341	463,617	472,449	490,467	509,206	528,694	548,962
\$ 46,182,476	\$ 39,303,456	\$ 39,900,643	\$ 40,976,782	\$ 43,855,755	\$ 44,349,985	\$ 45,111,355

\$ 1,409,827 \$ 3,255,252 \$ 3,476,913 \$ 3,511,449 \$ 3,474,877 \$ 2,943,381 \$ 2,965,837



**City of Centennial
General Fund
2004 - 2014 Summary of Sources (Uses)**

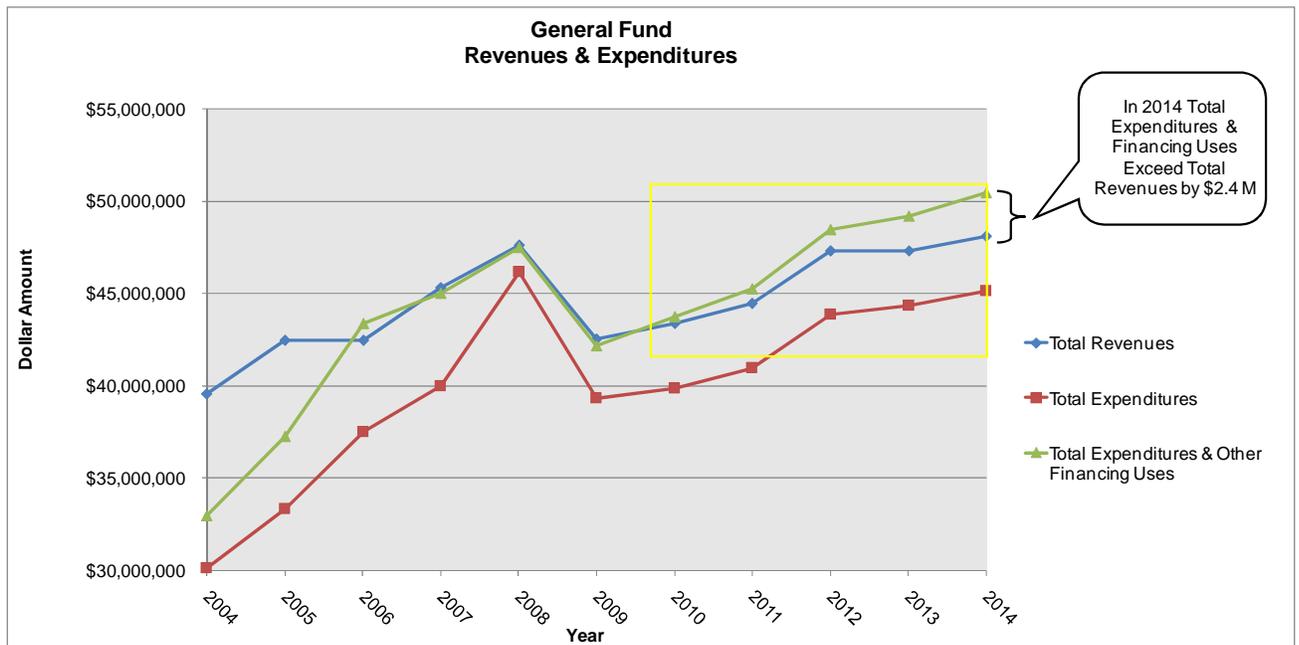
	2004 Actual	2005 Actual	2006 Actual	2007 Actual
OTHER FINANCING SOURCES (USES)				
Contributions	\$ -	\$ -	\$ 150,421	\$ -
Land Use Fund Transfers	(599,461)	(1,149,317)	(961,648)	(1,129,494)
CIP Fund Transfers	(2,219,700)	(2,807,000)	(5,058,700)	(3,880,306)
TOTAL OTHER FINANCING SOURCES (USES)	\$ (2,819,161)	\$ (3,956,317)	\$ (5,869,927)	\$ (5,009,800)
TOTAL EXPENDITURES & OTHER FINANCING SOURCES (USES)	\$ 32,953,012	\$ 37,305,026	\$ 43,384,964	\$ 45,023,938
NET CHANGE IN FUND BALANCE	\$ 6,631,584	\$ 5,149,752	\$ (891,113)	\$ 323,320
FUND BALANCE/NET ASSETS - BEGINNING OF YEAR	\$ 3,476,642	\$ 10,108,226	\$ 15,257,978	\$ 14,366,865
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 10,108,226	\$ 15,257,978	\$ 14,366,865	\$ 14,690,185
FUND BALANCE AS A PERCENTAGE OF OPERATING EXPENDITURES AND TRANSFERS OUT	30.7%	40.9%	33.1%	32.6%





**City of Centennial
General Fund
2004 - 2014 Summary of Sources (Uses)**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(394,208)	(417,594)	(337,902)	(472,096)	(450,125)	(349,298)	(400,022)
(900,000)	(2,483,847)	(3,486,430)	(3,789,000)	(4,147,050)	(4,497,153)	(4,966,203)
\$ (1,294,208)	\$ (2,901,441)	\$ (3,824,332)	\$ (4,261,096)	\$ (4,597,175)	\$ (4,846,451)	\$ (5,366,225)
\$ 47,476,684	\$ 42,204,897	\$ 43,724,975	\$ 45,237,878	\$ 48,452,930	\$ 49,196,437	\$ 50,477,580
\$ 115,619	\$ 353,811	\$ (347,419)	\$ (749,647)	\$ (1,122,298)	\$ (1,903,071)	\$ (2,400,388)
\$ 14,690,185	\$ 14,805,804	\$ 15,159,614	\$ 14,812,195	\$ 14,062,548	\$ 12,940,250	\$ 11,037,179
\$ 14,805,804	\$ 15,159,614	\$ 14,812,195	\$ 14,062,548	\$ 12,940,250	\$ 11,037,179	\$ 8,636,791
31.2%	35.9%	33.9%	31.1%	26.7%	22.4%	17.1%





**City of Centennial
General Fund
2004 - 2014 Reserves**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
Required Reserves				
TABOR Emergency Reserves	\$ 1,350,000	\$ 2,206,000	\$ 1,350,000	\$ 1,354,895
Operating Reserves	3,900,000	4,500,000	4,225,770	4,516,318
Operating Reserves				
Legal	-	-	-	-
Insurance Deductible	-	-	-	-
Snow Removal	-	-	-	-
Tech/Admin Systems	-	-	-	-
Designated Reserves				
Capital & Other Projects	4,323,800	7,132,300	8,552,500	135,663
Law Enforcement Impact Fee	-	118,400	118,400	-
Undesignated Reserves				
	534,426	1,301,278	120,195	8,683,309
TOTAL GENERAL FUND RESERVES	\$ 10,108,226	\$ 15,257,978	\$ 14,366,865	\$ 14,690,185



**City of Centennial
General Fund
2004 - 2014 Reserves**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 1,211,018	\$ 1,179,104	\$ 1,197,019	\$ 1,229,303	\$ 1,315,673	\$ 1,330,500	\$ 1,353,341
4,036,725	3,930,346	3,990,064	4,097,678	4,385,576	4,434,999	4,511,136
-	50,000	50,000	50,000	50,000	50,000	50,000
-	50,000	50,000	50,000	50,000	50,000	50,000
-	50,000	50,000	50,000	50,000	50,000	50,000
-	200,000	200,000	200,000	200,000	200,000	200,000
87,046	-	-	-	-	-	-
-	118,400	118,400	118,400	118,400	118,400	118,400
9,471,015	9,581,765	9,156,712	8,267,166	6,770,602	4,803,281	2,303,915
\$ 14,805,804	\$ 15,159,614	\$ 14,812,195	\$ 14,062,548	\$ 12,940,250	\$ 11,037,179	\$ 8,636,791



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Revenues & Expenses**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Building Permit Fees	\$ 1,052,467	\$ 1,173,352	\$ 1,122,376	\$ 1,310,465
Building Plan Review Fees	337,799	341,806	342,527	590,717
Subtotal Building Services	\$ 1,390,266	\$ 1,515,158	\$ 1,464,903	\$ 1,901,182
Contractor Licensing	\$ 177,700	\$ 189,408	\$ 209,750	\$ 234,960
Transit Shelter Administration	127,395	95,100	121,350	113,550
Subtotal Contractor Licensing	\$ 305,095	\$ 284,508	\$ 331,100	\$ 348,510
Land Development Applications	\$ 68,638	146,633	\$ 235,461	\$ 368,028
Misc. Engineering Permits (ROW)	174,555	164,677	80,214	41,754
Construction Drawings (CD)	-	-	-	-
Subdivision Improvement Agreement	-	-	-	-
Site Inspections	-	-	-	-
Sign Permits	44,011	30,593	45,154	45,407
Fence Permits	24,963	19,671	9,177	23,312
CMRS Permits	-	-	-	2,309
Legal Services - Review of AWOs	50,726	49,683	85,763	108,171
Federal Grant Revenue	-	-	-	-
Other Revenue	6,353	4,481	5,703	299
Subtotal Permits/Plan Review	\$ 369,246	\$ 415,738	\$ 461,472	\$ 589,280
Rental Income	\$ 9,665	\$ 53,741	\$ 55,112	\$ 61,458
TOTAL REVENUES	\$ 2,074,272	\$ 2,269,145	\$ 2,312,587	\$ 2,900,430

EXPENSES

Personnel Services

Salaries and Wages	\$ -	\$ -	\$ -	\$ 64,342
Benefits	-	-	-	9,765
Total Personnel Services	\$ -	\$ -	\$ -	\$ 74,107

Contracted Services

Permitting and Inspections

Building Services	\$ 1,176,620	\$ 1,287,272	\$ 1,246,843	\$ 1,611,019
Subtotal Permitting and Inspections	\$ 1,176,620	\$ 1,287,272	\$ 1,246,843	\$ 1,611,019



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Revenues & Expenses**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 1,705,643	\$ 1,300,000	\$ 1,200,000	\$ 1,300,000	\$ 1,375,000	\$ 1,450,000	\$ 1,450,000
576,048	450,000	425,000	450,000	475,000	550,000	550,000
\$ 2,281,691	\$ 1,750,000	\$ 1,625,000	\$ 1,750,000	\$ 1,850,000	\$ 2,000,000	\$ 2,000,000
\$ 255,295	\$ 250,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 250,000	\$ 250,000
111,750	104,900	91,000	91,000	91,000	91,000	91,000
\$ 367,045	\$ 354,900	\$ 331,000	\$ 331,000	\$ 331,000	\$ 341,000	\$ 341,000
\$ 409,861	\$ 173,500	\$ 160,000	\$ 182,000	\$ 232,000	\$ 332,000	\$ 332,000
19,833	18,000	18,000	18,000	18,000	18,000	18,000
-	22,000	22,000	22,000	22,000	22,000	22,000
-	9,000	9,000	9,000	9,000	9,000	9,000
-	3,000	3,000	3,000	3,000	3,000	3,000
61,584	65,000	65,000	65,000	65,000	65,000	65,000
16,294	16,000	16,000	16,000	16,000	16,000	16,000
2,860	-	-	-	-	-	-
64,450	30,000	30,000	30,000	30,000	30,000	30,000
-	-	130,593	-	-	-	-
(95,165)	16,064	86,000	5,000	5,000	5,000	5,000
\$ 479,717	\$ 352,564	\$ 539,593	\$ 350,000	\$ 400,000	\$ 500,000	\$ 500,000
\$ 26,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 3,154,729	\$ 2,457,464	\$ 2,495,593	\$ 2,431,000	\$ 2,581,000	\$ 2,841,000	\$ 2,841,000
\$ 589,305	\$ 725,585	\$ 744,832	\$ 759,729	\$ 774,923	\$ 790,422	\$ 806,230
194,818	205,474	207,102	231,954	259,789	290,963	325,879
\$ 784,123	\$ 931,059	\$ 951,934	\$ 991,683	\$ 1,034,712	\$ 1,081,385	\$ 1,132,109
\$ 1,712,853	\$ 1,302,428	\$ 1,207,550	\$ 1,312,500	\$ 1,387,500	\$ 1,500,000	\$ 1,500,000
\$ 1,712,853	\$ 1,302,428	\$ 1,207,550	\$ 1,312,500	\$ 1,387,500	\$ 1,500,000	\$ 1,500,000



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Expenses**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>Contractor License Administration</u>				
Supplemental Use Tax Administration				\$ 37,400
Contractor License Administration	131,865	159,142	163,000	103,900
Transit Shelter/Bench	-	-	-	24,900
Land Use Fund Administration	131,865	159,142	163,000	166,200
Other	-	-	450	21
Subtotal Contractor Licensing	\$ 131,865	\$ 159,142	\$ 163,450	\$ 166,221
<u>Permits/Plan Review</u>				
<u>Applicant Work Orders (AWOs)</u>				
Land Development Applications	\$ 370,342	\$ 396,280	\$ 290,084	\$ 480,725
Sign Permits	-	-	22,323	12,450
Fence Permits	-	-	9,090	7,852
Legal Services - Review of AWOs	-	35,939	48,799	30,453
Subtotal Permits/Plan Review	\$ 370,342	\$ 432,219	\$ 370,296	\$ 531,480
<u>Project Specific</u>				
Sub Area Plan for Undesignated Area	\$ -	\$ -	\$ -	\$ 59,381
Land Development Code Rewrite	-	-	-	-
Paperless Plan Review	-	-	-	-
NPDES Support Project	-	-	-	98,768
GIS Project	-	3,161	-	26,523
Joint Planning Area Services	-	-	238,173	20,506
City Work Orders (CWOs)				
Engineering	425,132	693,311	634,608	37,978
SIA Administration	-	-	-	98,345
Planning Support	-	-	-	38,018
Board of Adjustment	-	-	-	18,077
Customer Service - Additional	-	-	-	374,580
Miscellaneous	98,122	90,470	3,377	79,432
Position Work Orders (PWOs)				
Planning Director, Zoning Administrator, Infrastructure Director	279,258	517,324	429,682	229,103
Project Management	-	-	-	159,296
Zoning	-	-	-	49,959
Meeting Expenses	-	-	-	5,611
Merchant Processing Fees	3,150	5,381	9,816	15,472
Office Rent	50,000	53,741	55,112	61,458
Printing	-	-	879	3,603
Subtotal Project Specific	\$ 855,662	\$ 1,363,388	\$ 1,371,647	\$ 1,376,110
Legal Services - General	130,790	148,232	114,942	170,420
Legal Services - Zoning Map Update	-	-	-	-
Total Contracted Services	\$ 2,665,279	\$ 3,390,253	\$ 3,267,178	\$ 3,855,250



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Expenses**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 37,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
107,400	110,000	115,170	100,000	100,000	100,000	100,000
26,400	26,400	26,928	57,000	57,000	57,000	57,000
171,200	136,400	142,098	157,000	157,000	157,000	157,000
-	-	100,000	5,000	5,000	5,000	5,000
\$ 171,200	\$ 136,400	\$ 242,098	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
\$ 147,859	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
-	-	-	-	-	-	-
-	-	-	-	-	-	-
46,823	30,000	30,000	30,000	30,000	30,000	30,000
\$ 194,682	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
\$ 20,168	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
30,644	145,000	-	-	-	-	-
-	-	50,593	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
3,834	-	-	-	-	-	-
-	-	-	-	-	-	-
85,764	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
17,120	16,000	16,000	16,000	16,000	16,000	16,000
-	38,325	38,325	38,325	38,325	38,325	38,325
-	-	-	-	-	-	-
\$ 157,530	\$ 249,325	\$ 104,918	\$ 54,325	\$ 54,325	\$ 54,325	\$ 54,325
188,569	100,000	102,000	102,000	102,000	102,000	102,000
-	-	20,000	-	-	-	-
\$ 2,424,834	\$ 1,828,153	\$ 1,716,566	\$ 1,670,825	\$ 1,745,825	\$ 1,858,325	\$ 1,858,325



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Expenses & Other Sources (Uses)**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>Other Services & Supplies:</u>				
Professional Services	\$ -	\$ -	\$ -	\$ 87,953
Land Use Case Archiving Services	-	-	-	-
Purchased Non-Capital Equipment	-	-	-	-
Equipment/Building - Rental, Repair, Maintenance	-	-	-	-
Postage & Courier Services	-	-	-	-
Printing & Publishing Services	-	-	-	-
Office Supplies	-	-	-	-
Software Supplies	-	-	-	-
Publications and Subscriptions	4,093	2,151	1,949	1,711
Dues and Memberships	-	-	-	-
Meetings/Training/Travel	750	4,550	5,108	243
Vehicle Fuel & Maintenance Supplies	-	-	-	-
Depreciation - Equipment & Vehicles	-	-	-	-
Miscellaneous	3,611	21,508	-	10,660
Total Other Services & Supplies	\$ 8,454	\$ 28,209	\$ 7,057	\$ 100,567
TOTAL EXPENSES	\$ 2,673,733	\$ 3,418,462	\$ 3,274,235	\$ 4,029,924
NET REVENUES (UNDER) EXPENSES	\$ (599,461)	\$ (1,149,317)	\$ (961,648)	\$ (1,129,494)
<u>OTHER SOURCES (USES)</u>				
Transfers In - Gen. Fund Use Tax Allocation	\$ 274,995	\$ 317,005	\$ 281,722	\$ 309,328
Transfers In - Gen. Fund Transfer	324,466	832,312	679,926	820,166
TOTAL OTHER SOURCES (USES)	\$ 599,461	\$ 1,149,317	\$ 961,648	\$ 1,129,494
NET CHANGE IN FUND BALANCE	\$ -	\$ -	\$ -	\$ -
FUND BALANCE - BEGINNING OF YEAR	\$ -	\$ -	\$ -	\$ -
FUND BALANCE - END OF YEAR	\$ -	\$ -	\$ -	\$ -



**City of Centennial
Land Use Fund
2004 - 2014 Summary of Expenses & Other Sources (Uses)**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 4,728	\$ 25,000	\$ 25,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
-	500	1,000	1,000	1,000	1,000	1,000
16,376	3,000	-	-	-	-	-
112,686	16,000	23,365	23,365	23,365	23,365	23,365
1,138	1,000	2,000	2,000	2,000	2,000	2,000
19,405	7,000	10,000	10,000	10,000	10,000	10,000
6,979	4,000	8,000	8,000	8,000	8,000	8,000
135,096	9,200	32,824	32,824	32,824	32,824	32,824
2,004	4,000	5,500	5,500	5,500	5,500	5,500
1,983	3,500	2,800	2,800	2,800	2,800	2,800
18,748	14,000	24,000	24,000	24,000	24,000	24,000
2,098	2,500	3,000	3,000	3,000	3,000	3,000
13,506	13,506	13,506	13,506	13,506	13,506	13,506
5,233	\$ 12,640	14,000	64,593	74,593	74,593	74,593
\$ 339,980	\$ 115,846	\$ 164,995	\$ 240,588	\$ 250,588	\$ 250,588	\$ 250,588
\$ 3,548,937	\$ 2,875,058	\$ 2,833,495	\$ 2,903,096	\$ 3,031,125	\$ 3,190,298	\$ 3,241,022
\$ (394,208)	\$ (417,594)	\$ (337,902)	\$ (472,096)	\$ (450,125)	\$ (349,298)	\$ (400,022)
\$ 816,342	\$ 321,730	\$ 295,599	\$ 554,718	\$ 301,541	\$ 304,556	\$ 307,602
(422,134)	95,864	42,303	(82,622)	148,584	44,742	92,420
\$ 394,208	\$ 417,594	\$ 337,902	\$ 472,096	\$ 450,125	\$ 349,298	\$ 400,022
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Revenues & Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Pavement Degradation Fees	\$ -	\$ -	\$ -	\$ -
Developer Contributions	-	-	-	-
Intergovernmental	-	-	-	-
Federal Grant Revenue	-	-	-	338,303
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ 338,303

EXPENDITURES

Other Services & Supplies

Professional Services

Transportation Master Plan	\$ -	\$ -	\$ -	\$ -
Environmental Assessment - Arapahoe/I-25	-	-	-	-
Comprehensive Plan	88,062	1,172	-	-
Traffic Calming	-	-	291	11,520

Bridge Services

Minor Structure Inspections	-	-	-	-
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Construction Services

Geotechnical Services	-	-	-	-
Geotechnical Testing	-	-	-	-
Supplemental Inspection	-	-	-	-
CIP Management	-	-	-	-

Total Other Services & Supplies	\$ 88,062	\$ 1,172	\$ 291	\$ 11,520
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Capital Outlay

Building & Building Improvements	\$ -	\$ -	\$ -	\$ -
TREX Commitment	200,000	425,000	625,000	-



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Revenues & Expenditures**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ 240,000	\$ 240,000	\$ 54,000	\$ 56,700	\$ 56,700	\$ 62,370
-	250,000	-	-	-	-	-
-	-	-	-	180,000	-	-
1,197,753	1,741,309	1,236,853	-	-	-	-
\$ 1,197,753	\$ 2,231,309	\$ 1,476,853	\$ 54,000	\$ 236,700	\$ 56,700	\$ 62,370

\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 150,000	\$ -	\$ -
-	-	116,666	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	15,000	-	-	15,000	-	21,000
-	-	-	-	-	-	-
-	36,000	-	-	-	-	-
-	62,000	-	-	-	-	-
-	368,130	300,000	300,000	300,000	300,000	300,000
\$ -	\$ 581,130	\$ 416,666	\$ 400,000	\$ 465,000	\$ 300,000	\$ 321,000

\$ 981,576	\$ -	\$ 171,302	\$ -	\$ 50,000	\$ -	\$ 25,000
-	-	-	-	-	-	-



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<i>New Construction</i>				
<u>Streets & Intersections</u>				
Arapahoe Road Rehab (Colorado - Holly)	\$ -	\$ -	\$ 96,559	\$ 389,651
Arapahoe University Intersection TAGAWA Road	-	-	22,776	431,582
Arapahoe Road Design (Waco - Himalaya)	-	-	-	318,226
County Line Road (Colorado-University)	-	-	-	1,840,000
Peoria Street Reconstruction - Arapahoe Road to Caley	-	-	-	-
Chester & County Line Right Turn Lane	-	-	-	-
Arapahoe/Gibraltar Turn Lane	-	22,571	-	-
Arapahoe/Chapparral Circle Turn Lane	-	-	95,272	-
Other	-	-	-	-
Subtotal Streets & Intersections	\$ -	\$ 22,571	\$ 214,607	\$ 2,979,459
<u>Sidewalks</u>				
Quebec Street - Peakview to Caley	\$ -	\$ -	\$ -	\$ -
Yosemite Street - Xanthia to Bus Stop	-	-	-	-
Arapahoe Road Sidewalk - Homestead to Holly	-	-	-	-
Easter Avenue Sidewalk - University to Race	-	-	-	-
Broadway Bridge Improvements - Highline Canal	-	-	-	-
Arapahoe Road Sidewalk - Euclid to Big Dry Creek Bridge	-	-	-	-
Holly Street - Weaver to Caley	-	-	-	-
Other	-	13,637	170,000	-
Subtotal Sidewalks	\$ -	\$ 13,637	\$ 170,000	\$ -



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Expenditures**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 692,914	\$ 4,158,364	\$ -	\$ -	\$ -	\$ -	\$ -
1,297,140	1,661,616	-	-	-	-	-
30,819	394,181	-	-	-	-	-
-	61,774	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	388,000	-	-	-
-	-	-	-	-	174,353	-
-	-	-	-	-	-	-
-	15,318	-	-	-	-	-
\$ 2,020,873	\$ 6,291,253	\$ -	\$ 388,000	\$ -	\$ 174,353	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	100	28,350	-	-	-	-
-	-	30,000	-	-	-	-
-	-	48,000	-	-	-	-
-	-	130,000	-	-	-	-
-	-	57,400	-	-	-	-
-	-	-	-	-	-	17,323
-	-	-	-	-	-	-
\$ -	\$ 100	\$ 293,750	\$ -	\$ -	\$ -	\$ 17,323



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>Drainage</u>				
Southfield Park Drainage	\$ -	\$ -	\$ -	\$ -
Southwood/Cherrywood	-	50,000	50,000	-
Little Dry Creek Crossing/Arapahoe Drainage	231,533	39,642	7,206	816,000
Cherry Crest West Drainage	250,000	-	-	-
Stormwater Study	30,000	20,000	-	-
Other Drainage Projects	-	3,517	26,975	173
Subtotal Drainage	\$ 511,533	\$ 113,159	\$ 84,181	\$ 816,173
<u>Traffic Control & Signals</u>				
Neighborhood Traffic Management Survey & Design	\$ -	\$ -	\$ -	\$ -
Arapahoe/Chapparral Signal	67,253	65,267	-	-
Walmart Signal	146,270	57,402	76,122	-
Smoky Hill/Biscay Signal	77,547	-	-	-
Havana/Easter Signal	-	113,365	-	-
Crestline/Chambers Signal	-	-	79,641	-
Dove Valley Traffic Signals	-	-	-	-
Euclid/Estancia Traffic Signal	-	-	75,242	95,275
Dry Creek/Eudora Traffic Signal	-	-	-	-
Himalaya/Reservoir Traffic Signal	-	-	175,431	-
Picadilly/Riviera Signal	-	-	136,678	12,872
Potomac/Fremont Signal	-	-	-	-
Peakview/Syracuse Signal	-	-	-	-
Reservoir/Flanders Signal	-	-	-	-
Arapahoe/Clarkson Signal	-	-	-	-
Smoky Hill/Kirk Signal	-	-	-	-
Peakview/Peoria Signal	-	-	-	-
LED Lights	-	-	-	-
Master Signals	-	-	-	-
School Zone Flashers	-	-	-	-
Signal Communication Improvements	-	-	-	-
Weather Stations	-	-	-	-
School Zone Upgrades	-	-	-	-
Havana Street & Geddes Avenue	-	-	-	-
South Potomac Street & Briarwood Avenue	-	-	-	-
Other Signals	-	-	-	-
Subtotal Traffic Signals & Control	\$ 291,070	\$ 236,034	\$ 543,114	\$ 108,147



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Expenditures**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 83,189	\$ 52,000	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	7,500	-	-	-	-	-
-	-	-	-	-	-	-
-	-	39,200	-	-	-	-
-	-	-	-	-	-	-
-	45,000	-	-	-	-	-
-	-	-	-	-	-	-
-	200,000	-	-	-	-	-
-	-	-	-	-	-	-
-	5,000	-	-	-	-	-
-	11,000	-	-	-	-	-
-	-	180,132	-	-	-	-
-	-	254,631	-	-	-	-
-	-	96,349	-	-	-	-
-	-	90,215	-	-	-	-
-	-	150,000	-	-	-	-
-	25,000	-	-	-	-	-
-	-	-	42,000	-	-	-
-	-	-	-	245,000	-	-
3,934	-	-	70,000	150,000	150,000	150,000
\$ 3,934	\$ 376,689	\$ 862,527	\$ 187,000	\$ 495,000	\$ 250,000	\$ 250,000



**City of Centennial
Capital Improvement Fund
2004 - 2014 Summary of Expenditures & Other Sources**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>Street Signs/Lighting</u>				
Street Name Sign Upgrade Program	\$ -	\$ -	\$ -	\$ -
City Identification Signs	-	-	-	-
Street Lighting	3,678	13,186	345	-
Subtotal Street Signs	\$ 3,678	\$ 13,186	\$ 345	\$ -
 <u>Major Bridges</u>				
Broncos Parkway Bridge	\$ 290,466	\$ 246,551	\$ 709,908	\$ 14,337
Subtotal Major Bridges	\$ 290,466	\$ 246,551	\$ 709,908	\$ 14,337
 <u>Arapahoe Road Corridor Study</u>				
Arapahoe Corridor Study	\$ -	\$ -	\$ 103,444	\$ 33,218
Subtotal Corridor Study	\$ -	\$ -	\$ 103,444	\$ 33,218
 Rehabilitation				
Concrete Replacement Program	\$ -	\$ -	\$ -	\$ -
Street Rehabilitation Program	-	-	-	-
Street Surface Treatment	-	-	-	-
Vista Verde Neighborhood Improvements	-	-	-	-
Major Structures	-	-	-	-
Minor Structures	-	-	-	-
Traffic System Upgrades	-	-	-	-
Subtotal Rehabilitation	\$ -	\$ -	\$ -	\$ -
 Total Capital Outlay	 \$ 1,296,747	 \$ 1,070,138	 \$ 2,450,599	 \$ 3,951,334
TOTAL CIP FUND EXPENDITURES	\$ 1,384,809	\$ 1,071,310	\$ 2,450,890	\$ 3,962,854
 REVENUE OVER (UNDER)				
EXPENDITURES	\$ (1,384,809)	\$ (1,071,310)	\$ (2,450,890)	\$ (3,624,551)
 OTHER FINANCING SOURCES				
Transfers In	\$ 2,219,700	\$ 2,807,000	\$ 5,058,700	\$ 3,880,306
TOTAL OTHER FINANCING SOURCES	\$ 2,219,700	\$ 2,807,000	\$ 5,058,700	\$ 3,880,306
 NET CHANGE IN FUND BALANCE	 \$ 834,891	 \$ 1,735,690	 \$ 2,607,810	 \$ 255,755
 FUND BALANCE -				
BEGINNING OF YEAR	\$ 775,000	\$ 1,609,891	\$ 3,345,581	\$ 5,953,391
FUND BALANCE - END OF YEAR	\$ 1,609,891	\$ 3,345,581	\$ 5,953,391	\$ 6,209,146



**City of Centennial
Open Space Fund
2004 - 2014 Summary of Revenues & Expenditures**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
County Open Space Sales Tax	\$ 1,379,539	\$ 787,892	\$ 2,029,029	\$ 2,077,017
Investment Income	-	37,142	135,895	246,281
TOTAL REVENUES	\$ 1,379,539	\$ 825,034	\$ 2,164,924	\$ 2,323,298
EXPENDITURES				
Capital Outlay:				
Land	\$ -	\$ -	\$ -	\$ -
Land Improvements	-	-	-	-
Cherry Creek Trail & Open Space Improvements	-	-	-	-
deKeovend Park Improvements	-	-	-	-
Arapahoe Park Improvements	-	-	-	-
Holly Pool and Tennis Center	-	-	-	-
Abbott Park Improvements	-	-	-	-
Otero Tennis Courts	-	-	-	-
Goodson Recreation Center Improvements	-	-	-	-
Franklin Pool Spray Park	-	-	-	-
Piney Creek Hollow Park - Sports Field	-	-	-	-
Cherokee Trail Park	-	-	-	-
Fox Hill Park - Multi-use Field & Landscaping	-	-	-	-
City-wide Bike Lanes	-	-	-	-
Caley Avenue Bike Lane	-	-	-	-
Piney Creek Trail Bridge Replacement	-	-	-	-
Lone Tree Creek Trail	-	-	-	-
West Tollgate Creek to Piney Creek Trail Bike Lane	-	-	-	-
Piney Creek Trail	-	-	-	-
Cherry Creek Trail (Bridge)	-	-	-	-
Centennial Link Trail	-	-	-	-
Big Dry Creek Trail	-	-	-	-
Fox Hill Park - Aurora Trail Connection	-	-	-	-
Indian Ridge School Park - Amphitheater & Trails	-	-	-	-
Village Park - Turf & Irrigation Upgrades	-	-	-	-
Tollgate Park - Turf & Irrigation	-	-	-	-
City-wide Trail Signage	-	-	-	-
Miscellaneous	-	15	129	-
Other Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 15	\$ 129	\$ -



**City of Centennial
Open Space Fund
2004 - 2014 Summary of Revenues & Expenditures**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 2,183,863	\$ 1,987,585	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -
155,878	30,000	30,000	30,000	30,000	30,000	30,000
\$ 2,339,741	\$ 2,017,585	\$ 2,030,000	\$ 2,030,000	\$ 2,030,000	\$ 2,030,000	\$ 30,000
\$ 2,635,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	1,280,000	-	-	-	-	-
-	-	300,000	300,000	-	-	-
-	-	100,000	100,000	100,000	-	-
-	-	112,500	112,500	112,500	-	-
-	-	103,500	103,500	103,500	-	-
-	-	58,333	58,333	58,333	-	-
-	-	40,000	40,000	40,000	-	-
-	300,000	-	-	-	-	-
-	300,000	-	-	-	-	-
-	250,000	-	-	-	-	-
-	-	-	-	-	250,000	-
-	-	-	-	250,000	-	-
-	-	75,000	75,000	75,000	75,000	-
-	82,000	-	-	-	-	-
-	-	150,000	-	-	-	-
-	-	50,000	50,000	50,000	-	-
-	8,000	-	-	-	-	-
-	32,000	8,000	75,000	-	-	-
-	35,000	-	100,000	-	-	-
-	750,000	200,000	200,000	-	-	-
-	-	-	60,000	60,000	60,000	-
-	-	-	25,000	-	-	-
-	-	-	30,000	-	-	-
-	-	-	75,000	-	-	-
-	-	-	-	50,000	-	-
-	53,400	15,000	15,000	10,000	10,000	-
-	-	-	-	-	-	-
20,484	-	10,000	10,000	10,000	10,000	-
\$ 2,655,864	\$ 3,090,400	\$ 1,222,333	\$ 1,429,333	\$ 919,333	\$ 405,000	\$ -



**City of Centennial
Open Space Fund
2004 - 2014 Summary of Other Uses**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
<u>OTHER FINANCING USES</u>				
Use of Prior Year Fund Balance	\$ -	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING USES	\$ -	\$ -	\$ -	\$ -
NET CHANGE IN FUND BALANCE	\$ 1,379,539	\$ 825,019	\$ 2,164,795	\$ 2,323,298
FUND BALANCE - BEGINNING OF YEAR	\$ -	\$ 1,379,539	\$ 2,204,558	\$ 4,369,353
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 1,379,539	\$ 2,204,558	\$ 4,369,353	\$ 6,692,651



**City of Centennial
Open Space Fund
2004 - 2014 Summary of Other Uses**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ (5,303,713)	\$ (807,667)	\$ (600,667)	\$ (1,110,667)	\$ (1,625,000)	\$ (30,000)
\$ -	\$ (5,303,713)	\$ (807,667)	\$ (600,667)	\$ (1,110,667)	\$ (1,625,000)	\$ (30,000)
\$ (316,123)	\$ (6,376,528)	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,692,651	\$ 6,376,528	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,376,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Centennial
Conservation Trust Fund
2004 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Lottery Proceeds	\$ 474,003	\$ 480,546	\$ 582,174	\$ 533,974
Grant Revenues	-	-	-	-
Investment Income	9,670	29,899	89,861	120,168
TOTAL REVENUES	\$ 483,673	\$ 510,445	\$ 672,035	\$ 654,142
EXPENDITURES				
<u>Other Services & Supplies</u>				
Professional Services	\$ -	\$ -	\$ -	\$ 91,185
Miscellaneous	8,510	135,293	25	-
Subtotal - Other Serv. & Supp.	\$ 8,510	\$ 135,293	\$ 25	\$ 91,185
<u>Capital Outlay</u>				
Civic Center Park	\$ -	\$ -	\$ -	-
Other Capital Outlay	-	-	-	-
Subtotal - Capital Outlay	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 8,510	\$ 135,293	\$ 25	\$ 91,185
REVENUE OVER (UNDER) EXPENDITURES	\$ 475,163	\$ 375,152	\$ 672,010	\$ 562,957
<u>OTHER FINANCING USES</u>				
Use of Prior Year Fund Balance	\$ -	\$ -	\$ -	-
TOTAL OTHER FINANCING USES	\$ -	\$ -	\$ -	\$ -
NET CHANGE IN FUND BALANCE	\$ 475,163	\$ 375,152	\$ 672,010	\$ 562,957
FUND BALANCE - BEGINNING OF YEAR	\$ 905,925	\$ 1,381,088	\$ 1,756,240	\$ 2,428,250
FUND BALANCE - END OF YEAR	\$ 1,381,088	\$ 1,756,240	\$ 2,428,250	\$ 2,991,207



**City of Centennial
Conservation Trust Fund
2004 - 2014 Summary of Revenues, Expenditures & Other Uses**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 531,337	\$ 479,366	\$ 455,398	\$ 455,398	\$ 455,398	\$ 455,398	\$ 455,398
-	-	-	450,000	450,000	-	-
81,982	17,000	17,000	17,000	17,000	17,000	17,000
\$ 613,319	\$ 496,366	\$ 472,398	\$ 922,398	\$ 922,398	\$ 472,398	\$ 472,398
\$ -	\$ 504,366	\$ 504,366	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
\$ -	\$ 504,366	\$ 504,366	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 1,250,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -
64,300	-	-	-	-	-	-
\$ 64,300	\$ -	\$ 1,250,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -
\$ 64,300	\$ 504,366	\$ 1,754,366	\$ 750,000	\$ 750,000	\$ 750,000	\$ -
\$ 549,019	\$ (8,000)	\$ (1,281,968)	\$ 172,398	\$ 172,398	\$ (277,602)	\$ 472,398
\$ -	\$ (2,250,258)	\$ -	\$ -	\$ (67,194)	\$ -	\$ (472,398)
\$ -	\$ (2,250,258)	\$ -	\$ -	\$ (67,194)	\$ -	\$ (472,398)
\$ 549,019	\$ (2,258,258)	\$ (1,281,968)	\$ 172,398	\$ 105,204	\$ (277,602)	\$ -
\$ 2,991,207	\$ 3,540,226	\$ 1,281,968	\$ -	\$ 172,398	\$ 277,602	\$ -
\$ 3,540,226	\$ 1,281,968	\$ -	\$ 172,398	\$ 277,602	\$ -	\$ -



**Cherry Park
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Revised
<u>REVENUE</u>		
Property Tax	\$ 35,832	\$ 36,766
Specific Ownership	2,677	2,521
Investment Income	2,273	524
TOTAL REVENUES	\$ 40,782	\$ 39,811
<u>EXPENDITURES</u>		
Contracted Services:		
General	\$ 14,561	\$ 25,000
Subtotal - Contracted Services	\$ 14,561	\$ 25,000
Other Services & Supplies:		
Revenue Collection Services:		
County Treasurer's Fee	\$ 538	\$ 552
Utilities	5,210	8,000
Miscellaneous	415	5,527
Subtotal - Other Services & Supplies	\$ 6,163	\$ 14,079
TOTAL EXPENDITURES	\$ 20,724	\$ 39,079
REVENUE OVER EXPENDITURES	\$ 20,058	\$ 732
<u>OTHER FINANCING USES</u>		
Use of Prior Year Fund Balance	\$ -	\$ (57,887)
TOTAL OTHER FINANCING USES	\$ -	\$ (57,887)
NET CHANGE IN FUND BALANCE	\$ 20,058	\$ (57,155)
FUND BALANCE - BEGINNING OF YEAR	\$ 87,097	\$ 107,155
FUND BALANCE - END OF YEAR	\$ 107,155	\$ 50,000



**Cherry Park
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 36,167	\$ 36,167	\$ 36,890	\$ 36,890	\$ 37,628
2,521	2,445	2,372	2,301	2,232
218	218	218	218	218
\$ 38,906	\$ 38,830	\$ 39,480	\$ 39,409	\$ 40,078
\$ 75,000	\$ 30,287	\$ 30,927	\$ 30,856	\$ 31,514
\$ 75,000	\$ 30,287	\$ 30,927	\$ 30,856	\$ 31,514
\$ 543	\$ 543	\$ 553	\$ 553	\$ 564
8,000	8,000	8,000	8,000	8,000
5,363	-	-	-	-
\$ 13,906	\$ 8,543	\$ 8,553	\$ 8,553	\$ 8,564
\$ 88,906	\$ 38,830	\$ 39,480	\$ 39,409	\$ 40,078
\$ (50,000)	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -				
\$ (50,000)	\$ -	\$ -	\$ -	\$ -
\$ 50,000	\$ -	\$ -	\$ -	\$ -
\$ -				



**FoxRidge
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Revised
REVENUE		
Property Tax	\$ 50,830	\$ 52,324
Specific Ownership	3,845	3,609
Investment Income	3,201	482
TOTAL REVENUES	\$ 57,876	\$ 56,415
EXPENDITURES		
Contracted Services:		
General	\$ 73,329	\$ 30,000
Subtotal - Contracted Services	\$ 73,329	\$ 30,000
Other Services & Supplies:		
Revenue Collection Services:		
County Treasurer's Fee	\$ 763	\$ 785
Utilities	617	1,000
Miscellaneous	712	23,518
Subtotal - Other Services & Supplies	\$ 2,093	\$ 25,303
TOTAL EXPENDITURES	\$ 75,422	\$ 55,303
REVENUE OVER EXPENDITURES	\$ (17,546)	\$ 1,112
OTHER FINANCING USES		
Use of Prior Year Fund Balance	\$ -	\$ (102,735)
TOTAL OTHER FINANCING USES	\$ -	\$ (102,735)
NET CHANGE IN FUND BALANCE	\$ (17,546)	\$ (101,623)
FUND BALANCE - BEGINNING OF YEAR	\$ 119,169	\$ 101,623
FUND BALANCE - END OF YEAR	\$ 101,623	\$ -



**FoxRidge
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 51,326	\$ 51,326	\$ 52,353	\$ 52,353	\$ 53,400
3,609	3,501	3,396	3,294	3,195
257	257	257	257	257
\$ 55,192	\$ 55,084	\$ 56,006	\$ 55,904	\$ 56,852
\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
\$ 30,000				
\$ 770	\$ 770	\$ 785	\$ 785	\$ 801
1,000	1,000	1,000	1,000	1,000
23,422	23,314	24,221	24,119	25,051
\$ 25,192	\$ 25,084	\$ 26,006	\$ 25,904	\$ 26,852
\$ 55,192	\$ 55,084	\$ 56,006	\$ 55,904	\$ 56,852
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -				
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -				



**Walnut Hills
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Revised
<u>REVENUE</u>		
Property Tax	\$ 71,117	\$ 72,694
Specific Ownership	5,164	4,851
Investment Income	9,956	2,220
Miscellaneous Revenue	3,947	-
TOTAL REVENUES	\$ 90,184	\$ 79,765
<u>EXPENDITURES</u>		
Contracted Services:		
General	\$ 23,146	\$ 130,000
Subtotal - Contracted Services	\$ 23,146	\$ 130,000
Other Services & Supplies:		
Revenue Collection Services:		
County Treasurer's Fee	\$ 1,068	\$ 1,090
Utilities	114	1,000
Miscellaneous	2,429	27,062
Subtotal - Other Services & Supplies	\$ 3,611	\$ 29,152
TOTAL EXPENDITURES	\$ 26,757	\$ 159,152
REVENUE OVER EXPENDITURES	\$ 63,427	\$ (79,387)
<u>OTHER FINANCING USES</u>		
Use of Prior Year Fund Balance	\$ -	\$ (314,059)
TOTAL OTHER FINANCING USES	\$ -	\$ (314,059)
NET CHANGE IN FUND BALANCE	\$ 63,427	\$ (393,446)
FUND BALANCE - BEGINNING OF YEAR	\$ 380,019	\$ 443,446
FUND BALANCE - END OF YEAR	\$ 443,446	\$ 50,000



**Walnut Hills
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 71,817	\$ 71,817	\$ 73,253	\$ 73,253	\$ 74,718
4,851	4,705	4,564	4,427	4,294
991	991	991	991	991
-	-	-	-	-
\$ 77,659	\$ 77,513	\$ 78,808	\$ 78,671	\$ 80,003
\$ 100,000	\$ 49,854	\$ 51,127	\$ 50,990	\$ 52,300
\$ 100,000	\$ 49,854	\$ 51,127	\$ 50,990	\$ 52,300
\$ 1,077	\$ 1,077	\$ 1,099	\$ 1,099	\$ 1,121
1,000	1,000	1,000	1,000	1,000
25,582	25,582	25,582	25,582	25,582
\$ 27,659	\$ 27,659	\$ 27,681	\$ 27,681	\$ 27,703
\$ 127,659	\$ 77,513	\$ 78,808	\$ 78,671	\$ 80,003
\$ (50,000)	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ (50,000)	\$ -	\$ -	\$ -	\$ -
\$ 50,000	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -



**Antelope
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Revised
<u>REVENUE</u>		
Property Tax	\$ 223,382	\$ 105,519
Specific Ownership	17,020	7,325
Investment Income	11,093	1,984
TOTAL REVENUES	\$ 251,495	\$ 114,828
<u>EXPENDITURES</u>		
Contracted Services:		
General	\$ -	\$ -
Subtotal - Contracted Services	\$ -	\$ -
Other Services & Supplies:		
Revenue Collection Services:		
County Treasurer's Fee	\$ 3,353	\$ 1,583
Debt Service:		
Principal	55,000	60,000
Interest	146,576	144,501
Miscellaneous	6,366	6,000
Subtotal - Other Services & Supplies	\$ 211,295	\$ 212,084
TOTAL EXPENDITURES	\$ 211,295	\$ 212,084
REVENUE OVER EXPENDITURES	\$ 40,200	\$ (97,256)
<u>OTHER FINANCING USES</u>		
Use of Prior Year Fund Balance	\$ -	\$ (272,403)
TOTAL OTHER FINANCING USES	\$ -	\$ (272,403)
NET CHANGE IN FUND BALANCE	\$ 40,200	\$ (369,659)
FUND BALANCE - BEGINNING OF YEAR	\$ 422,210	\$ 462,410
FUND BALANCE - END OF YEAR	\$ 462,410	\$ 92,751



**Antelope
General Improvement District
2008 - 2014 Summary of Revenues, Expenditures & Other Uses**

2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ 108,685	\$ 108,685	\$ 110,858	\$ 110,858	\$ 211,369
7,325	7,105	6,892	6,685	6,485
1,150	1,150	1,150	1,150	1,150
\$ 117,160	\$ 116,940	\$ 118,901	\$ 118,694	\$ 219,004
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 1,630	\$ 1,630	\$ 1,663	\$ 1,663	\$ 3,171
60,000	65,000	65,000	70,000	70,000
142,281	139,971	137,371	134,707	131,766
6,000	6,000	6,000	6,000	6,000
\$ 209,911	\$ 212,601	\$ 210,034	\$ 212,370	\$ 210,937
\$ 209,911	\$ 212,601	\$ 210,034	\$ 212,370	\$ 210,937
\$ (92,751)	\$ (95,661)	\$ (91,133)	\$ (93,676)	\$ 8,067
\$ -	\$ 95,661	\$ 91,133	\$ 93,676	\$ (8,067)
\$ -	\$ 95,661	\$ 91,133	\$ 93,676	\$ (8,067)
\$ (92,751)	\$ -	\$ -	\$ -	\$ 0
\$ 92,751	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ 0



**City of Centennial
Centennial Urban Redevelopment Authority Fund
2004 - 2014 Summary of Revenues, Expenditures & Other Uses**

	2004 Actual	2005 Actual	2006 Actual	2007 Actual
REVENUES				
Sales Tax	\$ -	\$ -	\$ -	\$ -
Property Tax	-	-	-	-
Building Permits, Plan Review & Building Services	-	-	-	229,964
Construction Funds	-	-	-	53,788
Authority Operating Revenue	-	-	-	400,000
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ 683,752
EXPENDITURES				
Contracted Services				
Building Permits, Plan Review & Building Services	\$ -	\$ -	\$ -	194,713
Subtotal - Contracted Services	\$ -	\$ -	\$ -	\$ 194,713
Other Services & Supplies:				
Sales Tax Sharing Pass-Thru	\$ -	\$ -	\$ -	-
Property Tax Pass-Thru	-	-	-	-
Professional Services	-	-	-	7,284
Legal Services - Outside Counsel	-	-	-	80,244
Construction Services	-	-	-	96,937
Miscellaneous	-	-	-	228,044
Subtotal - Other Serv. & Supp.	\$ -	\$ -	\$ -	\$ 412,509
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 607,222
REVENUE OVER (UNDER) EXPENDITURES	\$ -	\$ -	\$ -	\$ 76,530
OTHER FINANCING USES				
Use of Prior Year Fund Balance	\$ -	\$ -	\$ -	-
TOTAL OTHER FINANCING USES	\$ -	\$ -	\$ -	\$ -
NET CHANGE IN FUND BALANCE	\$ -	\$ -	\$ -	\$ 76,530
FUND BALANCE - BEGINNING OF YEAR	\$ -	\$ -	\$ -	\$ -
FUND BALANCE - END OF YEAR	\$ -	\$ -	\$ -	\$ 76,530



**City of Centennial
Centennial Urban Redevelopment Authority Fund
2004 - 2014 Summary of Revenues, Expenditures & Other Uses**

2008 Actual	2009 Revised	2010 Adopted	2011 Forecast	2012 Forecast	2013 Forecast	2014 Forecast
\$ -	\$ -	\$ 1,090,124	\$ 1,101,025	\$ 1,123,046	\$ 1,145,507	\$ 1,168,417
-	59,135	1,089,041	1,089,041	1,110,822	1,110,822	1,133,038
1,142,607	138,587	-	-	-	-	-
837,195	1,359,017	-	-	-	-	-
150,000	150,000	150,000	150,000	150,000	150,000	150,000
\$ 2,129,802	\$ 1,706,739	\$ 2,329,165	\$ 2,340,066	\$ 2,383,868	\$ 2,406,328	\$ 2,451,455
\$ 802,348	\$ 489,584	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 802,348	\$ 489,584	\$ -				
\$ -	\$ -	\$ 1,090,124	\$ 1,101,025	\$ 1,123,046	\$ 1,145,507	\$ 1,168,417
-	59,135	1,089,041	1,089,041	1,110,822	1,110,822	1,133,038
-	-	-	-	-	-	-
13,750	-	-	-	-	-	-
794,046	1,359,017	-	-	-	-	-
136,250	150,000	150,000	150,000	150,000	150,000	150,000
\$ 944,046	\$ 1,568,152	\$ 2,329,165	\$ 2,340,066	\$ 2,383,868	\$ 2,406,328	\$ 2,451,455
\$ 1,746,394	\$ 2,057,736	\$ 2,329,165	\$ 2,340,066	\$ 2,383,868	\$ 2,406,328	\$ 2,451,455
\$ 383,408	\$ (350,997)	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ (108,941)	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ (108,941)	\$ -				
\$ 383,408	\$ (459,938)	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 76,530	\$ 459,938	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 459,938	\$ -					



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CENTENNIAL IS



*As we aspire to
establish a community
that leads by example,
from the top down, we
celebrate our past and
embrace our future.*

A LEADER



INTRODUCTION





INTRODUCTION

City of Centennial Organization Chart by Service Area





Government Structure

The City Manager is responsible to the City Council for the proper administration of all business of the City, and is required to present the City's Annual Budget to Council for approval. The City of Centennial provides the following major services: law enforcement, public works, capital improvement projects, municipal court, building services, economic and community development services, animal services, liquor licensing, business and sales tax licensing, sales tax administration and management and communication services.

Home Rule as it Relates to the Budget

The Home Rule Charter was adopted in 2008 and required changes in the budget process and timeline. Article XI of the Home Rule Charter defines all requirements of the budget. In summary, a proposed preliminary budget must be presented to City Council on or before the twentieth (20th) day of September of each year. City Council must have a public hearing on the proposed budget each year. Notice of the hearing is published at least once seven (7) days prior and copies of the proposed budget are available to the public. The City Council may make changes to the budget prior to the adoption of the budget. The Annual Budget is adopted by Resolution no later than the fifteenth (15th) day of December of each year. The budget will not be considered adopted unless a public hearing occurs prior to the vote of the City Council and there is an affirmative vote of a majority of the City Council to adopt the budget.

Per the Home Rule Charter, the adopted budget must contain:

- an estimate of anticipated revenue from all sources for the ensuing year
- an estimate of the general fund cash surplus at the end of the current fiscal year or of the deficit to be made up by appropriation
- the estimated expenditures necessary for the operation of the departments, offices and agencies of the City
- debt service requirements for the ensuing fiscal year
- an estimate of the sum required to be raised by the tax levy for the ensuing fiscal year and the rate of levy necessary to produce such sum
- a balance between the total estimated expenditures, including any deficit to be met and monies set aside for public improvements and total anticipated revenue, plus any surplus

The budget estimates must be in detail showing revenues by source and expenditures by departments, organizational units, activities, character and object.

Elected Officials

The City of Centennial was incorporated in 2001 became a home-rule city under Article XX of the Colorado Constitution on June 17, 2008. The Home Rule Charter established a Council-Manager form of government. The City Council is the legislative power which appoints the City Manager to run matters of the City. City Council is comprised of eight members, two elected from each District that serve four year staggered terms. The Mayor serves a four year term and is elected at-large. The City Treasurer and City Clerk positions are terminated in January 2010 as a result of the Home Rule Charter.



Elected Officials and Term of Office (Cont.):

Mayor



Randy Pye
January 2010

Council District 1



Rick Dindinger, Mayor Pro Tem
January 2010

VACANT

Vacant
January 2012

Council District 2



Sue Bosier
January 2010



Keith Gardner
January 2012



Elected Officials and Term of Office (Cont.):

Council District 3



Rebecca McClellan
January 2010



Patrick Anderson
January 2012

Council District 4



Ron Weidmann
January 2010



Todd Miller
January 2012

City Clerk



Linda Gawlik
January 2010

Treasurer



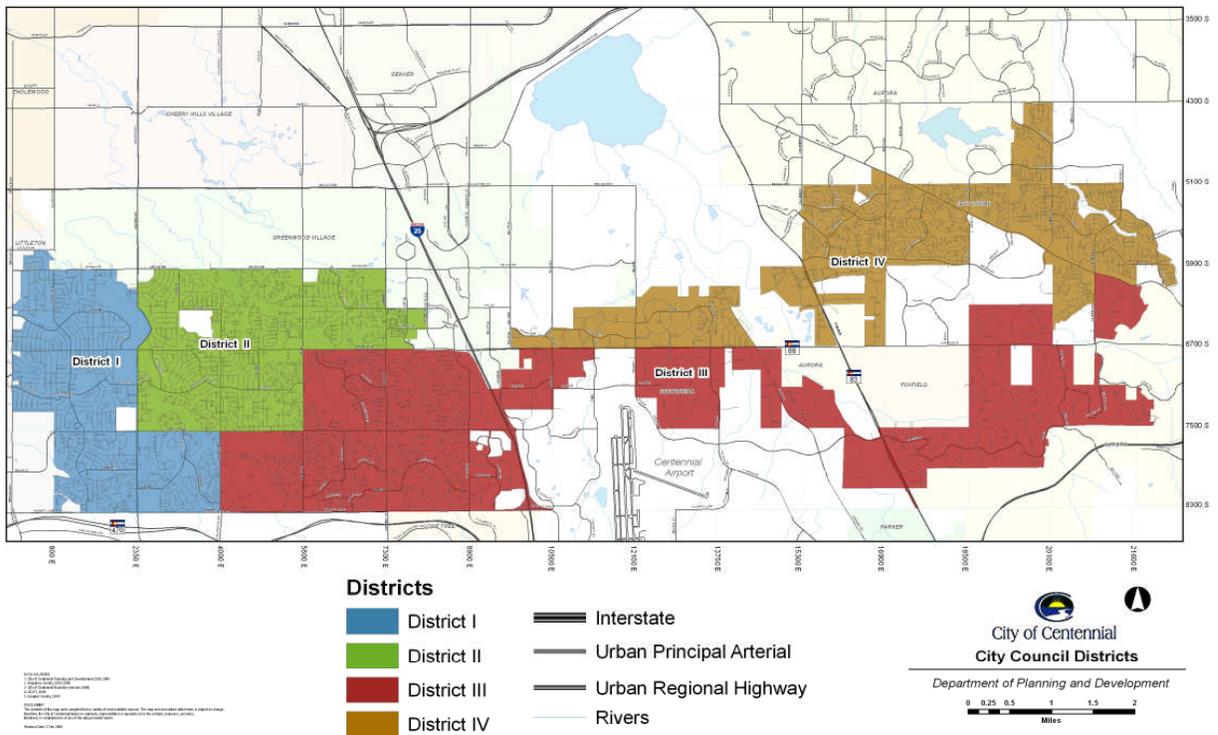
Susan Bockenfeld
January 2010



City of Centennial



District Map





Government Structure (Cont.)

City Employees & Benefits

The City currently has 53.5 authorized full-time equivalent (FTE) positions (exempt and non-exempt). Contract employees are not included in the FTE count as they are not City employees. Centennial neither recognizes nor bargains with any employee union.

A benchmark survey is conducted each year using a variety of resources to establish salary adjustments. Employees are eligible to receive salary increases based on individual performance. Actual salaries and benefits are calculated assuming that each authorized position is filled for the entire budget period at the current salary level.

Other benefits provided to City employees include vacation leave, sick leave, and paid holidays. Health care benefits include medical, dental and vision, disability plans, and life insurance. The City offers pre-tax options on health insurance premiums, flexible spending accounts under Section 125 of the Internal Revenue Code, and 401(a) and 457 retirement savings plans.

Contractors

Centennial contracts with private entities and builds partnerships with neighboring jurisdictions to provide services to the citizens of Centennial. Many of the City's core services including Law Enforcement and Public Works are contracted using third party service providers.

Scope of Services

The City of Centennial provides the following major services:

- Law Enforcement
- Street Maintenance
- Traffic & Transportation Management
- Code & Zoning Enforcement
- Building Services
- Contractor Licensing
- General Administration
- Economic and Community Development
- Animal Services
- Liquor Licensing
- Business & Sales Tax Licensing
- Sales Tax Administration

A major goal of the City is to provide responsive government. The City has a twenty-four (24) hour, seven (7) days a week call center that is ready to respond to the needs of the community. In addition, utilizing contractors for government services provides flexibility in responding to the changing needs of the community.



Community Profile

Community Vision

We are a proud, thriving community committed to excellence and reinforced by a unifying community vision of a dynamic, healthy and safe Centennial. We honor the integrity and values of our neighborhoods and support a government that is responsive, respectful and accountable to our citizens.

We are committed to the conservation of the environmental beauty of our City and promoting a vibrant economy with a sustainable future. Our City strives to provide outstanding services to all residents and nurture a supportive community that enhances the lives of all our citizens.

Our fiscally responsible values integrate sustainable policies and practices into the fabric of our community and emphasize a healthy balance of economic development and quality of life. As we aspire to establish a community that leads by example, from the top down, we celebrate our past and embrace our future.

~ *Our Voice. Our Vision. Centennial 2030*



Location

The City of Centennial is located in the southern region of the Denver Metropolitan Area. The City shares its boundaries with the cities of Littleton, Greenwood Village, Aurora, Lone Tree; Town of Foxfield; and unincorporated areas of Arapahoe and Douglas counties. The City's current incorporated area is more than 28 square miles located entirely within Arapahoe County.

Land Area

28.364 Square Miles
18,153.03 Acres

History

Centennial was incorporated from portions of unincorporated Arapahoe County in 2001. Located entirely within Arapahoe County, and forming part of the Denver Metropolitan Area, Centennial was formed February 7, 2001 (the day after its first city officials were elected). The citizens of the formerly unincorporated portion of Arapahoe County had voted to incorporate on September 12, 2000, choosing Centennial as the official name during the vote. Incorporation was approved by 77 percent (77%) of the voters, and the 100,000+ person population of the area made it the largest incorporation in U.S. history as of its creation.

Demographic Profile

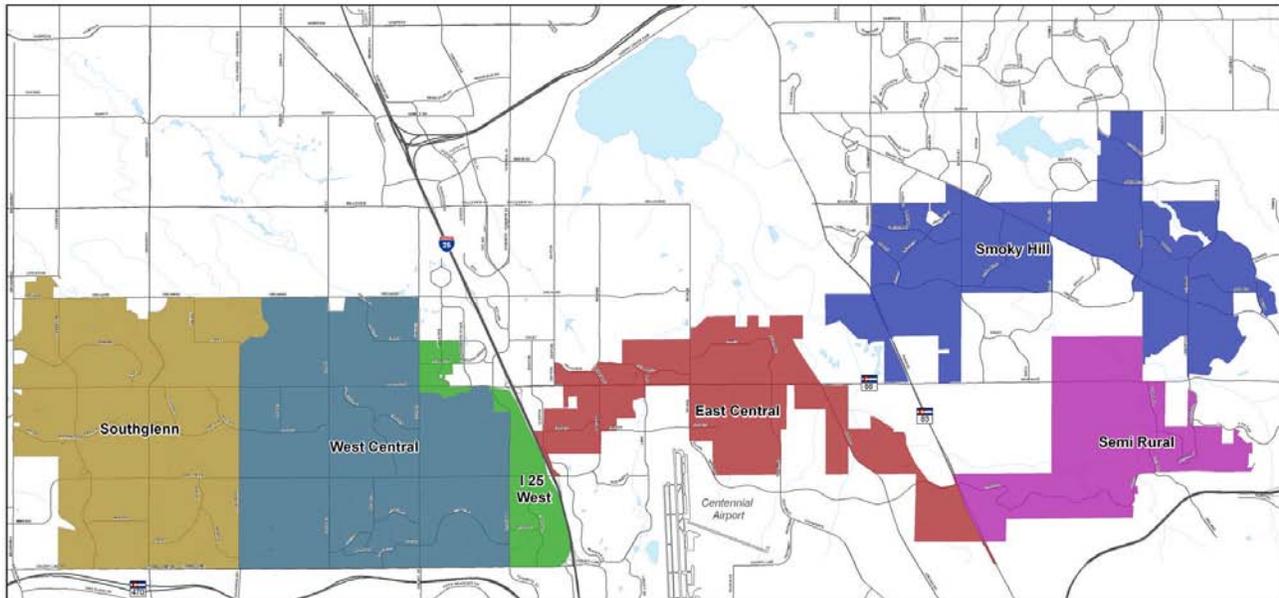
Population	102,522
Households	36,391
Median Age	37.4
Median Household Income	\$96,342
Average Household Income	\$108,847
Daytime Population	56,077
Labor Force:Jobs Ratio ¹	0.987

¹ A Labor Force to Jobs Ratio of 0.987 indicates that Centennial exports and imports nearly the same amount of workers.



Sub-Area Profiles

In 2008, the City of Centennial commissioned its first Retail Market Analysis (RMA). The City and its consultant Innovation Economics established six foundational sub-areas from which to perform detailed demographic analysis. The six sub-areas do not coincide with the established political Districts within the City, however are more intuitive geographic boundaries for the comparative analysis necessary to establish baseline community demographics within the RMA.



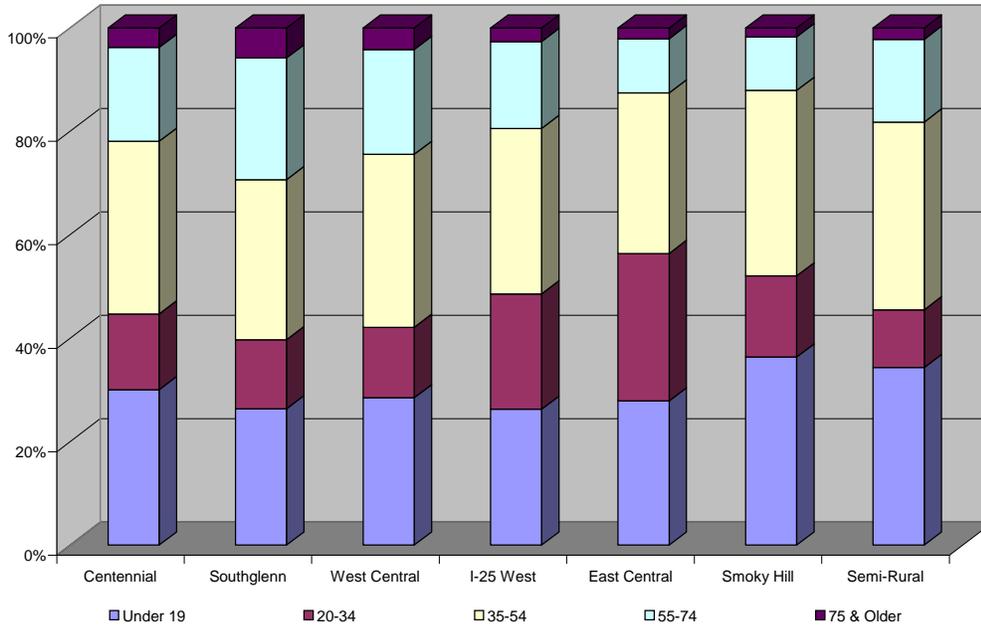
2007	Centennial	Southglenn	West Central	I-25 West	East Central	Smoky Hill	Semi-Rural
Population	102,522	29,302	34,641	2,323	3,804	24,392	6,815
Households	36,391	11,163	12,814	1,007	1,165	7,328	2,093
Families	26,937	7,902	9,319	552	697	6,300	1,819
Average HH Size	2.82	2.62	2.70	2.31	3.27	3.33	3.26
Median Age	37.4	42.6	40.7	36	31.3	33.6	37.9
Median HHI	\$96,342	\$84,432	\$99,798	\$86,777	\$76,657	\$108,096	\$147,351
Average HHI	\$108,847	\$92,282	\$114,860	\$101,224	\$131,246	\$109,088	\$197,194
Med. Disposable Income	n/a	\$66,800	\$77,328	\$68,464	\$61,734	\$84,065	\$115,070
Labor Force	56,826	16,306	20,035	1,482	1,921	13,637	3,445
Daytime Population	56,077	6,710	9,993	12,124	23,187	2,928	1,124
Labor Force:Daytime Population	0.987	0.412	0.499	8.181	12.070	0.215	0.326
Avg. Time to Work (1W)	n/a	24.4	23.4	22.2	21.4	31.0	28.0

Note: Calculations of the 6 sub-areas may not result in the exact number listed for Centennial. A data error of 2-3% is the result of intricacies in GIS software and is considered an acceptable error rate.

Abbreviations: HH—Household | HHI—Household Income | 1W—One Way



Centennial Sub Areas - Age Distribution (2007)

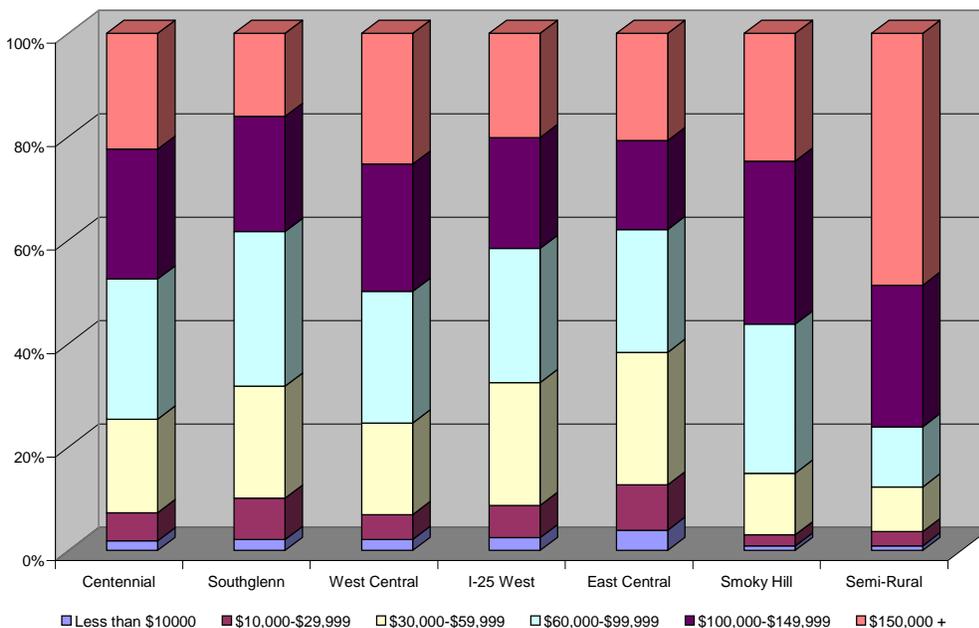


The West Central sub area has the largest share of Centennial's population representing nearly 35,000 residents.

I-25 West represents the smallest sub area with 2,300 residents.

Above: The 35-54 age range represents the largest portion of the City's total population which includes nearly 34,000 residents. It is the dominant age range in the sub areas exclusive of Smoky Hill, where the Under 19 age range is the largest.

Centennial Sub Areas - Household Income Distribution (2007)



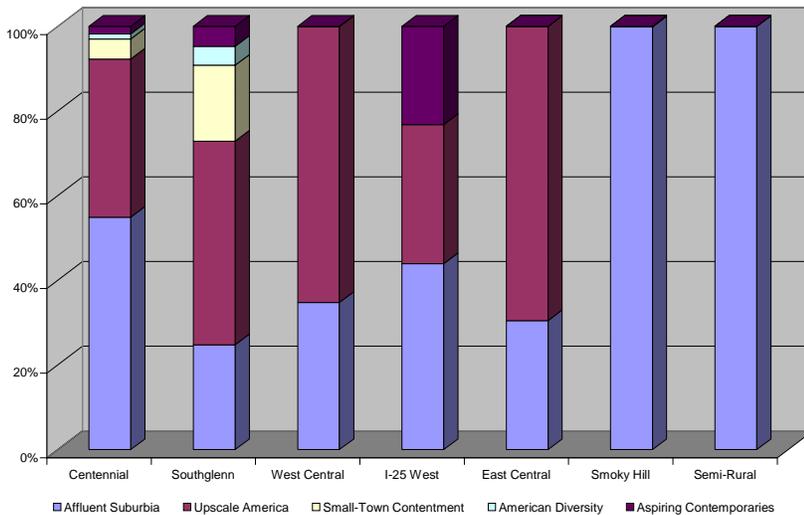
The dominant household income bracket in the City is \$60,000 to \$99,999 representing 27% of households in the City. It is followed closely by the \$100,000 to \$149,999 (25%) and \$150,000+ (22.4%) brackets.

Nearly half of the households in the Semi-Rural sub area have incomes over \$150,000.



Psychographic Profile

Centennial Sub Areas - MOSAIC USA Groups (2007)



The Retail Market Analysis project allowed the City to pursue qualitative data analysis utilizing Experian Business Strategies' MOSAIC USA group and type descriptions. Psychographic analysis is a common tool utilized by site selectors and real estate development professionals to augment the traditional demographic profile. Centennial is comprised predominantly of two groups – Affluent Suburbia & Upscale America – which collectively represent over 92% of the City's population. The Southglenn sub-area has the most diverse typology with population in five MOSAIC groups.

Affluent Suburbia – *The wealthiest households in the U.S. living in exclusive suburban neighborhoods enjoying the best of everything that life has to offer.*

The seven Types in the Affluent Suburbia group comprise the wealthiest households in the nation. These segments outrank all other Mosaic Types in terms of household income, home value and educational achievement. Concentrated in exclusive suburban neighborhoods, these households are predominantly white, college educated and filled with “Baby Boom” parents and their children. With their managerial and executive positions paying six-figure-plus incomes, they enjoy the good life in fashionable houses outfitted with the latest technology. These are the Americans who drive luxury cars, belong to country clubs, travel abroad and relax by sailing, golfing or skiing. Many are culture buffs who attend the theater, art shows, dance performances and concerts, all at high rates. Both their purchasing behavior and media choices reflect their interests in money management, travel, computers and gourmet foods.

Centennial Population – 54.3%
 US Population – 12.7%

Upscale America – *College-educated couples and families living in the metropolitan sprawl earning upscale incomes providing them with large homes and very comfortable and active lifestyles.*

The six Types in Upscale America are populated with mainly white, college-educated couples and families living in the metropolitan sprawl. Most of the adults work as executives and white-collar professionals, and their upscale incomes provide them with large homes and comfortable lifestyles. They like to spend their leisure time getting exercise—jogging, biking and swimming are popular—or shopping for the latest in-fashion and high-tech electronics. They are active in community affairs as members of business clubs, environmental groups and arts associations. They're selective media fans who prefer magazines and cable TV channels that cover business, fashion and the arts. Their one exception is the Internet. These Americans are omnivorous Web users who go online for everything from banking and trading stocks to downloading music and buying merchandise.

Centennial Population – 37%
 US Population – 10.9%

For more information about Experian Business Strategies MOSAIC USA:
http://www.business-strategies.co.uk/upload/pdfs_nov07/mosaic_usa_oct07.pdf



Local Economy

Centennial is home to some of metropolitan Denver's most prestigious neighborhoods and is one of the major employment centers in this region. Numerous business parks can be found throughout the City, featuring companies large, small, well known, traditional and entrepreneurial. Key industries within Centennial include finance and insurance, aerospace technology, medical technology and devices, advanced information technology, media, engineering and corporate headquarters.

Transportation alternatives are a key asset to the City's business community, with connectivity via Interstate 25, Arapahoe Rd. (State Highway 88), Parker Rd. (State Highway 83), University Blvd. (State Highway 177), and the Arapahoe at Village Center and Dry Creek light rail stations. These strong transit connections provide easy access to downtown, Denver International Airport, Denver Technology Center (DTC) and Bioscience Campus.

Major Employers: Top Private-Sector Employers *(listed in order by number of employees)*

OppenheimerFunds	Big O Tires
Comcast	Sierra Nevada Corporation
Walmart	Interstate Highway Construction
United Launch Alliance	Safeway Retail
US Foodservice	Trust Company of America
King Soopers	Teksystems
Shaw Group	High Noon Productions
Saunders Construction	Macy's
Raytheon Polar Services	Stolle Machinery
Standard & Poor's Compustat	Whole Foods Market
National CineMedia	Western States Fire Protection
Epicurean Catering	Western Stone & Metal (Shane Co.)
Galileo International	Conmed Electrosurgery
Nordstrom National Credit Bank	Thyssenkrupp Elevator
Cochlear Americas	Coram Specialty Infusion Services
Christian Living Communities	Black & Veatch
Haselden Construction	Vistar
Safeway Corporate	United Healthcare Services
Cisco Systems	Sears
Go Toyota	Intecon
Jones International	Jones University
AlloSource	Kuni Honda
Elavon	Tagawa Gardens
Seakr Engineering	HealthOne - Centennial Medical Plaza
Kaiser Permanente	

AlloSource



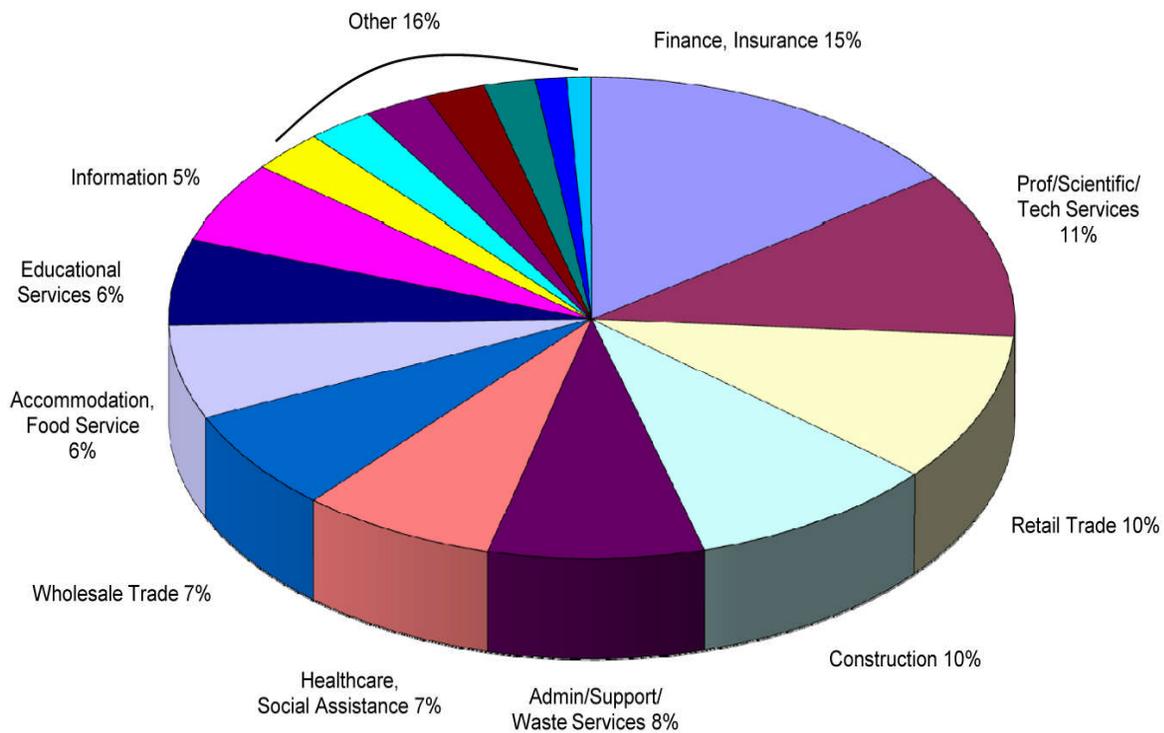


Employment & Industry Composition

Centennial's top ten industries represent the vast majority of its employment, with the remaining seven industries accounting for only 16 percent (16%) of total employment. More than a quarter of the City's employment base is in the Finance/Insurance and Professional/Scientific/Technical Services industries, all of which have been growing local industries in the past three years.

Trends

- Professional, Scientific and Technical Services has employment growth in Centennial at twice the state average rate during the period 2004 to 2007 (1,600 jobs added).
- Educational Services and Construction have created jobs well ahead of the state average (1,000 and 900 jobs respectfully) during the period from 2004 to 2007.
- Retail Trade employment declined significantly in Centennial (425 jobs lost) from 2004 to 2007; however, significant gains will occur with the opening of The Streets at SouthGlenn in 2008/2009.



Centennial has a diverse economy with its two largest categories representing high paying industries. Finance & Insurance is the City's largest employment category with nearly 8,000 jobs, while Professional/Technical/Scientific Services follows closely representing 11 percent (11%) of the City's employment base.

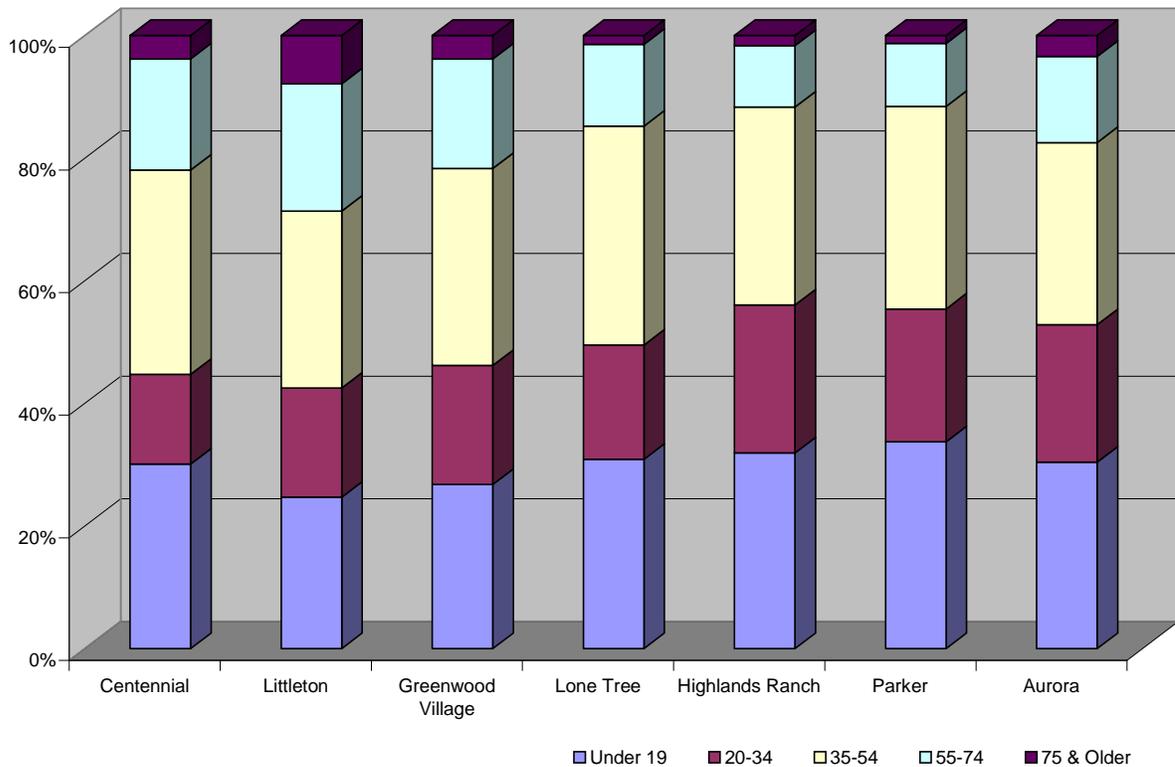
Note: "Other" represents Manufacturing, Real Estate/Rental/Leasing, Other Services (non-Public), Public Administration, Company Management, Transportation/Warehousing, and Arts/Entertainment/Recreation.



Peer (Neighboring) City Comparison

	Centennial	Littleton	Greenwood Village	Lone Tree	Highlands Ranch	Parker	Aurora	Colorado
Population	102,522	40,217	14,372	24,699	92,859	44,326	365,205	4,800,477
Households	36,391	17,332	5,965	8,635	32,623	14,753	133,078	1,880,294
Families	26,937	9,885	3,547	6,485	23,918	11,513	88,317	1,193,479
Median Age	37.4	40.6	38	35.2	31.9	31.9	33.3	35.2
Median HHI	\$96,342	\$61,174	\$96,927	\$116,820	\$106,616	\$102,030	\$64,458	\$58,814
Average HHI	\$108,847	\$74,956	\$172,264	\$127,157	\$105,617	\$103,746	\$71,645	\$69,723
Daytime Population	56,077	29,030	45,975	10,728	16,635	12,055	123,726	2,629,293
Jobs: Population Ratio	0.547	0.722	3.199	0.434	0.179	0.272	0.339	0.548

Peer City Comparison - Age Distribution (2007)

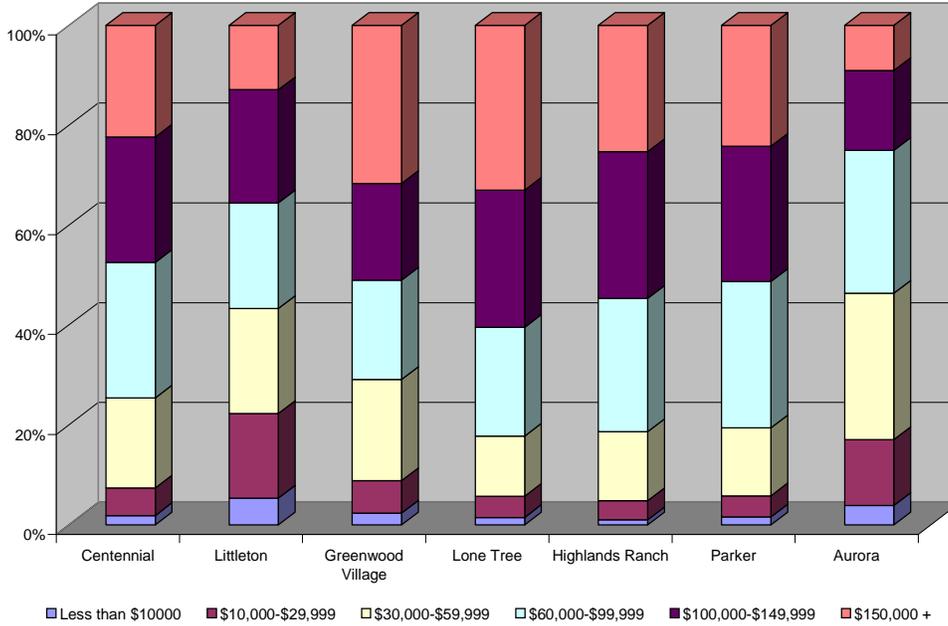


Age distribution is relatively similar between Centennial and its neighboring cities. The 35-54 age bracket is the highest population segment in Centennial, Littleton, Greenwood Village, Lone Tree and Highlands Ranch; while the Under 19 bracket has the largest proportional share in Parker and Aurora.

Littleton has the greatest share of population age 55+, 28.6 percent (28.6%), followed by Centennial, 21.9 percent (21.9%), and Greenwood Village, 21.6 percent (21.6%).



Peer City Comparison - Household Income Distribution (2007)



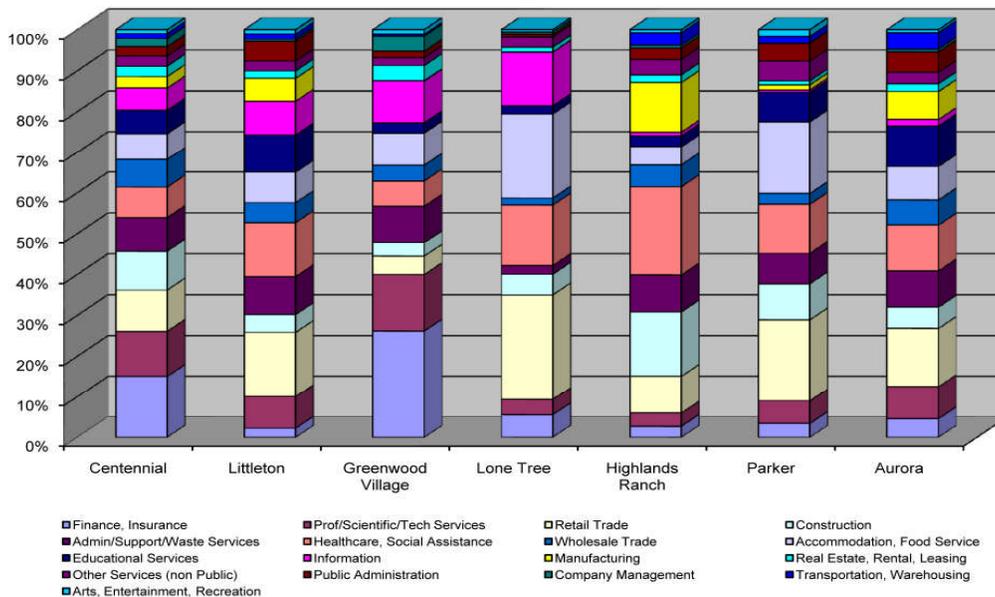
Percentage of Households with Incomes more than \$100,000

Centennial	47.5
Littleton	35.6
Grnwd Village	51.0
Lone Tree	60.0
H. Ranch	54.7
Parker	51.3
Aurora	25.0

Lone Tree has the largest share of households with incomes \$150,000+ (33%), followed by Greenwood Village (31%).

Above: Median Household Income in the south metro region of Denver exceeds the state and national averages, though there is some disparity between Centennial and its neighboring communities.

Peer City Comparison - Employment & Industry Composition (2007)



Centennial maintains one of the most diverse economies in the south metro region.

Retail Trade is the largest employment category in Littleton, Lone Tree, Parker and Aurora.

Greenwood Village has the largest share of Finance & Insurance employment with 11,800 jobs representing 26% of its employment base.



Sales Tax Comparison

The City of Centennial continues to provide services on one of the lowest sales tax rates in the metropolitan area. Sales tax in Centennial is the largest source of revenues and represents approximately 36 percent (36 %) of the total General Fund. Centennial produces less sales tax revenue on a per capita basis compared to others with smaller populations and similar sales tax rates. It is a goal of the City through the Retail Market Analysis project to align competitively and capture more sales tax.

Sales Tax Collection by Jurisdiction - FY 2008

Sorted by Gross Sales Tax Per 1% Per Capita

City	Sales Tax Rate	Gross Sales Tax ⁽¹⁾	Population ⁽²⁾	Gross Sales Tax Per 1% Per Capita
Lone Tree	1.8125%	\$ 17,646,647	10,700	\$ 910
Glendale	3.75%	10,402,003	4,554	609
Greenwood Village	3.00%	19,903,407	13,990	474
Boulder	3.41%	80,818,018	102,569	231
Englewood	3.50%	24,639,023	31,702	222
Denver	3.62%	430,928,252	592,052	201
Littleton	3.00%	24,745,896	41,610	198
Parker	3.00%	23,904,250	43,286	184
Lakewood	3.00%	70,814,487	147,023	161
Castle Rock	3.60%	23,338,214	44,033	147
Westminster	3.85%	59,053,019	109,724	140
Colorado Springs	2.50%	116,933,775	394,177	119
Arvada	3.46%	41,456,207	107,050	112
Aurora	3.75%	132,522,173	324,085	109
Thornton	3.75%	44,831,429	117,728	102
Centennial	2.50%	18,620,968	102,522	73

Average Tax Rate

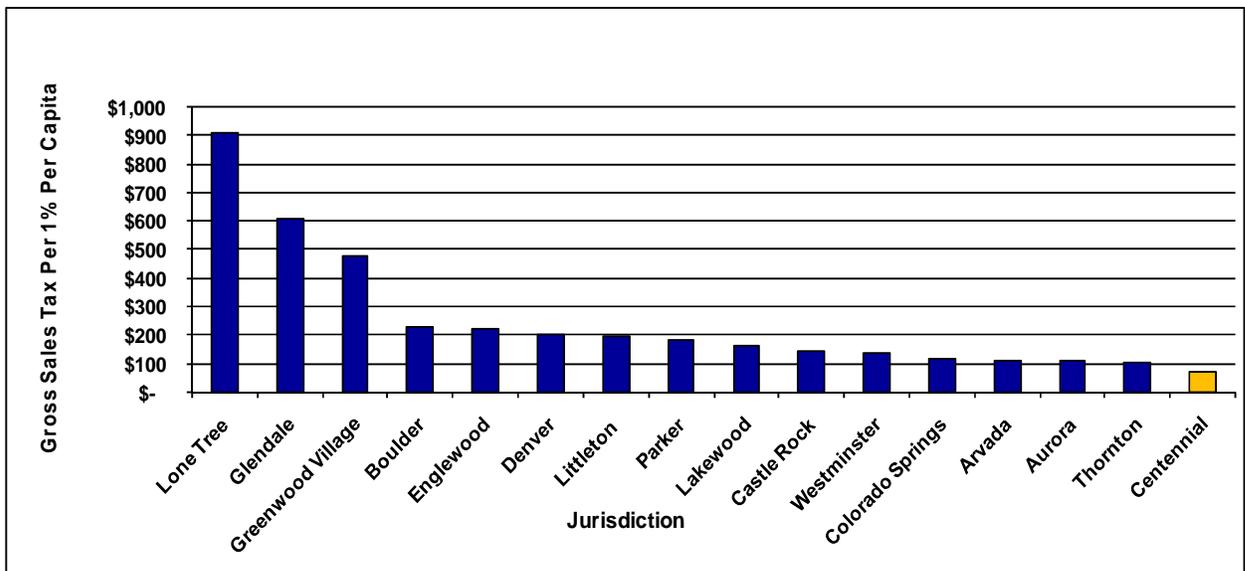
3.22%

Average Tax Collected

\$235

(1) Gross Sales Tax and Gross Sales number from each city's respective 2008 Comprehensive Annual Financial Report (CAFR) Statistical Tables

(2) Population is based upon 2007 Denver Regional Council Of Governments (DRCOG) data.





Partnerships & Service Providers

Law Enforcement

The City of Centennial contracts with the Arapahoe County Sheriff's Office for law enforcement and related law enforcement services.

Arapahoe County Sheriff's Office
 13101 Broncos Pkwy.
 Centennial, CO 80112
 Emergency ONLY - 911
 Non-Emergency Line
 (303) 795-4711

For the fourth consecutive year, Centennial is the safest city in Colorado with a population of more than 75,000. Centennial ranks 38th in the country, of 397 cities ranked. (CQ Press)

Fire Protection Services

Fire protection services are provided through three (3) independent Fire Districts – Cunningham, Littleton and South Metro.

Cunningham Fire Protection District
 2015 S. Dayton St.
 Denver, CO 80247
 (303) 755-9202

Littleton Fire Department
 2255 W. Berry Ave.
 Littleton, CO 80165
 (303) 795-3800

South Metro Fire Rescue Authority
 9195 E. Mineral Ave.
 Centennial, CO 80112
 (720) 989-2000

Education

Centennial's youngest residents have access to two of the finest primary education districts in the state through Littleton Public Schools and Cherry Creek School District.

Littleton Public Schools
 5776 S. Crocker St.
 Littleton, CO 80120
 (303) 347-3300
www.littletonpublicschools.net

School	Contact	Performance Rating
Field Elementary (80121)	(303) 347-4475	Average
Franklin Elementary (80121)	(303) 347-4500	High
Highland Elementary (80121)	(303) 347-4525	High
Hopkins Elementary (80122)	(303) 347-4550	Average
Lois Lenski Elementary (80121)	(303) 347-4575	Excellent
Peabody Elementary (80121)	(303) 347-4625	High
Sandburg Elementary (80122)	(303) 347-4675	High
Twain Elementary (80122)	(303) 347-4700	High
John Wesley Powell Middle (80122)	(303) 347-7950	Excellent
Isaac Newton Middle (80122)	(303) 347-7900	High
Arapahoe High (80122)	(303) 347-6000	Excellent



Education (Cont.)

Cherry Creek School District
4700 S. Yosemite St.
Greenwood Village, CO 80111
(303) 773-1184
www.ccsd.k12.co.us

For more information on Performance Ratings and School Report Cards, visit the Colorado Department of Education website at:

<http://reportcard.cde.state.co.us/reportcard/CommandHandler.jsp>

School	Contact	Performance Rating
Antelope Ridge Elementary (80015)	(720) 886-3300	High
Aspen Crossing Elementary (80015)	(720) 886-3700	Average
Cottonwood Creek Elementary (80111)	(720) 554-3200	Excellent
Creekside Elementary (80016)	(720) 886-3500	High
Dry Creek Elementary (80112)	(720) 554-3300	Excellent
Heritage Elementary (80111)	(720) 554-3500	High
High Plains Elementary (80111)	(720) 554-3600	High
Homestead Elementary (80112)	(720) 554-3700	Excellent
Indian Ridge Elementary (80112)	(720) 886-8400	Excellent
Peakview Elementary (80015)	(720) 886-3100	High
Rolling Hills Elementary (80015)	(720) 886-3400	High
Timberline Elementary (80015)	(720) 886-3200	High
Trails West Elementary (80015)	(720) 886-8500	Average
Walnut Hills Elementary (80112)	(720) 554-3800	High
Willow Creek Elementary (80112)	(720) 554-3900	Excellent
Falcon Creek Middle (80016)	(720) 886-7700	High
Thunder Ridge Middle (80015)	(720) 886-1500	High
Eaglecrest High (80112)	(720) 886-1000	High
Cherry Creek High (80011)	(720) 554-2100	Excellent
Grandview High School (80016)	(720) 886-6500	High

Arapahoe Community College
www.arapahoe.edu

Founded in 1965, Arapahoe Community College (ACC) was the first community college to open in the Denver area. What began as Arapahoe Junior College with 550 students has grown into a bustling community college serving more than 20,000 credit and non-credit students annually. ACC is accredited by The Higher Learning Commission and a member of the North Central Association of Colleges and Schools. Arapahoe Community College has two campuses, the main Campus in Littleton and a Douglas County facility located just east of I-25 and Lincoln Ave.

Community College of Aurora
www.ccaurora.edu

The Community College of Aurora (CCA/College) is an open-door, two-year institution that offers associate degrees and certificates for students whose goals include transferring to a four-year institution, preparing for entry or advancement in the workplace, or meeting individual career or educational objectives. CCA serves more than 425,000 residents and more than 10,000 businesses in a 350-square-mile service area that spans portions of three counties (Arapahoe, Adams and Denver). The College also offers an Associate of General Studies (AGS) degree, 20 certificate programs, and a joint AAS degree with four area vocational schools.



Library Services

Arapahoe Library District
www.arapahoelibraries.org

Centennial residents are served by the Arapahoe Library District, which was established in April 1966. The public library service operates eight branch libraries, four of which are located within the City of Centennial.

Castlewood Library
6739 S. Uinta St. (80112)
(303) 542-7279

Koelbel Library
5955 S. Holly St. (80121)
(303) 542-7279

Smoky Hill Library
5430 S. Biscay Cir. (80015)
(303) 542-7279

Southglenn Library
6972 S. Vine Street (80122)
(303) 542-7279

Recreation & Amenities

Centennial parks and recreation services are provided by the Arapahoe Park and Recreation District and South Suburban Parks and Recreation. Both entities provide physical and operational amenities to the City's residents. Cherry Creek State Park is accessible through a series of multi-modal connections allowing Centennial's residents to enjoy the regional amenity and its trail connections.

Arapahoe Park and Recreation District
Trails Recreation Center
16799 E. Lake Ave.
Centennial, CO 80015
(303) 269-8400
www.aprd.org

The Arapahoe Park and Recreation District (APRD) was formed in 1982 by the Arapahoe County Commissioners. The District's Service Plan anticipates approximately 100 acres of developed parks, 500 acres of natural open space, and 10 miles of paved trails.

South Suburban Parks and Recreation
6631 S. University Blvd.
Centennial, CO 80121
(303) 798-5131
www.sspr.org

South Suburban Parks and Recreation is a quasi-municipal corporation and a political subdivision of the State of Colorado, formed in 1959. The District operates and maintains 1,206 acres of developed parks, 1,997 acres of natural areas, 79 miles of trails and 492 acres of special facilities.

South Suburban Golf Course
7900 S. Colorado Blvd.
Centennial, CO 80122
(303) 770-5500

Transportation

Regional Transportation District (RTD)
(303) 299-6000
www.rtd-denver.com

RTD provides service on 165 fixed routes operating within its boundaries. These include local bus services along major streets, express and regional bus routes providing non-stop services along longer distances, bus service to Denver International Airport, a free shuttle on the Sixteenth Street Mall in downtown Denver, and light rail service serving Denver and its southern suburbs. In addition to the fixed route services, RTD provides services to sporting events and other special events, special services for the disabled and senior citizens, and door-to-door services in limited areas of the District. RTD provides these services through a network of more than 10,000 bus stops and 74 Park-n-Ride facilities.

Source: <http://www.rtd-denver.com/factsAndFigures.shtml>

Colorado Department of Transportation
(303) 757-9011
<http://www.dot.state.co.us>

The Colorado Department of Transportation (CDOT) is responsible for a 9,161 mile highway system, including 3,775 bridges. Each year, this system handles over 28.6 billion vehicle miles of travel. Although the Interstate system accounts for only about 10 percent (915 miles) of the total mileage on the state system, 40 percent of all travel takes place on our Interstate highways.

Source: <http://www.dot.state.co.us/TopContent/AboutCDOT.asp>



Healthcare

Centennial Medical Plaza
14200 E. Arapahoe Rd.
Centennial, CO 80112
(303) 699-3000

Centennial Medical Plaza treats injuries and illnesses with virtually all the support services of a hospital setting. Centennial has a full-service ER with special expertise and staff for treating children's illnesses and injuries and is an affiliate of The Medical Center of Aurora.

Littleton Adventist Hospital
7700 S. Broadway
Littleton, Colorado 80122
(303) 730-8900

<http://www.mylittletonhospital.org/>
231 licensed beds, including six pediatric beds
licensed by The Children's Hospital

Parker Adventist
9395 Crown Crest Blvd.
Parker, CO 80138
(303) 269-4000

<http://www.parkerhospital.org/>
100 licensed beds, including six pediatric beds
licensed by The Children's Hospital

Sky Ridge Medical Center
10101 RidgeGate Pkwy.
Lone Tree, CO 80124
720-225-1000

<http://www.skyridgemedcenter.com/>

Utilities – Electric & Natural Gas

Xcel Energy
www.xcelenergy.com
800-895-4999

Intermountain Rural Electric Association
www.intermountain-rea.com
303-688-3100

Utilities – Water & Sanitation Districts

Arapahoe Estates Water District	(303) 690-1734
Arapahoe County Water & Wastewater Authority (ACWWA)	(303) 790-4830
Castlewood Water & Sanitation District	(303) 770-7272
East Cherry Creek Valley Water & Sanitation District	(303) 693-3800
East Valley Metropolitan District	(303) 841-3474
Havana Water District	(303) 779-4525
South Arapahoe Sanitation District	(303) 985-3636
South Englewood Sanitation District 1	(303) 799-6200
Southeast Englewood Water District	(303) 986-1551
Southeast Metro Storm Water Authority	(303) 858-8844
Southgate Water & Sanitation District	(303) 779-0261
Willows Water District	(303) 770-8625



Metropolitan Districts

Centennial 25 Metro District	(303) 292-6400
Chapparral Metropolitan District	(303) 381-4960
Columbia Metropolitan District	(303) 592-4380
Dove Valley Metropolitan District	(303) 987-0835
East Arapahoe Metropolitan District	(303) 986-1551
East Smoky Hill Metropolitan District #1	(303) 770-2700
East Valley Metropolitan District	(303) 699-7298
Greenwood South Metropolitan District	(303) 779-4525
Heritage Greens Metropolitan District	(303) 813-4320
Highland Park Metropolitan District	(303) 779-4525
Interstate South Metropolitan District	(303) 779-4525
Landmark Metropolitan District	(303) 779-4525
Liverpool Metropolitan District	(303) 779-4525
Panorama Metropolitan District	(303) 987-0835
Parker Jordan Metropolitan District	(303) 779-4525
Parkview Metropolitan District	(303) 839-3706
Piney Creek Metropolitan District	(303) 770-0733
Piney Creek Village Metropolitan District	(303) 987-0835
Smoky Hill Metropolitan District	(303) 986-1551
South Arapahoe Metropolitan District	(303) 985-3636
Southeast Public Improvement Metropolitan District	(303) 813-4320
Southern Metropolitan District	(303) 986-1551
Southgate at Centennial Metropolitan District	(303) 649-9857
Southglenn Metropolitan District	(303) 779-4525
Suburban Metropolitan District	(303) 592-4380
Valley Club Pointe Metropolitan District	(303) 813-4320



Budget Policies

Budget Philosophy

The City's budget is the long-range plan by which financial policy is implemented and controlled. The City of Centennial's Charter, the Colorado Constitution, and the Colorado State Budget Law provide the basic legal requirements and timelines for the City's budget process. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community.

Municipal services are funded through a variety of taxes, fees, charges for service, and intergovernmental revenues. Generally, the City:

- uses conservative growth and revenue forecasts
- appropriates the budget in accordance with the City Charter, Colorado Constitution, and Colorado State laws
- adopts financial management policies that establish guidelines for financial plans
- establishes budgets for all funds based on adopted policies and practices
- adjusts the budget to reflect changes in the local economy, changes in priorities, and receipt of un-budgeted revenues
- organizes the budget so that revenues are related to expenditures, to the extent possible
- prepares a multi-year financial plan for capital improvements
- allows staff to manage the operating and capital budgets, with City Council's approval
- provides department directors with immediate access to revenue and expenditure information to assist their efforts in controlling annual expenditures against appropriations

Budget Process

The City of Centennial prepares its budget on a calendar year basis as required under the City Charter. The budget must be balanced, or present a revenue surplus. "Balanced Budget" is defined as a "balance between total estimated expenditures and total anticipated revenues, including surpluses." This means that appropriated expenditures cannot exceed the sum of anticipated revenues and beginning fund balance.

Budget Committee

In 2009, in accordance with Section 11.16(c) of the City of Centennial's Home Rule Charter, City Council passed ordinance NO. 2009-O-3, creating the Centennial Budget Committee. The purpose of this committee is to promote citizen involvement in the budgeting decisions of the City by having the committee study all phases of the budget and make recommendations and reports to City Council about those studies.

Budget Term

The budget term begins on the first day of January and ends on the last day of December.

Basis for Budgeting

The budget parallels the City's governmental accounting basis. The modified accrual basis is used for all fund operations and financial statements, except for the enterprise fund, which generally uses the full accrual basis. Under the modified accrual basis of accounting, revenues are recognized as soon as they are both measurable and available and expenditures are generally recorded when a liability is incurred. The City accounts for revenues and expenditures if collected or incurred within 60 days of the end of the fiscal period. In comparison, under the full accrual basis of accounting, which is used for the City's government-wide financial statements and proprietary fund financial statements, revenues are recorded when earned and expenditures are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budget Recommendations

On or before the twentieth (20th) day of September, the City Manager is required by the City Charter to present a proposed budget for the upcoming year to City Council. The proposed budget provides a complete



financial plan for each fund of the City, and includes appropriate financial statements for each type of fund showing comparative figures for the last completed fiscal year, adopted figures for the current year, comparative anticipated figures for the current year, and recommendations for the ensuing year.

Annually, the City Council also reviews a five year plan for the Capital Improvement Program as a planning tool. Although expenditures are approved for the current budget year only, the plan includes the following:

- long-term goals of the City
- a listing of all capital improvements and other capital expenditures which are proposed to be undertaken during the current budget and four years beyond, with appropriate supporting information as to the necessity of each
- cost estimates and recommended time schedules for each improvement or other capital expenditure
- method of financing each capital expenditure
- estimated annual cost of operating and maintaining the facilities to be constructed or acquired

Public Hearings

The City Manager's proposed budget is a matter of public record and is open to the public for inspection. One public hearing on the proposed budget, and amendments as necessary to the current year's adopted budget, occurs each year. Appropriate notice (at least seven days in advance) of the time and place of the hearing is placed in a newspaper of general circulation.

Adoption and Appropriation of Funds

In accordance with the City Charter, on or before the fifteenth (15th) day of December, the City Council shall adopt a balanced budget by resolution for the current year revised and ensuing year.

Changes to Adopted Budget

After the commencement of the fiscal year, the amounts appropriated for the proposed expenditures in the adopted budget are deemed appropriated for each purpose specified. The expenditures of City operating funds cannot exceed the budgeted appropriations for the respective Fund. In certain cases however, adopted budgets can be increased, decreased, or amounts transferred between Funds upon City Council authorization.

Supplemental Appropriation

On recommendation by the City Manager, the City Council can make supplemental appropriations from actual and anticipated revenues and prior year reserves as long as the total amount budgeted does not exceed the actual or anticipated revenue total or the available reserve balance. No appropriation can be made which exceeds the revenues, reserves, or other funds anticipated or available except for emergencies endangering the public peace, health or safety after the adoption of the annual appropriation.

Unanticipated Revenue

Council may approve for expenditure any unanticipated revenue that may be received during the fiscal year. Such revenue may be generated from grants, issuance of bonds, or the implementation of a new fee.

Carry-Over

Generally, all operating budget appropriations lapse at year end, although unexpended appropriations may be reappropriated for the next year. Unexpended capital project appropriations in the Capital Improvement Fund are automatically reappropriated for the next year.

Budget Decreases

The budget can also be decreased below approved levels during the fiscal year. Changes in service demands, economic conditions, and City Council goals and direction may cause such budget reductions. Each service area is responsible for developing a plan to reduce expenses. Each plan must be in place and ready



for implementation should the need arise. If the City Manager directs budget reductions, Council will be informed immediately and may take action as deemed necessary to prevent or minimize any deficit through resolution.

Level and Control / Budget Transfers

Control of expenditures is exercised at the Fund level. Department directors are responsible for all expenditures made against appropriations within their respective departments; the Finance Department may allocate resources within a Fund, with the City Manager's consent. The City may transfer appropriated funding from one Fund to another Fund provided:

- the transfer is made from a Fund in which the amount appropriated exceeds the amount needed to accomplish the purpose specified by the appropriation
- the purpose for which the funds were initially appropriated no longer exists
- the transfer, if applicable, may include a subsidy of funding from one Fund to support program needs of another Fund
- the transfer is approved by City Council via resolution

Lapsed Appropriations

All appropriations not spent at the end of the fiscal year lapse into the fund balance applicable to the specific Fund, except as follows:

- Capital Improvement Fund – appropriations within the Capital Improvement Fund do not lapse until the project is completed and/or closed out
- the City Council can terminate a capital project or a federal or state grant at any time prior to completion of the project or expiration of the grant

Budget Preparation and Schedule

The City's financial and management policies guide the preparation of the budget. Staff is required to reference and incorporate into departmental budgets the community's goals and strategies within *Our Voice. Our Vision. Centennial 2030*. The goals and objectives which support community values and vision can be found throughout the budget document. A budget team comprised of the Budget Committee and City Staff develop the guidelines which are consistent with budget and financial policies. During the development of the budget, all department directors provide their expertise to the budget team.



Budget Preparation and Schedule

DATE (2009)	ACTION
Jan 23 - 24	Annual City Council Strategic Planning Workshop
Apr 27	Spring Budget Workshop
Jun 23	Distribute Budget Packets to Program Managers
Jun 30	Budget Committee Meeting
Jul 15	Budget Packets due to Budget Team
Jul 22	Review of Budget Packets with Program Managers
Aug 11	Budget Committee Meeting
Aug 15	City Council Review of Proposed Budget and Decision Packages
Sep 10	Budget Committee Meeting
Sep 14	2009 Revised / 2010 City Manager's Proposed Budget Presented to City Council
Oct 22	Publication of Resolution and Public Hearing
Nov 2	Resolution and Public Hearing for 2009 Revised / 2010 Annual Budget Document
Dec 14	Certification of Mill Levy
Dec 31	Submit Certified Copy of 2010 Annual Budget to the State
Dec 31	Submit 2010 Annual Budget to the Government Finance Officer Association for Budget Award

Fund Accounting

Fund accounting is generally used both for budgeting and accounting purposes. Each fund is established for a specific purpose and is considered a separate accounting entity.

Council must approve or appropriate any expenditure from the various funds, including expenditures from reserves. Authorization is generally formalized prior to the beginning of each fiscal year, but can occur by City Council anytime during the year if funds are available. Governmental entities *appropriate* funds for expenditure, as opposed to *authorizing* funds for spending; all City expenditures within the funds described below are appropriated by City Council.

City Fund Types:

General Fund - the General Fund is the general operating fund of the City. It is used to account for all resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds account for specific revenue sources that are legally restricted for specific purposes. The City's Special Revenue Funds include: Conservation Trust, Open Space, General Improvement District, and Urban Redevelopment Authority Funds.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for and the payment of bonds, principal and interest from governmental resources. The Antelope General Improvement District Fund is currently the only Fund with outstanding bonded debt. This debt is solely the debt of the general improvement district and is funded through an additional mill levy on properties located within the district.

Capital Improvement Fund – Capital Improvement Funds are created to account for resources used for the acquisition and construction of capital infrastructure by the City of Centennial. The City's Capital Improvement Fund accounts for all authorized capital projects.

Enterprise Fund - Enterprise Funds account for the City's ongoing activities which are similar to those found in the private sector. Financial activity is reported in essentially the same manner as in commercial accounting where net income and capital maintenance are measured. The Land Use Fund is the only fund classified as an "Enterprise Fund."



Other Financial Policies

Revenue Overview

The City strives to maintain a strong, diverse revenue base, recognizing that a dependence on any individual revenue source would make revenue yields more vulnerable to economic cycles. All revenues are conservatively projected and are monitored and updated as necessary. The City is an established community; therefore, annual revenues are fairly stable and can be used year to year as a sound revenue base. Major revenue sources are sales/use tax, property tax, Highway Users Tax Fund, franchise fees, and court fines and fees. The City considers several factors in forecasting revenues including trend analysis, general economic data and reports, and other unique data specific to each of the City's revenue sources (e.g. new retail, new fees, new programs, etc.). The City also reviews and incorporates reports published by economists in the Colorado State Office of Planning and Budgeting. The methodology used for each major revenue type is further explained below under the respective revenue type.

The following table identifies changes in revenues from year to year, including future projections.

Year	2004*	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenue Change	48.3%	5.8%	3.8%	9.7%	9.1%	-8.4%	-3%	.2%	6.1%	-7%	-1.9%

**In 2004 a voter approved 1% additional sales tax was collected*

In 2009, revenues as adopted are expected to decrease from actual 2008 revenues by 8.4 percent (8.4%), or \$4.8 million. The overall decrease is primarily due to the following:

- decrease in use tax of \$1.4 million
- decrease in court fines and fees of \$.3 million
- decrease in licenses and permits of \$1.9 million
- decrease in federal grant revenue of \$ 1.5 million,
- decrease in other intergovernmental revenue of \$.5 million
- decrease in other revenue of \$1.2 million
- increase in sales tax of \$1.3 million
- increase in pavement degradation and right of way permit fees of \$.7 million

All other revenue sources remained relatively flat as compared to 2008. As shown above, the City's use tax and license and permit fees decreased significantly from 2008. This decrease is explained by the additional revenues received during 2008 for the redevelopment of The Streets at SouthGlenn project. Federal Grant Revenue included in the 2009 Adopted Budget also showed a significant decrease compared to 2008 actual revenues due to the projected timing of revenues from the Arapahoe/University and Arapahoe, Colorado to Holly transportation improvement projects. The change in other revenue of \$1.2 million between the 2009 Adopted Budget and actual 2008 revenue is primarily explained by the receipt of construction funds for the redevelopment of The Streets at SouthGlenn during 2008 of \$.8 million. Pavement degradation and right-of-way permit fees of \$1.0 million included in the 2009 Adopted Budget were based on a new fee schedule implemented during the fourth quarter of 2008. Also included in the 2009 Adopted Budget is Animal Services Fines and Fees; this revenue was formerly collected by Arapahoe County, however due to the City's change in animal services providers during 2008, these fees are now collected by the City.

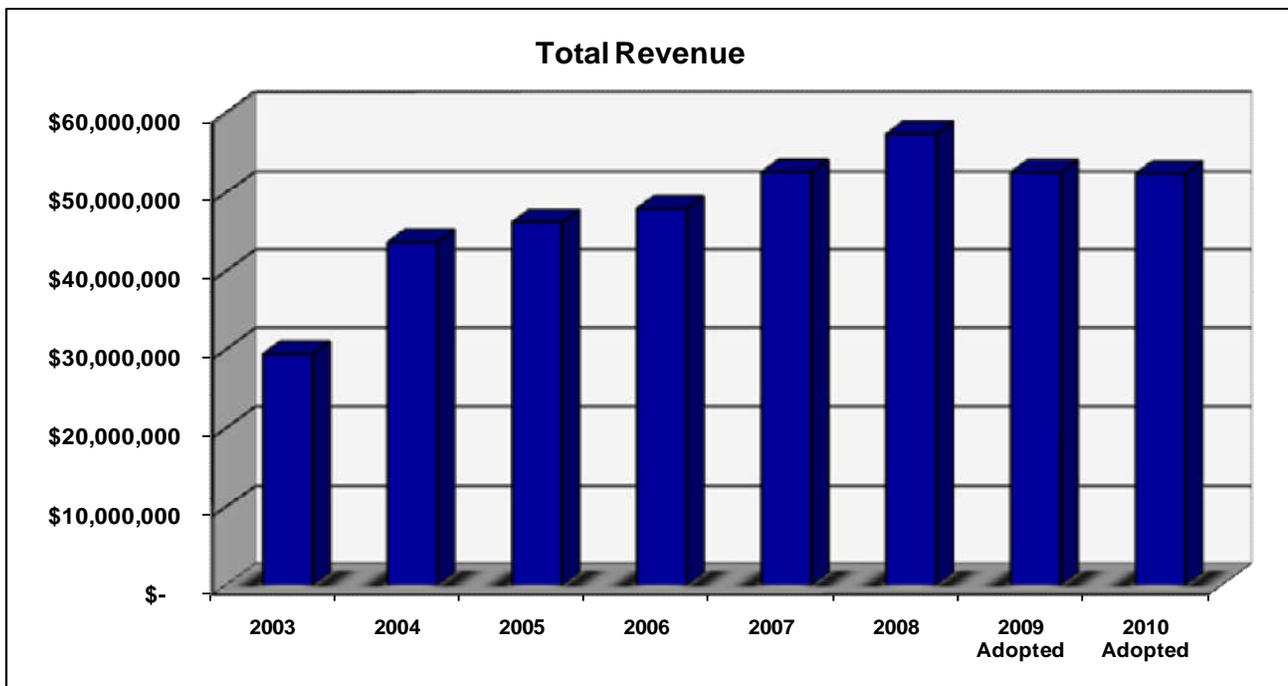
The 2009 Revised Budget, as compared to 2008 actual revenues, projects a total decrease of \$5.7 million, or 9.9 percent (9.9%). This decrease is representative of the projected change in almost every revenue source based on current trends in the local economy. The downturn in the economy has affected the City's sales tax, use tax, franchise fees, licenses and permits, and investment income. As a result, the City has attempted to apply a heightened level of conservatism in the 2009 Revised budgeted revenues. However,



the decrease between the City's 2009 Adopted and 2009 Revised budgeted revenues is partially offset by projected increases in federal grant revenues of \$1.9 million, which is primarily for transportation improvements of \$1.7 million, and construction funds for the redevelopment of The Streets at SouthGlenn project from the redevelopment authority of \$1.4 million.

Revenues for 2010, as compared to the 2009 Adopted Budget, are expected to decrease overall by .3 percent (.3%), or \$.2 million. The overall change is due to increases in federal grant revenue (\$1.6 million) and property tax (\$1.5 million) ; these increases are partially offset by decreases in sales tax (\$.8 million), use tax (\$.8 million), franchise fees (\$.3 million), highway users tax fund (\$.3 million), pavement degradation and right-of-way fees (\$.4 million), and investment income (\$.6 million) . The 2010 Adopted Budget includes one-time federal grant revenues to be received through the Energy Efficiency and Conservation Block Grant (EECBG) (\$1.0 million), the Denver Regional Council of Governments (DRCOG) (\$.4 million), and the Community Development Block Grant (CDBG) (\$.2 million). These funds are expected to be used for the purchase of solar panels for the Civic Center building, school zone flashers, LED lights, energy audit, LEED rebate program, signal communication improvements, weather stations, construction of sidewalks, and software and equipment for the implementation of a paperless plan review. The 2009 Adopted Budget anticipated a two percent (2.0%) decrease in property tax revenues due to uncertain economic conditions and market trends in housing foreclosures and related valuation decreases; however, the City has not experienced these decreases and has adjusted property tax revenues in both the 2009 Revised and 2010 Adopted budgets based on current data. The City has projected decreases in many revenue sources for 2010, as compared to the 2009 Adopted Budget, due to the current economic decline and its impact on the City's revenue sources. The volatility of recent market trends makes forecasting difficult for the City. As a result, the City relies heavily on the State's professional economists for guidance, in addition to careful analysis of current trends and future projections.

The following graph depicts revenues for the prior six years of revenue data, the adopted budget for the current year, and the estimated revenues for the 2010 Adopted Budget. The largest variance is between 2003 and 2004; this increase is primarily due to the one percent (1.0%) sales tax increase and the adoption of the 2.5 percent (2.5%) use tax effective January 1, 2004. Overall, the City has a diverse revenue base where the proportion of each revenue source remains relatively constant from year to year.



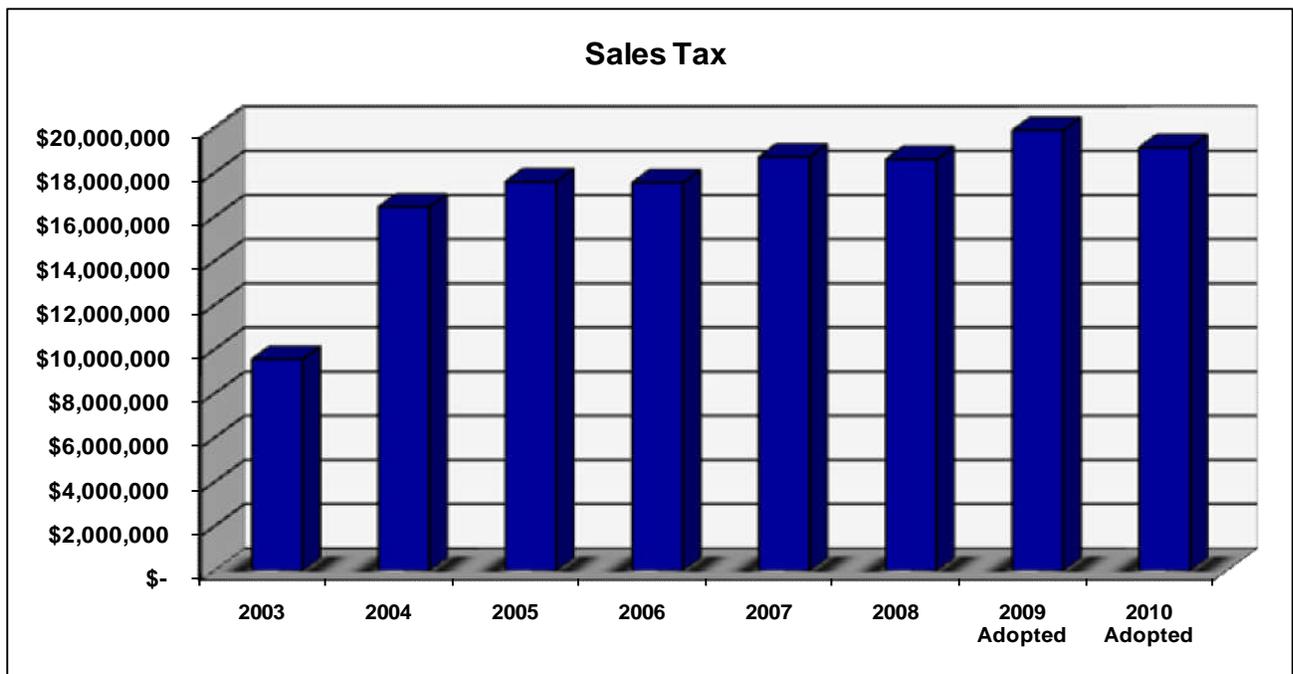


Following are descriptions of the City's revenue sources, associated forecasting assumptions, and revenue trends. Major revenue sources (at least 75 percent (75%) of all revenue sources) are graphed.

Sales Tax - The City collects a 2.5 percent (2.5%) tax on sales of tangible personal property and specific services. Sales taxes are collected by the retailer and were reported directly to the State of Colorado on either a monthly, quarterly, or annual basis for years 2008 and before. Beginning in 2009, the City began to self-collect sales taxes as established by ordinance. The City sales tax rate was 1.5 percent (1.5%) from 2001 through 2003. The voters approved a one percent (1%) sales tax rate increase in November 2003, effective January 1, 2004, bringing the City's total tax rate to 2.5 percent (2.5%). Fifty percent (50%) of the revenues generated from the sales tax increase, not to exceed \$2.8 million annually, is restricted to the acquisition, construction, operation, maintenance and financing, including debt service financing if subsequently approved by the voters, for transportation and drainage systems. The remaining fifty percent (50%) of the revenues generated from the sales tax increase may be used for any purpose authorized by law and City Council.

Sales tax represents approximately thirty-six percent (36%) of the City's total revenues. The City's retail base is fairly diverse and has proven to be relatively stable providing the City with a strong base for sales tax revenues.

Sales tax is forecasted using historic trends, adjusted for certain anomalies including revenues resulting from sales tax audits, new retail development, and projected retail sales growth. In light of the current economy, the 2009 revised sales tax revenue projection also includes additional analysis of sales tax revenue received to date, as well as revised economic projections. Projections for 2010 are primarily based upon historic trends; however certain adjustments have been made in consideration of projected economic factors, in addition to the City's self-collection, compliance, and administration of the sales tax program due to Home Rule authority. Estimated revenues for 2010 are \$19,158,778.

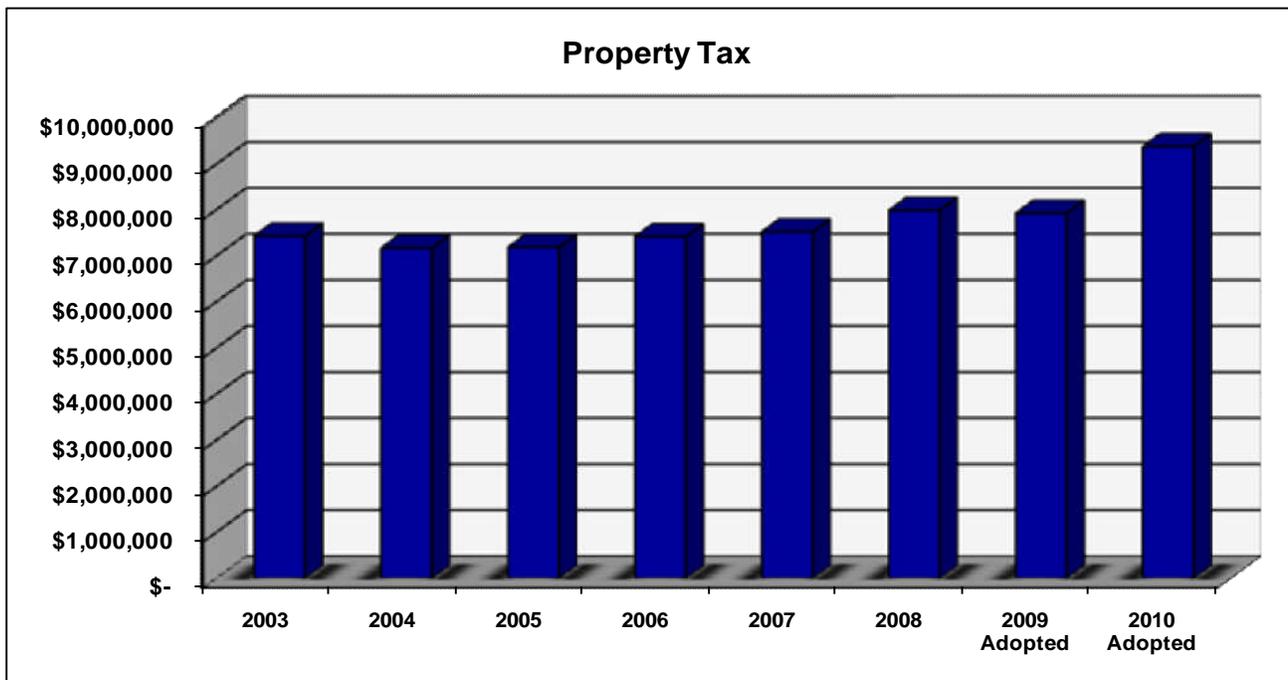




Property Tax - Property taxes are levied on December 31, and attach as an enforceable lien on property as of January 1. Taxes are due February 28 and June 15, if paid in two installments, or April 30 if paid with a single payment. Taxes are delinquent if not paid as of August 31. If the taxes are not paid by the last day of September, the property may be sold at a public auction. Arapahoe County bills and collects all of the property taxes and remits collections to the City on a monthly basis after deducting a one percent (1%) collection fee (and 1.5 percent (1.5%) for the general improvement districts).

A mill is one-tenth of one cent. In other words, one mill represents \$1 for every \$1,000 in assessed property value. The mill levy is multiplied by the assessed valuation of a property to calculate the property tax. The City of Centennial's mill levy has been 4.982 since incorporation in 2001, with the exception of the mill levy for 2008 which was temporarily decreased to 4.906 mills due to higher than anticipated residential property valuations.

Property tax represents approximately seventeen percent (17%) of the City's total revenues. Property taxes are forecasted for 2009 and 2010 primarily based on assessed valuations as determined by Arapahoe County, and applying the City's current mill levy rate. However, historic data, economic indicators, and future investments into the community are also taken into consideration when reviewing assessed valuations and the impact to property tax. Property tax revenues have increased year-to-year over the past few years, along with assessed valuation amounts. During 2010, the assessed valuation for the property at The Streets at SouthGlenn is expected to increase dramatically as the property has been redeveloped over the past few years. Therefore projected revenues for 2010 are estimated to increase due to favorable property valuations throughout the City, and for The Streets at SouthGlenn in particular. However, the City generally projects revenues conservatively and has taken into consideration current uncertain economic conditions and the affect of foreclosure activity; as a result, the City will continue to monitor assessed valuation amounts and adjust projected property tax revenues accordingly. Estimated revenues for 2010 are \$9,386,877.





Franchise Fees - The City receives franchise fees for cable television, gas, and electric services.

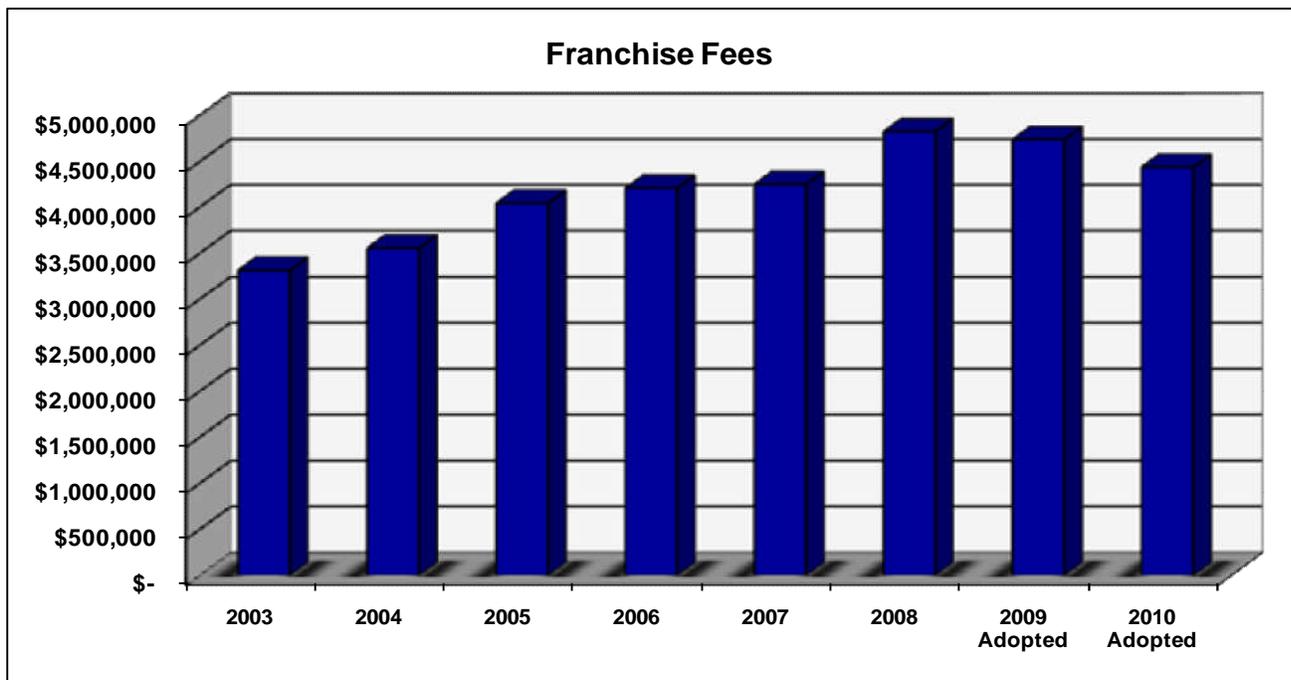
Cable Television Franchise Fee - This fee is compensation for the benefits and privileges granted under the Cable Television Franchise Agreement. The fees are in consideration of permission to use City streets and rights-of-way for the provision of cable services. Throughout the duration of the Agreement, the fee is established at five percent (5%) of gross subscriber revenues.

Franchise fees represent approximately eight percent (8%) of the City's total revenues, and have historically increased slightly year-over-year. However, the City expects a slight decrease in franchise fees for 2009 and 2010 compared to historical data.

Cable television franchise fee revenues are forecasted based on cable television subscription rates and trend data. During 2008, cable subscription rates increased by three percent (3%) which is a contributing factor to increased revenue trends year-over-year, in addition to an increased number of subscribers and services. Estimated revenues for 2010 are \$1,034,635.

Gas/Electric Franchise Charge - The City currently has a nonexclusive franchise agreement with Xcel Energy and Intermountain Rural Electric Association (IREA) for the right to furnish, sell, and distribute natural gas and/or electricity to residents and businesses within the community. The agreement provides Xcel Energy and IREA with access to public property to provide these services. In consideration for this franchise, the companies pay the City a sum equal to three percent (3%) of all revenues received from the sale of natural gas and/or electricity within the City.

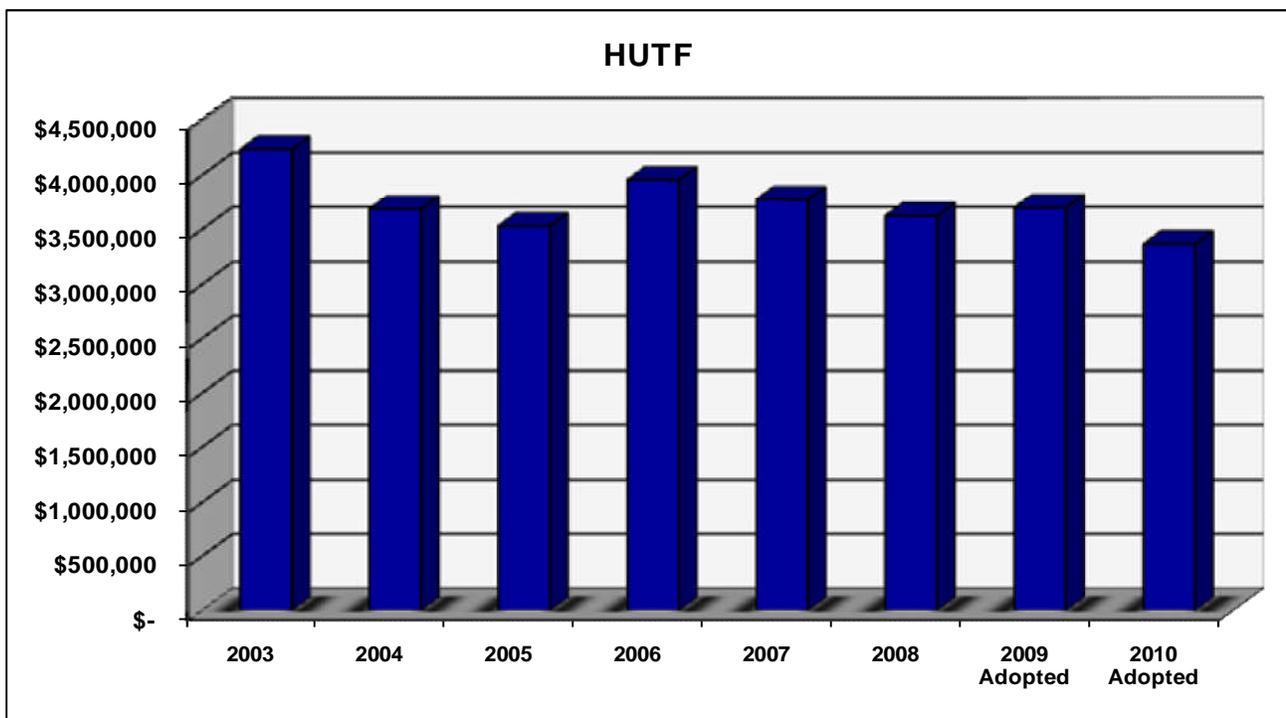
Gas and electric franchise fee revenues are forecasted based on estimated usage, natural gas and electricity prices, and trend data. Year-over-year trend data shows increases in actual revenues resulting from fluctuations in prices and usage. Gas prices were at a record high in 2008, however since April of 2009, prices have fallen dramatically. In addition, significant stockpiles of natural gas have emerged as a result of the mild winter in 2008 ensuring continued pressure that is likely to keep prices low. As a result, franchise fee revenues for gas and electric are projected to decrease slightly. Estimated revenues for 2010 are \$3,405,314.





Highway Users Tax Fund - The Highway Users Tax Fund (HUTF) is a state collected locally shared revenue. HUTF revenues are based on a variety of formulas that include revenues based on motor fuel taxes, driver's licenses, and motor vehicle registration fees. The Highway Users Tax is distributed monthly among the state, counties, and municipalities based on a formula that takes into account the number of vehicles registered and the miles of roads in each municipality relative to the same data in other municipalities. These funds must be spent on new construction, safety, reconstruction, improvement, repair and maintenance, and capacity improvements of streets and roads.

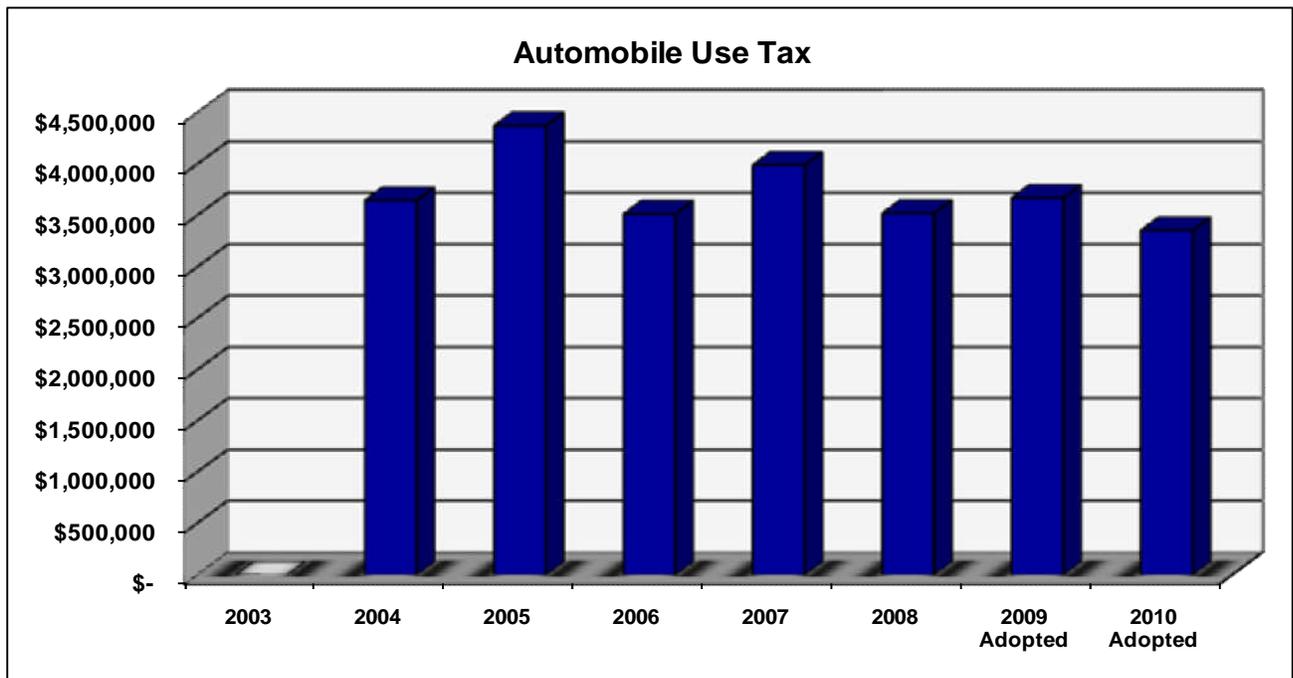
HUTF revenues represent six percent (6%) of the City's total revenues. HUTF revenues are forecasted based on trend data; however, consideration is given to motor fuel sales and registration fees. Over the past two years (2007 and 2008 Actuals), HUTF revenues have decreased slightly. While motor fuel sales prices have increased, it is unknown how this has affected, or will affect, total motor fuel sales. In addition, motor vehicle registration fees are projected to decrease slightly based on actual revenues from 2007 and 2008. Finally, the outlook for 2010 is uncertain due to the City's decrease in the total share of the municipal pool, an increased use by the State of "off-the-top" revenue, partially offset by potential FASTER revenues. As a result, estimated HUTF revenues for 2010 are projected to decrease compared to the 2009 Adopted Budget. Total HUTF revenues for 2010 are \$3,367,094.



Automobile Use Tax – The City collects 2.5 percent (2.5%) use tax on all motor vehicles purchased outside of the City but registered to owners who reside in the City. In November 2003, voters approved a 2.5 percent (2.5%) auto use tax effective January 1, 2004. Revenues generated from this tax are to be used solely for the acquisition, construction, operating, maintenance and financing, including debt service financing if subsequently approved by the voters, for transportation system improvements. Auto use tax is collected by the Arapahoe County Treasurer and there is a five percent (5%) fee paid to the County as the collecting body. Sales of vehicles made within the City, to City residents, are reported as sales tax collected by the County.



Automobile use tax represents approximately six percent (6%) of the City's total revenues. Automobile use tax is forecasted using historic and forecasted economic trends with regard to automobile sales. Automobile use tax is projected to decrease slightly for 2009 based upon current slowing automobile sales trends compared to prior year's sales which had increased due to automobile buying incentive programs. These programs have not been offered to consumers during the majority of 2009, and are not anticipated during 2010. In addition, automobile use tax is projected to decrease based on current economic uncertainty, and the effect of that uncertainty on future automobile sales. An 8.5 percent (8.5%) decrease is estimated for the 2010 Adopted Budget. Estimated revenues for 2009 are \$3,357,173.



Other Intergovernmental Revenue - Other Intergovernmental Revenue primarily includes Arapahoe County Open Space Funds and Conservation Trust Funds from the State of Colorado. Starting in January 2004, voters approved a County-wide 1/4 cent sales tax to acquire additional open space or park land and to make improvements to parks and trails. This sales tax will expire in 2013. Conservation Trust Funds are received from the State of Colorado totaling forty percent (40%) of net lottery proceeds to be used for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes and is distributed to local governments primarily by population.

Total other intergovernmental revenues represent approximately five percent (5%) of the City's total revenues. Open Space and Conservation Trust Fund revenues are forecasted primarily based on current year revenues; however other factors are considered including retail sales information. Historic trends show a slight decrease in revenues, including 2009 revised estimates. Retail sales trends are more difficult to project given current economic uncertainties. As a result, estimated revenues for 2010 of \$2,531,117 represents a decrease compared to the current year's estimated actual revenues.

Fines & Fees - Fines and fees are established by City ordinance. City fines and fees are a result of: municipal court, animal services, pavement degradation, right-of-way usage and liquor licensing. City fees shall not exceed the overall cost of providing services for which the fee is imposed. In calculating the cost of pro-



viding a service, both direct and indirect costs may be included. The City reviews all fees for licenses, permits, fines, and other miscellaneous charges as part of the annual budget process.

The most significant source of fines and fees for the City are related to the municipal court. Municipal court fines and fees represent approximately four percent (4%) of the City's total revenues. For the most part, court fines and fee revenues have increased year-to-year; however, for budgeting purposes more conservative projections are used due to the potentially volatile nature of traffic infractions and citations issued.

Court fines and fees are forecasted based on current year activity and prior year actual amounts. Estimated revenues for 2010 are \$2,059,722.

Building Materials Use Tax – The City collects 2.5 percent (2.5%) use tax at the time a building permit is issued to a business or homeowner within the City to build or remodel commercial or residential property. Additional supplemental use tax is collected on construction projects valued in excess of the project valuation at the time the initial use tax was paid.

Building materials use tax represents approximately two percent (2%) of the City's total revenues. Building materials use tax is forecasted based on historic trends, including building materials use tax received to date, adjusted for tenant improvements in retail centers either previously or currently under construction and future development. The projection for 2010 has decreased as a result of the completion of The Streets at SouthGlenn project during 2009. Estimated revenues for 2010 are \$1,182,397.

Licenses & Permits - Licenses & Permits are established by an ordinance that allows the City to collect various licenses or permit fees. These licenses or permit fees allow the purchaser to perform or provide specific services or goods within the City.

Total license and permit revenues represent approximately five percent (5%) of the City's total revenues. There are several types of licenses and permits required within the City. The following are the more significant licenses and permits required within the City.

Contractor's License Fees - Contractor license fees represent an annual license fee for all construction contractors doing business within the boundaries of the City.

Contractor's licenses are forecasted primarily based on the prior year trends, the current year's collection activity, and adjustments for large projects which have, or will, affect licensing revenues. For example, during 2008 the City's licensing revenues were slightly higher than the previous year's due to The Streets at SouthGlenn project. This trend is expected to continue for 2009, however as The Streets at SouthGlenn project is substantially completed during 2009, this trend is not expected to continue into 2010. As a result, 2010 adopted contractor licensing revenues are projected conservatively as a decrease from 2008 and 2009. Estimated revenues for 2010 are \$240,000.

Building Permit Fees - Building permit fees are based on the dollar valuation of the construction work to be performed. The valuation is determined using the cost per square foot published in the International Building Code (IBC) Building Standards guide and by using the Colorado regional modifier for all new construction. Permit fees are established by ordinance and are forecasted based on local economic trends as well as historic trends and new construction projects.

Building permit fees are forecasted based on the current year's activity as well as anticipated projects. The prior year's activity produced an increase in projected revenues, primarily due to large projects in the City, including the development of The Streets at SouthGlenn, however this trend is not expected to continue in to 2010. Estimated revenues for 2010 are \$1,200,000.



Specific Ownership Tax - Specific Ownership Tax is paid by owners of motor vehicles, trailers, semi-trailers, and trailer-coaches in lieu of all ad valorem taxes on motor vehicles. The amount of the tax paid is a function of the class, age, and value of the vehicle. Generally, the amount of tax paid decreases with the age of the vehicle.

Specific Ownership Taxes for Class A vehicles, which includes any motor vehicle, truck, truck tractor, trailer or semi-trailer used to transport persons or property over public highways for compensation, are paid to the State. Specific Ownership Taxes are distributed to each city/district based on the entity's percentage of the total property tax dollar warrant as a percent of the total tax dollar warrant for the entire County.

Specific ownership tax represents approximately one percent (1%) of the City's total revenues and is forecasted based on historic trends and the City's percentage of the total property tax dollar warrant as a percent of the total tax dollar warrant for Arapahoe County. Specific ownership tax revenues are expected to decrease slightly for 2009 and 2010 based on historic trends showing a slight, but consistent, decrease in revenues as well as a decrease in the City's percentage of the total property tax dollar warrant as a percent of the total tax dollar warrant for Arapahoe County. Estimated revenues for 2010 are \$582,586.

Motor Vehicle Registration Fee - Motor vehicle registration fees are State imposed on the registration of a vehicle. Fees are primarily based on the weight of the vehicle (as published by the manufacturer) and the age of the vehicle. The registration fee is \$1.50 or \$2.50 for apportioned vehicles. These fees are collected by the Arapahoe County Treasurer and remitted to the City on a monthly basis after deducting a five percent (5%) collection fee. Based on the number of vehicles registered in the City, there are on average, slightly more than 3 vehicles per household in the City.

Motor vehicle registration fees represent less than one percent (1%) of the City's total revenues. In forecasting motor vehicle registration fees several factors are considered including historic trends, new vehicle sales to City residents, and the average number of vehicles per household in the City. Motor vehicle registration fees are projected to remain flat compared to 2009 revised revenues, based on overall slowing motor vehicle sales, while the average number of registered vehicles in the City remains flat. Estimated revenues for 2010 are \$434,800.

Cigarette Tax - The State of Colorado taxes wholesale distributors of tobacco products at the rate of 84 cents per pack. State tax stamps are issued to the distributors as evidence of payment. Each year an amount of State funds from the tax on tobacco products is distributed to counties and municipalities that do not impose any fee, license, or tax on cigarettes. The amount received is based on the proportion of State sales tax collected in each municipality.

Cigarette tax represents less than one percent (1%) of the City's total revenues and is forecasted using trend data. Based upon current revenue trends for cigarette tax, 2010 projected cigarette tax revenues are expected to decrease slightly from 2008 actual revenues and remain flat with 2009 revised revenues. Estimated revenues for 2010 are \$271,094.

Road & Bridge Shareback - Arapahoe County imposes a separate county-wide mill levy for construction and maintenance of roads and bridges. Funds are shared with local governments and are distributed based on the percent of assessed valuation to total county-wide assessed valuation.

Road and bridge shareback revenues represent approximately one percent (1%) of the City's total revenues. Road and bridge shareback revenues are forecasted using historic trends. Road and bridge shareback revenues have generally decreased year-to-year. As a result of a decrease in the City's percent of assessed valuation to total county-wide assessed valuation, estimated revenues for 2010 are expected to remain flat with 2009 revised revenues of \$587,736.



Expenditure Policy

The General Fund is comprised of fourteen departments including Elected Officials, City Attorney, City Clerk & Liquor Licensing, City Manager's Office, Communications, Finance & Sales/Use Tax Compliance, Central Services, Human Resources & Risk Management, Support Services, Public Works, Law Enforcement, Animal Services, Municipal Court, and Planning & Development. A Nondepartmental Division is also included in the General Fund for unanticipated expenditures. Certain departments can be further broken down into divisions and/or programs.

On a monthly basis, the Finance Department will review and distribute the actual year to date expenditure reports to each department. Each department manager is responsible and accountable for ensuring expenditures are within the Adopted Budget. If additional funds are necessary to provide services to the community, an alternative source of funding must be identified and approved by City Council.

Expenditures are classified as the following:

- Personnel Services
- Contracted Services
- Other Services & Supplies
- Capital Outlay

Personnel Services - includes salaries for full-time and part-time employees, overtime pay, insurance, retirement, and other costs related to the City. The compensation plan is intended to provide all employees with fair and equitable pay and to provide a uniform system of payment.

Contracted Services – includes services contracted by the City to enhance operations or perform specific tasks or programs.

Other Services & Supplies – includes administrative expenditures such as office supplies, professional dues, subscriptions, travel and training expense, audit/consulting fees, telephone/utility charges, and photocopying.

Capital Outlay - includes expenditures for capital items, or fixed assets that have a life of more than one year, and a cost greater than \$5,000. Capital Outlay may include land, buildings, infrastructure, vehicles and certain office equipment.

Capital expenditures increase asset accounts, although they may result indirectly in the decrease of a liability. Capital expenditures appropriated for 2010 total \$7,018,950. A listing of capital expenditures is located in the Capital Improvement Fund, Open Space Fund and Conservation Trust Fund sections of the budget.

When making capital purchases, the City must explore the financial impacts for future years, including repairs and maintenance to the asset. The City researches the feasibility of purchases and favors potential purchases that might create cost savings in future years. For example when the City purchased the Civic Center land and building, the financial impacts for related maintenance and repairs were considered; however, it was determined that many of these types of expenditures were similar to expenditures incurred by the City for its current office space in the form of lease and common area maintenance expenditures, yet the purchase eliminated the need to pay rent for City offices and will provide a payback of less than ten years.

Prior to making significant investment for infrastructure, the City will determine the funding source and if there are impacts to service levels to accommodate the expense. The City will look for the sustainability of the project and if there are efficiencies that may be gained through the investment. Most recently the City reviewed the efficiencies and life cycle impact to the street resurfacing program and initiated a street maintenance program to include chip seal and slurry seal applications. The City now is able to resurface more streets than in the past for less by identifying potential streets for use of these applications.



Fund Balance and Reserve Policies

The Fund Balance represents accumulated revenues over expenditures that may be appropriated for use by City Council. With the exception of the General Fund, the entire Fund Balance from the preceding year is reappropriated annually. Within the Fund Balance, specific reserves have been set aside as described below.

A top priority of the City Council is to improve the fiscal health of the City. Revenue projections are conservative and authorized expenditures are closely monitored. In stable economic times, the combination of these two strategies lead to revenue collections higher than actual expenditures. The accumulation of these reserves protects the City from uncontrollable increases in expenditures or unforeseen reductions in revenue, or a combination of the two. This allows for the prudent financing of capital construction and replacement projects.

Restricted for Emergencies – The City maintains reserves that are required by law or contract and that serve a specific purpose. These types of reserves are considered restricted and are not available for other uses. Within specific funds, additional reserves may be maintained according to adopted policies. All uses or appropriations of reserves must be approved by City Council. This may occur during the budget process or throughout the year.

Undesignated Reserves – Article X, Section 20 of the Colorado Constitution requires a three percent (3%) reserve for emergencies. The use of this reserve is restricted to the purpose for which it was established and can be used solely for declared emergencies.

Designated Reserves – The City Council has determined that additional reserves be established to provide for unforeseen reductions in revenues in the current year, or expenditures, including encumbrances, that are greater than current year revenues. Council has established a policy reserving a minimum of ten percent (10%) of approved General Fund operating expenditures, excluding fund transfers for operating reserves (in addition to the TABOR Emergency reserves described above.).

Additional reserves have been set aside for costs related to emergency snow removal services, insurance deductibles, legal fees, and administrative systems. These reserves provide for the temporary financing of unforeseen opportunities or needs of an emergency, including increases in service delivery costs. These reserves may be appropriated during the current budget year, or may be used for ensuing budget years if additional expenditures are required to maintain appropriate levels of service and exceed projected revenues.

Cash Management and Investment Policy

In 2008, Centennial citizens approved the City's Home Rule Charter and created an Investment Committee comprised of the Mayor, a Council Member appointed by the City Council, the City Manager, the Finance Director, a staff member appointed by the Finance Director and two City residents.

The Investment Committee is responsible to:

- recommend to City Council for adoption an investment policy that ensures City funds are invested in accordance with Part 6 of Article 75 of Title 24, C.R.S., and to set policy for management of City funds to attain stated investment goals
- routinely review the investment policy and make recommendations to City Council for revisions, as necessary
- review performance reports and measure the City's investments against the investment policy, and
- periodically report to City Council on the performance of the City's investments

The City Charter and Colorado Law govern general provisions for the City's investment strategies. The investment policy for the City shall apply to the investment of all general and special funds of the City of Cen-



ennial over which it exercises financial control.

The City's objectives for cash management and investments are:

- observe investment management objectives of safety, liquidity, and yield
- preservation of capital through the protection of investment principal
- maximization of cash available for investment
- maintenance of sufficient liquidity to meet the City's cash needs
- diversification of the types and maturities of investments purchased to avoid incurring unreasonable credit or market risk regarding a specific security, maturity periods, or institution
- maximization of the rate of return for prevailing market conditions for eligible securities
- conformance with all federal, state and other legal requirements

The standard of prudence to be used for managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived."

The Finance Director is authorized to invest funds of the City in accordance with the City Charter and Colorado Law in any of the following investments:

- obligations of the United States and certain U.S. government agency securities
- certain corporate or bank securities
- general obligation and revenue bonds of U.S. local government entities
- bankers' acceptances of certain banks
- commercial paper
- written repurchase agreements collateralized by certain authorized securities
- certain money market funds
- guaranteed investment contracts
- local government investment pools

The City's policy is to invest funds to attain a market rate of return throughout budgetary and economic cycles while preserving and protecting capital in the overall portfolio. The primary investment goals are safety, liquidity, and maximizing yield while avoiding speculation.

Limitations on investment diversification and maturity scheduling shall depend upon whether the funds being invested are considered short-term (less than one year) or long-term (more than one year) funds, but no longer than three years. All funds shall be considered short-term except those reserved for building construction projects (i.e., bond sale proceeds) and any unreserved funds used to provide investment flexibility for a future fiscal year. Until this policy is amended by City Council or the Investment Committee, the City shall not invest funds beyond a three year investment term.

To protect against potential fraud and embezzlement, the investments of the City consisting of direct obligations of the United States government or its agencies are secured through third-party custody and safekeeping procedures.

Asset Inventory

The City currently conducts an annual inventory of non-capital assets and a bi-annual inventory and maintenance review of the street, bridge, and sign infrastructure. The City also initiated the review of other infrastructure, such as signal pole inspections in 2009.

Risk Management

The goal of the City's Risk Management program is to protect the assets of the City and provide a safe work



environment for the City's employees. This goal is accomplished by planning for the negative consequences of any decision, process, or action by using risk control, risk retention, and risk transfer strategies. More specifically, the main features of this program are as follows:

- loss control, including random audits of City facilities to detect safety hazards in order to make services safe for the public
- reviewing City contracts for the proper insurance requirements and ensuring the City is properly designated on the contractor insurance policy
- monitoring changes in the law at the federal and state level to determine if any changes affect the way the City delivers services, which in turn create a liability for the City

Capital Improvement Program Fund Policy

The City has a significant financial investment in streets, public facilities, and other capital projects. In past years, the City Council voiced a firm commitment to and investment in the City's capital projects.

Costs for capital projects are estimated based on present value; funding sources are identified for each project. Routine operating and maintenance costs not adding to the value or useful life of a particular capital asset are not included in the Capital Improvement Program Fund, as these are considered operating expenditures which are accounted for and reported in the General Fund.

The Capital Improvement Program Fund is funded by transfers from the General Fund and grant funds, if applicable. Further information and details regarding the Capital Improvement Program, including funding sources and operation and maintenance costs, can be found in the Capital Improvement Program section of this document.

Debt Policy

The City currently has no long-term debt; however, based upon the City's vision, goals and objectives, the need for debt financing may arise in the future.

The City recognizes the primary purpose of capital projects is to support the provision of services to residents. Using debt financing to meet the capital needs of the City must be evaluated according to two tests: efficiency and equity. The test of efficiency equates to the highest rate of return for a given investment of resources. The test of equity requires a determination of who should pay for the cost of capital improvements. In meeting the demand for additional capital projects, the City strives to balance the load between debt financing and "pay as you go" methods. The City realizes failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that too much debt may have detrimental effects.

TABOR

Colorado voters approved an amendment to the Colorado Constitution that placed limits on revenue and expenditures of the State and all local governments in 1992. Even though the limit is placed on both revenue and expenditures, the constitutional amendment ultimately applies to a limit on revenue collections. Growth in revenue is limited to the increase in the Denver-Boulder-Greeley Consumer Price Index plus Local Growth (new construction and annexation minus demolition). This percentage is added to the preceding year's revenue base, giving the dollar limit allowed for revenue collection in the ensuing year. Any revenue collected over the limit must be refunded in the subsequent year. Cities have the option of placing a ballot question before the voters asking for approval on retaining the revenue over the limit. Federal grants and/or gifts to the City are not included in the revenue limit. TABOR also requires a vote of the people before any taxes are raised.

In 2001, the Centennial voters permanently exempted the City from TABOR revenue limitations on sales tax, use tax and property tax. In 2006, the Centennial voters approved an initiative to waive the TABOR revenue limitations on all other sources of revenue through 2013, dedicating the excess revenues to Law Enforcement and Public Works programming.



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CENTENNIAL IS



*We honor the
integrity and values
of our neighborhoods
and support a
government that is
responsive, respectful
and accountable to
our citizens.*

ACCOUNTABLE





EXECUTIVE SUMMARY

2010 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The following is an overview of the 2010 Adopted Operating Budget. The following pages list enhancements and service modifications by department and dollar amount.

The City's total adopted General Fund Budget for 2010 is \$39,900,643, excluding fund transfers. The City's 2010 Adopted Operating Budget represents a 1.2 percent (1.2%) decrease from the Adopted 2009 Budget. This decrease is primarily due to the City's effort to reduce costs as a result of projected budgetary constraints during 2010.

The City's total adopted Capital Improvement Fund Budget for 2010 is \$4,963,283, a decrease of 18.8 percent (18.8%) from the Adopted 2009 Budget. This decrease is due to the City's effort to reduce costs as a result of projected budgetary constraints during 2010. However, the 2010 budget includes funding for several one-time projects including environmental assessment, building improvements, sidewalk construction, traffic signals and other traffic control projects, and street and concrete rehabilitation.

The City's total adopted Open Space Fund Budget for 2010 is \$1,222,333, a decrease of 60.4 percent (60.4%) from the Adopted 2009 Budget. This decrease is due to several large, one-time projects included in the 2009 Adopted Budget which were not included in the 2010 budget. However, similar to the 2009 Adopted Budget, the 2010 budget includes funding for several other one-time projects including several park improvements, City-wide bike lanes, trails, and trail signage.

The City's total adopted Conservation Trust Fund Budget for 2010 is \$1,754,366, an increase of more than 100 percent (100%) from the Adopted 2009 Budget. This increase is primarily the result of funding included in the 2010 budget for the Civic Center Park.

The City's total adopted Centennial Urban Redevelopment Authority Fund Budget for 2010 is \$2,329,165, an increase of more than 100 percent (100%) from the Adopted 2009 Budget. This increase is due to the near completion of The Streets at SouthGlenn project during 2009, and the resulting sales and property tax increment the Authority will collect and remit to the Southglenn Metropolitan District as required by the Public Finance Agreement.

The City's total adopted Land Use Fund Budget for 2010 is \$2,833,495, an increase of 0.1 percent (0.1%) from the Adopted 2009 Budget. This increase is primarily due to additional project funding planned for 2010, offset by other one-time project funding from 2009 and not included in the 2010 budget. Several projects included in the 2010 budget are funded through Environmental Efficiency and Conservation Block Grants (EEBG) and Federal Transit Administration (FTA) grants.

The total 2010 Adopted Budget for all funds is \$53,484,952, a decrease of .2 percent (.2%) compared to the 2009 Adopted budget.

Department directors prepared their 2010 budgets by identifying targeted program reductions, for implementation in 2009 and/or 2010. This approach specifically identified programmatic and service level reductions with corresponding savings as a result. The reductions identified did not include costs related to salaries, health care, insurance, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Certain other increases were also permitted for contractual obligations of the City, such as increases required by service providers; however, the targeted program reductions in the 2008, and potentially 2009 Adopted Budget, has made it more challenging for department directors to absorb cost increases while providing the same high level of service.

The 2010 Adopted Budget includes cost increases across-the-board for employee's compensation of 2 percent (2.0%), and health care plan estimated increases of 16 percent (16%) (based on the projected national average).



The items on the following pages include authorized staffing, at the same level as the 2009 Adopted Budget, and an overall reduction in funding and service levels to support existing programs. The significant majority of these operating priorities represent incremental changes to existing City programs. Some changes were approved to current services levels in order to achieve City Council's overall goals and objectives and the requirement of a balanced budget.

The changes listed on the following pages represent a fairly comprehensive summary of the reductions and additions adopted for the 2010 budget. As a result of the programmatic and service level reductions for 2010, most changes for each department are listed.



Variance Detail	Net Change
ALL FUNDS	
City-wide	
Health, Vision, and Dental insurance costs are projected to increase by approximately 16 percent (16%) based on the national average. The total increase included in the General Fund is \$57,263; the total increase in the Land Use Fund is \$13,964.	\$ 71,227
GENERAL FUND	
Elected Officials	
The 2009 Adopted Budget includes salary, benefit, training, and travel amounts for the elected Treasurer and City Clerk. These elected positions will be eliminated beginning in 2010 pursuant to the City's Home Rule Charter.	\$ (18,240)
The 2009 Adopted Budget included funding for various community activities; the funding for these activities has been included in the Communications department budget.	\$ (6,000)
Council workshop meetings generally take place three to four times per year for strategic and budgetary planning purposes. Over the past few years, the costs related to these meetings including facilities, materials, and supplies has not exceeded \$10,000.	\$ (5,000)
During 2008, the City received funds from the dissolution of the Parkview Metropolitan District. Council has approved the transfer of these funds to the Parkview Homeowner's Association for use within the district area during 2009.	\$ (43,048)
GENERAL FUND	
City Attorney's Office	
The City Attorney's Office is a contracted service. Based on contractual obligations, the City Attorney's Office budget is to increase by the Denver/Boulder/Greeley Consumer Price Index annually. However due to budgetary constraints projected by the City for 2010, the City Attorney's Office has agreed to limit the 2010 budgetary increase to 2 percent (2.0%), with no change in the level of service provided to the City.	\$ 13,227
GENERAL FUND	
City Clerk's Office	
The 2010 budget for printing and publishing has been reduced based on prior year actual amounts expended.	\$ (2,000)
The 2010 budget for records storage has been reduced based on prior year actual amounts expended.	\$ (2,000)
During 2010, the City Clerk will implement a new program which will allow the City to receive and process passport applications. The cost of the program is expected to be recovered through program revenues.	\$ 4,000



GENERAL FUND

City Clerk's Office

Liquor enforcement services are contracted to the City by the Arapahoe County Sheriffs Office. The annual amount budgeted is projected by the Sheriff's Office and is currently based on prior year actual amounts for the enforcement officer's salary and benefits. The amount budgeted for 2010 is consistent with prior year actual amounts billed to the City, while the amount budgeted for 2009 was estimated.

The 2010 budget for prosecution services has been reduced based on prior year actual amounts expended. \$ (2,000)

GENERAL FUND

City Manager's Office

The 2010 budget includes funding for a new program and plan update which will be administered through the City Manager's Office. The 2010 budget includes \$5,000 for the Adopt-a-Street Program which is an initiative included in the City's *Our Voice. Our Vision. 2030* document. Also included in the *Our Voice. Our Vision. 2030* document is a prioritization of citizen safety. As a result, \$5,000 has been included in the 2010 budget for the Emergency Management Plan Update. \$ 10,000

GENERAL FUND

Economic Development

The 2010 budget includes funding for a LEED Rebate Program and is reimbursable through an EECBG grant. Specifically, the City will offer a rebate to developers who build LEED Certified buildings to help offset some of the additional costs LEED Certified buildings incur. \$ 94,912

The economic development program has been reduced from the 2009 Adopted Budget by \$25,000 for 2010. \$ (25,000)

The marketing and redevelopment program has been reduced from the 2009 Adopted Budget by \$18,500 for 2010. \$ (18,500)

GENERAL FUND

Communications

The 2010 budget includes funding for energy efficient light bulbs and is reimbursable through an EECBG grant. This program will allow the City to distribute 3,000 energy efficient light bulbs at City sponsored events during the summer of 2010, and possibly 2011. The Centennial Youth Commission will pass out the light bulbs and educate the public on the energy savings of each bulb. \$ 5,560

The project scope for the branding and visioning projects included in the 2009 Adopted Budget has been completed and is not included in the 2010 budget. \$ (15,000)

The community activities program has been reduced for the 2010 budget, compared to the 2009 Adopted Budget, by \$10,000. \$ (10,000)



GENERAL FUND

Finance & Sales/Use Tax Compliance

Beginning January 1, 2009, the City began to self-collect sales taxes. As a result, the City is developing a compliance program, including the performance of sales and use tax audits of City retailers. These responsibilities are contracted to a third party contractor and it is assumed that these costs will be recovered through enhanced revenue collections. \$ 87,210

Due to 2010 budgetary constraints, funding for performance audits has been eliminated. However, contract managers are responsible for over seeing contractor performance throughout the year to ensure contractual and performance compliance. \$ (24,500)

Due to 2010 budgetary constraints, funding for financial system projects, upgrades and training has been eliminated for 2010. \$ (30,000)

Beginning January 1, 2009, the City began to self-collect sales taxes. As a result, the City implemented a procedure/program by which to process sales tax returns, collect and deposit sales tax funds, and produce daily and monthly reports. These responsibilities are contracted to a third party contractor; the increase for the 2010 budget includes the contractual increase reduced by 5 percent (5%) with no change in the level of service. \$ 13,142

The 2009 Adopted Budget included funding for miscellaneous projects, including the implementation of an on-line payment system for various City programs. During 2009, the City implemented on-line payment systems for sales tax and municipal court payments. Due to budgetary constraints, the City will not continue to implement further on-line payment systems. As a result, the budget for 2010 does not include funding for these one-time projects. \$ (90,000)

GENERAL FUND

Nondepartmental

During 2009, the City began diligently researching and applying for Federal Grant funds to be used on various City projects. Based upon the research completed to date, several Federal Grants are available to the City, however many of the grants require matching funds by the City. As a result, the City has included funding in the 2010 budget for potential grant matches during 2010. \$ 50,000

The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (1%) (of total property tax collections) and 5 percent (5%) (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2010 budget includes a net decrease in these fees as a result of decreased projected revenues. \$ (17,841)



GENERAL FUND

Nondepartmental

During 2007, the City began using Vector 5 software as a means by which to track and report City-wide initiatives and projects, including goals and accomplishments related to Council's strategic plan and the City's *Our Voice. Our Vision. 2030* document. In previous years, the cost for the software has been reported in the Non-departmental department and used miscellaneous budgeted funds. The 2010 budget includes funding for the software during 2010, but is reported on the Professional Services line item as the City also receives coaching and other professional services through the Five Star Institute.

Similar to prior years, the 2010 budget includes miscellaneous funding for unanticipated costs and projects. However, the amount budgeted for 2010 has been reduced from the 2009 Adopted budget by \$80,000 as certain amounts previously expended have been included elsewhere in the budget, and due to overall budgetary constraints. The budget does however, include a reduced level of funding for the Coyote Management Plan of \$45,000.

GENERAL FUND

Central Services

During 2009, the City implement cost saving procedures for the purchase of office supplies. As a result, the 2010 budget has been reduced by \$5,000.

During 2009, the City implemented a tuition reimbursement program for City employees. The 2010 budget has been reduced by \$5,000 based on the level of reimbursements made by the program during 2009, and expected reimbursements during 2010.

GENERAL FUND

Human Resources & Risk Management

The budget for temporary personnel has been eliminated in the 2010 budget as departments will be expected to cover the cost of temporary personnel needs throughout 2010 through vacancy savings.

Across the board compensation increase of 2.0 percent (2.0%) to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens. The total increase is included in the Human Resources budget as the increase is merit based and may be reassessed mid-year during 2010 depending upon the effect of the economy on the City's revenues.

During 2008, the City purchased a building and adjacent land for the Centennial Civic Center. As a result, the City's Property & Casualty insurance is projected to increase.



GENERAL FUND

Support Services

The 2010 budget includes funding for an energy audit and is reimbursable through an EECBG grant. The City will hire a professional energy consultant to measure the energy consumption of each of the Civic Center's energy consuming systems (HVAC, electrical, etc.), will determine the energy efficiency of the Civic Center, and identify energy efficiency opportunities.	\$	41,586
During 2008, the City purchased a building and adjacent land for the Centennial Civic Center. As a result, the City will no longer incur leasing charges for office space.	\$	(45,525)
As a result of purchasing the City's Civic Center building, additional costs are expected for professional services and supplies (e.g. alarm monitoring, cleaning services, etc.). The cost for these services were previously included in the common area maintenance portion of the City's monthly lease payment.	\$	48,200
The 2010 budget includes additional funding for anticipated utility increases from Xcel Energy 4 percent (4%), in addition to water and trash removal services previously included in the common area maintenance portion of the City's monthly lease payment.	\$	13,924
The 2010 budget includes a projected net decrease in telephone costs due to consolidation of services, mobile phone usage and elimination of long distance services as this service will be provided through the use of voice over internet provider (VOIP) service.	\$	(20,536)
As a result of purchasing the City's Civic Center building, additional costs are expected for building repairs and maintenance. The cost for these services were previously included in the common area maintenance portion of the City's monthly lease payment.	\$	10,500
As described above, the City purchased a building for the City's offices during 2008. The 2009 Adopted Budget included additional funding necessary for potential equipment repair and maintenance during 2009 (e.g. air conditioning/heating units). However, based on actual expenditures incurred to date for 2009, this estimate has been reduced from \$100,000 to 86,267.	\$	(13,733)
The 2010 budget includes funding for potential equipment purchases.	\$	15,500
As described above, the City purchased a building for the City's offices during 2008. The 2009 Adopted Budget included additional funding necessary for potential furniture and fixture purchases. The funding for purchases of furniture and fixtures during 2010 is no longer needed.	\$	(25,000)
The 2010 budget includes funding for miscellaneous services and/or supplies.	\$	2,375



GENERAL FUND

Support Services

As a result of the City's Visioning process and resulting community values of \$ (59,000) transparency and efficient and effective government, the 2009 Adopted Budget includes funding for video and audio streaming of City Council meetings through a third party service provider, as well as an agenda/minutes software package. This funding is no longer needed for 2010.

The funding internet access services has been reported elsewhere in the 2010 budget. \$ (2,400)

The 2010 budget includes funding for a computer replacement program. \$ 13,500

GENERAL FUND

Public Works

Public Works services are provided by a third party contractor. Based on contractual provisions, the annual contract amount is to increase by \$577,515 in 2010 based on a prescribed level of service for 2010 and the repayment of transition costs incurred by service provider during 2008. However due to budgetary constraints by the City, the level of services has been reduced for 2010 as follows: 50 percent (50%) reduction in street sweeping, 25 percent (25%) reduction in street striping resulting in white striping one time per year, 59 percent (59%) reduction in major patching, pothole repair and patch back, 28 percent (28%) reduction in crack sealing, 83 percent (83%) decrease in gravel maintenance, elimination of customer service survey, 25 percent (25%) decrease in concrete work, 35 percent (35%) decrease in thermo plastic, 25 percent (25%) decrease in right-of-way maintenance, .43 FTE decrease in traffic engineering and elimination or reduction of four projects, reduction of 1.0 FTE field inspector, and reduction of .25 FTE for GIS activity. The decrease in patching and pothole repair will also result in a total decrease of \$55,000 for asphalt materials. \$ 65,462

Animal disposal services are provided by a third party contractor. During 2009, the scope of services was modified to include the disposal of large animals only, resulting in a contractual decrease of \$20,000. \$ (20,000)

Mosquito control services are provided by a third party contractor. Based on contractual provisions, the contract amount is to increase by \$3,500. \$ 3,500

The decrease in patching and pothole repair, as described above, will result in a total decrease of \$55,000 for asphalt materials during 2010. This decrease is offset by projected price increases for materials during 2010 of \$4,600. \$ (50,400)

Fuel prices are expected to increase from 2009 prices during 2010. \$ 7,000

Utility costs are expected to increase from actual 2009 expenditure trends, but decrease from the amount budgeted for 2009 as a result of utility company rate announcements for 2010. \$ (67,936)



GENERAL FUND

Public Works

The 2010 budget includes \$52,000 for additional public works services to be provided during 2010. The specific services provided will be determined during 2010. \$ 52,000

GENERAL FUND

Law Enforcement

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. The 2009 Adopted Budget included a conservative estimate for services to be provided during the year. Subsequent to the adoption of the budget, the City was notified that the total actual cost for 2009 services was to be \$367,341 less than the amount budgeted. \$ (367,341)

Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. However due to budgetary constraints for 2010, the Sheriff's Office has reduced the level of service provided to the City by eliminating 3.0 FTE including an investigator, neighborhood traffic officer, and a school resource officer. \$ (61,527)

The 2010 budget includes funding for the City's portion of one-time costs for interview room recording equipment and training room audio/visual equipment of \$15,803, while the 2009 budget included a range users fee increase and other one-time costs for software of \$28,797. The 2010 budget variance reflects a decrease in total one-time costs compared to the 2009 Adopted Budget. \$ (12,994)

GENERAL FUND

Animal Services

Animal Services are provided by third party contractors including the Humane Society of the Pikes Peak Region (HSPPR), Tenaker Pet Care Center, and Animal Cremation Services. Pursuant to contractual obligations, the cost of services are to increase annually. The HSPPR contract increase included in the 2010 budget represents a two and one-half increase, which is 50 percent (50%) of the contractual funding request for 2010. \$ 13,000

The 2010 budget includes a decrease in funding for animal sheltering and cremation services compared to the 2009 Adopted Budget. This decrease is based upon actual usage for the services during 2009. \$ (15,000)

GENERAL FUND

Municipal Court

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. The 2009 Adopted Budget included a conservative estimate for services to be provided during the year. As described above, subsequent to the adoption of the budget, the City was notified that the total actual cost for 2009 services was to be less than the amount budgeted. The net affect on the Municipal Court budget for traffic officers and indirect costs was \$122,753. This amount is allocated from the Law Enforcement budget. \$ (122,753)



GENERAL FUND

Municipal Court

The Municipal Court budget includes funding for equipment maintenance contracts which \$ (24,979) cover a three year period. The 2010 budget has been reduced, compared to the 2009 Adopted Budget, as the maintenance contracts were renewed during 2009.

The Municipal Court 2009 Adopted Budget included funding for the cost of Animal Board \$ (10,000) Hearings, however due to a change in ordinance this funding is no longer needed.

The 2010 budget for office supplies has been reduced as a result of expected \$ (2,000) expenditures based on actual 2009 expenditures.

The 2010 budget for training and travel has been reduced based upon actual 2009 \$ (6,670) expenditures.

GENERAL FUND

Planning & Development Administration

The 2010 budget includes funding for sub-area planning. Annually, City Council has \$ 50,000 provided funding to perform a sub-area plan for an undesignated area such as Arapahoe Urban Center and Southglenn Area Plan. This budget was previously included in the Land Use Fund, however it has been determined this cost relates primarily to the General Fund and not is not specific to the Land Use Fund.

The 2010 budget includes funding for the Housing Authority stimulus grant and outdoor \$ 77,835 lighting code update. The lighting code update is anticipated to include the formulation of an energy efficient outdoor lighting code. The funding related to the Housing Authority will be used for the weatherization and energy efficiency improvements. At an estimated cost of \$5,000 per house, the Housing Authority can serve 10 homes. The average savings per home is 3,580 kwh (equivalent to 3.2477 metric tons per house), or a total of 32.477 metric tons. These amounts are reimbursable through an EECBG grant.

GENERAL FUND

Code Enforcement

Code Enforcement services are provided by a third party contractor. Based on \$ 8,832 contractual obligations, the Code Enforcement budget is to increase by 4 percent (4%) annually. However due to budgetary constraints projected by the City for 2010, the Code Enforcement service provider has agreed to limit the 2010 budgetary increase to 2 percent (2.0%), with no change in the level of service provided to the City.

Historically, the City has included funding in the Code Enforcement budget for \$ (8,000) abatement services. Based on historical trends, this budget has not been used. As a result, the 2010 budget has been decreased by \$8,000, but has left an appropriate amount of funding in the 2010 budget should abatement services be needed.

LAND USE FUND

Across the board compensation increase of 2.0 percent (2.0%) to keep the City's pay \$ 14,487 plan competitive and recognize staff's commitment to providing a high level of service to all citizens. The total increase is merit based and may be reassessed mid-year during 2010 depending upon the effect of the economy on the City's revenues.



LAND USE FUND

Building

The City's Building Services Division is a contracted service to the City. Based on \$ 63,800 contractual obligations, the City compensates the third party service provider 75 percent (75%) of all Building Services revenues. Therefore, revenues are anticipated to increase 6.6 percent (6.6%) and expenditures will increase proportionally.

LAND USE FUND

Contractor Licensing

The City's contractor licensing services is a contracted service to the City. Based on \$ 5,698 contractual obligations, the contractor is due an annual increase for services provided.

The 2010 budget includes funding for the installation of new bus benches throughout the City; the net cost to the City for this project is \$20,000 as \$80,000 will be received through a DRCOG grant. The City's portion of required funding will be covered through a reduction in professional service from the 2009 Adopted Budget. This project includes the purchase and installation of 70 to 75 benches for RTD bus stops located within the City. The benches will replace the current, low quality ad benches located at non-shelter bus stops. The grant also includes \$5,000 for National Environmental Policy Act (NEPA) compliance.

LAND USE FUND

Permits/Plan Review

The budget for legal services related to applicant work orders has been reduced by \$ (24,000) \$24,000 as a result of decreased revenues from applicants for legal review services.

LAND USE FUND

Project Specific

As described above within the Planning & Development section, the budget for the sub-area plan has been moved from the Land Use Fund to the Planning & Development budget in the General Fund. The amount included in the General Fund of \$50,000 is less than the amount previously included in the Land Use Fund of \$75,000 as it has been determined that the level of funding included in the 2010 budget is sufficient to complete a sub-area plan.

The funding included in the 2009 Adopted Budget for the Land Use Code Rewrite was a one-time amount. This project will be completed with the funds budgeted in the prior year and is not needed during 2010.

The 2010 budget includes funding for the implementation of a paperless plan review and is reimbursable through an EECBG grant. The grant funds will be used to purchase plan review software and equipment (13 large screen monitors and computers required to drive monitors of that size) related to the implementation of a paperless plan review

The 2010 budget includes funding for office space rent to be reimbursed to the General Fund.



LAND USE FUND

Legal Services

The 2010 budget for legal services has been reduced based upon actual expenditures for 2009, and expected expenditures for 2010. The reduction in the level of service is the result of decreased land development activity. \$ (78,000)

The 2010 budget includes funding for legal services related to a zoning map update. The project will be a City-wide legislative rezoning which is anticipated to require substantial legal services due to the number of different zoning districts created by Arapahoe County. \$ 20,000

LAND USE FUND

Other Services & Supplies

The 2010 budget for purchased non-capital equipment has been reduced from the 2009 Adopted Budget due to an anticipated reduction in need for 2010. \$ (3,000)

The 2010 budget includes an increased level of funding for copier rental charges based upon actual 2009 expenditures. \$ 21,365

The 2010 budget includes funding for additional software and software licenses required for the Land Use Fund. The specific items purchased includes software related to long range planning, project and permit tracking, and engineering. \$ 25,784

The 2010 budget includes estimated depreciation expense which was not included in the 2009 Adopted Budget. \$ 13,506

The 2010 budget includes funding for miscellaneous contingent expenses. \$ 4,000

CAPITAL IMPROVEMENT FUND

Funding for the Transportation Master Plan included in the 2009 Adopted Budget has been eliminated in the 2010 budget due to budgetary constraints. \$ (170,000)

The 2010 budget includes funding for an environmental assessment at the interchange of Arapahoe Road and Interstate 25. This funding will be combined with funding from CDOT, Arapahoe County and Greenwood Village. The amount included in the 2010 budget is the City's share of the total project cost of \$1.3 million. \$ 116,666

Funding for minor structure inspections has been eliminated in the 2010 budget as these inspections generally occur every two years; the inspections are expected to be completed during 2009. \$ (21,000)

Funding for Geotechnical Services, Geotechnical Testing, and Supplemental Inspections has been eliminated from the 2010 budget due to budgetary constraints. \$ (172,000)

Capital Improvement Program management services are provided by a third party service provider. Total contracted costs for management services are based upon the level of service to be provided during the year. As a result of a decreased level of capital improvement program services needed for 2010, the contracted cost has been reduced from the 2009 Adopted Budget. \$ (200,000)



CAPITAL IMPROVEMENT FUND

The 2010 budget includes funding for Civic Center building improvements. Specifically the budget includes \$50,000 for contingent building improvements and \$121,302 for solar panels. Preliminary estimates show that the City's Civic Center's roof has enough area to allow for the installation of solar panels that can produce approximately 27,000 kwh annually. The funding for the solar panels are reimbursable through an EECBG grant.

The Capital Improvement Fund included \$225,000 in the 2009 Adopted Budget for the TAGAWA Road which the City is contractually obligated to build. The total amount required for the construction of the road has been included in previous year's budgets and has therefore been eliminated from the 2010 budget.

Funding for the Quebec Street - Peakview to Caley has been eliminated from the 2010 budget. The funding for the Yosemite Street sidewalk from the 2009 Adopted Budget has also been eliminated, however funding will be re-established in the 2010 budget for the sidewalk.

Funding for several sidewalks has been included in the 2010 budget as a result of DRCOG funding. The cost of the sidewalks will be funded at 80 percent (80%) through DRCOG, while the City will fund 20 percent (20%) of the total cost. The Yosemite to Xanthia sidewalk project includes environmental clearances and construction for a new infill sidewalk along the west side of Yosemite Street from Xanthia to an existing sidewalk north of Xanthia for access to the Dry Creek light rail station. The Broadway bridge improvements over Highline Canal project includes environmental clearances and construction for the widening of the existing bridge to improve the pedestrian crossing of the Highline Canal on the east side of Broadway Street south of Arapahoe Road. The Arapahoe Road sidewalk from Homestead to Holly project includes environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Road from an existing bus stop across for Homestead Parkway to Holly street. The Easter Avenue sidewalk university Boulevard to Race Street project includes environmental clearances and construction of a new infill sidewalk along the south side of Easter Avenue between University Boulevard and Race Street for access to two existing bus stops. The Arapahoe Road sidewalk Euclid to Big Dry Creek project includes environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Road from west Euclid Street to the existing sidewalk just east of the Big Dry Creek bridge for access to the existing bus stop west of South Clayton Street.

The 2009 Adopted Budget included \$200,000 for Neighborhood Traffic Management Survey & Design, however due to budgetary constraints, this funding has been reduced to \$52,000 in the 2010 budget.

The 2009 Adopted Budget included funding for several traffic signals, which were one-time costs have been eliminated from the 2010 budget.



CAPITAL IMPROVEMENT FUND

The 2010 budget includes funding for LED lights, master signals, and school zone flashers. Specifically, the Signal System Master project will allow for the purchase and installation of a new traffic signal central/master system to replace the existing closed-loop signal system. A central system will provide once-per-second communications to traffic signals, which will allow system operators to remotely monitor signal status and implement timing changes. The LED Traffic Lights project will allow for the purchase and installation of approximately 1,776 LED traffic and pedestrian indications at signals to replace existing incandescent bulbs. The Solar School Zone Beacons project will allow for the purchase and installation of solar panels and LED traffic indications at all school zone beacons to eliminate the City's reliance on Xcel Energy and/or IREA power. The funding for these items are through an EECBG grant.

The 2010 budget includes funding for traffic signal communication improvements and weather stations; \$104,000 of the total cost for these projects will be funded by the City and \$136,215 will be funded through a DRCOG grant. The Dry Creek Road Signal Communication project will allow for the purchase and installation of communications equipment for six (6) traffic signals on Dry Creek Road from Eudora to Clarkson, allowing remote access to the signals. The Roadway Weather Information System project will allow for the purchase and installation of four (4) weather stations at strategic locations in the City; this will provide real-time weather information to field crews, particularly during snow and ice events.

The 2010 budget has been reduced for the concrete replacement program, street rehabilitation program, street surface treatment, major and minor structure programs, and traffic system upgrades. These reductions are the result of budgetary constraints anticipated for 2010. Currently, the City's PCI level is at 78; despite these reductions, the Pavement Condition Index (PCI) level for streets is only expected to be negatively impacted temporarily.

The 2010 budget includes funding for Vista Verdes neighborhood improvements, including slurry seal and sidewalk reconstruction totaling \$246,704.

MISCELLANEOUS FUNDS

Open Space

The 2010 Adopted Budget includes a funding for several capital projects including certain park improvements, new bike lanes, and new trails and signage. The amount included in the 2010 budget represents a decrease, compared to the 2009 Adopted Budget, primarily as a result of several larger one-time projects included in the 2009 Adopted Budget.

MISCELLANEOUS FUNDS

Conservation Trust Fund

The 2010 Adopted Budget includes an increase in funding from the 2009 Adopted Budget as a result of funding in the 2010 budget for the Civic Center Park.



MISCELLANEOUS FUNDS

Centennial Urban Redevelopment Authority

The 2010 budget includes an increase in funding from the 2009 Adopted Budget \$ 2,179,165 primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority.

The 2010 budget includes a decrease in funding from the 2009 Adopted Budget to the \$ (81,226) City's third party service provider for Building Permits and Plan Review services related to the redevelopment of The Streets at SouthGlenn. This project was completed during 2009.

The 2010 budget includes a decrease in funding for legal services related to the \$ (15,000) Authority, and is the result of an expected reduction in the level of service from outside counsel during 2010.

TOTAL NET CHANGE	\$	(79,403)
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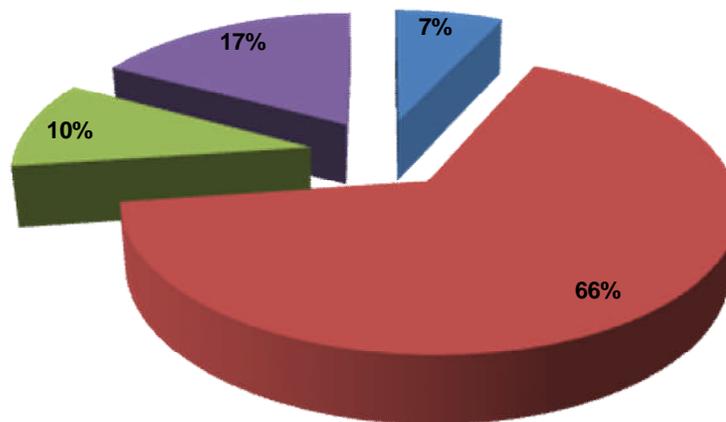
All Funds
2008 Actual Expenditure Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 98,689	\$ -	\$ 156,717	\$ -	\$ 255,406
City Attorney	-	692,186	4,993	-	697,179
City Clerk & Liquor Licensing	163,088	46,198	155,800	-	365,086
<u>City Management</u>					
City Manager's Office	616,507	-	2,340	-	618,848
Economic Development	-	-	-	-	-
Communications	329,608	8,360	208,127	-	546,095
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	586,509	157,392	322,714	-	1,066,616
Nondepartmental	-	1,023,838	147,628	4,130,212	5,301,678
Central Services	-	-	192,954	-	192,954
Human Resources & Risk Mgmt	295,430	143,867	400,252	-	839,549
Support Services	106,339	157,027	954,278	-	1,217,644
<u>Public Works</u>					
Public Works	71,633	12,103,838	878,256	-	13,053,726
Capital Improvement	-	-	-	3,006,383	3,006,383
General Improvement Districts	-	111,036	223,162	-	334,198
<u>Public Safety</u>					
Public Safety	-	17,852,460	-	-	17,852,460
Animal Services	-	527,207	302,981	-	830,188
Municipal Court	399,837	1,780,806	48,757	-	2,229,400
<u>Planning & Development</u>					
Planning & Development	1,323,355	2,506,414	392,476	-	4,222,246
Code & Zoning Enforcement	4,603	-	437,738	-	442,341
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	-	2,720,164	2,720,164
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	802,348	944,046	-	1,746,394
TOTAL EXPENDITURES	\$ 3,995,597	\$ 37,912,977	\$ 5,773,219	\$ 9,856,759	\$ 57,538,552



All Funds - 2008 Actual Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





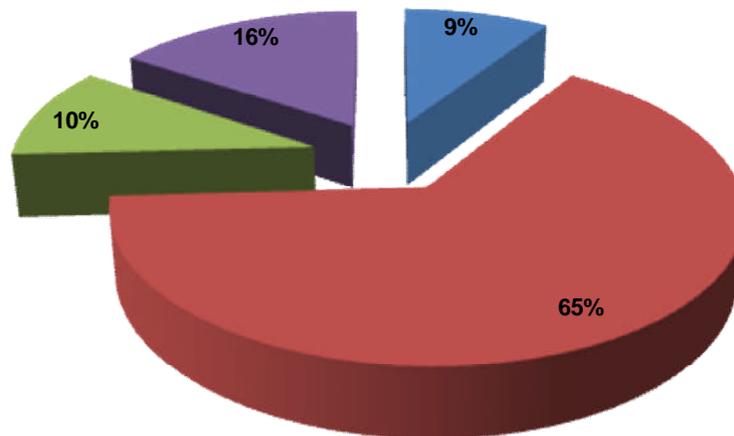
All Funds
2009 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 105,655	\$ 60,000	\$ 237,211	\$ -	\$ 402,866
City Attorney	-	741,461	5,000	-	746,461
City Clerk & Liquor Licensing	219,001	77,600	82,600	-	379,201
<u>City Management</u>					
City Manager's Office	920,702	-	13,000	-	933,702
Economic Development	-	100,000	77,000	-	177,000
Communications	213,274	15,000	185,500	-	413,774
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	800,310	580,100	55,200	-	1,435,610
Nondepartmental	-	-	485,423	-	485,423
Central Services	-	-	280,290	-	280,290
Human Resources & Risk Mgmt	451,620	73,500	450,000	-	975,120
Support Services	257,764	412,100	392,600	-	1,062,464
<u>Public Works</u>					
Public Works	210,904	9,619,300	1,079,347	-	10,909,551
Capital Improvement	-	-	863,000	5,249,200	6,112,200
General Improvement Districts	-	105,000	312,451	-	417,451
<u>Public Safety</u>					
Public Safety	-	18,384,296	-	-	18,384,296
Animal Services	-	575,390	-	-	575,390
Municipal Court	336,028	1,789,800	155,809	-	2,281,637
<u>Planning & Development</u>					
Planning & Development	1,386,689	1,760,150	135,340	-	3,282,179
Code & Zoning Enforcement	-	441,617	30,000	-	471,617
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	504,366	3,090,400	3,594,766
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	81,226	165,000	-	246,226
TOTAL EXPENDITURES	\$ 4,901,947	\$ 34,816,540	\$ 5,509,137	\$ 8,339,600	\$ 53,567,224



All Funds - 2009 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





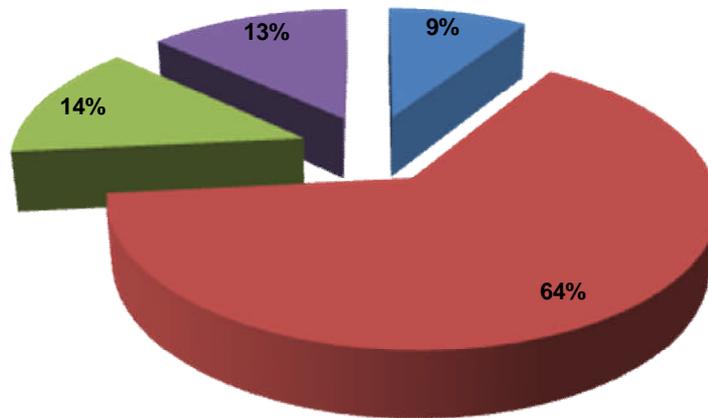
All Funds
2010 Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 92,615	\$ 60,000	\$ 177,372	\$ -	\$ 329,987
City Attorney	-	754,688	5,000	-	759,688
City Clerk & Liquor Licensing	212,449	55,393	83,300	-	351,142
<u>City Management</u>					
City Manager's Office	917,741	-	23,000	-	940,741
Economic Development	-	169,912	58,500	-	228,412
Communications	219,059	5,560	175,500	-	400,119
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	804,336	535,851	55,200	-	1,395,387
Nondepartmental	-	50,000	412,582	-	462,582
Central Services	-	-	270,290	-	270,290
Human Resources & Risk Mgmt	464,675	38,500	519,922	-	1,023,097
Support Services	248,549	394,686	389,405	-	1,032,640
<u>Public Works</u>					
Public Works	204,302	9,624,862	1,063,411	-	10,892,575
Capital Improvement	-	-	416,666	4,546,617	4,963,283
General Improvement Districts	-	205,000	276,668	-	481,668
<u>Public Safety</u>					
Public Safety	-	18,085,595	-	-	18,085,595
Animal Services	-	573,390	-	-	573,390
Municipal Court	314,201	1,667,547	111,930	-	2,093,678
<u>Planning & Development</u>					
Planning & Development	1,405,969	1,716,566	299,830	-	3,422,365
Code & Zoning Enforcement	-	450,449	22,000	-	472,449
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	504,366	2,472,333	2,976,699
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	2,329,165	-	2,329,165
TOTAL EXPENDITURES	\$ 4,883,896	\$ 34,387,999	\$ 7,194,107	\$ 7,018,950	\$ 53,484,952



All Funds - 2010 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





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CENTENNIAL IS



We value government transparency; for example, our citizens know where their tax money is spent and who is delivering city services.

TRANSPARENT





FUND SUMMARIES

City of Centennial All Fund Types 2008 - 2010 Summary of Revenues

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
REVENUES				
Sales Tax	\$ 18,084,708	\$ 19,400,000	\$ 17,421,970	\$ 18,752,273
Sales Tax - County	536,261	527,352	406,505	406,505
Building Materials Use Tax	3,265,367	1,700,000	1,286,920	1,182,397
Automobile Use Tax	3,522,055	3,670,824	3,026,059	3,357,173
Property Tax	7,989,318	7,926,081	8,137,624	9,386,877
Franchise Fees	4,827,977	4,742,280	4,176,905	4,439,949
Specific Ownership Tax	610,776	628,636	582,586	582,586
Motor Vehicle Registration Fee	445,035	434,800	434,800	434,800
Highway Users Tax Fund	3,625,820	3,700,000	3,514,786	3,367,094
Cigarette Tax	279,888	293,038	271,094	271,094
Road and Bridge Shareback	599,731	587,736	587,736	587,736
Right-of-Way Permit Fee	299,789	498,875	342,814	342,814
Pavement Degradation Fees	54,434	530,400	240,000	240,000
Animal Services Fines and Fees	10,563	65,628	65,628	65,628
Court Fines	2,290,038	2,000,000	2,000,000	2,059,722
Liquor Licensing Fees	23,655	21,000	21,000	21,000
Facility Rental Fees	24,000	24,000	24,000	24,000
Licenses & Permits	4,271,060	2,383,528	2,596,051	2,365,000
Investment Income	832,298	823,804	206,917	255,377
Other Intergovernmental Revenue	2,965,076	2,479,366	2,827,670	2,531,117
Federal Grant Revenue	1,507,338	-	1,917,909	1,587,339
Insurance Proceeds	-	-	101,000	-
All Other Revenues	1,402,797	210,000	1,569,017	210,000
TOTAL REVENUES	\$ 57,467,984	\$ 52,647,348	\$ 51,758,990	\$ 52,470,481



**City of Centennial
All Fund Types
2008 - 2010 Summary of Expenditures**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
<u>EXPENDITURES</u>				
<u>Legislative</u>				
Elected Officials	\$ 255,406	\$ 402,866	\$ 391,921	\$ 329,987
City Attorney	697,179	746,461	746,461	759,688
City Clerk & Liquor Licensing	365,086	379,201	323,204	351,142
<u>City Management</u>				
City Manager's Office	618,848	933,702	883,070	940,741
Economic Development	-	177,000	148,500	228,412
Communications	546,095	413,774	373,357	400,119
<u>Administrative</u>				
Finance & Sales/Use Tax Compliance	1,066,616	1,435,610	1,164,460	1,395,387
Nondepartmental	5,301,678	485,423	449,748	462,582
Central Services	192,954	280,290	270,290	270,290
Human Resources & Risk Mgmt	839,549	975,120	870,093	1,023,097
Support Services	1,217,644	1,062,464	1,062,671	1,032,640
<u>Public Works</u>				
Public Works	13,053,726	10,909,551	10,715,199	10,892,575
Capital Improvement ¹	3,006,383	6,112,200	10,015,672	4,963,283
General Improvement Districts ²	334,198	417,451	465,618	481,668
<u>Public Safety</u>				
Public Safety	17,852,460	18,384,296	18,140,923	18,085,595
Animal Services	830,188	575,390	560,390	573,390
Municipal Court	2,229,400	2,281,637	2,272,434	2,093,678
<u>Planning & Development</u>				
Planning & Development	4,222,246	3,282,179	3,342,176	3,422,365
Code & Zoning Enforcement	442,341	471,617	463,617	472,449
<u>Culture & Recreation</u>				
Culture & Recreation ³	2,720,164	3,594,766	3,594,766	2,976,699
<u>Urban Redevelopment</u>				
Urban Redevelopment ²	1,746,394	246,226	2,057,736	2,329,165
TOTAL EXPENDITURES	\$ 57,538,552	\$ 53,567,224	\$ 58,312,306	\$ 53,484,952
REVENUE OVER (UNDER) EXPENDITURES	\$ (70,568)	\$ (919,876)	\$ (6,553,316)	\$ (1,014,471)



**City of Centennial
All Fund Types
2008 - 2010 Summary of Sources (Uses)**

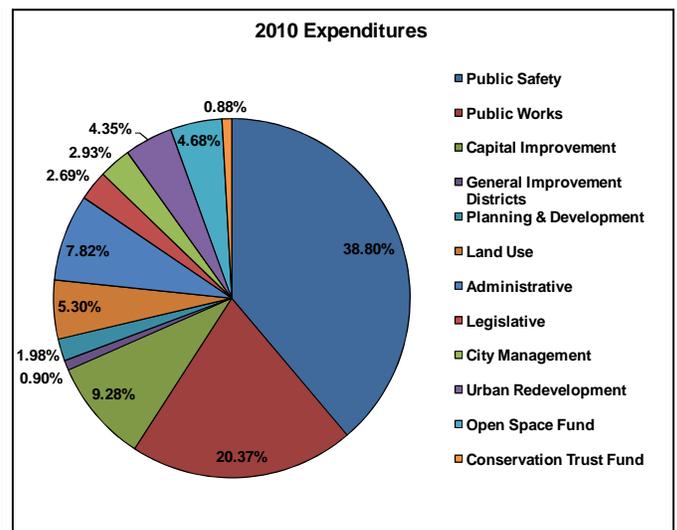
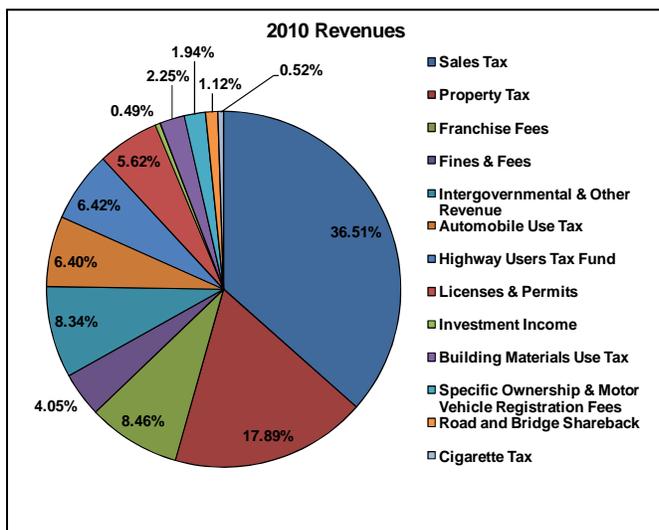
	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
OTHER FINANCING SOURCES (USES)				
Fund Transfers/Use of Fund Balance	\$ 1,294,208	\$ (3,818,935)	\$ (5,508,555)	\$ 3,016,665
Land Use Fund Transfers	(394,208)	(459,829)	(417,594)	(337,902)
Capital Improvement Fund Transfers	(900,000)	(5,581,800)	(2,483,847)	(3,486,430)
TOTAL OTHER FINANCING USES	\$ -	\$ (9,860,564)	\$ (8,409,996)	\$ (807,667)
TOTAL EXPENDITURES & OTHER FINANCING USES	\$ 57,538,552	\$ 63,427,788	\$ 66,722,302	\$ 54,292,619
NET CHANGE IN FUND BALANCE⁴	\$ (70,568)	\$ (10,780,440)	\$ (14,963,312)	\$ (1,822,138)
FUND BALANCE/NET ASSETS - BEGINNING OF YEAR	\$ 31,668,214	\$ 22,211,246	\$ 31,597,646	\$ 16,634,334
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 31,597,646	\$ 11,430,806	\$ 16,634,334	\$ 14,812,196

¹Capital Improvement Fund

²Other Governmental Funds (Includes General Improvement Districts and CURA)

³Open Space and Conservation Trust Funds

⁴Net Change in Fund Balance includes the reappropriation of the entire Fund Balance for specified projects for all funds, with the exception of the General Fund.





**City of Centennial
General Fund
2008 - 2010 Summary of Revenues**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Sales Tax	\$ 18,084,708	\$ 19,400,000	\$ 17,421,970	\$ 17,662,149	\$ (1,737,851)	-9.0%
Sales Tax - County	536,261	527,352	406,505	406,505	(120,847)	-22.9%
Building Materials Use Tax	3,265,367	1,700,000	1,286,920	1,182,397	(517,603)	-30.4%
Property Tax	7,608,157	7,551,390	7,811,186	8,029,842	478,452	6.3%
Highway Users Tax Fund	3,625,820	3,700,000	3,514,786	3,367,094	(332,906)	-9.0%
Gas Franchise Fee - Xcel	1,264,464	1,364,849	1,034,728	1,080,939	(283,910)	-20.8%
Electric Franchise Fee- Xcel	2,107,674	1,900,000	1,664,746	1,881,579	(18,421)	-1.0%
Electric Franchise Fee- IREA	429,629	442,796	442,796	442,796	-	0.0%
Cable TV Franchise Fee	1,026,210	1,034,635	1,034,635	1,034,635	-	0.0%
Specific Ownership Tax	582,070	593,400	564,280	564,280	(29,120)	-4.9%
Motor Vehicle Registration Fee	445,035	434,800	434,800	434,800	-	0.0%
Automobile Use Tax	3,522,055	3,670,824	3,026,059	3,357,173	(313,651)	-8.5%
Cigarette Tax	279,888	293,038	271,094	271,094	(21,944)	-7.5%
Road and Bridge Shareback	599,731	587,736	587,736	587,736	-	0.0%
Right-of-Way Permit Fee	299,789	498,875	342,814	342,814	(156,061)	-31.3%
Pavement Degradation Fees	54,434	-	-	-	-	-
Animal Services Fines and Fees	10,563	65,628	65,628	65,628	-	0.0%
Court Fines	2,290,038	2,000,000	2,000,000	2,059,722	59,722	3.0%
Investment Income	567,915	591,280	154,707	205,760	(385,520)	-65.2%
Liquor Licensing Fees	23,655	21,000	21,000	21,000	-	0.0%
Facility Rental Fees	24,000	24,000	24,000	24,000	-	0.0%
Federal Grant Revenue	309,585	-	176,600	219,893	219,893	-
Intergovernmental Revenue	249,876	-	110,719	75,719	75,719	-
Insurance Proceeds	-	-	101,000	-	-	-
Miscellaneous Revenue	385,379	60,000	60,000	60,000	-	0.0%
TOTAL REVENUES	\$ 47,592,303	\$ 46,461,603	\$ 42,558,708	\$ 43,377,555	\$ (3,084,048)	-6.6%



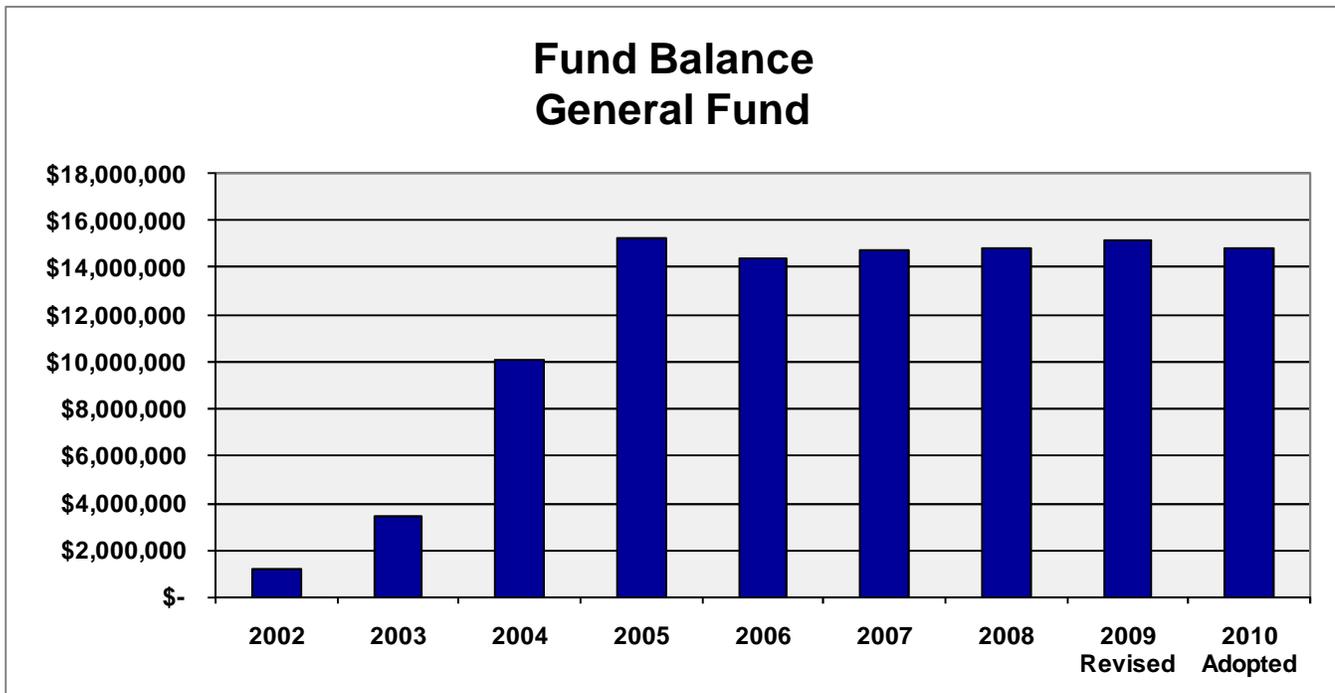
**City of Centennial
General Fund
2008 - 2010 Summary of Expenditures**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
<u>EXPENDITURES</u>						
<u>Legislative</u>						
Elected Officials	\$ 255,406	\$ 402,866	\$ 391,921	\$ 329,987	\$ (72,879)	-18.1%
City Attorney	697,179	746,461	746,461	759,688	13,227	1.8%
City Clerk & Liquor Licensing	365,086	379,201	323,204	351,142	(28,059)	-7.4%
<u>City Management</u>						
City Manager's Office	618,848	933,702	883,070	940,741	7,039	0.8%
Economic Development	-	177,000	148,500	228,412	51,412	29.0%
Communications	546,095	413,774	373,357	400,119	(13,655)	-3.3%
<u>Administrative</u>						
Finance & Sales/Use Tax Compliance	1,066,616	1,435,610	1,164,460	1,395,387	(40,223)	-2.8%
Nondepartmental	5,301,678	485,423	449,748	462,582	(22,841)	-4.7%
Central Services	192,954	280,290	270,290	270,290	(10,000)	-3.6%
Human Resources & Risk	839,549	975,120	870,093	1,023,097	47,977	4.9%
Support Services	1,217,644	1,062,464	1,062,671	1,032,640	(29,824)	-2.8%
<u>Public Works</u>						
Public Works	13,053,726	10,909,551	10,715,199	10,892,575	(16,976)	-0.2%
<u>Public Safety</u>						
Law Enforcement	17,852,460	18,384,296	18,140,923	18,085,595	(298,701)	-1.6%
Animal Services	830,188	575,390	560,390	573,390	(2,000)	-0.3%
Municipal Court	2,229,400	2,281,637	2,272,434	2,093,678	(187,959)	-8.2%
<u>Planning & Development</u>						
Planning & Development	673,309	452,850	467,118	588,870	136,020	30.0%
Code & Zoning Enforcement	442,341	471,617	463,617	472,449	832	0.2%
TOTAL EXPENDITURES	\$ 46,182,476	\$ 40,367,252	\$ 39,303,456	\$ 39,900,643	\$ (466,610)	-1.2%
REVENUE OVER (UNDER)						
EXPENDITURES	\$ 1,409,827	\$ 6,094,351	\$ 3,255,252	\$ 3,476,913	\$ (2,617,438)	-42.9%



**City of Centennial
General Fund
2008 - 2010 Summary of Uses**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
OTHER FINANCING (USES)						
Land Use Fund Transfers	(394,208)	(459,829)	(417,594)	(337,902)	(121,927)	-26.5%
CIP Fund Transfers	(900,000)	(5,581,800)	(2,483,847)	(3,486,430)	(2,095,370)	-37.5%
TOTAL OTHER FINANCING USES	\$ (1,294,208)	\$ (6,041,629)	\$ (2,901,441)	\$ (3,824,332)	\$ (2,217,297)	-36.7%
TOTAL EXPENDITURES & OTHER FINANCING USES	\$ 47,476,684	\$ 46,408,881	\$ 42,204,897	\$ 43,724,975	\$ (2,683,907)	5.8%
NET CHANGE IN FUND BALANCE	\$ 115,619	\$ 52,722	\$ 353,811	\$ (347,419)	\$ (400,141)	-759.0%
FUND BALANCE/NET ASSETS - BEGINNING OF YEAR	\$ 14,690,185	\$ 11,378,084	\$ 14,805,804	\$ 15,159,614	\$ 3,781,530	33.2%
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 14,805,804	\$ 11,430,806	\$ 15,159,614	\$ 14,812,195	\$ 3,381,389	29.6%



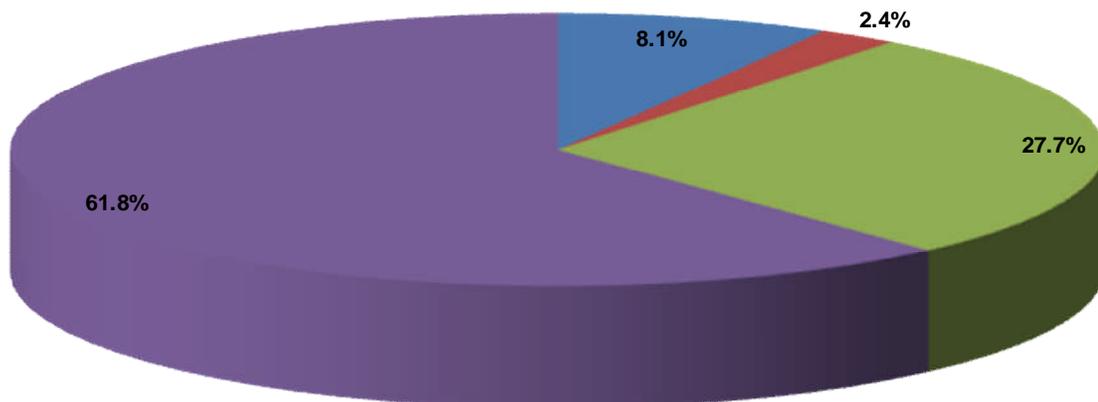


**City of Centennial
General Fund
2008 - 2010 Adopted Reserves**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
Required Reserves				
TABOR Emergency Reserves	\$ 1,211,018	\$ 1,211,018	\$ 1,179,104	\$ 1,197,019
Operating Reserves				
Legal	50,000	50,000	50,000	50,000
Insurance Deductible	50,000	50,000	50,000	50,000
Snow Removal	50,000	50,000	50,000	50,000
Tech/Admin Systems	200,000	200,000	200,000	200,000
Designated Reserves				
Operating Reserves	4,036,725	4,036,725	3,930,346	3,990,064
Law Enforcement Impact Fee	118,400	118,400	118,400	118,400
Undesignated Reserves	9,089,661	5,714,663	9,581,765	9,156,712
TOTAL GENERAL FUND RESERVES	\$ 14,805,804	\$ 11,430,806	\$ 15,159,614	\$ 14,812,195

**General Fund
2010 Adopted Reserves**

■ Required Reserves ■ Operating Reserves ■ Designated Reserves ■ Undesignated Reserves





**City of Centennial Adopted
Land Use Fund
2008 - 2010 Summary of Revenues**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Building Permit Fees	\$ 1,705,643	\$ 1,100,000	\$ 1,300,000	\$ 1,200,000	\$ 100,000	9.1%
Building Plan Review Fees	576,048	425,000	450,000	425,000	-	0.0%
Subtotal Building Services	\$ 2,281,691	\$ 1,525,000	\$ 1,750,000	\$ 1,625,000	\$ 100,000	6.6%
Contractor Licensing	\$ 255,295	\$ 236,000	\$ 250,000	\$ 240,000	\$ 4,000	1.7%
Transit Shelter Administration	111,750	113,500	104,900	91,000	(22,500)	-19.8%
Subtotal Contractor Licensing	\$ 367,045	\$ 349,500	\$ 354,900	\$ 331,000	\$ (18,500)	-5.3%
Land Development Applications	\$ 409,861	\$ 240,000	\$ 173,500	\$ 160,000	\$ (80,000)	-33.3%
Misc. Engineering Permits (ROW)	19,833	55,000	18,000	18,000	(37,000)	-67.3%
Construction Drawings (CD)	-	66,000	22,000	22,000	(44,000)	-66.7%
Subdivision Improvement Agreement	-	10,000	9,000	9,000	(1,000)	-10.0%
Site Inspections	-	12,000	3,000	3,000	(9,000)	-75.0%
Sign Permits	61,584	40,000	65,000	65,000	25,000	62.5%
Fence Permits	16,294	10,000	16,000	16,000	6,000	60.0%
CMRS Permits	2,860	6,000	-	-	(6,000)	-100.0%
Legal Services - Review of AWOs	64,450	54,000	30,000	30,000	(24,000)	-44.4%
Federal Grant Revenue	-	-	-	130,593	130,593	-
Other Revenue	(95,165)	2,000	16,064	86,000	84,000	4200.0%
Subtotal Permits/Plan Review	\$ 479,717	\$ 495,000	\$ 352,564	\$ 539,593	\$ 44,593	9.0%
Rental Income	\$ 26,276	\$ -	\$ -	\$ -	-	-
TOTAL REVENUES	\$ 3,154,729	\$ 2,369,500	\$ 2,457,464	\$ 2,495,593	\$ 126,093	5.3%



**City of Centennial Adopted
Land Use Fund
2008 - 2010 Summary of Expenses**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
EXPENSES						
Personnel Services						
Salaries and Wages	\$ 589,305	\$ 736,367	\$ 725,585	\$ 744,832	\$ 8,465	1.1%
Benefits	194,818	204,472	205,474	207,102	2,630	1.3%
Total Personnel Services	\$ 784,123	\$ 940,839	\$ 931,059	\$ 951,934	\$ 11,095	1.2%
Contracted Services						
<u>Permitting and Inspections</u>						
Building Services	\$ 1,712,853	\$ 1,143,750	\$ 1,302,428	\$ 1,207,550	\$ 63,800	5.6%
Subtotal Permitting and Inspections	\$ 1,712,853	\$ 1,143,750	\$ 1,302,428	\$ 1,207,550	\$ 63,800	5.6%
<u>Contractor License Administration</u>						
Supplemental Use Tax Administration	\$ 37,400	\$ -	\$ -	\$ -	\$ -	-
Contractor License Administration	107,400	110,000	110,000	115,170	5,170	4.7%
Transit Shelter/Bench	26,400	26,400	26,400	26,928	528	2.0%
Land Use Fund Administration	171,200	136,400	136,400	142,098	5,698	4.2%
Other	-	-	-	100,000	100,000	-
Subtotal Contractor Licensing	\$ 171,200	\$ 136,400	\$ 136,400	\$ 242,098	\$ 105,698	77.5%
<u>Permits/Plan Review</u>						
<u>Applicant Work Orders (AWOs)</u>						
Land Development Applications	\$ 147,859	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0.0%
Sign Permits	-	-	-	-	-	-
Fence Permits	-	-	-	-	-	-
Legal Services - Review of AWOs	46,823	54,000	30,000	30,000	(24,000)	-44.4%
Subtotal Permits/Plan Review	\$ 194,682	\$ 64,000	\$ 40,000	\$ 40,000	\$ (24,000)	-37.5%
<u>Project Specific</u>						
Sub Area Plan for Undesignated Area	\$ 20,168	\$ 75,000	\$ 50,000	\$ -	\$ (75,000)	-100.0%
Land Development Code Rewrite	30,644	145,000	145,000	-	(145,000)	-100.0%
Paperless Plan Review	-	-	-	50,593	50,593	-
Joint Planning Area Services	3,834	-	-	-	-	-
City Work Orders (CWOs)						
Engineering	85,764	-	-	-	-	-
Merchant Processing Fees	17,120	16,000	16,000	16,000	-	0.0%
Office Rent	-	-	38,325	38,325	38,325	-
Subtotal Project Specific	\$ 157,530	\$ 236,000	\$ 249,325	\$ 104,918	\$ (131,082)	-55.5%
Legal Services - General	188,569	180,000	100,000	102,000	(78,000)	-43.3%
Legal Services - Zoning Map Update	-	-	-	20,000	20,000	-
Total Contracted Services	\$ 2,424,834	\$ 1,760,150	\$ 1,828,153	\$ 1,716,566	\$ (43,584)	-2.5%



**City of Centennial Adopted
Land Use Fund
2008 - 2010 Summary of Expenses & Sources (Uses)**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Other Services & Supplies:						
Professional Services	\$ 4,728	\$ 50,000	\$ 25,000	\$ 25,000	\$ (25,000)	-50.0%
Land Use Case Archiving Services	-	1,000	500	1,000	-	0.0%
Purchased Non-Capital Equipment	16,376	3,000	3,000	-	(3,000)	-100.0%
Equipment/Building - Rental, Repair, Maintenance	112,686	2,000	16,000	23,365	21,365	1068.3%
Postage & Courier Services	1,138	2,000	1,000	2,000	-	0.0%
Printing & Publishing Services	19,405	10,000	7,000	10,000	-	0.0%
Office Supplies	6,979	8,000	4,000	8,000	-	0.0%
Software Supplies	135,096	7,040	9,200	32,824	25,784	366.3%
Publications and Subscriptions	2,004	5,500	4,000	5,500	-	0.0%
Dues and Memberships	1,983	2,800	3,500	2,800	-	0.0%
Meetings/Training/Travel	18,748	24,000	14,000	24,000	-	0.0%
Vehicle Fuel & Maintenance Supplies	2,098	3,000	2,500	3,000	-	0.0%
Depreciation - Equipment & Vehicles	13,506	-	13,506	13,506	13,506	-
Miscellaneous	5,233	10,000	\$ 12,640	14,000	4,000	40.0%
Total Other Services & Supplies	\$ 339,980	\$ 128,340	\$ 115,846	\$ 164,995	\$ 36,655	28.6%
TOTAL EXPENSES	\$ 3,548,937	\$ 2,829,329	\$ 2,875,058	\$ 2,833,495	\$ 4,166	0.1%
NET REVENUES (UNDER) EXPENSES	\$ (394,208)	\$ (459,829)	\$ (417,594)	\$ (337,902)	\$ 121,927	-26.5%
OTHER FINANCING SOURCES (USES)						
Transfers In - Gen. Fund Use Tax Allocation	\$ 816,342	\$ 425,000	\$ 321,730	\$ 295,599	\$ (129,401)	-30.4%
Transfers In - Gen. Fund Transfer	(422,134)	34,829	95,864	42,303	7,474	21.5%
TOTAL OTHER FINANCING SOURCES	\$ 394,208	\$ 459,829	\$ 417,594	\$ 337,902	\$ (121,927)	-26.5%
NET CHANGE IN FUND BALANCE	\$ -	-				
FUND BALANCE - BEGINNING OF YEAR	\$ -	-				
FUND BALANCE - END OF YEAR	\$ -	-				



**City of Centennial Adopted
Capital Improvement Fund
2008 - 2010 Summary of Revenues & Expenditures**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Pavement Degradation Fees	\$ -	\$ 530,400	\$ 240,000	\$ 240,000	\$ (290,400)	-54.8%
Developer Contributions	-	-	250,000	-	-	-
Federal Grant Revenue	1,197,753	-	1,741,309	1,236,853	1,236,853	-
TOTAL REVENUES	\$ 1,197,753	\$ 530,400	\$ 2,231,309	\$ 1,476,853	\$ 946,453	178.4%

EXPENDITURES

Other Services & Supplies

Professional Services

Transportation Master Plan	\$ -	\$ 170,000	\$ 100,000	\$ -	\$ (170,000)	-100.0%
Environmental Assessment - Arapahoe/I-25	-	-	-	116,666	116,666	-

Bridge Services

Minor Structure Inspections	-	21,000	15,000	-	(21,000)	-100.0%
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Construction Services

Geotechnical Services	-	25,000	-	-	(25,000)	-100.0%
Geotechnical Testing	-	54,000	36,000	-	(54,000)	-100.0%
Supplemental Inspection	-	93,000	62,000	-	(93,000)	-100.0%
CIP Management	-	500,000	368,130	300,000	(200,000)	-40.0%

Total Other Services & Supplies	\$ -	\$ 863,000	\$ 581,130	\$ 416,666	\$ (446,334)	-51.7%
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Capital Outlay

Building & Building Improvements	\$ 981,576	\$ -	\$ -	\$ 171,302	\$ 171,302	-
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New Construction

Streets & Intersections

Arapahoe Road Rehab (Colorado - Holly)	\$ 692,914	\$ -	\$ 4,158,364	\$ -	\$ -	-
Arapahoe University Intersection	1,297,140	-	1,661,616	-	-	-
TAGAWA Road	30,819	225,000	394,181	-	(225,000)	-100.0%
Arapahoe Road Design (Waco - Himalaya)	-	-	61,774	-	-	-
Other	-	-	15,318	-	-	-
Subtotal Streets & Intersections	\$ 2,020,873	\$ 225,000	\$ 6,291,253	\$ -	\$ (225,000)	-100.0%



**City of Centennial Adopted
Capital Improvement Fund
2008 - 2010 Summary of Expenditures**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
<u>Sidewalks</u>						
Quebec Street - Peakview to Caley	\$ -	\$ 25,000	\$ -	\$ -	\$(25,000)	-100.0%
Yosemite Street - Xanthia to Bus Stop	-	27,100	100	28,350	1,250	4.6%
Arapahoe Road Sidewalk - Homestead to Holly	-	-	-	30,000	30,000	-
Easter Avenue Sidewalk - University to Race	-	-	-	48,000	48,000	-
Broadway Bridge Improvements - Highline Canal	-	-	-	130,000	130,000	-
Arapahoe Road Sidewalk - Euclid to Big Dry Creek Bridge	-	-	-	57,400	57,400	-
Subtotal Sidewalks	\$ -	\$ 52,100	\$ 100	\$ 293,750	\$ 241,650	463.8%
<u>Drainage</u>						
Southfield Park Drainage	\$ -	\$ -	\$ 250,000	\$ -	-	-
Subtotal Drainage	\$ -	\$ -	\$ 250,000	\$ -	-	-
<u>Traffic Control & Signals</u>						
Neighborhood Traffic Management Survey & Design	\$ -	\$ 200,000	\$ 83,189	\$ 52,000	\$(148,000)	-74.0%
Dove Valley Traffic Signals	-	-	7,500	-	-	-
Dry Creek/Eudora Traffic Signal	-	39,200	-	39,200	-	0.0%
Potomac/Fremont Signal	-	-	45,000	-	-	-
Reservoir/Flanders Signal	-	-	200,000	-	-	-
Arapahoe/Clarkson Signal	-	(170,000)	-	-	170,000	-100.0%
Smoky Hill/Kirk Signal	-	245,000	5,000	-	(245,000)	-100.0%
Peakview/Peoria Signal	-	245,000	11,000	-	(245,000)	-100.0%
LED Lights	-	-	-	180,132	180,132	-
Master Signals	-	-	-	254,631	254,631	-
School Zone Flashers	-	-	-	96,349	96,349	-
Signal Communication Improvements	-	-	-	90,215	90,215	-
Weather Stations	-	-	-	150,000	150,000	-
School Zone Upgrades	-	75,000	25,000	-	(75,000)	-100.0%
Other Signals	3,934	-	-	-	-	-
Subtotal Traffic Signals & Control	\$ 3,934	\$ 634,200	\$ 376,689	\$ 862,527	\$ 228,327	36.0%
<u>Street Signs</u>						
Street Name Sign Upgrade Program	\$ -	\$ 25,000	\$ -	\$ -	\$(25,000)	-100.0%
City Identification Signs	-	20,000	-	-	(20,000)	-100.0%
Subtotal Street Signs	\$ -	\$ 45,000	\$ -	\$ -	\$(45,000)	-100.0%



**City of Centennial Adopted
Capital Improvement Fund
2008 - 2010 Summary of Expenditures & Other Sources**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Rehabilitation						
Concrete Replacement Program	\$ -	\$ 280,000	\$ 200,000	\$ 200,000	\$ (80,000)	-28.6%
Street Rehabilitation Program	-	3,007,900	1,460,000	2,142,334	(865,566)	-28.8%
Street Surface Treatment	-	700,000	700,000	630,000	(70,000)	-10.0%
Vista Verde Neighborhood Improvements	-	-	-	246,704	246,704	-
Major Structures	-	75,000	25,000	-	(75,000)	-100.0%
Minor Structures	-	30,000	-	-	(30,000)	-100.0%
Traffic System Upgrades	-	200,000	131,500	-	(200,000)	-100.0%
Subtotal Rehabilitation	\$ -	\$ 4,292,900	\$ 2,516,500	\$ 3,219,038	\$ (1,073,862)	-25.0%
Total Capital Outlay	\$ 3,006,383	\$ 5,249,200	\$ 9,434,542	\$ 4,546,617	\$ (702,583)	-13.4%
TOTAL CIP FUND EXPENDITURES	\$ 3,006,383	\$ 6,112,200	\$ 10,015,672	\$ 4,963,283	\$ (1,148,917)	-18.8%
REVENUE OVER (UNDER)						
EXPENDITURES	\$ (1,808,630)	\$ (5,581,800)	\$ (7,784,363)	\$ (3,486,430)	\$ 2,095,370	-37.5%
OTHER FINANCING SOURCES						
Transfers In	\$ 900,000	\$ 5,581,800	\$ 2,483,847	\$ 3,486,430	\$ (2,095,370)	-37.5%
TOTAL OTHER FINANCING SOURCES	\$ 900,000	\$ 5,581,800	\$ 2,483,847	\$ 3,486,430	\$ (2,095,370)	-37.5%
NET CHANGE IN FUND BALANCE	\$ (908,630)	\$ -	\$ (5,300,516)	\$ -	\$ -	-
FUND BALANCE - BEGINNING OF YEAR	\$ 6,209,146	\$ -	\$ 5,300,516	\$ -	\$ -	-
FUND BALANCE - END OF YEAR	\$ 5,300,516	\$ -	\$ -	\$ -	\$ -	-



**City of Centennial Adopted
Open Space Fund
2008 - 2010 Summary of Revenues & Expenditures**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
County Open Space Sales Tax	\$ 2,183,863	\$ 2,000,000	\$ 1,987,585	\$ 2,000,000	\$ -	0.0%
Investment Income	155,878	200,000	30,000	30,000	(170,000)	-85.0%
TOTAL REVENUES	\$ 2,339,741	\$ 2,200,000	\$ 2,017,585	\$ 2,030,000	\$ (170,000)	-7.7%

EXPENDITURES

Capital Outlay:						
Land	\$ 2,635,380	\$ -	\$ -	\$ -	\$ -	-
Land Improvements	-	1,280,000	1,280,000	-	(1,280,000)	-100.0%
deKeovend Park Improvements	-	-	-	100,000	100,000	-
Arapahoe Park Improvements	-	-	-	112,500	112,500	-
Holly Pool and Tennis Center	-	-	-	103,500	103,500	-
Abbott Park Improvements	-	-	-	58,333	58,333	-
Otero Tennis Courts	-	-	-	40,000	40,000	-
Goodson Recreation Center Improvements	-	300,000	300,000	-	(300,000)	-100.0%
Franklin Pool Spray Park	-	300,000	300,000	-	(300,000)	-100.0%
Piney Creek Hollow Park - Sports Field	-	250,000	250,000	-	(250,000)	-100.0%
City-wide Bike Lanes	-	-	-	75,000	75,000	-
Caley Avenue Bike Lane	-	82,000	82,000	-	(82,000)	-100.0%
Piney Creek Trail Bridge Replacement	-	-	-	150,000	150,000	-
Lone Tree Creek Trail	-	-	-	50,000	50,000	-
West Tollgate Creek to Piney Creek Trail Bike Lane	-	8,000	8,000	-	(8,000)	-100.0%
Piney Creek Trail	-	32,000	32,000	8,000	(24,000)	-75.0%
Cherry Creek Trail	-	35,000	35,000	300,000	265,000	757.1%
Centennial Link Trail	-	750,000	750,000	200,000	(550,000)	-73.3%
City-wide Trail Signage	-	53,400	53,400	15,000	(38,400)	-71.9%
Other Capital Outlay	20,484	-	-	10,000	10,000	-
TOTAL EXPENDITURES	\$ 2,655,864	\$ 3,090,400	\$ 3,090,400	\$ 1,222,333	\$ (1,868,067)	-60.4%

REVENUE OVER (UNDER)

EXPENDITURES	\$ (316,123)	\$ (890,400)	\$ (1,072,815)	\$ 807,667	\$ 1,698,067	-190.7%
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**City of Centennial Adopted
Open Space Fund
2008 - 2010 Summary of Other Uses**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
<u>OTHER FINANCING USES</u>						
Use of Prior Year Fund Balance	\$ -	\$ (5,750,734)	\$ (5,303,713)	\$ (807,667)	\$ 4,943,067	-86.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (5,750,734)	\$ (5,303,713)	\$ (807,667)	\$ 4,943,067	-86.0%
NET CHANGE IN FUND BALANCE	\$ (316,123)	\$ (6,641,134)	\$ (6,376,528)	\$ -	\$ 6,641,134	-100.0%
FUND BALANCE - BEGINNING OF YEAR	\$ 6,692,651	\$ 6,641,134	\$ 6,376,528	\$ -	\$ (6,641,134)	-100.0%
FUND BALANCE/NET ASSETS - END OF YEAR	\$ 6,376,528	\$ -	\$ -	\$ -	\$ -	-



**City of Centennial Adopted
Conservation Trust Fund
2008 - 2010 Summary of Revenues, Expenditures & Sources (Uses)**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Lottery Proceeds	\$ 531,337	\$ 479,366	\$ 479,366	\$ 455,398	\$ (23,968)	-5.0%
Investment Income	81,982	25,000	17,000	17,000	(8,000)	-32.0%
TOTAL REVENUES	\$ 613,319	\$ 504,366	\$ 496,366	\$ 472,398	\$ (31,968)	-6.3%
EXPENDITURES						
Other Services & Supplies						
Professional Services	\$ -	\$ 504,366	\$ 504,366	\$ 504,366	\$ -	0.0%
Subtotal - Other Serv. & Supp.	\$ -	\$ 504,366	\$ 504,366	\$ 504,366	\$ -	0.0%
Capital Outlay						
Civic Center Park	\$ -	\$ -	\$ -	\$ 1,250,000	\$ 1,250,000	-
Other Capital Outlay	64,300	-	-	-	-	-
Subtotal - Capital Outlay	\$ 64,300	\$ -	\$ -	\$ 1,250,000	\$ 1,250,000	-
TOTAL EXPENDITURES	\$ 64,300	\$ 504,366	\$ 504,366	\$ 1,754,366	\$ 1,250,000	247.8%
REVENUE OVER (UNDER) EXPENDITURES	\$ 549,019	\$ -	\$ (8,000)	\$ (1,281,968)	\$ (1,281,968)	-
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (3,436,907)	\$ (2,250,258)	\$ -	\$ 3,436,907	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (3,436,907)	\$ (2,250,258)	\$ -	\$ 3,436,907	-100.0%
NET CHANGE IN FUND BALANCE	\$ 549,019	\$ (3,436,907)	\$ (2,258,258)	\$ (1,281,968)	\$ 2,154,939	-62.7%
FUND BALANCE -						
BEGINNING OF YEAR	\$ 2,991,207	\$ 3,436,907	\$ 3,540,226	\$ 1,281,968	\$ (2,154,939)	-62.7%
FUND BALANCE - END OF YEAR	\$ 3,540,226	\$ -	\$ 1,281,968	\$ -	\$ -	-



**City of Centennial Adopted
Miscellaneous Funds
2008 - 2010 Summary of Revenues, Expenditures & Sources (Uses)**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Sales Tax	\$ -	\$ -	\$ -	\$ 1,090,124	\$ 1,090,124	-
Property Tax	381,161	374,691	326,438	1,357,036	982,345	262.2%
Specific Ownership	28,706	35,236	18,306	18,306	(16,930)	-48.0%
Building Permits, Plan Review & Building Services	1,142,607	14,028	138,587	-	(14,028)	-100.0%
Construction Funds	837,195	-	1,359,017	-	-	-
Authority Operating Revenue	150,000	150,000	150,000	150,000	-	0.0%
Investment Income	26,523	7,524	5,210	2,616	(4,908)	-65.2%
Miscellaneous Revenue	3,947	-	-	-	-	-
TOTAL REVENUES	\$ 2,570,139	\$ 581,479	\$ 1,997,558	\$ 2,618,082	\$ 2,036,603	350.2%
EXPENDITURES						
Contracted Services						
Building Permits, Plan Review & Building Services	\$ 802,348	\$ 81,226	\$ 489,584	\$ -	\$ (81,226)	-100.0%
General	111,036	105,000	185,000	205,000	100,000	95.2%
Subtotal - Contracted Services	\$ 913,383	\$ 186,226	\$ 674,584	\$ 205,000	\$ 18,774	10.1%
Other Services & Supplies:						
Sales Tax Sharing Pass-Thru	\$ -	\$ -	\$ -	\$ 1,090,124	\$ 1,090,124	-
Property Tax Pass-Thru	-	-	59,135	1,089,041	1,089,041	-
Revenue Collection Services	-	-	-	-	-	-
County Treasurer's Fee	5,723	5,619	4,010	4,020	(1,599)	-28.5%
Legal Services - Outside Counsel	13,750	15,000	-	-	(15,000)	-100.0%
Construction Services	794,046	-	1,359,017	-	-	-
Utilities	5,940	10,000	10,000	10,000	-	0.0%
Debt Service						
Principal	55,000	60,000	60,000	60,000	-	0.0%
Interest	146,576	144,501	144,501	142,281	(2,220)	-1.5%
Miscellaneous	146,173	242,331	212,107	210,367	(31,964)	-13.2%
Subtotal - Other Serv. & Supp.	\$ 1,167,208	\$ 477,451	\$ 1,848,770	\$ 2,605,833	\$ 2,128,382	445.8%
TOTAL EXPENDITURES	\$ 2,080,592	\$ 663,677	\$ 2,523,354	\$ 2,810,833	\$ 2,147,156	323.5%
REVENUE OVER (UNDER) EXPENDITURES	\$ 489,547	\$ (82,198)	\$ (525,796)	\$ (192,751)	\$ (110,553)	134.5%
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (672,923)	\$ (856,025)	\$ -	\$ 672,923	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (672,923)	\$ (856,025)	\$ -	\$ 672,923	-100.0%
NET CHANGE IN FUND BALANCE	\$ 489,547	\$ (755,121)	\$ (1,381,821)	\$ (192,751)	\$ 562,370	-74.5%
FUND BALANCE - BEGINNING OF YEAR	\$ 1,085,025	\$ 755,121	\$ 1,574,572	\$ 192,751	\$ (562,370)	-74.5%
FUND BALANCE - END OF YEAR	\$ 1,574,572	\$ -	\$ 192,751	\$ -	\$ -	-



**City of Centennial Adopted
Schedule of Transfers & Use of Fund Balance**

2008 - 2010 Summary of Transfers

Transfer From	Transfer To	Transfer Purpose	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
General Fund	Capital Improvement Program Fund	Capital Projects Funding	\$ 900,000	\$ 5,581,800	\$ 2,483,847	\$ 3,486,430
General Fund	Land Use Fund	General Operations Funding	394,208	459,829	417,594	337,902
TOTAL GENERAL FUND TRANSFERS			\$ 1,294,208	\$ 6,041,629	\$ 2,901,441	\$ 3,824,332

2008 - 2010 Use of Fund Balance

Fund	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted
General Fund	\$ -	\$ -	\$ -	\$ -
Open Space Fund	-	(5,750,734)	(5,303,713)	(807,667)
Conservation Trust Fund	-	(3,436,907)	(2,250,258)	-
General Improvement Districts	-	(618,495)	(747,084)	-
Centennial Urban Redevelopment Authority Fund	-	(54,428)	(108,941)	-
TOTAL USE OF FUND BALANCE	\$ -	\$ (9,860,564)	\$ (8,409,996)	\$ (807,667)

CENTENNIAL IS



GENERAL FUND

COMMITTED

*We are committed
to equality, ease of
access to services and
superior service from
the City to its citizens.*

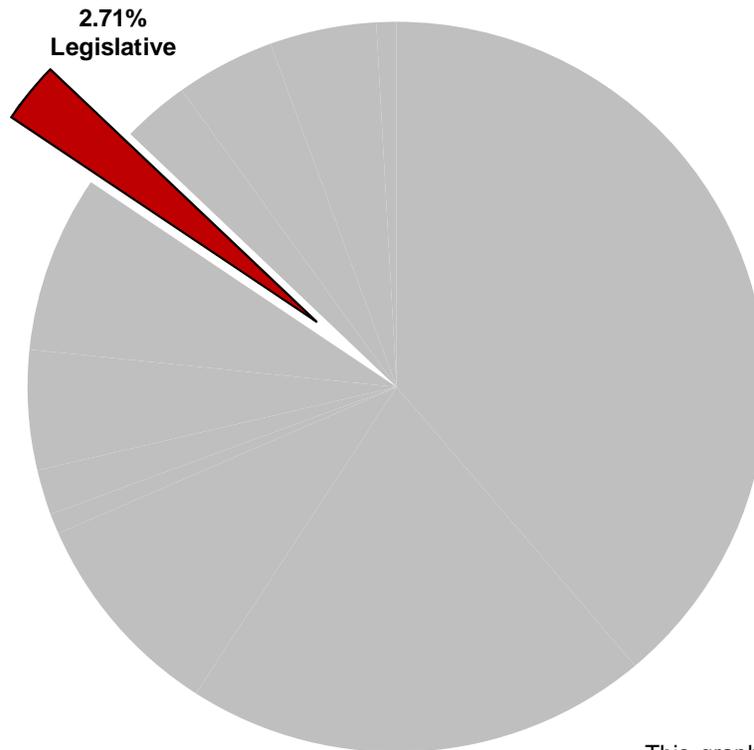




LEGISLATIVE

The Legislative Function of the City Government provides policy, legal, records, and fiduciary accountability to the citizens. These disciplines further the Our Voice. Our Vision. Centennial 2030 strategies by providing sound stewardship of resources needed to accomplish the goals adopted.

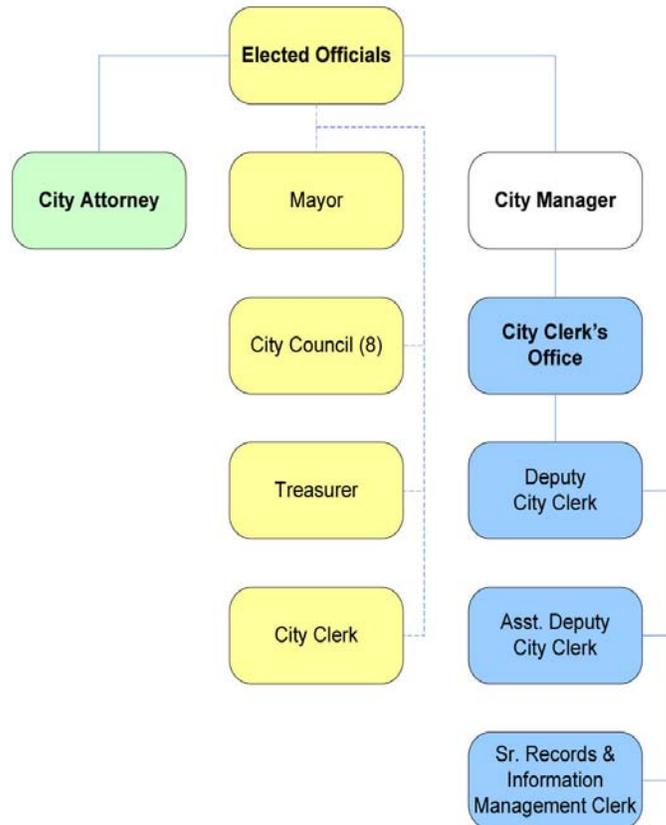
2010 Expenditures Legislative



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 261,777	\$ 324,656	\$ 298,690	\$ 305,064	\$ (19,592)	-6.0%
Contracted Services	738,385	879,061	854,285	870,081	(8,980)	-1.0%
Other Services & Supplies	317,509	324,811	308,611	265,672	(59,139)	-18.2%
TOTAL	\$ 1,317,671	\$ 1,528,528	\$ 1,461,586	\$ 1,440,817	\$ (87,711)	-5.7%



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
City Clerk's Office	2.50	3.00	3.00	-
TOTAL	2.50	3.00	3.00	-



Overview: The Mayor, City Council, City Treasurer, and City Clerk represent the elected officials for the City of Centennial. The Mayor and City Council set policy and direction, the City Treasurer ensures the safe management of funds, and the City Clerk ensures safe management of records. The City's Finance Department facilitates the operational functions of the City Treasurer and the Deputy City Clerk's Office provides the daily on-site functionality for the City Clerk.

The Mayor and City Council provide proactive community leadership in the formulation of public policy that promotes the economic interests of the City, a high quality of life, and a safe and attractive environment for the citizens. Two council members represent each of the four districts ensuring equal representation for the citizens. The Mayor is elected at-large for a four year term, and the Council members are elected to four year staggered terms. The Mayor and Council members, working together as a single body, are entrusted with representing and interpreting the needs of the citizens of Centennial by balancing diverse public interests, establishing policies, and providing leadership and vision for the community.

The City Clerk and the City Treasurer are elected at large to two year terms. Under the Home Rule Charter, effective January 1, 2010 both elected positions will terminate.

2009 Accomplishments:

 <p>City Services</p>	<ul style="list-style-type: none"> • Set Policy direction for 2009 through a Strategic Planning Process, incorporating objectives laid out in the City's visioning document, <i>Our Voice. Our Vision. Centennial 2030</i>. • Strategically reduced services and identified savings to deal with revenue shortfalls. • Directed staff to deliver regular performance updates. • Developed a plan for sustaining and improving infrastructure through 2030.
 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Participated in Neighborhood, HOA, and District meetings. • Added more content to the City's website to facilitate an ease of access. • Completed an assessment of the existing pedestrian and bike network.
 <p>Economic Health</p>	<ul style="list-style-type: none"> • Reviewed the fiscal impact of all contract approvals and Council actions. • Created the Centennial Audit, Investment, and Budget Committees. • Directed staff to measure property values and updated policies to maintain and enhance those values. • Directed staff to make a 5 year forecast.
 <p>Environment</p>	<ul style="list-style-type: none"> • Set Environmental priorities for the City for 2009 and beyond. • Directed City's environmental goals and proposed projects set forth in the City's Energy Efficiency and Conservation Block Grant application. • Created an Environmental Advisory Board.



2010 Goals and Objectives: The majority of the Goals and Objectives for the Mayor and City Council are implemented by the City’s other departments.

	<p>City Services</p>	<ul style="list-style-type: none"> • City Services Strategy #3: Ensure accountability in the management and delivery of City services. Respect the original vision while evolving in areas where needs are changing. • City Services Strategy #4: Ensure an adequate level of improvement to infrastructure to sustain the City through 2030. • City Services Strategy #6: Maintain the City in such a way that property values are protected. • City Services Strategy #8: Ensure that all citizens understand their City government and have an opportunity to participate.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Community Quality of Life / Citizen Engagement Strategy #3: Outdoor recreation opportunities. Parks, Open spaces, lakes, bike trails, recreational facilities and playgrounds provide places to relax, play and enjoy family. • Community Quality of Life / Citizen Engagement Strategy #4: Clean and well maintained roads, City properties and neighborhoods. Citizens and City working together to show respect of public and private property in various efforts. • Community Quality of Life / Citizen Engagement Strategy #7: Strong, effective medical, police and emergency services. Citizens feel safe walking in the streets, playing in the parks and allowing their children to travel and play throughout the City. Citizens feel secure knowing that fire personnel will professionally and competently handle emergency situations. • Community Quality of Life / Citizen Engagement Strategy #8: A balance of commercial development. Citizens are able to shop for their needs within the City. This will attract companies that resonate with the vision of the City, and offer employment opportunities for citizens. Tax revenues will increase to support other City initiatives.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Economic Health Strategy #1: Fiscal responsibility. The City takes a disciplined approach to financial responsibility and a long-term view of development opportunities. • Economic Health Strategy #2: Develop innovative, diverse revenue generation sources, both inside and outside Centennial. • Economic Health Strategy #3: Business-friendly government. Centennial streamlines processes that meet business’ relocation and growth needs. The City helps promote business in Centennial. • Economic Health Strategy #5: Business recruitment and retention. Recruit and retain strong businesses by creating a built environment, convenient transportation and technological resources that address demands of future businesses.
	<p>Environment</p>	<ul style="list-style-type: none"> • Our Voice Our Vision Environment Strategy #1: Empower citizens of Centennial with an active role in development and implementation of environmentally sustainable policies. • Our Voice Our Vision Environment Strategy #2: Set an example with green City government. Implement sound environmentally friendly policies to show the citizens of Centennial, and society at large, that minimizing environmental impacts can be integrated into everything the City does. • Our Voice Our Vision Environment Strategy #7: Balance environmental initiatives with sustainable practices. Harmonizing environmental stewardship and economic interests can reduce negative impacts to the eco-system and simultaneously improve efficiency and reduce costs. • Our Voice Our Vision Environment Strategy #6: Improve “connectivity” and non-motorized transportation options. Achieve a reduction in fossil fuel consumption and emissions through an increase in alternative transportation options and efficiency.



**Elected Officials
Budget Summary by Budget Category**

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	Adopted \$ Chg	% Chg
Personnel Services	\$ 98,689	\$ 105,655	\$ 105,710	\$ 92,615	\$ (13,040)	-12.3%
Contracted Services	-	60,000	60,000	60,000	-	0.0%
Other Services & Supplies	156,717	237,211	226,211	177,372	(59,839)	-25.2%
TOTAL	\$ 255,406	\$ 402,866	\$ 391,921	\$ 329,987	\$ (72,879)	-18.1%



Overview: The City Attorney's Office represents the City of Centennial in all legal matters affecting the municipal corporation. This representation includes defense of lawsuits filed against the City as well as affirmatively asserting claims that will benefit the citizens and municipal operations. The City Attorney attends all City Council meetings and provides legal advice to the City Council. Other attorneys in the City Attorneys Office: advise the City's administrative departments if requested by the department; advise the City's boards, commissions, and authorities; drafts or supervises the drafting of ordinances and resolutions; provides assistance and advice if requested by the city manager on contracts, agreements, and other legal documents prepared or negotiated by the City Council, Council members, City Manager, and City administrative staff; supervises the prosecution of municipal code violations by the City's contract prosecution staff; and directs the City's special and outside legal counsel.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Drafted and presented for adoption ordinances necessary to create and / or organize citizen committees for audit, budget, investment, and election commission as required by Home Rule Charter. • Provided day-to-day contracted legal services at budget levels below comparable in-house municipal City Attorney offices through a staff of attorneys each possessing between 10 and 20 years of direct local government legal experience. • Directly assisted city staff in developing a home rule sales and use tax ordinance and ordinance amendments to tailor administration to City service needs. • Worked directly with City staff in land use, code enforcement, municipal court and other regulatory areas to create and amend ordinances needed to best serve and regulate the City's needs.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Assisted Youth Commission in the drafting of the new Youth Commission Awards program to recognize community youth who make a positive contribution to the City of Centennial. • Assisted staff in negotiations and preparation of documents necessary to preserve the only remaining large open space in the City and to facilitate the construction of the remaining trail segment for the Cherry Creek Trail. • Work with planning and code enforcement on process and plan for new bus bench and bus bench shelter program including request for proposals and legal advice on First Amendment issues associated with bench advertizing.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Provided legal services within or below budgeted levels. • Working as active participant of annexation strategy team, devise programs and procedures to approach property owners and local businesses for voluntary annexation. • Drafted innovative home rule powers ordinance to permit business owners the opportunity to petition the City for an annexation election and to give voice to local businesses in joining the City.
	<p>Environment</p>	<ul style="list-style-type: none"> • Draft ordinance necessary for creation and organization of citizen Environmental Advisory Board (EAB) to provide advice and counsel to the City and City Council on environmental issues and sustainability. To be presented to Council for adoption prior to December 2009. • As a contractor to the City, privately mandate attorney's office recycling of all possible recyclable resources, including retaining environmentally responsible paper processing services. • Mandate use of reusable water containers for staff's daily use to reduce land filling of single use bottles.



2010 Goals and Objectives:

	<p>City Services</p>	<ul style="list-style-type: none"> • Formulate team to evaluate potential strategies and options for consolidating or coordinating service districts. <ul style="list-style-type: none"> – Objective: Hire attorney with significant experience in special district formation and management. – Objective: Assemble multi-disciplinary team of City staff from key departments to devise strategies and options. – Objective: Produce report on opportunities and impediments for consolidating and coordinating service districts. • Evaluate potential for a Centennial Citizen Academy with legal training component. <ul style="list-style-type: none"> – Objective: Present citizen training idea to city management. – Objective: Prepare materials needed to conduct legal training.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Develop strong partnerships with educational organizations through Centennial-sponsored local government class <ul style="list-style-type: none"> – Objective: Prepare syllabus and materials for a course in local government/municipal law – Objective: Offer attorney staff to schools for class presentations • Develop ongoing training program for City staff and volunteers in municipal legal issues that facilitate better public relations and volunteer effectiveness. <ul style="list-style-type: none"> – Objective: Prepare syllabus and materials for a short brown bag learning sessions on local government/municipal law – Objective: Offer attorney staff to conduct training sessions • Incorporate use of a volunteer in delivery of legal services to the City. <ul style="list-style-type: none"> – Objective: Explore potential with area law schools to use a law clerk in non-paid volunteer position. – Objective: Obtain volunteer clerk services from one or more law students.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Provide advice and support on critical strategic annexations.
	<p>Environment</p>	<ul style="list-style-type: none"> • Support Environmental Advisory Board's (EAB) efforts in fulfilling goal of a advisory citizen board <ul style="list-style-type: none"> – Objective: Assign Assistant City Attorney to support and advise EAB on legal issues. • Evaluate potential for incorporating newer environmental protection ordinances into City Municipal Code <ul style="list-style-type: none"> – Objective: Research current and monitor newly adopted Front Range and larger municipal ordinances pertaining to environmental issues. – Objection: Provide periodic reports to citizen EAB for evaluation and recommendations to City Council and staff

**City Attorney
Budget Summary by Budget Category**

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	-	-
Contracted Services	692,186	741,461	741,461	754,688	13,227	1.8%
Other Services & Supplies	4,993	5,000	5,000	5,000	-	0.0%
TOTAL	\$ 697,179	\$ 746,461	\$ 746,461	\$ 759,688	\$ 13,227	1.8%



Overview: The City Clerk’s Office is responsible for all official City records, legal publications, records management and handling of open records requests. The City Clerk staff attends and records all City Council meetings and prepares City Council agendas, packets and minutes. This office maintains the Centennial Municipal Code.

Liquor licensing, including the preparation of agendas, packets and minutes for the Liquor Licensing Authority, is also the responsibility of this office. The City Clerk’s Office administers the special Centennial municipal elections and serves as a branch office for County elections. The Deputy City Clerk sits as the chairperson for the Centennial Election Commission and oversees Fair Campaign Practices Act filings for candidates for municipal office. Assistance with ad hoc appointment committees for the various City boards and commissions is provided by this office.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Liquor Licensee Newsletter was sent three times during 2009 to all local liquor licensees • Audio Streaming will take place by the end of 2009 and will allow citizens easy access to City Council meetings on the City Web site. Installing SIRE Agenda Management Software was the first step in the implementation. • Liquor Licensee Training Classes were offered twice in 2009 to all local liquor licensees.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Centennial - Your City Booklet was created to help grade-school-aged children learn more about local government and the City of Centennial. The booklet was sent to all Centennial third and fourth grade teachers and is available in the Kids Corner section of the City Web site. • Kids Corner is an area of the City Web site created by the City Clerk’s Office to engage grade-school-aged children in learning about various City departments and safety issues. • Recruited and staffed the new Centennial Election Commission
	<p>Economic Health</p>	<ul style="list-style-type: none"> • ESI Data Mapping is in process to provide a map of the location of data maintained and generated by City staff in conjunction with the City’s Litigation Hold Policy. Provides the ability to reduce or limit the need for storage of electronic records and potential litigation costs associated with retrieval of records during discovery. • An E-mail and E-records usage policy was created to protect and manage the electronic records and e-mail received and generated by staff and to reduce litigation costs
	<p>Environment</p>	<ul style="list-style-type: none"> • Using Simplifile enables electronic recordation of land use and other City records with the county. Over-all costs will be reduced due to reduction of staff time, copying of documents, paper usage, and postage. Protects original City records from loss and damage. • Citywide records destructions are conducted twice yearly using a vendor who recycles the shredded materials • Implementation of SIRE Agenda Solutions encouraged council and staff to utilize paperless meeting packets and all but eliminated paper City Council packets. Reduced paper usage for assembly of packets by at least 75%. A large cost savings was realized due to remote training of key staff and remote installation of software.



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
City Council				
City Council Packets Prepared and Published Online	37	40	33	37
Resolutions Processed	133	111	100	100
Ordinances Processed	27	37	30	35
Liquor Licensing				
New Applications Processed	11	2	14	10
Renewals Processed	93	105	105	105
Hearings (Violation, Preliminary and Renewal)	5	5	5	5
Special Event Permits Processed	1	1	1	1
Passport Applications Processed	N/A	N/A	N/A	400

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> • Passports - provide passport application service at least 8 hours a week • Engage outside resources to provide safe server training/certification for local liquor licenses
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> • Meet with Election Commission to formulate more definitive laws concerning local campaign finance requirements for Centennial Candidates • Expand Kids Corner by encouraging involvement of other departments and outside agencies.
 Economic Health	<ul style="list-style-type: none"> • Liquor Licensing - provide electronic renewal notices to licensees to eliminate paper and postage costs • Expand use of Simplifile to include large Mylars and documents by joining with area cities to encourage Arapahoe County to expand their capabilities to accommodate this.
 Environment	<ul style="list-style-type: none"> • Further save paper by achieving 100% participation of elected officials in use of electronic packets • Train other departments and boards/commissions to use SIRE Agenda Solutions for preparation of meeting packets to save paper.

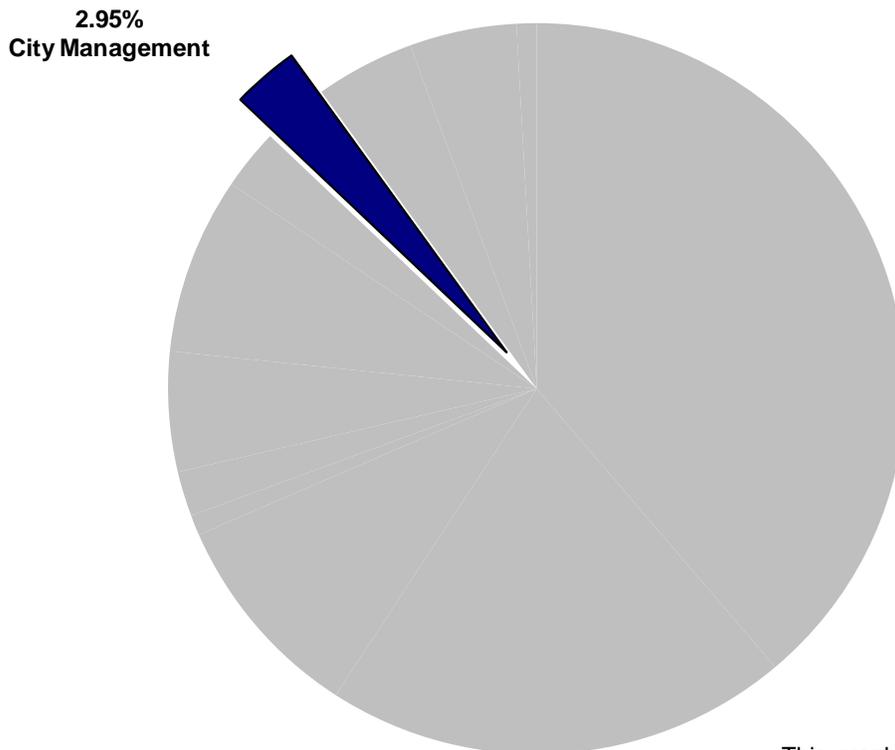
**City Clerk
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 163,088	\$ 219,001	\$ 192,980	\$ 212,449	\$ (6,552)	-3.0%
Contracted Services	46,198	77,600	52,824	55,393	(22,207)	-28.6%
Other Services & Supplies	155,800	82,600	77,400	83,300	700	0.8%
TOTAL	\$ 365,086	\$ 379,201	\$ 323,204	\$ -	\$ (28,059)	-7.4%



The City Management function includes the City Manager’s Office, the Economic Development and Communications Departments. These three disciplines provide critical elements into Our Voice. Our Vision. Centennial 2030 strategies in the four core areas of City Services, Community Involvement, Economic Health, and Environment.

**2010 Expenditures
City Management**



This graph illustrates the percentage of this function’s expenditures to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 946,115	\$ 1,133,976	\$ 1,075,927	\$ 1,136,800	\$ 2,824	0.2%
Contracted Services	8,360	115,000	90,000	175,472	60,472	52.6%
Other Services & Supplies	210,467	275,500	239,000	257,000	(18,500)	-6.7%
TOTAL	\$ 1,164,942	\$ 1,524,476	\$ 1,404,927	\$ 1,569,272	\$ 44,796	2.9%



CITY MANAGEMENT



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
City Manager's Office	7.00	7.50	7.50	-
Economic Development	-	1.00	1.00	-
Communications	3.00	2.00	2.00	-
TOTAL	10.00	10.50	10.50	-



Overview: The City Manager's Office sets the standards for the City organization in providing quality services to the public and ensuring the policies and vision established by the City Council are implemented. The City Manager is the chief executive officer of the City of Centennial, appointed by the City Council, and is responsible for the execution of the policies, directives and legislative action taken by City Council. All City staff report to the City Manager either directly or through Department Directors. There are 53.5 authorized positions and multiple contracts that provide services to the citizenry.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Completed Strategic Planning Process, incorporating objectives laid out in the City's visioning document, Our Voice. Our Vision. Centennial 2030. • Participated in ICMA Performance Measurements Development and Implementation. • Created a Coyote Management Plan. • Updated the City's Emergency Operations Plan. • Continued to work with the Youth Commission. One of the Youth Commission's directives is to be a community outreach group that helps educate and involve citizens in their municipal government. It specifically targets teens who are generally too young to participate in the democratic process. • Helped facilitate initial meetings between representatives of the City's four GID's and the Assistant City Manager newly assigned to the management of these groups within the City.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Created policy for the implementation of an Adopt -a-Street Program. • Youth Commissioners coordinated Battle of the Bands: This outdoor, recreational event was a community event designed to showcase the community's youth. • Compiled prior survey data from Sheriff's Office and Fire Districts, where available, to assist us in creating a Centennial citizens satisfaction survey.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • The City's Contract Administrator updated City purchasing policies and purchasing organization memberships. • Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award. • In accordance with the Home Rule Charter, created Audit, Investment and Budget committees. • Continue to assist in creating Purchasing Policies and Procedure materials, such as Quick Reference Guide and staff training materials, to help enable City staff to maintain accurate and transparent purchasing activities.
	<p>Environment</p>	<ul style="list-style-type: none"> • Completed application for Energy Efficiency Community Block Grants (EECBG). In this process, several opportunities for improving the City's energy efficiency were identified.



2010 Goals and Objectives:

	<p>City Services</p>	<ul style="list-style-type: none"> Analyze services and, when appropriate, contract out services at all levels. Analyze the impact policy decisions have on sales and property tax. Find new and creative ways to stay in touch with citizens. To Continue to work with the Youth Commission to identify opportunities to reach out and educate and involve citizens in their municipal government, specifically teens who are generally too young to participate in the democratic process. Continue to assist in the management of the GID's to develop better processes for things like a 'boiler plate' contract for use by all contractors wishing to perform services for the various GID's within the City. Continue to update and maintain an Emergency Operations Plan.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> Create an adopt-a-trail program. Coordinate the second Battle of the Bands event. Continue to assist in the development of a Centennial citizens satisfaction survey.
	<p>Economic Health</p>	<ul style="list-style-type: none"> Continue to place the budget online while also working to improve the accessibility and clarity of the document. Apply for and receive the GFOA Distinguished Budget Presentation Award.
	<p>Environment</p>	<ul style="list-style-type: none"> Implement programs that the City receives EECBG funds for, including: <ul style="list-style-type: none"> Install Solar Panels on the Civic Center Conduct an Energy Audit of the Civic Center Distribute Energy Efficient Light Bulbs Provide Economic Incentive to Business for Pursuing LEED Certification

**City Manager's Office
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 616,507	\$ 920,702	\$ 870,070	\$ 917,741	\$ (2,961)	-0.3%
Contracted Services	-	-	-	-	-	-
Other Services & Supplies	2,340	13,000	13,000	23,000	10,000	76.9%
TOTAL	\$ 618,848	\$ 933,702	\$ 883,070	\$ 940,741	\$ 7,039	0.8%



Overview: The Economic Development Division’s mission is to establish and maintain a vibrant business community through the addition and retention of primary employment, enhancement of commercial services through retail attraction, and assisting aspiring entrepreneurs and commercial real estate developers to achieve their vision.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> Utilized a dynamic consulting team to assist the City in the development of its first Community Identification and Wayfinding Signage Program. Utilized electronic media platforms to reach residents & businesses. Invited business representatives to attend various economic development related functions including Chamber and Metro Denver Economic Development Corp (MDEDC) events. Engaged community leaders, business partners, and residents to participate on the Project Steering Committee for the Community Identification and Wayfinding Signage Program. Utilized website based form to solicit information from residents and interested parties with reference to the "Centennial is..." component of the Community Identification and Wayfinding Signage Program project.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> Actively participated in the South Metro Denver Chamber of Commerce, Aurora Chamber of Commerce, and Southeast Business Partnership meetings and events. Drafted Centennial Business Cluster Strategy outlining key industries for targeted retention and recruitment efforts. Developed Centennial's first Shop Local Program - Explore Centennial. Program featured 48 local businesses, and had over 170 participants. Refined program for 2009/2010 to allow for more business participation and greater ease of use for program participants. Hosted the Best of Centennial 2009.
	<p>Economic Health</p>	<ul style="list-style-type: none"> Worked with internal team and external partners to pursue strategic annexation opportunities. Conducted over 50 business retention and expansion visits to determine corporate stability of key employers and industries in Centennial. Worked collaboratively with Planning & Development and Sales/Use Tax service areas to review and improve areas of business interaction. Developed community profile collateral which includes demographics by sub-area, key psychographic information and major employers. Prepared detailed demographic reports for key intersections in the City which are available for download on the website. Continue to work with IKEA on the development of their first Colorado location. Utilizing e-newsletters to communicate events and news to the local business community.
	<p>Environment</p>	<ul style="list-style-type: none"> Partnered with the Centennial Youth Commission to offer the Youth Commission's Award for Environmental Stewardship at the Best of Centennial Utilize e-newsletters to communicate information and events to citizens and local businesses. Co hosted Everyday Energy Conservation Ideas seminar for Centennial businesses

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
New Commercial Square Feet Added	Unknown	265,000	850,000	275,000
Economic Development Inquiries	25	155	200	250



Performance Measurements (Cont.):	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Business Development, Retention & Expansion Contacts ¹	44	140	150	175
Economic Development Web Hits				
Main Page – Views	Unknown	5,244	1,300	1,500
Shop Local Page – Views	Unknown	184	3,000	4,000

¹ Excludes Chamber, SEBP, MDEDC and Professional Affiliation events and meetings. Web hits calculated differently in 2008; New Web design has more accurate counts.

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> Utilize electronic media and partnerships to inform residents and businesses about economic development efforts. Host Open Houses and offer alternative contact methods to allow citizens and businesses to provide input on projects (community identification signage, revitalization & redevelopment, etc.).
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> Partner with private fitness facilities to promote programs that are available to seniors. Host the Best of Centennial 2010 to celebrate achievements in the business community. Maintain partnerships with the Centennial Medical Plaza and other healthcare providers to promote the high level of service available in Centennial. Conduct a commercial revitalization and redevelopment study CQL 8.5 Continue promoting the Explore Centennial shop local program, and partnering with small, local businesses on special events.
 Economic Health	<ul style="list-style-type: none"> Pursue strategic annexation opportunities that have long-term benefits to the City. Conduct a survey of development community and their consultant teams to solicit recommendations for improvement in City policies and procedures. Conduct 50 business retention visits. Attend national ICSC conference and coordinate meetings with local brokerage firms representing properties in Centennial. Develop marketing collateral promoting the City in key industry segments. Engage a consultant to conduct a commercial revitalization and redevelopment study in conjunction with long range planning efforts.
 Environment	<ul style="list-style-type: none"> Encourage new commercial developments to incorporate sustainable building practices. Partner with service providers to host conservation and awareness seminars for local businesses. Utilize electronic media when appropriate to reduce paper usage when contacting businesses.

Economic Development Budget Summary by Budget Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	-	100,000	90,000	169,912	69,912	69.9%
Other Services & Supplies	-	77,000	58,500	58,500	(18,500)	-24.0%
TOTAL	\$ -	\$ 177,000	\$ 148,500	\$ 228,412	\$ 51,412	29.0%



Overview: The Communications Department is responsible for communicating the City's policies and activities to many external and internal audiences. This is done through working with the media, through a well-designed and informative Web site, brochures and printed materials, through various Web-based and electronic communications methods, and community outreach. Planning, executing, publicizing, and sponsoring community events are also important to building a sense of community. The department handles any Public Relations-related activities for City Council and City departments.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Creative Communications with Citizens: In 2009, the Communications Department worked with a number of City Programs to publicize their activities (Planning Workshops, Building Workshops, Animal Services, among others). Also in 2009, Social Marketing is being explored for communicating through Facebook and Twitter. The City made this information available at each of the libraries and at recreation centers. • Communications and Human Resources are researching Citizen Surveys around the Metro Area to propose a citizen survey for Centennial in 2010. The mayor's State of Our City luncheon gave us a venue to present the annual report and for the mayor to tell citizens how the City is fulfilling their expectations, especially with completion of many large projects in 2008. • In 2009, the City refined the ways it is communicating about access to City Services by providing more information on the City's Web site, using the RSS feed and e-mail subscriptions to send out information on specific topics to people who have asked for it. • In 2009, City Council Members have actively sought input from Citizens by hosting district meetings, at least one per quarter. Agendas have been focused on current issues facing the City. When possible, the district meeting schedule has been printed in the Centennial Connection.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • In 2009, three City-sponsored events have promoted health: Celebrate Centennial Under the Stars at the Centennial Medical Plaza, Relay for Life raising funds for Cancer Research, and the Highline Canal Run with the South Suburban Parks and Recreation District. • While the City holds a number of different events in 2009, it is hoped that one or more of the events can be developed into a signature event for Centennial. A new venue at the Civic Center for 2011 will also add event activities.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Focused attention on Centennial's businesses in the City's Annual Report. Along with Economic Development Manager, staffed a booth at a business-oriented trade show in Greenwood Village. • Prepared letters for the Mayor's signature that congratulated businesses as they were mentioned in publications and newspapers.
	<p>Environment</p>	<ul style="list-style-type: none"> • The Centennial Connection newsletter featured stories about the City Green Team and its accomplishments and the Energy Efficiency and Conservation Block Grant (EECBG) application for projects that will save energy. • Developed a plan to distribute energy efficient light bulbs with the Centennial Youth Commission and paid for by the EECBG funds in 2010. • Provided a member of the communications staff for the City Green Team publicity effort.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Hits on the Web Site				
Total Hits	Unknown	4,433,892	6,481,154	3,000,000
First Time Visitors	Unknown	76,551	167,071	218,000
Number of News Stories Distributed to Media, Neighborhood Associates and Web Site	30	150	150	200



Performance Measurements (Cont.):	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of News Stories Generated by News Releases and Working with the Media	100-150 (Est.)	150	150	150
Number of Children and Families Attending City Events	1,600	5,000	6,500	7,000

2010 Goals and Objectives:

	<ul style="list-style-type: none"> In 2010, each community event sponsored by the City will feature information about City Programs, plans and studies, and budgets in order to provide another venue to explain services and receive feedback. Begin to create a survey instrument that can be used to survey Centennial households to find out how the City is serving the community. Coordinate with all departments on surveys that can be conducted with each user group i.e. building permits, licensing, planning, etc. Communicating about the use of Federal stimulus funds will continue to be important in 2010 with programs starting up and fully operating. Develop Web-based City information guide to help citizens know where to go for information. Work with new Mayor to establish forums for encouraging citizen participation and input like Pye and Coffee and the State of our City.
	<ul style="list-style-type: none"> Promote activities and uses for the new Civic Center Park. Work with CenCON to examine new ways to communicate with Neighborhoods and institute them.
	<ul style="list-style-type: none"> Feature special business-oriented stories in at least two Centennial Connection newsletters. Provide major communications support to ground-breaking and opening of key businesses and corporations. Carry out a major campaign to get residents to be counted in the 2010 Census with the goal of counting more than 100,000 residents in the City to ensure high level retail will locate in the City.
	<ul style="list-style-type: none"> Institute a plan for public information for the Energy Efficiency and Conservation Development Block Grants so that the citizens understand the various programs and how they help the environment.

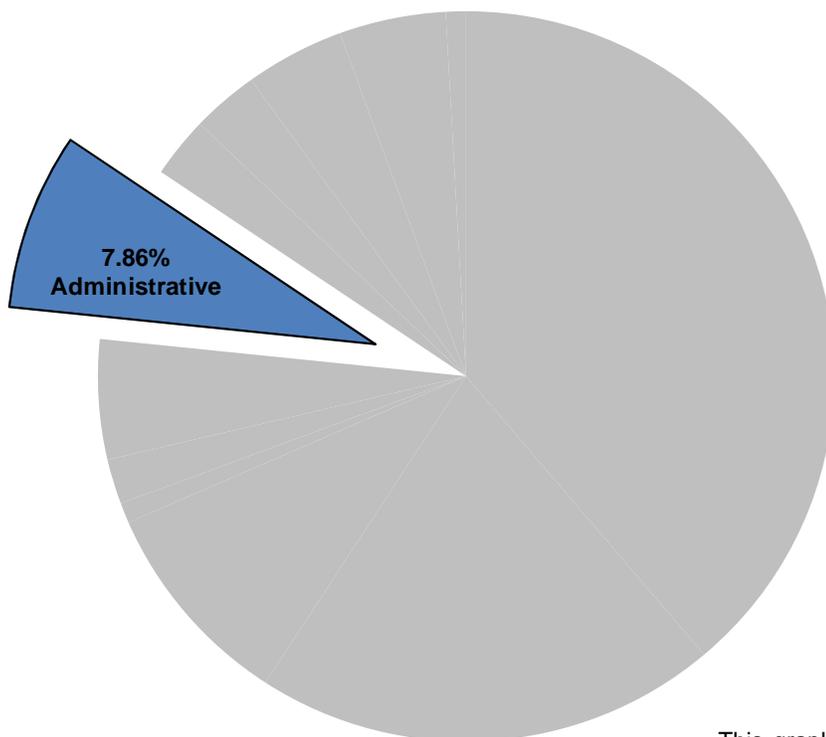
**Communications
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 329,608	\$ 213,274	\$ 205,857	\$ 219,059	\$ 5,785	2.7%
Contracted Services	8,360	15,000	-	\$ 5,560	(9,440)	-62.9%
Other Services & Supplies	208,127	185,500	167,500	175,500	(10,000)	-5.4%
TOTAL	\$ 546,095	\$ 413,774	\$ 373,357	\$ 400,119	\$ (13,655)	-3.3%



The Administrative function of the City of Centennial is represented by the Finance Department, Human Resources, Central Services, Support Services and the Nondepartmental Division. The accomplishments and goals of these disciplines are reflected throughout the Our Voice. Our Vision. Centennial 2030 strategies with primary emphases in the areas of City Services and Economic Health.

2010 Expenditures Administrative



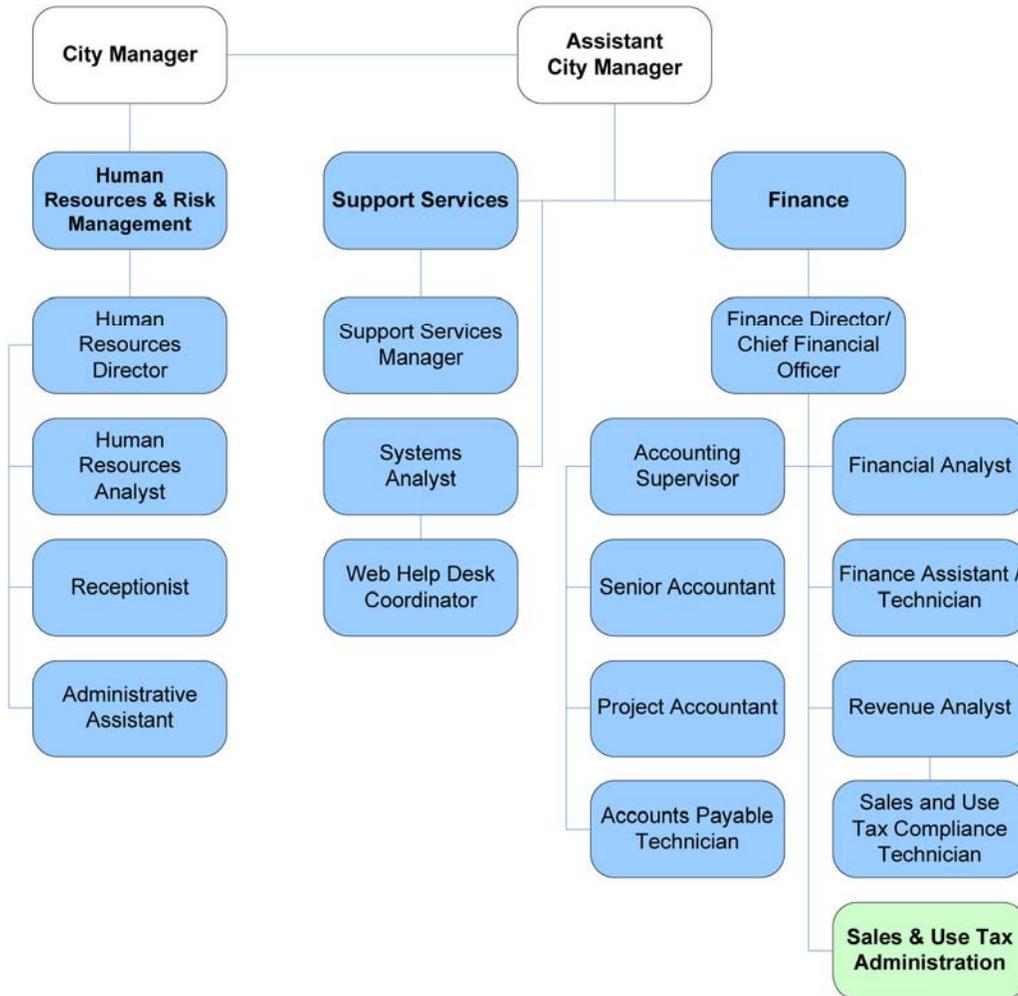
This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 988,278	\$ 1,509,694	\$ 1,253,950	\$ 1,517,560	\$ 7,866	0.5%
Contracted Services	1,482,124	1,065,700	949,078	1,019,037	(46,663)	-4.4%
Other Services & Supplies	2,017,826	1,663,513	1,614,234	1,647,399	(16,114)	-1.0%
Capital Outlay	4,130,212	-	-	-	-	-
TOTAL	\$ 8,618,440	\$ 4,238,907	\$ 3,817,262	\$ 4,183,996	\$ (54,911)	-1.3%



ADMINISTRATION



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Finance	9.00	9.00	9.00	-
HR & Risk Management	5.00	5.00	5.00	-
Support Services	2.00	3.00	3.00	-
TOTAL	16.00	17.00	17.00	-



Overview: The Finance Department provides fiduciary control over the City's assets and performs budgetary and fiscally related services that provide useful financial information to the City as an organization and its citizens. The functions of the department include centralized accounting, including accounts payable and receivable, revenue collection and analysis, preparation of monthly financial statements and analysis, and the City's annual budget and Comprehensive Annual Financial Report, and cash and investment management.

The Sales and Use Tax Program includes the licensing of retail businesses, administration of the collection of sales and use tax, collection of delinquent sales and use tax and auditing of retailers' records to insure compliance with the City's ordinance. Included in this division is the licensing of services businesses within the City in accordance with the City's ordinance.

2009 Accomplishments:

 <p>City Services</p>	<ul style="list-style-type: none"> Submitted the City's 2008 Comprehensive Annual Financial Report (CAFR) to the Government Finance Officers Association (GFOA); awarded the Certificate of Achievement for Excellence in Financial Reporting. Submitted the City's 2008 Revised/2009 Adopted Budget to the Government Finance Officers Association (GFOA) and was awarded the Distinguished Budget Presentation award, in conjunction with the City Manager's office. This was the City's first year of submitting the budget to the GFOA. Developed and published sales and use tax informational guides; ensured adequate communication was made with City residents and businesses. Provided Sales and Use Tax seminars to the business community throughout the year. Transitioned the collection, processing, and reporting of City sales tax processing from the Colorado Department of Revenue to City and contractor staff. Coordinated, tested, and implemented Automated Clearing House (ACH) and lockbox payment options for sales tax payments. Developed and implemented City's sales and business licensing program.
 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> Formulated investment committee, audit committee and budget committee that include citizen involvement in accordance with the City's Home Rule Charter. Communicated key financial information to citizens by posting the budget, Comprehensive Annual Financial Report, and financial statements and analysis information on the City's Web site.
 <p>Economic Health</p>	<ul style="list-style-type: none"> Distributed monthly budget allocations and account coding to City department managers to assist in expenditure tracking and making decisions about spending. Managed the sales/use tax delinquency and audit programs to ensure a high level of compliance. The City's sales and use tax program provided a link between the City government and City businesses and retailers which encourages the growth and health of the business community. Worked with the Economic Development department to provide comprehensive information to the business community. The City's Web site has been enhanced to provide accurate and timely information to the business/retail community.
 <p>Environment</p>	<ul style="list-style-type: none"> Reduced the volume of printing and associated printing costs by: <ul style="list-style-type: none"> Placing the City's budget and budget in brief documents on the City's Web site. Placing the City's Comprehensive Annual Financial Report on the City's Web site. Placing monthly financial statements and related materials on the City's Web site. Worked with the City's sales and use tax program administration contractor to process and store all sales tax information electronically.



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
GFOA—CAFR Award	Yes	Yes	Yes	Yes
GFOA—Distinguished Budget Presentation Award	N/A	N/A	Yes	Yes
Increase in Sales Tax and Business Licenses Issued	N/A	N/A	N/A	5%
Delq. sales tax accounts as a % to total sales tax licenses	N/A	N/A	≤ 7%	≤ 7%
Sales/Use tax audits performed and completed	N/A	N/A	0	20
Number of days between end of month and distribution of reports to Staff and Council	60	60	N/A	45

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> Enhance the reporting of statistical data presented in the Comprehensive Annual Financial Report for the year ended December 31, 2009 by including graphical depictions of the data presented. Promote voluntary compliance with the City's Sales and Use Tax Ordinance. Refine and enhance information available to businesses and residents through the City's Web site, newsletters, and other publications specific to sales and use tax administration.
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> Communicate key financial information to citizens by posting the budget, Comprehensive Annual Financial Report, and financial statements and analysis information on the City's Web site. Provide quarterly Sales and Use Tax seminars to the business community. Continue to develop processes and procedures to ensure compliance with the City's sales and use tax ordinance.
 Economic Health	<ul style="list-style-type: none"> Provide monthly financial and analytical reports within 45 days of the close of each reporting period. Strive to achieve the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award. Streamline operational effectiveness, efficiencies and responsiveness. Manage the sales and use tax delinquency and audit programs to ensure a high level of compliance; identify and notify delinquent vendors within <u>15 days</u> of the end of the filing period.
 Environment	<ul style="list-style-type: none"> Provide financial information, budgets, forms, and other information on the City's Web site keeping a minimum number of hard copies available for each document. Continue to reduce the volume of printed documents by providing the annual Comprehensive Financial Report, Budget, and Budget in Brief documents electronically through the City's Website.

**Finance & Sales/Use Tax Compliance
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 586,509	\$ 800,310	\$ 658,782	\$ 804,336	\$ 4,026	0.5%
Contracted Services	157,392	580,100	450,478	535,851	(44,249)	-7.6%
Other Services & Supplies	322,714	55,200	55,200	55,200	-	0.0%
TOTAL	\$ 1,066,616	\$ 1,435,610	\$ 1,164,460	\$ 1,395,387	\$ (40,223)	-2.8%



Overview: The Nondepartmental Division accounts for City-wide transactions not attributable to any other City Department.

2009 Uses: During 2009, the primary use of funds in the Nondepartmental division was for costs related to the coyote management plan, traffic signals funded with General Fund intergovernmental revenues, and county vendor and treasurer’s fees. In addition, certain unforeseen expenditures of the City occur; these costs were also managed through the Nondepartmental budget.

2010 Planning: The County collects property tax, certain sales tax, and automobile use tax on behalf of the City for which a one percent (1%) (of total property tax collections) and five percent (5%) (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. As a result, the City has set aside funding in the Nondepartmental division budget for these fees. In addition, the City has set aside funding for the 2010 coyote management plan, and other unanticipated expenditures of the City which may include the costs of projects, contracted services, professional services, or supplies.

**Nondepartmental
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	1,023,838	-	100,000	50,000	50,000	-
Other Services & Supplies	147,628	485,423	349,748	412,582	(72,841)	-15.0%
Capital Outlay	4,130,212	-	-	-	-	-
TOTAL	\$ 5,301,678	\$ 485,423	\$ 449,748	\$ -	\$ (22,841)	-4.7%



Overview: The Central Services Division is responsible for overseeing the centralized administrative operations of the City including ordering office supplies and postage, and overseeing City employee professional dues and memberships, and professional education.

2009 Uses: During 2009, the primary use of funds in the Central Services Division included employee's professional training and educational opportunities, professional dues, and office supplies.

2010 Planning: The 2010 Adopted Budget includes funding for employees' professional training and educational opportunities, professional dues, and office supplies.

Budget Summary by Budget Category

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	-	-	-	-	-	-
Other Services & Supplies	192,954	280,290	270,290	270,290	(10,000)	-3.6%
TOTAL	\$ 192,954	\$ 280,290	\$ 270,290	\$ 270,290	\$ (10,000)	-3.6%



Overview: The Human Resources Department is responsible for providing a full-range of comprehensive human resources programs while ensuring compliance with federal, state and local employment law. We provide employees with the highest level of quality service and support in essential areas such as employee and employer relations, recruitment and selection, policy development, training and development, benefits, compensation, risk management, personnel records management, and investigation and resolution of internal complaints. In addition, Human Resources facilitate a risk management program designed to protect City assets and ensure a safe and healthy workplace for employees and the community.

The Human Resources Department is a collaborative partner with internal departments to support the multiple personnel, staffing and other Human Resources needs. We are committed to providing quality service to our internal customers so that they can accomplish their goals and objectives to the City Council and citizens of Centennial. We offer employees a fair and ethical Human Resources Department, assisting them in a multitude of personnel matters that may arise during their career with the City.

2009 Accomplishments:

	<ul style="list-style-type: none"> • Maintained low instances of on-the-job injuries : Current/In progress • Identified Wellness Initiatives with City's Benefit Consultant : Current/In progress • Creation of Performance Management Tools : In Progress
	<ul style="list-style-type: none"> • Citizen Survey: In progress/Finalize 2010 • Customer Service Training to Staff: Current/In progress
	<ul style="list-style-type: none"> • Managing fiscally responsible department • Increased participation in Flexible Spending Account plan reducing payroll taxes • Developing Paid Time Off plan : In progress • Implement Human Resources Information System : In Progress
	<ul style="list-style-type: none"> • Educational opportunities via Brown Bag Seminars and newsletter communication : Current/In progress



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Percent of Voluntary Terminations During the First Year of Employment	6%	9%	8%	5%
Percentage of Employee Performance Reviews Completed on Schedule	Unknown	80%	85%	95%
Process New-hire Documentation Within Three Days	Unknown	100%	100%	100%
Fill Posted Position Within 60 Business Days	Unknown	75%	80%	90%
Process Workers Compensation Claims Within One Business Day	Unknown	100%	100%	100%
Process Property/Casualty Claims After Complete Data Collection Within Two Business Days	Unknown	100%	100%	100%
Employee Announcements Publicized Within Five Business Days of Start Date	Unknown	90%	97%	100%
Provide 15 Training and Educational Opportunities	Unknown	90%	100%	100%
Organize 10 Employee Social Events	Unknown	100%	100%	100%
Risk Management Training Hours per FTE	Unknown	2 Hours	3 Hours	5 Hours

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> • Create Centennial University, a comprehensive training program for City employees, to include Management Training • Develop internal organizational HR/Risk Policies • Create a formal Internship Program • Streamline City's Hiring Process
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> • Develop a City volunteer program • Create City Staff volunteer program
 Economic Health	<ul style="list-style-type: none"> • Create an effective internal Safety Program • Redesign Benefit Structure for 2011 - 2013 • Reduce Turnover
 Environment	<ul style="list-style-type: none"> • Offer additional environmental training opportunities to City employees



**Human Resources & Risk Management Services
Budget Summary by Budget Category**

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	\$ Chg	% Chg
Personnel Services	\$ 295,430	\$ 451,620	\$ 381,593	\$ 464,675	\$ 13,055	2.9%
Contracted Services	143,867	73,500	38,500	38,500	(35,000)	-47.6%
Other Services & Supplies	400,252	450,000	450,000	519,922	69,922	15.5%
TOTAL	\$ 839,549	\$ 975,120	\$ 870,093	\$ 1,023,097	\$ 47,977	4.9%



Overview: The Support Services Department's mission and day to day activities cover a very wide range of functions for the City. The department's customers consist of every department located in the Centennial Civic Center as well as members of the public. A necessary function of the Support Services department is to impose structure and control on a wide variety of procedures as related to the operation of the City Center. It is important for the Support Services' energy to be focused on customer service and innovation rather than on enforcing restrictions, in the process of achieving the department's primary goals. The Support Services Department is committed to delivering the highest level of support as it relates to IT / Telecom, Facilities and City fleet vehicles.

2009 Accomplishments:

 City Services	<ul style="list-style-type: none"> Support services continues to support many different means of communication with Centennial Citizens including the City of Centennial web site, email, phones and facility support for citizens coming to the Civic Center.
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> Established the Centennial Civic Center as the focal point for citizens to make contact with their government, provide a landmark and community focal point and gathering place.
 Economic Health	<ul style="list-style-type: none"> Established City owned Civic Center which will save the City approximately \$500,000 in rent per year resulting in a payback of under 10 years.
 Environment	<ul style="list-style-type: none"> Converted Civic Center irrigation to re-use of treated water as supplied by ACWWA

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Work Request / Repair Calls				
Total	131	529	365	400
Total Completed Within 24 hours	126	507	350	350
Requests Requiring Research and/or Parts	N/A	22	15	50
Priority One Action Calls				
Total	13	162	75	100
Total Completed Within four hours	13	162	75	85



2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Complete the update of the Emergency Response Plan, the Civic Center Emergency Plan and the Continuation of Operations Plan. • Communicate appropriate portions of the Emergency Operations Plan to the public.
<p>City Services</p>	
	<ul style="list-style-type: none"> • Construct Phase 1 of the Civic Center Park which will provide a central gathering place, entertainment, recreation and community focal point.
<p>Community Quality of Life / Citizen Engagement</p>	
	<ul style="list-style-type: none"> • Install solar panels on the roof of the Civic Center to reduce the long term utility expenses of the City
<p>Economic Health</p>	
	<ul style="list-style-type: none"> • Install solar panels on the roof of the Civic Center to reduce the City's carbon footprint by providing locally generated renewable energy
<p>Environment</p>	

**Support Services
Budget Summary by Budget Category**

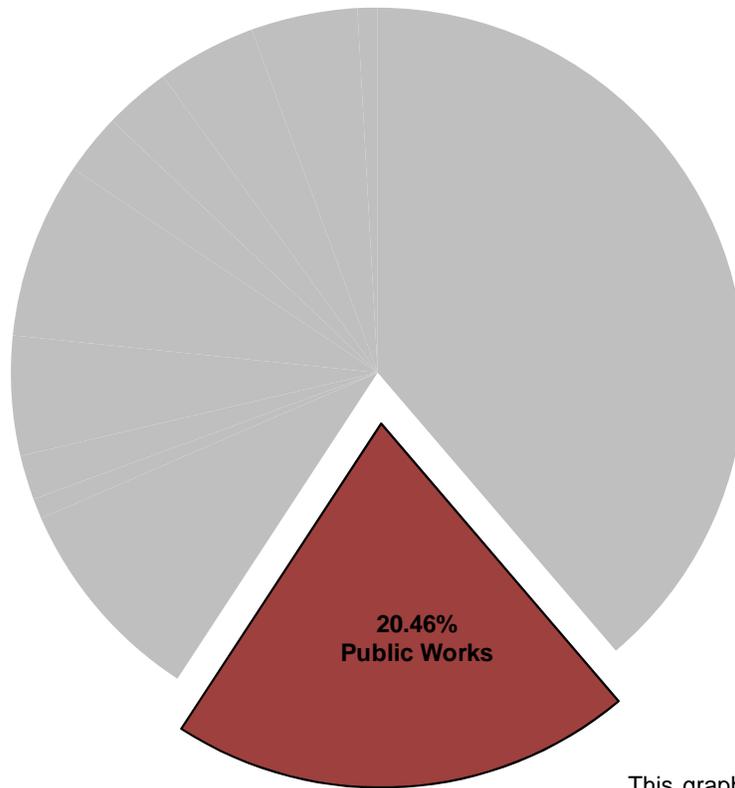
	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 106,339	\$ 257,764	\$ 213,575	\$ 248,549	\$ (9,215)	-3.6%
Contracted Services	157,027	412,100	360,100	394,686	(17,414)	-4.2%
Other Services & Supplies	954,278	392,600	488,996	389,405	(3,195)	-0.8%
Capital Outlay	-	-	-	-	-	-
TOTAL	\$ 1,217,644	\$ 1,062,464	\$ 1,062,671	\$ 1,032,640	\$ (29,824)	-2.8%



PUBLIC WORKS

The Public Works function of the City Government provides street maintenance and field services, traffic and transportation and Right-of-Way permits. These disciplines further the Our Voice. Our Vision. Centennial 2030 strategies by maintaining the City's Capital Infrastructure, providing connectivity for citizens and businesses and creating sustainable projects.

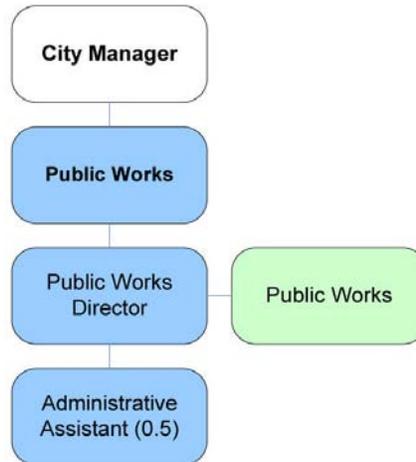
2010 Expenditures Public Works



This graph illustrates the percentage of this function's expenditures (not including transfers) to the operating budget of all fund types.

Public Works Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted \$ Chg	% Chg
Personnel Services	\$ 71,633	\$ 210,904	\$ 195,806	\$ 204,302	\$ (6,602)	-3.1%
Contracted Services	12,103,838	9,619,300	9,588,482	9,624,862	5,562	0.1%
Other Services & Supplies	878,256	1,079,347	930,911	1,063,411	(15,936)	-1.5%
Total Before Transfers	\$ 13,053,726	\$ 10,909,551	\$ 10,715,199	\$ 10,892,575	\$ (16,976)	-0.2%
Transfers to CIP Fund	900,000	5,581,800	2,483,847	3,486,430	(2,095,370)	-37.5%
TOTAL	\$ 13,953,726	\$ 16,491,351	\$ 13,199,046	\$ 14,379,005	\$ (2,112,346)	-12.8%



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Public Works	-	1.50	1.50	-
TOTAL	-	1.50	1.50	-



Overview: The Field Services Division provides a well maintained street system through its street sweeping, mowing, pavement patching, concrete replacement, crack sealing, lane striping, pavement marking and sign maintenance programs. It also provides snow removal services for the City's designated priority streets. The division is responsible for coordinating the activities of utility providers and issuing permits and inspecting construction for all work within the public right-of-way.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Reviewed the 2008/2009 snow and ice control operations and made recommendations for the 2009/2010 season • Reviewed the Right-of-Way Permit regulations and fees, provided recommendations and made changes as directed. • Exceeded the performance standard for all work order priority categories that have a compliance standard for completion time. • Exceeded the contract value of services for field operations.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Completed snow plowing on priority snow routes within 12 hours after the end of a snow storm • Provided pleasing right-of-way appearance through mowing and cleanup debris
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Provided snow plowing on priority snow routes to facilitate vehicular travel for employers, employees, business owners and customers within Centennial.
	<p>Environment</p>	<ul style="list-style-type: none"> • Provided four street sweeping passes through the entire city and additional passes on the arterial and collector streets.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Tons of Street Patching Completed	17,996*	319	900	700
Pounds of Crack Sealing Completed	Unknown	18,690	45,000	32,500
Miles of Street Sweeping Completed	4,654	8,467	8,000	5,000
Acres of Mowing and Weed Control Completed	332	350	400	300
Cubic Yards of Curb, Gutter, Sidewalk and Crosspans Replaced	83	185	480	350

*Services provided in 2007 under former contract included asphalt paving of approximately one million dollars.



2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Complete 700 tons of asphalt patching on city streets. • Complete 350 cubic yards of concrete replacement for curbs, gutters and sidewalks. • Seal street cracks by placing 32,500 pounds of crack seal material. • Paint 160 miles of street lane stripes.
	<ul style="list-style-type: none"> • Provide well maintained streets in the winter by plowing priority snow routes within 12 hours after the end of a snow storm • Provide well maintained right-of-ways by thorough mowing and cleanup of debris.
	<ul style="list-style-type: none"> • Provide snow plowing on priority snow routes to facilitate vehicular travel for employers, employees, business owners and customers within Centennial.
	<ul style="list-style-type: none"> • Provide four street sweeping passes through the entire city between April and November



Overview: The Traffic Engineering Services Division is responsible for transportation planning, traffic engineering and neighborhood safety to provide a safe and efficient transportation system for City residents and commuters. The division works with state and nearby local transportation agencies to coordinate efforts to improve the transportation network. It also manages the collection of traffic data, reviews development plans and traffic studies, manages traffic signs and pavement markings programs, manages the operation and maintenance of traffic signals, reviews and analyzes accident data and identifies and recommends intersection improvements.

2009 Accomplishments:

 City Services	<ul style="list-style-type: none"> • Implemented a crash analysis program using 2008 Sheriff's Office crash data and published a 2008 report • Completed a city-wide verification of existing sign inventory data. • Improved the safety of the City's aging traffic signal infrastructure by identifying, through non-destructive testing, poles that fail structural tests and require remediation or replacement. • Completed reflectivity testing of all regulatory and warning signs to improve night-time sign visibility and safety.
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> • Processed neighborhood block party requests to promote community spirit. • Improved safety in neighborhoods by implementing traffic mitigation plans for two neighborhoods as part of the Neighborhood Traffic Management Program.
 Economic Health	<ul style="list-style-type: none"> • Implemented new or revised signal plans at four intersections, which addressed signal timing and/or progression issues and improved traffic flow to the benefit of citizens and businesses.
 Environment	<ul style="list-style-type: none"> • Completed signal retiming in two major corridors that resulted in a reduction in vehicle delays which reduced fuel consumption and carbon monoxide emissions

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Linear Feet of Lane Striping Completed	1,135,693	88,609	1,135,693	850,000
Pounds of Crosswalks and/or Stop Bars Completed	19,207	21,551	20,000	13,000
Amount of Signs Installed	214	142	200	200



2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Improve neighborhood traffic safety by implementing at least one traffic mitigation plan through the Neighborhood Traffic Management Program • Improve signal operations and control by implementing a new central traffic signal control system and communication network • Complete an inventory of all traffic signal assets and their condition, including poles and mast arms, and develop a priority list of infrastructure needs
	<ul style="list-style-type: none"> • Improve safety in neighborhoods by implementing traffic mitigation plans in at least one neighborhoods as part of the Neighborhood Traffic Management Program
	<ul style="list-style-type: none"> • Improve the functionality and reliability of the City's traffic signal system to reduce congestion and encourage business activities .
	<ul style="list-style-type: none"> • Reduce fuel consumption in major corridors by completing a signal retiming project on at least one major corridor. • Reduce energy consumption by replacing all incandescent bulbs at traffic signals with LEDs. • Promote the use of alternative energy by installing solar-powered school flashing beacons.



Overview: Public Works Administration manages all functions of the department to provide a well functioning and well maintained street system in order to ensure safe and efficient transportation for the public. It manages and coordinates the work activities for public works capital improvements, transportation planning and traffic engineering and street maintenance. It also manages information services for the department, which includes the Public Works geographic information system (GIS) and business systems (phones and computers) and the City Call Center.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Implemented the company's Asset Performance System (APS) for performance measurement • Implemented the Sign Module, Signal Module, Striping Module, and the Segment Module in Cartograph and integrated Geographic Information System functions for the modules. • Improved the method of observing Global Positioning System tracked snow plows during snow storms. • Exceeded the performance standard for Call Center phone calls answered within 2 minutes.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • The public works services contract employees participated in two community projects/events • Provided a Public Works Department First-Year report .
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Implemented business practices and standard operating processes that streamlined operations and resulted in improved efficiency as indicated through performance reporting.
	<p>Environment</p>	<ul style="list-style-type: none"> • Performed an LEED guideline evaluation of the contracted public works lease space as a sustainable "green" project.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Percentage of Customer Calls Answered Within Two Minutes	Unknown	97%	97%	97%
Percentage of Calls Placed with Answering Service Responded to Within One Day	Unknown	100%	100%	100%



2010 Goals and Objectives:

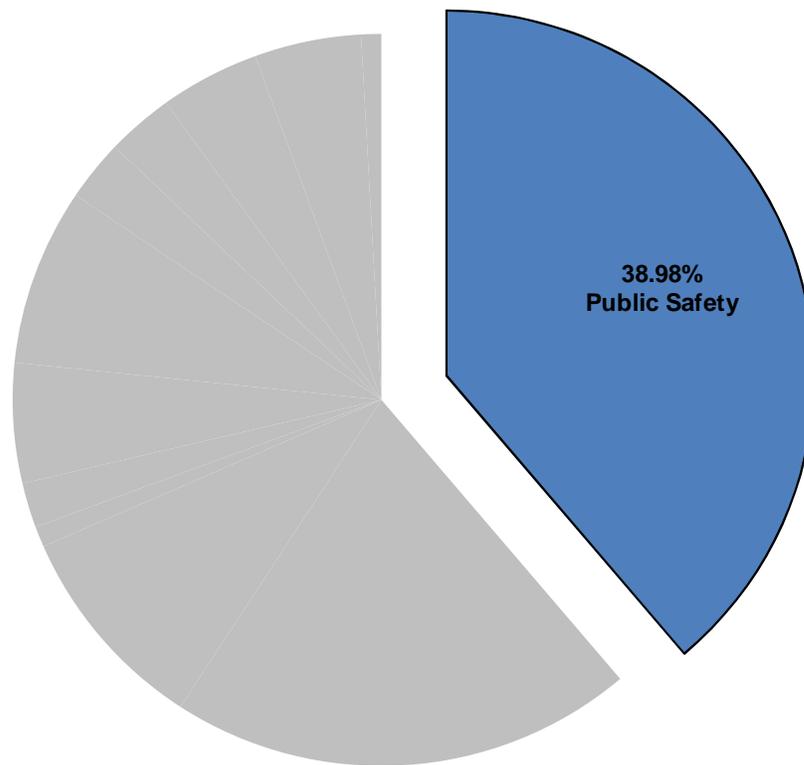
	<ul style="list-style-type: none"> • Continue to review operations and improve customer satisfaction with City Call Center
<p>City Services</p>	
	<ul style="list-style-type: none"> • Continue to review operations and improve customer satisfaction with City Call Center.
<p>Community Quality of Life / Citizen Engagement</p>	
	<ul style="list-style-type: none"> • Continue to improve standard operating processes for Field Services and Traffic Engineering in order to provide greater efficiency in maintaining the public infrastructure, which will reduce user costs from travel delays and wear on vehicles.
<p>Economic Health</p>	
	<ul style="list-style-type: none"> • Participate in a community cleanup event. • Implement changes identified in the 2009 LEED guideline evaluation of the contracted public works lease space.
<p>Environment</p>	



PUBLIC SAFETY

The Public Safety function of the City Government provides Law Enforcement, Animal Services, and Municipal Court. These disciplines further the Our Voice. Our Vision. Centennial 2030 strategies by maintaining the safety of the community.

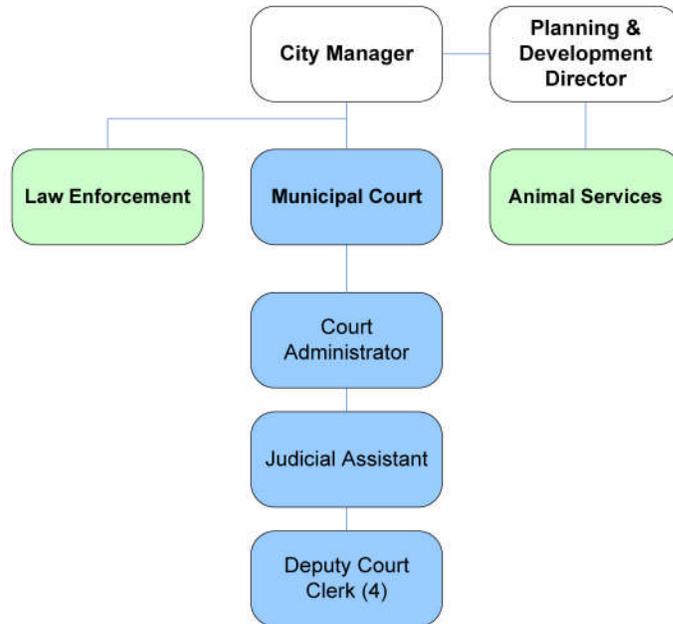
2010 Expenditures Public Safety



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 399,837	\$ 336,028	\$ 286,916	\$ 314,201	\$ (21,827)	-6.5%
Contracted Services	20,160,473	20,749,486	20,549,922	20,326,532	(422,954)	-2.0%
Other Services & Supplies	351,738	155,809	136,909	111,930	(43,879)	-28.2%
TOTAL	\$ 20,912,048	\$ 21,241,323	\$ 20,973,747	\$ 20,752,663	\$ (488,660)	-2.3%



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Municipal Court	6.00	6.00	6.00	-
TOTAL	6.00	6.00	6.00	-



Overview: The Arapahoe County Sheriff's Office provides a full range of law enforcement and public safety services to the citizens of Centennial through a multi-year contract. These services include uniform patrol, traffic safety, criminal investigations, emergency management, community resources, SWAT, bomb squad, and records management. The Arapahoe County Sheriff's Office has been a nationally accredited law enforcement agency since 1988. Also, the law enforcement communications center achieved national accreditation in 2008. The communications center is the first to be nationally accredited in Colorado.

The Arapahoe County Sheriff's Office is committed to fostering Centennial's high quality of life through innovative programs and services. These include a City-wide graffiti clean up program, the patrol impact team, community services specialists, and the neighborhood traffic safety officer program. All marked patrol vehicles assigned to the City are clearly identified as City vehicles and all patrol deputies assigned to the City wear the City logo on their uniform.

2009 Accomplishments:



**City
Services**

- **GOAL:** In 2009, the Arapahoe County Sheriff's Office worked to enhance our relationship with other City of Centennial contractor's, specifically Humane Society of the Pikes Peak Region (HSPPR) for animal control, and CH2MHill for public works, to provide public safety services.
 - **OBJECTIVE:** We established points of contact with outside contractors, and through regular meetings, pre-plan strategies and resources needed to handle emergency events.
 - **STATUS:** Objective Met and ongoing. We have met, or talked on the phone, with members from Public Works, CH2MHill, and Animal Control. More meetings are planned with Centennial Public Works to critique and discuss how actual operations went during the heavier snow storms we had this past winter. With regard to actual operations members of Centennial Public Works and CH2MHill sent representatives to the ACSO EOC during heavy storm operations.
- **GOAL:** Developed an online reporting system to enable citizens to file cold case and accident reports online. This software is helpful in documenting accidents and collecting reportable data for statistical analysis, state reporting requirements, and providing easier access to services for citizens.
 - **OBJECTIVE:** To accomplish this goal, the Arapahoe County Sheriff's office purchased and implemented a software program designed specifically for citizens to complete reports online easily, trained Arapahoe County Sheriff's Office personnel on the system, and communicated it's abilities to the public, via the Sheriff's office Website and our community resources unit.
 - **STATUS:** Objective in progress. The program, COPLOGIC, is not designed to take emergency calls, rather it is intended for citizens to go online, at their convenience, so long as the offense occurred in the Arapahoe County Sheriff's Office service area, and there are no known suspects. It became operational August 1, 2009.



2009 Accomplishments (Cont.):



Community Quality of Life / Citizen Engagement

- **GOAL:** To increase traffic safety awareness among the City of Centennial's youth.
 - **OBJECTIVE:** For 2009, we increased participation in the "Take it to the Track" program that is held at Bandimere Speedway. This program allows teen drivers to make good driving choices and provides them with a safe, legal and fun environment in which to race vehicles. The Arapahoe County Sheriff's office is working on a plan to advertise this program with City of Centennial-logo, premium cars, which will be handed out to the city's youth at various events throughout the year.
 - **STATUS:** Objective met and ongoing. A media release was sent out on January 16, 2009. Sergeant Hans Gross has taken the Arapahoe County Sheriff's Office "Race Car" to Bandimere Speedway numerous times since the opening on April 22, 2009. Each time he loses a race he gives his opponent one of our collectible program cars. So far Sergeant Gross has handed out in excess of twenty cars. The program end at Bandimere for this year is on October 7, 2009.
- **GOAL:** The Arapahoe County Sheriff's Office plans to participate in creating a citizen-led commission to develop a long-term plan for police protection. Since the Sheriff's Office has signed a 10-year contract with the City of Centennial for public safety services, assisting on this commission will help the city remain "one of the safest cities in the country."
 - **OBJECTIVE:** We will provide expertise and guidance to the commission as they develop a long-term plan for police protection. This includes being a resource for public safety information, crime statistics, and emergency management.
 - **STATUS:** Objective not started yet.



Economic Health

- **GOAL:** To assist the City of Centennial in being business friendly, the Arapahoe County Sheriff's Office works with the city's new major retail center, the "Streets at SouthGlenn," to create and maintain a safe shopping environment for all.
 - **OBJECTIVE:** We have deputies conduct meetings with all retail tenants, property management, and residents to educate them on security procedures and crime prevention. High-visibility foot patrols are also used in the retail center to maintain a safe environment.
 - **STATUS:** Objective in progress. Our Crime Prevention Deputies have met with the property developer and reviewed the blueprints and plans for the "Streets at SouthGlenn" development. They completed a CPTED review (Crime Prevention Through Environmental Design). CPTED incorporates lighting, landscaping, parking, entrances and exits, doors, windows and other physical aspects in reaching recommendations to incorporate during construction. The Crime Prevention Deputies plan ongoing meetings with the tenants and business owners of the development. Currently there is still construction going on, with various phases scheduled to open in late 2009 and early 2010..



2009 Accomplishments (Cont.):



Environment

- GOAL: The Environmental Crimes Unit of the Arapahoe County Sheriff's Office works with business owners to improve SARA Title III compliance. This federal law is intended to require businesses to report all chemicals on site, so that emergency agencies are prepared in the event of a disaster.
 - OBJECTIVE: To accomplish this goal, the Sheriff's Office modifies the existing chemical data-entry program, so that it will be easier for business owners to enter their own chemicals. As well, we changed the software to allow emergency service providers to modify the data. We will also educate business owners on the storage and handling of hazardous materials.
 - STATUS: Objective met and in progress. The chemical data-entry program is currently under review at the Information Technology level. The modification of the software was completed which allows emergency services to modify the data. The Sheriff's Office has participated in several workshops presented to local businesses to educate them on the proper reporting methods of hazardous chemicals.
- GOAL: The Arapahoe County Sheriff's office enhanced both our recycling capabilities and those of the community in several different ways in 2009.
 - OBJECTIVE: The implementation of an on-site battery recycling and continuation of a paper recycling program will help the Sheriff's office to continue to be environmentally responsible. We also hosted a 2009 personal document "Shred-a-thon" program to help the community achieve this goal.
 - Status: Objective met. The battery recycling program was implemented and numerous batteries have been recycled. The Sheriff's Office hosted the 2009 "Shred-a-thon" which was a success.

Performance Measurements:	2005 Actual	2006 Actual	2007 Actual	2008 Estimated	2009 Projected
Non-Emergency Calls For Service	49,376	48,948	48,891	46,181	46,000
Emergency Calls For Service (E911)	6,327	5,690	5,422	5,090	5,000
Part 1 Crimes	2,544	2,116	2,079	2,246	2,246
Adult Arrests	1,065	1,078	971	1,038	1,038
Juvenile Arrests	309	580	598	496	496



2010 Goals and Objectives:

	<p>City Services</p>	<ul style="list-style-type: none"> • Develop an online reporting system to enable citizens to file accident reports online. This software is helpful in documenting accidents and collecting reportable data for statistical analysis, state reporting requirements, and providing easier access to services for citizens. <ul style="list-style-type: none"> – To accomplish this goal, the Arapahoe County Sheriff’s office will purchase and implement a software program designed specifically for citizens to complete accident reports online easily. Payment for a report can be done immediately online with a credit card. After paying for the report, the citizen can print out a copy. • The traffic unit will continue to address citizen complaints and traffic concerns in residential neighborhoods, business areas, and school zones, to include pedestrian safety, violations of traffic control devices and other violations of traffic laws. <ul style="list-style-type: none"> – Continue using the “Traffic Complaint Hotline” to communicate traffic concerns from local residents to the proper Precinct deputies and to the Traffic Safety Team. Collect traffic complaints and concerns from City staff. Create a new electronic form to be able to forward this information to the proper Precinct and Traffic Safety Unit deputies. Develop a system to collect responses from deputies that can be disseminated back to the City in a timely bases.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • The Arapahoe County Sheriff’s Office will continue to increase citizen participation in programs such as neighborhood Watch and National Night Out. <ul style="list-style-type: none"> – As a result of these programs, Deputies from the Crime Prevention, Community Resources Unit will conduct Crime Prevention through Environmental Design (CPTED) evaluations of citizen’s residences and residential communities. These evaluations will include lighting surveys, landscaping reviews and other crime prevention methods. • The Arapahoe County Sheriff’s Office plans to participate in a citizen-led commission to develop a long-term plan for police protection. <ul style="list-style-type: none"> – Deputies from the Arapahoe County Sheriff’s Office Community Resources Unit will conduct Community Policing classes for the Citizen Led Commission that will focus on Community Partnerships and Problem Solving techniques, the core principles of Community Policing. Along with crime prevention techniques, the commission can help enhance their plan by using the best available techniques to assist with law enforcement protection for the city residents.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • The Arapahoe County Sheriff’s Office will exam the existing law enforcement budget and identify targeted program reductions to help the city meet its 2010 budget projection. <ul style="list-style-type: none"> – The Arapahoe county Sheriff’s Office will make specific reductions in programs and services which have been determined to have the smallest impact on public safety services to our community, while meeting the budgetary reductions expected by the City.
	<p>Environment</p>	<ul style="list-style-type: none"> • Develop and implement an Arapahoe County Sheriff’s Office Constellation / Automatic Critical Asset Management System threat assessment team. <ul style="list-style-type: none"> – The purpose of the team is to facilitate the identification and evaluation of critical infrastructure in the community that if damaged could have a negative impact on the environment. • Work more closely with SEMSWA (Southeast Metro Storm Water Authority) reference the Household Hazardous Waste Program. <ul style="list-style-type: none"> – Publish information on the Arapahoe County Sheriff’s Office Web-site informing the public on the proper disposal of house hold and small business hazardous waste.



**Law Enforcement
Budget Summary by Budget Category**

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	17,852,460	18,384,296	18,140,923	18,085,595	(298,701)	-1.6%
Other Services & Supplies	-	-	-	-	-	-
TOTAL	\$ 17,852,460	\$ 18,384,296	\$ 18,140,923	\$ 18,085,595	\$ (298,701)	-1.6%



Overview: Centennial Animal Services (CAS) provides a complete animal services program for the citizens of Centennial through an agreement with the Humane Society of the Pikes Peak Region. CAS works in conjunction with the Arapahoe County Sheriff’s office and the City’s Municipal Court to protect the health, safety, and quality of life of its citizens as well as the welfare of animals. This is accomplished by promoting responsible pet ownership through public education and enforcement of laws pertaining to domestic animals.

Officers respond to public safety issues such as dangerous and potentially dangerous animals, community health matters like animal bites and excessive waste, quality of life concerns such as barking dogs, and animal welfare matters such as mistreated and injured animals. Animal Welfare officers provide these services 365 days a year with seasonally-appropriate hours during the day and in conjunction with the Arapahoe County Sheriff’s Office for after normal hours emergency services.

CAS is committed to furthering the City’s visioning strategies by protecting the safety, health, and quality of Centennial’s citizens and protecting the welfare of its animals.

2009 Accomplishments:

 <p>City Services</p>	<ul style="list-style-type: none"> • Worked with the City Attorney’s Office on amendments to the animal control ordinance. The amended ordinance will help to clarify the requirements to protect animals and people and to encourage responsible pet ownership. • Recruited, hired, and trained a fifth Animal Welfare Officer. CAS is now fully staffed and trained. This allows CAS to extend hours of operation, participate in numerous community events, and pursue state and national certifications.
 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Designed a Responsible Pet Ownership program that will help to: <ul style="list-style-type: none"> – Set minimum standards for pet ownership and encourage compliance with the ordinance – Develop a responsible community where animals and people coexist – Provide a process for conflict resolution to issues, e.g. investigate, mediate and enforce • Participated in community events • Distributed over 6,000 educational brochures to veterinary offices and community centers • Continually provide information for the City’s newsletter and to enhance the City’s Web site, e.g. Kids Corner and Animal Services pages
 <p>Economic Health</p>	<ul style="list-style-type: none"> • Cost recovery efforts have been improved generating fees for licensing and impoundment/board fees for animals returned from the shelter • CAS has the ability to scan microchips and trace licenses in the effort to return animals to their owners prior to taking them to the kennel for shelter. This ability provides the most cost efficient way of encouraging compliance with the ordinance.
 <p>Environment</p>	<ul style="list-style-type: none"> • Worked diligently to comply with the City’s ‘green’ efforts. • Minimize the miles driven within the City by suggesting amendments to the ordinance that allow officers to return animals back to their homes quickly and void certain tickets saving Municipal Court time and energy • Enhancement of the Chameleon Software to record and store information electronically reducing the need for hard copies.



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Animals Licensed	2,743	2,481	3,000	3,300
Service Hours	5,000	5,000	5,000	5,000
Violations Written	157	108	125	175
Leash Law Violations	Unknown	750	825	800
Education/Warnings	Unknown	587	610	600
Save Rate (% of animals not euthanized)	Unknown	84%	85%	85%

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> CAS will continue to work hard to enhance the relationships with the Public Safety partners Increase number of routine patrols and self-initiated enforcement activities by 10 percent Increase the number of state and nationally certified Animal Welfare Officers to 50 percent of the CAS workforce
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> CAS will provide public education and engage in positive public and communication relations Participate in City events and be available for District, CENCon, HOA and City Council meetings Distribute new educational materials focusing on responsible pet ownership via print and the City's Web site and any available media partners and newsletters Explore utilizing online social networks to increase community awareness and opportunities Investigate the possibility of hosting a licensing, microchipping, vaccination, spay/neuter event for the pets of Centennial residents
 Economic Health	<ul style="list-style-type: none"> Pursue cost recovery efforts by increasing the sales of licenses and maximize the collection of animal related fees Explore the possibility of providing regional animal services to assist in controlling the long term cost to Centennial.
 Environment	<ul style="list-style-type: none"> Purchase GIS mapping, Chameleon software upgrades, and GPS to more effectively deploy and utilize officers. Explore funding possibilities to equip vehicles with Mobile Data Terminals to more closely control the amount of driving required and decrease the quantity of items printed in hard copy.

**Animal Services
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	527,207	575,390	560,390	573,390	(2,000)	-0.3%
Other Services & Supplies	302,981	-	-	-	-	-
TOTAL	\$ 830,188	\$ 575,390	\$ 560,390	\$ 573,390	\$ (2,000)	-0.3%



Overview: The Municipal Court strives to administer justice in a fair and impartial manner, as set forth by the Home Rule Charter and Colorado State Law. The Court's function is to preserve the rights of the individual through due process of the law. This is accomplished by making sure that citizens understand their rights and responsibilities and the process by which the Court functions.

2009 Accomplishments:

	<ul style="list-style-type: none"> Removed Information Technology Consultant from part time employee to service contract.
	<ul style="list-style-type: none"> Collaborated effort with Law Enforcement on revisions to the penalty summons and complaint to reduce face time with offenders making it safer for the officers. Provided a tour and Q&A session for Boy Scouts visiting the Court.
	<ul style="list-style-type: none"> Established a work plan for maximizing collections and research alternative efforts to reduce outstanding revenue owed to the city. Cooperated with Animal Services to revise the ordinance to eliminate Animal Board Hearings savings of \$10,000 budgeted this year for that purpose.
	<ul style="list-style-type: none"> On-Line Payments, Interactive Voice Response, convenience to citizens, reduce paper and less driving pollution. Cypher-Mindshare-report to Department of Motor Vehicles electronically vs 200 plus paper filings daily. Participated as a team in two city events picking up trash, continue to participate in the city's recycle program, and provide a court representative to the ECO committee.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Percentage of Plea Bargains Mailed into the Court	79%	82%	85%	90%
Percent of Cases Closed/Resolved	97.9%	97.5%	98%	98%
Percentage of Cases Open/Not Resolved	4.69%	2.5%	2%	2%
Number of Defendants Attending Court Ordered Education Classes	379	364	380	390
Number of Cases per Court Clerk	3,567	3,542	3,792	4,000



2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Conduct courtesy reminder calls for arraignment sessions to reduce Failures to Appear. • Partner with animal control, code enforcement and the court on an open house highlighting education and customer service.
	<ul style="list-style-type: none"> • Conduct a customer service survey. • Distribute flyers or magnets to schools, or at city sponsored events regarding curfew hours, and court related education . • Update and revise the Website.
	<ul style="list-style-type: none"> • Reach approval on the procedure to reduce collections by 20 percent. • Prepare an annual fine survey.
	<ul style="list-style-type: none"> • Continue to investigate ways the court can be paperless, such as scanning files and e-filing for attorneys. • Continue to volunteer at city events for trash pick up. • Continue to participate in the recycle program.

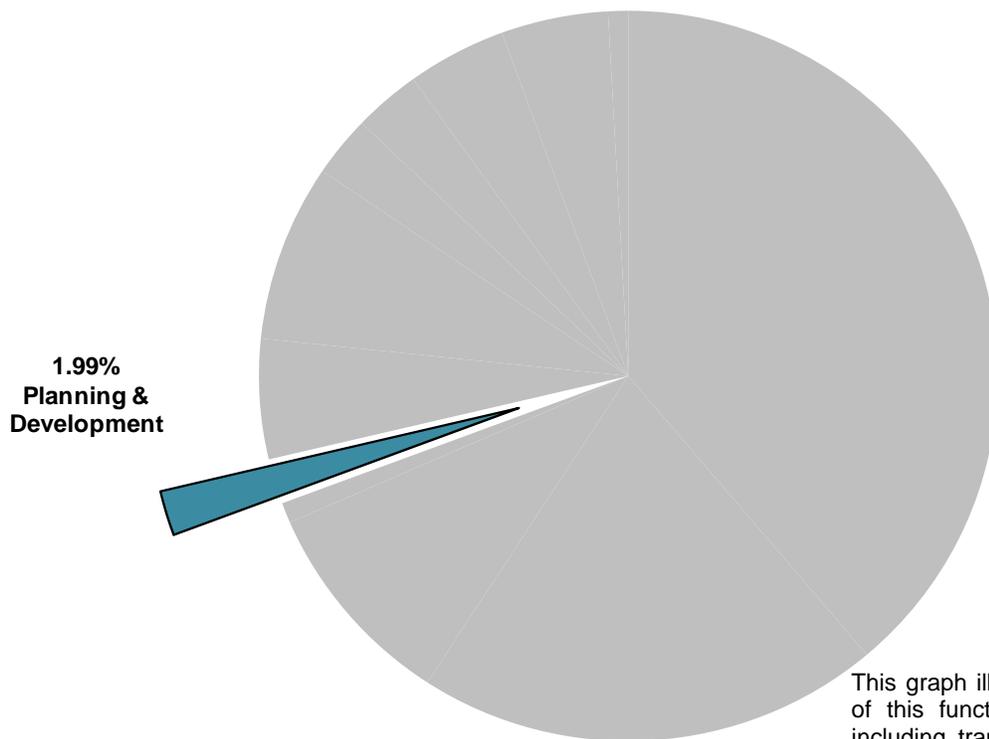
**Municipal Court
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 399,837	\$ 336,028	\$ 286,916	\$ 314,201	\$ (21,827)	-6.5%
Contracted Services	1,780,806	1,789,800	1,848,609	1,667,547	(122,253)	-6.8%
Other Services & Supplies	48,757	155,809	136,909	111,930	(43,879)	-28.2%
TOTAL	\$ 2,229,400	\$ 2,281,637	\$ 2,272,434	\$ 2,093,678	\$ (187,959)	-8.2%



The Planning and Development function of the City of Centennial represents the Administration of Planning and Development, Code Enforcement and the Land Use Fund (Current Planning, Engineering, Long Range Planning, Building, Contractor Licensing). The accomplishments and goals of these disciplines are reflected throughout the Our Voice. Our Vision. Centennial 2030 strategies as the Department strives to address the community values of, City Services, Citizen Engagement / Community Quality of Life, Economic Health, and Environment.

**2010 Expenditures
Planning & Development**



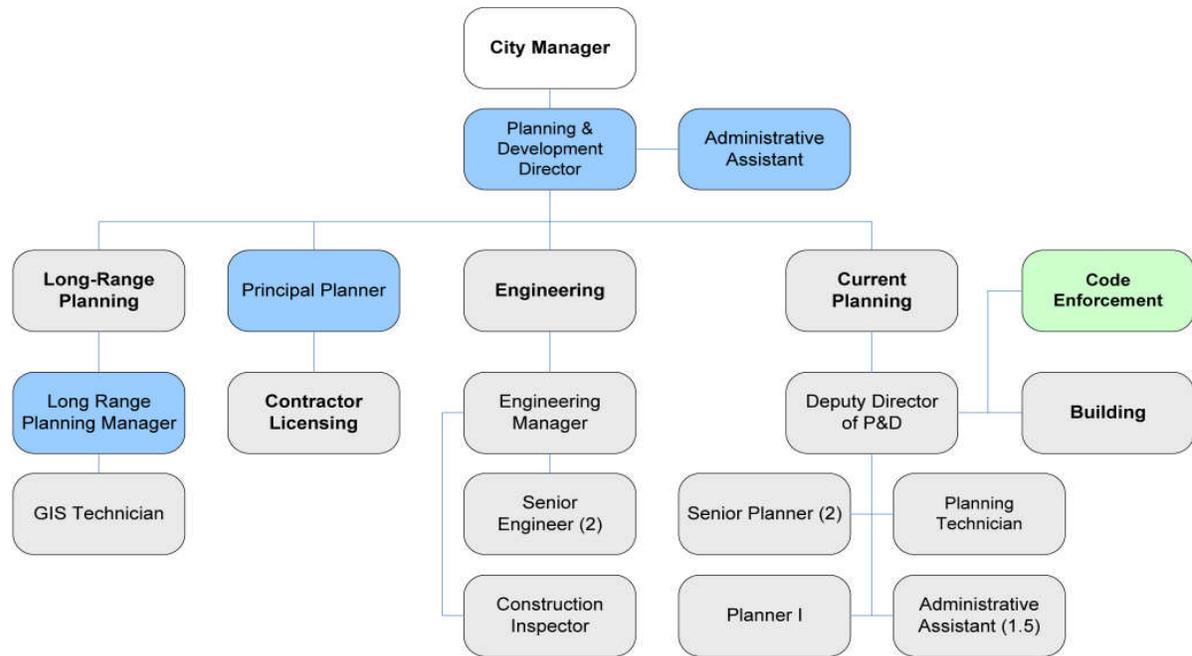
This graph illustrates the percentage of this function's expenditures (not including transfers) to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 543,835	\$ 445,850	\$ 443,518	\$ 454,035	\$ 8,185	1.8%
Contracted Services	81,580	441,617	458,217	450,449	8,832	2.0%
Other Services & Supplies	490,234	37,000	29,000	156,835	119,835	323.9%
Capital Outlay	-	-	-	-	-	-
Total Before Transfers	\$ 1,115,649	\$ 924,467	\$ 930,735	\$ 1,061,319	\$ 136,852	14.8%
Transfers to Land Use Fund	394,208	459,829	417,594	337,902	(121,927)	-26.5%
TOTAL	\$ 1,509,857	\$ 1,384,296	\$ 1,348,329	\$ 1,399,221	\$ 14,925	1.1%



PLANNING & DEVELOPMENT



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Planning & Development	5.00	4.00	4.00	-
TOTAL	5.00	4.00	4.00	-



Overview: The Planning and Development Department is responsible for managing the physical growth and development of the community to preserve quality of life, enhance property values and protect public safety by overseeing long range planning, current planning, development engineering, building, code enforcement, contractor licensing and transit shelters/bus benches. The Director's Office manages these duties by overseeing six (6) divisions that perform the following functions:

- Maintains the City's Comprehensive Plan and amendments to promote the City's vision and goals in order to produce a sustainable and cohesive City.
- Maintains and enforces the City's Land Development Code and Engineering standards by reviewing development applications; issuing fence, sign and engineering permits; and reviewing, permitting and inspecting physical improvements.
- Ensures compliance with the City's building code by reviewing, permitting and inspecting all physical structures.
- Enforces provisions of the City's Municipal Code and the Land Development Code in residential neighborhoods and commercial centers to maintain desirable living and working environments.
- Issues contractor licenses to ensure they are insured and meet minimum qualifications to perform work within the City.
- Serves as City License Officer as specified in the Municipal Code by processing and issuing contractor licenses, ensuring evidence of qualifications and insurance.
- Administers the City's Open Space Capital Improvement Program (CIP), which is funded by the City's Open Space Fund, including multiple open space, parks, trails and recreation improvement projects mostly through partnerships with park and recreation districts.
- Administers City's transit shelter and bus bench program.
- Supports the Planning and Zoning Commission, Board of Adjustment, Board of Review, Open Space Advisory Board and the Land Use Committee.
- Provides public education about the functions provided by this Department, as well as the City in general by way of workshops, guides and various handouts.
- Acts as a liaison to other jurisdictions, agencies and organizations on matters related to land use, building, growth and development.

2009 Accomplishments:



City Services

- Participated in several aspects including revisions to Census Tracts (Participants Statistical Areas Program), annexation and Boundary Survey, and community outreach to key constituencies.
- Managed the Licensing Customer Service Survey.
- Completed a Request for Proposal and presented a new contract to Council for Contractor Licensing and Transit Shelter Administration.
- Implemented new permitting and project tracking system.
- Ensured accountability of all services (contracted and in-house) provided by Department by tracking performance measures on a monthly basis.
- Developed and distributed the second edition of the Neighborhood Resource Guide to assist citizens, customers and businesses in learning more about the City's operations and services.
- Oversaw the City's Land Development Code rewrite to ensure it implemented local plans and addressed concerns as identified in Our Voice. Our Vision. Centennial 2030.
- Ensured delivery of Code Enforcement and Land Use Services was efficient and effective by reducing transfers from the General Fund to Land Use Fund by controlling expenditures and maintaining adequate revenue. Also maintained a low employee turnover rate of less than 25 percent.
- Maintained and strengthened City's partnerships with other governmental agencies by establishing regular communication with school districts and park and recreation districts.



2009 Accomplishments (Cont.):

	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Bus Bench Standards and RFP - Solicited and implemented improved bench design. • Supported neighborhoods by providing residents with relevant and useful information about the City's operations and services by attending City Council District meetings and attended at least two HOA/CenCON meetings. • Improved delivery of customer service by employees and contractors by conducting at least one customer service workshop. • Enhanced recreational opportunities for residents by partnering with other agencies to acquire open space, construct trails, update park amenities and enhance recreational opportunities consistent with the goals and needs identified in the Parks, Open Space, Trails and Recreation Master Plan.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Proposed and Implemented more efficient system to permit development, collect use tax, and collateral. • Completed several annexations including Johnson Storage and Moving and Piney Creek Hollow Park. • Ensured delivery of services met expectations and was within budget by conducting monthly reviews of each division's performance and expenditures. • Improved environment for businesses to prosper in Centennial by conducting focus groups with developers to seek input on new Land Development Code. • Conducted survey of local real estate professionals to better understand the strengths and weaknesses of Centennial's vibrant neighborhoods. • Streamlined process to make practices as efficient and responsive as possible by reviewing procedures in each division and implementing improvements where possible.
	<p>Environment</p>	<ul style="list-style-type: none"> • Reduced need for customers and citizens to travel to City Hall to obtain public information about services provided by Department by ensuring applications, handouts, fees and relevant information were available on the City's Website. Also provided customers access to their building permits and development applications from the City Website. • Ensured sustainable land use practices were incorporated into the new Land Development Code by identifying appropriate best practices in land development and design that promote energy conservation, alternative energy, water conservation, and mobility.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Land Use Fund Annual Expenses	\$4,191,145	\$3,548,937	\$2,829,329	\$2,833,495
Land Use Fund Annual Revenue (Excluding Use Tax Transfer)	\$3,061,651	\$3,154,729	\$2,369,504	\$2,495,593
Percent of LUF Budget Covered by Revenue	73%	89%	84%	88%
Number of City Employees in Department	1	4	4	4
City Employee Turnover Rate	0%	0%	0%	0%
Number of City Employees Participating in Training	1	4	4	4
Number of Customer Surveys	0	3	4	5
Number of Presentations to City Council	15	30	32	30
Number of CenCON Meetings	4	4	4	4
Number of Public Education/Community Workshops	5	6	6	5
Number of District/HOA Meetings Attended	3	8	10	10



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Production of P&D Annual Report	0	Yes	Yes	Yes
Number of Neighborhood Resource Guides Distributed	0	350	750	800
Number of Presentations by School District to City Council	0	0	1	0
Number of Presentations by Park and Recreation Districts to City Council	0	1	1	0
Number of Customer Service Training Workshops	0	0	1	1
Number of Miles of Trails Constructed	0	.23	3	2
Number of Open Space Acres Acquired	0	11	0	0
Number of Parks Improved	0	1	3	3

2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Will participate in the Census Outreach Program. • Will ensure accountability of all services by continuing the practice of tracking performance measures. • Maintain and strengthen City's partnerships with other governmental agencies.
	<ul style="list-style-type: none"> • Will participate in the Southglenn Area Plan Implementations. • Involvement in the Bus Bench grant. • Improve delivery of customer service by employees and contractors by conducting at least one customer service workshop. • Enhance recreational opportunities for residents by continuing to work with other agencies to construct trails and update park amenities.
	<ul style="list-style-type: none"> • Paperless project submittal and review Grant. • Ensure delivery of services meets expectation and is within budget by conducting monthly reviews of each division's performance and expenditures.
	<ul style="list-style-type: none"> • Reduce need for customers and citizens to travel to City Hall by continuing to update City's website allowing customers to access all necessary forms. • Ensure sustainable land use practices by incorporating and implementing the new Land Development Code.



**Planning & Development
Budget Summary by Budget Category**

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	Adopted \$ Chg	% Chg
Personnel Services	\$ 539,232	\$ 445,850	\$ 443,518	\$ 454,035	\$ 8,185	1.8%
Contracted Services	81,580	-	16,600	-	-	-
Other Services & Supplies	52,496	7,000	7,000	134,835	127,835	1826.2%
Total Before Transfers	\$ 673,309	\$ 452,850	\$ 467,118	\$ 588,870	\$ 136,020	30.0%
Transfers to Land Use Fund	394,208	459,829	417,594	337,902	(121,927)	-26.5%
TOTAL	\$ 1,067,517	\$ 912,679	\$ 884,712	\$ 926,772	\$ 14,093	1.5%



Overview: The Code Enforcement Division promotes a desirable living and working environment through the enforcement of codes to protect property values and quality of life. Staff seeks to resolve violations first by educating individuals on local nuisance regulations and working to identify solutions that can result in voluntary compliance. In the absence of cooperation, Code Enforcement pursues other remedies to achieve compliance. The majority of violations in Centennial are associated with RVs and trailers, weeds, junk, inoperable vehicles, Right-of-Way obstruction, signs and temporary signs within Rights-of-Way. In a proactive manner, the Code Enforcement Division seeks to partner with residents, neighborhood organizations, businesses, public agencies and other City departments to enhance the understanding of local regulations and, in doing so, foster civic pride.

2009 Accomplishments:

 <p>City Services</p>	<ul style="list-style-type: none"> • Three(3) year contract to provide Comprehensive Code Enforcement Services. • Encouraged citizen participation in code revision process/survey. • Evaluated pertinent regulations in the Municipal and Land Development Code. • Researched, reviewed and implemented new codes geared towards neighborhood preservation. • Participated in the LDC re-write process as technical team participant. • Promoted education through neighborhood meetings, newsletters, handouts and website. • Assisted with coordination and improvements to assist and educate Call Center with procedures to appropriately handle Code Enforcement concerns. • Developed and implemented customer service survey and participate on Customer Service Committee. • Created Code Enforcement Workshop for citizens.
 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Attended neighborhood and HOA meetings to help educate the public on code enforcement concerns and efforts. • Assisted Public Works with identifying safety concerns within the City right-of-way.
 <p>Economic Health</p>	<ul style="list-style-type: none"> • Maintained street appeal of commercial centers by strictly enforcing ban on temporary signs in the right-of-way reducing visual clutter.
 <p>Environment</p>	<ul style="list-style-type: none"> • Installed GPS units in vehicles for more efficient routing of inspections. • Recycled signs removed from the right-of-way to promote sustainability.



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Presentations to City Council	1	11	12	15
Number of CenCON Meetings	0	1	2	2
Number of District/HOA Meetings	2	7	6	6
Number of complaints (New Cases)	1,347	2,085	3,300	3,500
Percent of complaints responded to within 48 business hours	85	90	100	100
Number of violations (proactive and reactive)	1,500	2,179	3,300	3,500
Number of unfounded complaints	204	319	400	410
Number of inspections	2,904	4,264	6,600	7,000
Number of Active Cases/Prior Month	2,352	298	700	800
Number of Active Cases/Current Month	3,699	2,384	4,500	4,800
Average number of days to investigate complaint	4	3	2	2
Compliance rate	100	100	100	100
Number of court cases	0	0	0	0
Number of abatements	0	0	0	0
Average number of days for compliance	11	14	21	21
Number of dropped court cases	0	0	0	0
Number of dismissed court cases	0	0	0	0
Number of phone calls	3,109	2,762	3,500	3,500
Number of temp signs in ROW pulled	1,100	3,347	2,500	2,000

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> Promote education through neighborhood meetings, newsletters, handouts and website Quarterly Code Enforcement Town Hall meeting for all residents to speak with and gather information from CE Develop program whereby residents have the knowledge and ability to form their own neighborhood group
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> Assist Public Works with identifying safety concerns within the City right-of-way Attend neighborhood and HOA meetings to help educate the public on code enforcement concerns and efforts Quarterly Code Enforcement Town Hall meeting for all residents to speak with and gather information from CE Implement a Community Pride project Implement a "Discover Your Neighbor" block mapping program



2010 Goals and Objectives (Cont.):

	<ul style="list-style-type: none"> Maintain street appeal of commercial centers by strictly enforcing ban on temporary signs in the right-of-way reducing visual clutter.
<p>Economic Health</p>	
	<ul style="list-style-type: none"> Recycle signs removed from the right-of-way to promote sustainability.
<p>Environment</p>	

**Code & Zoning Enforcement
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ 4,603	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	-	441,617	441,617	450,449	8,832	2.0%
Other Services & Supplies	437,738	30,000	22,000	22,000	(8,000)	-26.7%
Capital Outlay	-	-	-	-	-	-
TOTAL	\$ 442,341	\$ 471,617	\$ 463,617	\$ 472,449	\$ 832	0.2%

CENTENNIAL IS

*Our fiscally responsible
values integrate
sustainable policies
and practices into
the fabric of our
community and
emphasize a healthy
balance of economic
development and
quality of life.*



RESPONSIBLE



LAND USE FUND

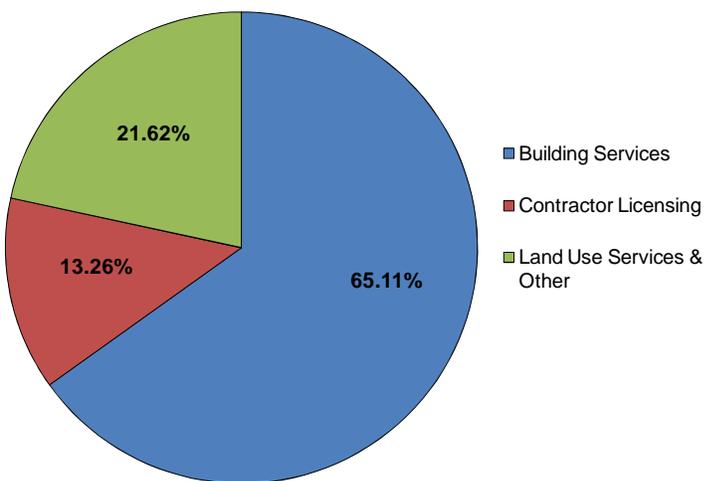




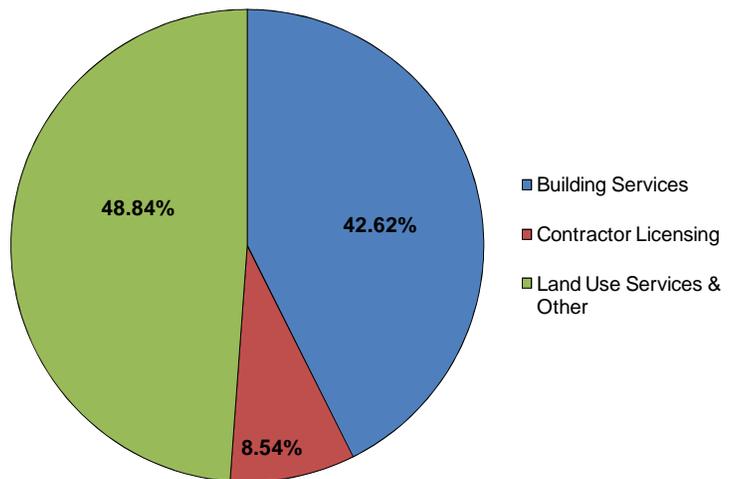
LAND USE

Land Use Services works to enforce the City's regulations and implement the City's vision in order to maintain and enhance the community's quality of life. It is comprised of five divisions that combined create a one-stop shop for all new land development and redevelopment. In carrying out their duties, the Land Use Services staff's utmost priority is the protection of the public's health, safety and welfare.

2010 Proposed Revenues

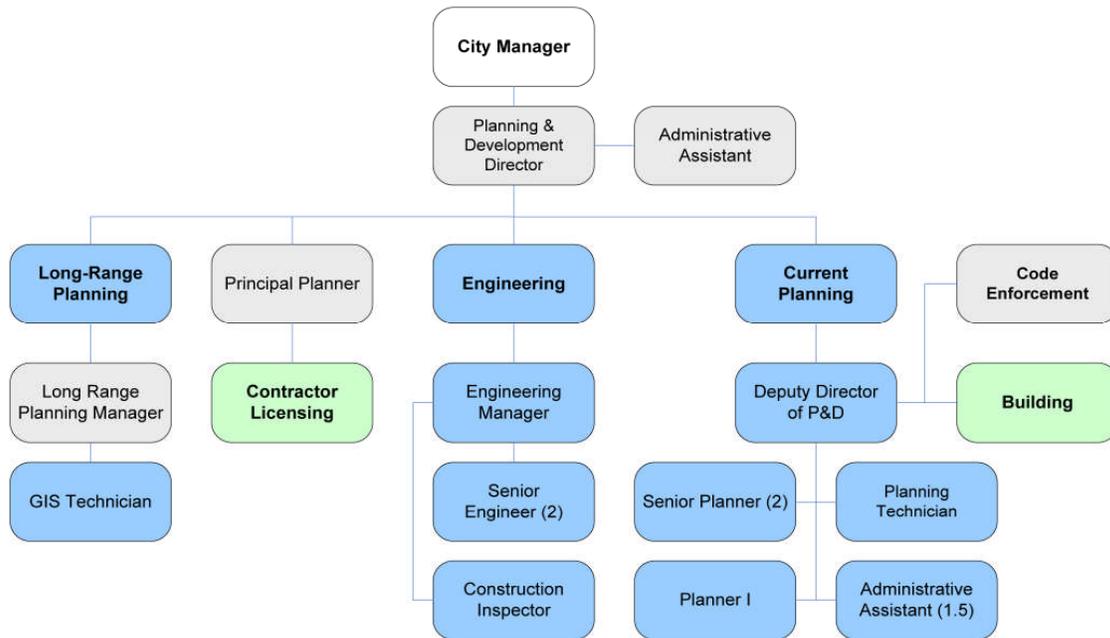


2010 Proposed Expenditures



Total Adopted Budget by Category

	2008	2009	2009	2010	2009/2010	
	Actual	Adopted	Revised	Adopted	\$ Chg	% Chg
Personnel Services	\$ 784,123	\$ 940,839	\$ 931,059	\$ 951,934	\$ 11,095	1.2%
Contracted Services	2,424,834	1,760,150	1,828,153	1,716,566	(43,584)	-2.5%
Other Services & Supplies	339,980	128,340	115,846	164,995	36,655	28.6%
TOTAL	\$ 3,548,937	\$ 2,829,329	\$ 2,875,058	\$ 2,833,495	\$ 4,166	0.1%



Personnel Summary

	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Current Planning	6.50	6.50	6.50	-
Engineering	4.00	4.00	4.00	-
Long Range Planning	1.00	1.00	1.00	-
TOTAL	11.50	11.50	11.50	-



Overview: The Current Planning Division is responsible for development review, zoning information, building permit planning review, variance applications and sign and fence permit issuance. In addition, Current Planning also supports the Planning and Zoning Commission, as well as the Board of Adjustment.

2009 Accomplishments:

 City Services	<ul style="list-style-type: none"> • Provided training to staff to advance professional skills and knowledge to improve delivery of services. • Maintained high level of productivity by meeting development review times & performance measures. • Conducted customer service surveys (minimum of one type). • Managed the City's Land Development Code Rewrite project to implement the LDC.
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> • Supported neighborhoods by providing residents with relevant and useful information about Current Planning services by attending at least two HOA/CenCON meeting and City Council District meetings. • Held at least two CenCON training workshop.
 Economic Health	<ul style="list-style-type: none"> • Ensured expenditures were within budget on a month-to-month basis. • Provided strong project management for annexations. • Recommended at least one process or policy to improve efficiency and responsiveness.
 Environment	<ul style="list-style-type: none"> • Updated and enhanced planning and zoning information (applications, handouts, fees and relevant information) and the interactive land use application map provided on the City's Website, such that customers and citizens can obtain public information from home rather than travel to the Civic Center. • Identified appropriate sustainable land use practices for the Land Development Code in land development and design that promote energy conservation, alternative energy, water conservation, mobility and the natural environment.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of LDC Amendments Processed	3	5	1	0
Percent of Prepared Amendments Adopted	100%	100%	100%	0%
Number of Contiguous Acres Annexed	49.2	35	0	0
Average Number of Days to Process Annexation	63	35	0	0
Number of Fence Permits Received	150	129	110	110
Number of Fence Permits Issued	150	129	119	119
Average Number of Days to Complete Fence Permits	5	4	3	3



Performance Measurements (Cont.):	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Sign Permits Requested	126	129	126	130
Number of Sign Permits Issued	122	121	120	120
Average Number of Days to Complete Sign Permits	7	4	3	3
Number of Variance Applications Received	22	14	10	10
Number of Variances Heard by Board of Adjustment (BOA)	22	14	10	10
Percent of Variances Approved by BOA	86%	92%	96%	90%
Number of P&Z Commission Meetings Facilitated	21	20	21	20
Number of Applications Presented to P&Z Commission	40	28	20	20
Number of Applications Presented to City Council	47	32	24	20

2010 Goals and Objectives:

	<p>City Services</p>	<ul style="list-style-type: none"> • Provide training to staff to advance professional skills and knowledge to improve delivery of service. • Maintain high level of productivity by meeting development review times and performance measures. • Implement customer service surveys (minimum of one type). • Manage the City's Zoning Map project to implement the new Land Development Code. • Manage the AUC District 4 Regulation Plan. • Develop stronger relationships with neighboring jurisdictions and referral agencies.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Support neighborhoods by providing residents with relevant and useful information about Current Planning services by attending at least two HOA/CenCON meetings and City Council District meetings as requested. • Participate in at least one City facilitated customer service workshop. • Hold at least two CenCON training workshops.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Ensure expenditures are within budget on a month-to-month basis. • Provide strong project management for annexations. • Recommend at least one process or policy to improve efficiency and responsiveness.
	<p>Environment</p>	<ul style="list-style-type: none"> • Update and enhance planning and zoning information (applications, handouts, fees and relevant information) and the interactive land use application map provided on the City's website, such that customers and citizens can obtain public information from home rather than travel to the Civic Center. • Provide citizen itinerary online so that citizens can participate from home.



Overview: The Engineering Division is responsible for coordinating development review of land use applications with the Current Planning Division, the review and approval of site civil construction documents, and providing general municipal civil engineering services to the City. The Engineering Division oversees and issues Right-of-Way permits associated with land use case applications and inspects construction of new development. In conjunction with the Southeast Metro Stormwater Authority (SEMSWA), the division is responsible for inspection and acceptance of new public improvements associated with land use cases.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> • Updated and enhanced all engineering forms and checklists and provided them on the City's website so that customers could access the information without traveling to the Civic Center. • Implemented a customer service survey for the review of Construction Documents. • Established monthly coordination meetings for all City field personnel to allow for cross department communication and more efficient provision of City services by all who represent the City in the field. • Completed a new contract for specialized Engineering review services. • Participated in several SEMSWA CIP projects, including the Little Dry Creek and Arapahoe Road crossing and Caley Bridge. • Worked with 7 home owners along Arapahoe Road on the relocation of their fences so that a wider and safer sidewalk could be constructed with the Arapahoe Road reconstruction project.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Participated in the meeting with the Glenn Oaks Townhomes HOA about traffic concerns and The Streets at SouthGlenn development. • Held the first Transportation Workshop for the public that provided information on how traffic impacts related to development are assessed. • Engineering staff attended trainings presented by American Public Works Association and Institution of Transportation Engineers that allowed staff to advance their professional skills and knowledge. • Provided project management for the 2009 Open Space on-street bicycle lane project.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Provided a review of perimeter/arterial fence replacement and maintenance options. • Completed the documents needed for the Johnson Moving and Storage Annexation. • Provided design and project management for the replacement of the traffic signal at Arapahoe and Vine Street for CURA and to enhance the look and access to The Streets at SouthGlenn.
	<p>Environment</p>	<ul style="list-style-type: none"> • Completed the Safe Routes to School project, which provided education to improve bicycle and pedestrian safety at 5 elementary schools. • Established a review of the operations of the Civic Center to determine if LEED ratings could be obtained for the operation of the building. • Updated the City Floodplain Management ordinance to ensure compliance with FEMA regulations and provide strong protection to the community. • Worked with 7 home owners along Arapahoe Road on the relocation of their fences so that a wider and safer sidewalk could be constructed with the Arapahoe Road reconstruction project.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Right-of-Way (ROW) Permits Issued	17	85	42	40
Average Number of Days to Issue ROW Permit	1	1	1	1
Number of Construction Drawings (CDs) Received	24	30	15	15



2010 Goals and Objectives:

	<p>City Services</p>	<ul style="list-style-type: none"> • Complete the City's Master Transportation Plan Phase 1. • Update and add to the Engineering Division's information on the City website so that it is user friendly. Add the 2009 Infrastructure Design and Construction Standards to the website. • Implement a 2nd customer service survey related to the Engineering Division. • Develop stronger working relationships with water and sanitary sewer provider districts in the City.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Provide project and construction management for the Civic Center Park. • Provide one Community workshop to provide information on the Engineering Division.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Complete the City's Master Transportation Plan Phase 1. • Provide support for annexation opportunities. • Implement mobile computerized inspection and reporting for the Engineering development inspection process to streamline the process and provide better information to our customers.
	<p>Environment</p>	<ul style="list-style-type: none"> • Assist in the implementation of measures to achieve LEED ratings for the operation of the Civic Center. • Complete the City's Master Transportation Plan Phase 1.



Overview: The Long Range Planning Division is responsible for maintaining, updating and implementing the City's Comprehensive Plan. This is done through the adoption of corridor plans, sub-area plans and other special projects. In addition, this Division is responsible for demographic information and maintaining the City's Geographic Information System (GIS).

2009 Accomplishments:

 <p>City Services</p>	<ul style="list-style-type: none"> • Completed the Southglenn Area Plan. • Developed strategy for next sub-area planning priorities in collaboration with the Land Use Committee. • Implemented customer service surveys during outreach events to gather public comments and improve delivery of services. • Maintained and enhanced sub-area planning information on the City's website, such that customers and citizens can obtain public information from home rather than travel to the Civic Center. • Facilitated numerous neighborhood meetings and open houses to afford residents and the business community opportunities to learn about and participate in sub-area and open space planning. • Provided coyote incident mapping to assist the City in delivery of community education and implement the City's Coyote Management Plan. • Provided support to the Licensing Division and Finance Department to develop an accurate address locator file to improve the efficiency of the City's sales tax collection and licensing functions. • Expanded the accessibility of GIS information to City personnel using ArcGIS publisher • Participated in the City's Land Development Code rewrite to ensure it implements local plans.
 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Assisted Public Works Department and Code Enforcement Division with establishment of Cartegraph information system to improve the delivery of City services. • Completed HOA mapping program to improve mapping, identification and contact information to assist in public information and improve delivery of City services. • Implemented a number of park and trail projects in partnership with park and recreation districts including Goodson Center renovations, Franklin Pool Spraypad, Piney Creek Hollow Park, Piney Creek Trail Signage Master Plan and Centennial Link Trail Master Plan. • Assisted the Land Development Code update process in developing regulations to achieve City goals related to energy conservation, alternative energy, water conservation and the natural environment. • Supported neighborhoods by providing residents with relevant and useful information about Long Range Planning services and attended six HOA/CenCON meetings and City Council District Meetings. • Completed the 2010 Open Space CIP Plan to establish priorities for park, open space and trail improvements through 2013.
 <p>Economic Health</p>	<ul style="list-style-type: none"> • Provided project support for annexations. • Continued foreclosure-tracking process to provide timely information on the housing market in Centennial. • Participated in all 2010 US Census activities to ensure Centennial will have an accurate decennial enumeration. • Implemented a demonstration home rehabilitation program in partnership with the Littleton Housing Authority to provide homeowners an additional resource to invest in their homes.



2009 Accomplishments (Cont.):



Environment

- Assisted with preparation of updates to the Land Development Code regarding environmental related regulations.
- Worked with the Open Space Advisory Board to identify open space acquisition opportunities.
- Identified funding opportunity for use of grant funds in partnership with the Littleton Housing Authority to provide energy efficiency improvements as part of home renovations.
- Participated on City's Green Team to identify steps to implement energy efficiency and environmentally friendly practices.
- Implemented connectivity elements of the City's park, Open Space, Trails and Recreation Master Plan.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Neighborhood Plans (NP)	1	1	1	1
Average Number of Participants at Neighborhood Planning Meetings	12	35	35	35
Percent of Neighborhood Planning Participants Satisfied with Neighborhood Planning Process	Unknown	0	80	85
Number of NP Presentations before P&Z Commission	4	4	4	4
Number of NP Presentations before City Council	3	4	3	4
Percent of Plans Completed within Budget	100%	100%	100%	100%

2010 Goals and Objectives:



City Services

- Initiate next sub-area planning priority. Potential sub-areas include the I-25 West Area and Arapahoe Road Corridor.
- Implement customer service surveys during outreach events to gather public comments and improve delivery of services.
- Continue implementing ArcGIS publisher and develop long term program to develop Arc Server application to expand the accessibility of GIS information to City personnel using the information.
- Continue with coyote incident mapping to assist the City in delivery of community education and implement Coyote Management Plan.
- Continue enhanced sub-area planning information on the City's website, such that customers and citizens can obtain public information from home rather than travel to the Civic Center.
- Facilitate neighborhood meetings and open houses to afford residents and the business community opportunities to learn about and participate in sub-area and open space planning.



2010 Goals and Objectives (Cont.):

 <p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none">• Continue implementing park and trail projects in partnership with park and recreation districts as indicated by the 2010 Open Space CIP.• Support neighborhoods by providing residents with relevant and useful information about Long Range Planning services and attend HOA/CenCON meetings and City Council District meetings, as requested.• Continue implementation of park, open space and trail projects as identified in the 2010 Open Space CIP and work with the Open Space Advisory Board to update and revise the CIP annually.• Implement the first phase of improvements to Civic Center park and pursue grants to match City funding.
 <p>Economic Health</p>	<ul style="list-style-type: none">• Develop city-wide strategy to promote revitalization and redevelopment of commercial centers.• Provide project support for annexations.• Continue foreclosure tracking process to provide timely information on the housing market in Centennial.• Continue to identify neighborhood revitalization opportunities and implement aging neighborhood strategies.
 <p>Environment</p>	<ul style="list-style-type: none">• Work with the Open Space Advisory Board to identify open space acquisition opportunities.• Continue to participate on City's Green Team to identify steps to implement energy efficiency and environmentally friendly practices.• Continue implementation of connectivity elements of the City's park, Open Space, Trails and Recreation Master Plan.



Overview: The Building Division is responsible for ensuring the life safety of all persons in the City of Centennial related to the construction of all commercial and residential structures, through enforcing compliance of the adopted International Codes. This is achieved by completing plans examination of submitted plans and conducting necessary inspections to assure compliance with all City of Centennial building codes and ordinances.

2009 Accomplishments:

	<ul style="list-style-type: none"> • Provide training to staff to advance professional skills and knowledge to improve delivery of service. • Maintain high level of productivity by meeting plan review times and inspection performance measures. • Implement customer service surveys (minimum of one type). • Over the counter plan review for small projects.
	<ul style="list-style-type: none"> • Support neighborhoods by providing residents with relevant and useful information about Building Services by attending at least two HOA, CenCON, or City Council District meetings, as required. • Participate in at least one City facilitated customer service workshop.
	<ul style="list-style-type: none"> • Ensure expenditures are within budget on a month-to-month basis. • Recommend at least one process or policy to improve efficiency and responsiveness.
	<ul style="list-style-type: none"> • Enhance customer access to Building Services via web interface, reducing need for customers to drive to the Civic Center. • Update and enhance building information (applications, handouts, fees and relevant information) provided on the City's website, such that customers and citizens obtain public information from home rather than travel to the Civic Center.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Inspections	9,564	13,187	16,000	15,000
Number of Failed Inspections	3,115	1,831	1,600	1,650
Total Number of Permits Issued	4,327	4,101	3,700	3,900
Valuation of Permits	\$135,765,755	\$182,010,531	\$120,000,000	\$130,000,000
Number of New Single-family Permits Issued	111	60	25	30
Number of Single-family COs	262	177	30	25
Number of Residential Addition/Remodel Permits Issued	516	452	325	450
Number of New Commercial Projects Permitted	21	27	25	35



Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Number of Commercial Addition/Remodel Permits Issued	205	207	200	205
Number of Plan Reviews Performed	952	982	950	1,000
Total Revenue (fees)	\$2,268,272	\$2,283,384	\$1,625,000	\$1,525,000

2010 Goals and Objectives:

 City Services	<ul style="list-style-type: none"> Review and update Building Codes to the latest 2009 International Building Codes. Provide training to staff to advance professional skills and knowledge to improve delivery of service. Maintain high level of productivity by meeting plan review times and inspection performance measures.
 Community Quality of Life / Citizen Engagement	<ul style="list-style-type: none"> Support neighborhoods by providing residents with relevant and useful information about Building Services by attending at least two HOA, CenCON, or City Council District meetings as required. Participate in at least two City facilitated customer service workshops.
 Economic Health	<ul style="list-style-type: none"> Ensure expenditures are within budget on a month-to-month basis. Recommend at least one process or policy to improve efficiency and responsiveness.
 Environment	<ul style="list-style-type: none"> Implement and promote electronic plan submittal to reduce energy and paper waste. Further enhance customer access to Building Services via web interface, reducing need for customers to travel to City Civic Center.



Overview: The Contractor Licensing Division is responsible for issuing contractor licenses to ensure contractors and subcontractors are insured and meet minimum qualifications to perform work within the City. The Division administers the City's Use Tax ordinance and collections related to land development, fence and sign permits, building permits and engineering permits. Lastly, it administers the City's transit shelter and bus bench program to ensure proper placement and maintenance of shelters throughout the City.

2009 Accomplishments:

	<p>City Services</p>	<ul style="list-style-type: none"> Consistently met or exceeded identified performance measures and revenues as documented in monthly activity reports to ensure accountability in the delivery of a contracted service. Licensed over 3,200 contractors to ensure that contractors who work within the City are licensed, properly insured and qualified to help protect residents and businesses from unqualified contractors. Implemented a customer service survey for contractor licensing. Assisted in the creation, release, and awarding of a Bus Bench Services RFP for an exclusive Bus Bench vendor in the City to improve the quality, design and maintenance of Bus Benches permitted within the City.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> Monitored 278 bus benches and 88 bus shelters to ensure that they are safe and well maintained for the convenience of our residents and workers. Assisted in the creation, release, and awarding of a Bus Bench Services RFP for an exclusive Bus Bench vendor in the City to improve the quality, design and maintenance of Bus Benches permitted within the City.
	<p>Economic Health</p>	<ul style="list-style-type: none"> Contributed to attractive streetscapes by monitoring bus stops to ensure all 366 bus shelters and benches in the City are maintained in excellent condition. Consistently met or exceeded identified performance measures and revenues as documented in monthly activity reports to ensure accountability in the delivery of a contracted service.
	<p>Environment</p>	<ul style="list-style-type: none"> Promoted the use of online licensing information and support to Centennial residents and contractors through downloadable licensing materials and access to an online licensing database; which has reduced a customers' need to drive to the Civic Center. Updated and enhanced contractor licensing information (applications, handouts, fees and relevant information) on the City's website, such that customers and citizens obtain public information from business or home rather than travel to the Civic Center.

Performance Measurements:	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Licenses Issued	3,190	3,572	3,300	3,450
License Fees Collected	\$234,960	\$255,610	\$238,000	\$245,000
Number of Customer Contacts by Phone	3,362	4,230	4,000	4,250
Number of Violations	4	1	6	0
Amount of supplemental use tax collected	\$43,936	\$0.00	\$0.00	\$0.00
Number of projects requiring use tax collection	0	0	0	0
Number of construction projects reviewed	15	0	0	0
Number of refund requests	3	0	0	0



Performance Measurements (Cont.):	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Amount approved/Average Amount	\$1,552	\$0.00	\$0.00	\$0.00
Number of Audits	0	0	0	0
Amount of revenue adjustment per audit/total	0	0	0	0
Number of Customer Contacts by Phone	114	0	0	0
Number of Use Tax Notices Sent	33	0	0	0
Number of Shelter Permits	95	94	86	86
Number of Bus Benches	359	342	248	0
Revenues	\$113,550.00	\$111,750	\$104,900	\$0.00
Number of inspections	2	2	2	2
Number of Complaints by type	2	4	4	0
Number of shelters/benches removed	18	0	38	0
Number of permit revocations due to violation	0	0	0	0

2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Ensure that all work within the City is performed by professional, qualified contractors to help protect residents and businesses from unqualified contractors. • Use responses to our customer service survey to improve our customer service. • Increase field presence to monitor that all contractors working in the City are licensed appropriately and in compliance with the City's Ordinance.
	<ul style="list-style-type: none"> • Participate in at least one City facilitated customer service workshop. • Ensure excellent condition of bus shelters and benches by performing semi-annual inspections. • Ensure transit shelters and benches are properly maintained contributing to attractive streetscapes throughout the City.
	<ul style="list-style-type: none"> • Ensure expenditures are within budget on a month-to-month basis.
	<ul style="list-style-type: none"> • Enhance access to City services on-line and increased customer convenience through potential on-line filing and payment in coordination with the Finance Department, thereby reducing customers' need to drive to the Civic Center.



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CENTENNIAL IS



*We are committed to
the conservation of
the environmental
beauty of our City
and promoting a
vibrant economy with
a sustainable future.*

SUSTAINABLE



CAPITAL IMPROVEMENT
PROGRAM

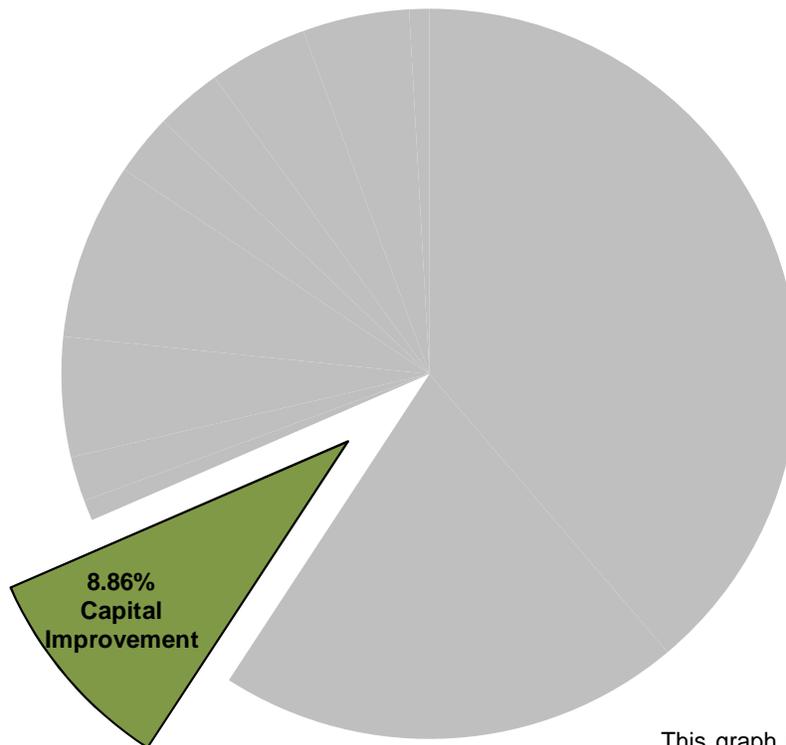




CAPITAL IMPROVEMENT FUND

The Capital Improvement Program (CIP), in conjunction with the Public Works Department, builds goals with direction originating from the strategies set forth in Our Voice. Our Vision. Centennial 2030 and by the CIP Committee.

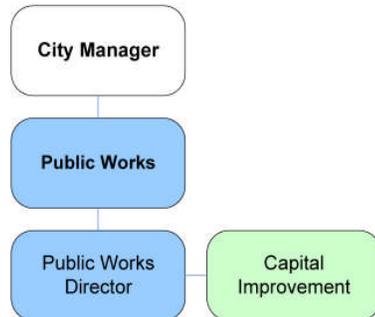
2010 Expenditures Capital Improvement



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Total Adopted Budget by Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	-	-	-	-	-	-
Other Services & Supplies	-	863,000	581,130	416,666	(446,334)	-51.7%
Capital Outlay	3,006,383	5,249,200	9,434,542	4,546,617	(702,583)	-13.4%
TOTAL	\$ 3,006,383	\$ 6,112,200	\$ 10,015,672	\$ 4,963,283	\$ (1,148,917)	-18.8%



Overview: The City of Centennial Capital Improvement Program (CIP) is a division of the Public Works Department that generally provides two primary functions for the efficient use of capital improvement funds.

1. Develop five-year and ten-year plans to meet the needs of new infrastructure and replacement of existing infrastructure which are funded through taxes, fees, special revenues and supplementary funding sources and to assist in the acquisition of supplemental funding. All projects within the first year of the five and ten year plans are included in the Capital Improvement Program Budget.
2. Provide direction, over-sight and quality assurance for the annual implementation of projects in the CIP plan.
3. Complete field evaluation and develop the annual pavement rehabilitation program to maintain the highest pavement condition within the limits of available funds and serving the most critical transportation needs for community.
4. Pursue and apply for supplemental funding through grants or partnerships.

The City of Centennial currently has far more capital needs than resources to fund them. More than 80 percent of the land within the City is currently developed, and much of the infrastructure has been in place for more than 25 years. Through proper assessment, and planning and development of a Capital Improvement Program, the most critical needs are identified and prioritized through an objective, open process.

Once the projects are underway, project over-site is important to assure best use of City funds, minimal impact to citizens, and maintenance of a clean and a safe work area.

2009 Accomplishments:



City Services

- Transportation Master Plan - Contracted with a consultant and began development of a citywide transportation master plan intended to efficiently guide transportation infrastructure funding decisions.
- Coordinate with adjacent jurisdictions - Supported Arapahoe County, the City of Littleton and Douglas County on applications for American Recovery and Reinvestment Act funding through the Denver Regional Council of Governments.
- Local contractors - Awarded 2009 paving contract to local Denver company after competitive bidding
- Coordinate with CDOT and Local jurisdictions - Coordinated with CDOT on ARRA funded project for overlay of University Boulevard between County Line Road and Arapahoe Road. Teamed with the City of Littleton to provide improvements to Broadway Street on the border of the two cities.
- Joined with Douglas County and Littleton to complete design for improvements to County Line Road between University Blvd. and Broadway in compliance with federal standards to have "shovel ready" for ARRA funding opportunities.



2009 Accomplishments (Cont.):

	<p>City Services</p>	<ul style="list-style-type: none"> • Completed construction of improvements to Arapahoe Road between Colorado Boulevard and Holly Street within budget. • Completed citywide pavement condition evaluation and developed 2009 and 2010 paving plan based on the pavement condition. Program includes less expensive surface treatment to extend pavement life and reduce maintenance. • Through SEMSWA, began construction of Caley Bridge over Piney Creek with low maintenance concrete structure. • With Douglas County, completed construction of improvements to County Line Road between Colorado Boulevard and University Boulevard. • With SEMSWA, completed construction of the Little Dry Creek crossing under Arapahoe Road, including resurfacing at crossing. • Completed evaluation of all minor structures (less than 20' span) in the City. • Completed 2009 pavement rehabilitation and surface treatment program within budget • Coordinated with CDOT and provided local oversight for improvements to University between County Line Road and Arapahoe Road and at the Arapahoe Road and University intersection.
	<p>Community Quality of Life / Citizen Engagement</p>	<ul style="list-style-type: none"> • Improved citizen communication on Capital Projects including weekly website updates, advance neighborhood notification through fliers and letters, project hot-lines and neighborhood meetings. • Began new ranking process for annual roadway rehabilitation programs which provided points for citizen requests for street improvements. • Established program to allow citizens to have their driveway approaches improved by City annual concrete replacement program at a reduced cost.
	<p>Economic Health</p>	<ul style="list-style-type: none"> • Completed all CIP projects within established budgets. • Applied for and obtained Grant funding for 80 percent of costs for new infill sidewalks to be constructed in 2010. • Solicited proposals and selected consultant for Transportation Master Plan to provide comprehensive information for development of future CIP program. • Bid annual pavement rehabilitation program early to take advantage of good pricing. • Bid for alternative levels to assure compliance within budget.
	<p>Environment</p>	<ul style="list-style-type: none"> • Evaluated use of asphalt recycling for future pavement program. • Evaluated fuel savings for signal vs. roundabout alternative for Peoria and Peakview intersection. • Required roadway rehabilitation contractors to obtain GESC permits through SEMSWA.

Performance Measurements:

Pavement Rehabilitation and Surface Treatment Program	2007 Actual	2008 Actual	2009 Estimated	2010 Projected
Centerline Street Miles Reconstructed	1.7	1.7	1.0	3.0
Centerline Street Miles Mill & Overlay	11.2	16.3	7.0	9.0
Centerline Street Miles Surface Treated	0.0	26.5	18.0	22.0



2010 Goals and Objectives:

	<ul style="list-style-type: none"> • Ensure an adequate level of improvements to infrastructure by maintaining a pavement condition index of at least 70 (1-100 rating) through the effective use of various roadway treatments. • Complete first phase of transportation master plan to establish goals and priorities for future CIP planning. • Continue to develop and monitor formal performance measures and dates for CIP.
	<ul style="list-style-type: none"> • Citizen engagement - Respond to citizen concerns and requests related to ongoing or proposed CIP projects within two business days. • Citizen engagement - develop and distribute maps of proposed 2010 pavement rehabilitation program and present at District meetings between February and April - send letters to all affected residents by May 15. • Economy - set aside a portion of the 2010 street rehabilitation program for business districts.
	<ul style="list-style-type: none"> • Continue to submit appropriate and eligible projects for ARRA roadway , enhancement or Energy Efficiency grants and other available grants. • Monitor pricing and bid or negotiate new work early to take advantage of favorable pricing market conditions. • Complete all CIP projects within established budgets.
	<ul style="list-style-type: none"> • Develop test program for use of pavement recycling as part of 2010 program. • Specify use of "green" materials including green concrete for 2010 concrete program.



2010 Capital Improvement Program

The City has a significant financial investment in streets, public facilities, and other capital projects. In past years, the City Council voiced a firm commitment to, and investment in, the City's capital projects.

Costs for capital projects are estimated based on present value and funding sources are identified for each project. Routine operating and maintenance costs not adding to the value or useful life of a particular capital asset are not included in the Capital Improvement Program Fund, as these are considered operating expenditures which are accounted for, and reported in, the General Fund.

The Capital Improvement Program Fund is funded primarily by transfers from the General Fund and grant funds. Funding sources for the grants include the Department of Housing and Urban Development's Community Development Block Grants (CDBG), the Governor's Energy Office's Energy Efficiency and Conservation Block Grant (EECBG), and the Denver Regional Council of Government's 2009 Miscellaneous Equipment Purchase Program and Intelligent Transportation System Pool.

Many of these grants are funded at the 100% level and require no local match, though a few of them do have local match requirements. A total of \$50,000 has been included in the 2010 Nondepartmental budget matches for potential grant opportunities. Grant revenues identified in the Capital Improvement Fund total \$1,236,853. The following section describes the grant funds anticipated for 2010.

Energy Efficiency and Conservation Block Grant – US Department of Energy

Civic Center Solar Panels Project – Project will install solar panels on the roof of the Civic Center that can produce around 27,000 kwh annually. **Grant funding totals \$121,302**

Signal System Master Project – Project will purchase and install a new traffic signal central/master system to replace the existing closed-loop signal system. A central system will provide once-per-second communications to traffic signals, which will allow system operators to remotely monitor signal status and implement timing changes. **Grant funding totals \$254,631**

LED Traffic Lights Project – Project will purchase and install approximately 1776 LED traffic and pedestrian indications at signals to replace existing incandescent bulbs. **Grant funding totals \$180,132**

Solar School Zone Beacons Project – Project will purchase and install solar panels and LED traffic indications at all school zone beacons to eliminate the City's reliance on Xcel Energy and/or IREA power. **Grant funding totals \$96,349**

Miscellaneous Equipment Purchase Program Grant – DRCOG

Dry Creek Road Signal Communication Project – Project will purchase and install communication equipment for six (6) traffic signals on Dry Creek Road from Eudora to Clarkson, which will allow remote access to the signals. **Grant funding totals \$40,215 (requires \$50,000 City match)**

Intelligent Transportation System Pool Grant – DRCOG

Roadway Weather Information System Project – Project will purchase and install four (4) weather stations at strategic locations in the City, which will provide real-time weather information to field crews, particularly during snow and ice events. **Grant funding totals \$96,000 (requires \$24,000 City match)**

Federal Transit Authority New Freedom Accessibility Grant – DRCOG

Yosemite Street sidewalk to Xanthia Project – Project includes environmental clearances and construction



for a new infill sidewalk along the west side of Yosemite Street from Xanthia to an existing sidewalk north of Xanthia for access to the Dry Creek light rail station. **Grant funding totals \$22,680 (requires \$5,670 City match)**

Broadway bridge improvements over Highline Canal Project – Project includes environmental clearances and construction for widening of the existing bridge to improve the pedestrian crossing of the Highline Canal on the east side of Broadway Street south of Arapahoe Road. **Grant funding totals \$88,000 (requires \$42,000 City match)**

Arapahoe Road sidewalk Homestead to Holly Project - Project includes environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Road from an existing bus stop across from Homestead Parkway to Holly Street. **Grant funding totals \$24,000 (requires \$6,000 City match)**

Easter Avenue sidewalk University Boulevard to Race Street Project – Project includes environmental clearances and construction of a new infill sidewalk along the south side of Easter Avenue between University Boulevard and Race Street for access to two existing bus stops. **Grant funding totals \$38,400 (requires \$9,600 City match)**

Arapahoe Road sidewalk Euclid to Big Dry Creek Project – Project includes environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Road from west of Euclid Street to the existing sidewalk just east of the Big Dry Creek bridge for access to the exiting bus west of S. Clayton Street. **Grant funding totals \$28,440 (requires \$28,560 City match)**

Community Development Block Grant

Vista Verde Neighborhood Improvements – Project will provide various capital improvements to the Vista Verde Neighborhood. Improvements include slurry seal and sidewalk reconstruction. **Grant funding totals \$246,704 (includes two rounds of CDBG funding 2009 entitlement of \$173,300.00 and stimulus money of \$73,404.00)**

A separate summary for each project included in the 2010 budget is included on the following pages. Each project summary includes information pertaining to the project including other funding sources and operational and maintenance costs. The incremental cost of operating and maintaining of new capital assets is noted on individual project sheets, if applicable. The City contracts many maintenance like services and is unable to determine the per project maintenance cost due to the lump sum nature of the contract. Additionally, the City partners with recreation districts for many of the parks, open space and trails projects; in these cases the City is not responsible for the operating and maintenance costs of the asset.



2010-2014 Capital Improvement Program

Project Name: Street Rehabilitation and Concrete Program

Project Type: Paving and concrete rehabilitation

First Shown in CIP: 2009

District: All

Project Summary: Paving and concrete rehabilitation on streets that meet criteria.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
CM and Testing:	\$ -	\$ 143,000	\$ 143,000	\$ 198,750	\$ 214,500	\$ 250,250	\$ 949,500
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	2,199,334	2,200,000	2,750,000	3,300,000	3,850,000	14,299,334
Subtotal	\$ -	\$ 2,342,334	\$ 2,343,000	\$ 2,948,750	\$ 3,514,500	\$ 4,100,250	\$ 15,248,834
Funds from other Sources:						\$ -	\$ -

Funding: \$ - \$ 2,342,334 \$ 2,343,000 \$ 2,948,750 \$ 3,514,500 \$ 4,100,250 \$ 15,248,834
City total portion

Total CM & Testing Costs:	\$ 949,500
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 14,299,334
Total City Project Costs:	\$ 15,248,834
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Surface Treatment Program

Project Type: Slurry and chip seal

First Show n in CIP: 2009

District: All

Project Summary: Work generally consist of slurry seal or chipseal treatment.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
CM and Testing:	\$ -	\$ 30,000	\$ 25,000	\$ 20,000	\$ 15,000	\$ 15,000	\$ 105,000
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	600,000	500,000	400,000	300,000	300,000	2,100,000
Subtotal	\$ -	\$ 630,000	\$ 525,000	\$ 420,000	\$ 315,000	\$ 315,000	\$ 2,205,000
Funds from other Sources:						\$ -	-

Funding: \$ - \$ 630,000 \$ 525,000 \$ 420,000 \$ 315,000 \$ 315,000 \$ 2,205,000
City total portion

Total CM & Testing Costs:	\$ 105,000
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 2,100,000
Total City Project Costs:	\$ 2,205,000
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Arapahoe Road (Holly - Homestead)

Project Type: Sidewalk

First Show n in CIP: 2007

District: 2

Project Summary: New sidewalk on north side of Arapahoe Road from Holly Street to north of Homestead Parkway.

Goals Met: Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Environmental:	\$ -	\$ 1,250	\$ -	\$ -	\$ -	\$ -	1,250
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	28,750	-	-	-	-	28,750
Subtotal	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000
Funds from other Sources:							
DRCOG	\$ -	\$ 24,000	\$ -	\$ -	\$ -	\$ -	24,000
						\$ -	-
Funding:	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	6,000

City total portion

Total Environmental Costs:	\$ 1,250
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 28,750
Total City Project Costs:	\$ 6,000
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Arapahoe Road (Euclid to Big Dry Creek)

Project Type: Sidewalk

First Shown in CIP: 2007

District: 2

Project Summary: New sidewalk on north side of Arapahoe Road east of University Avenue to existing sidewalk.

Goals Met: Quality of Life, Economic Health, Environment

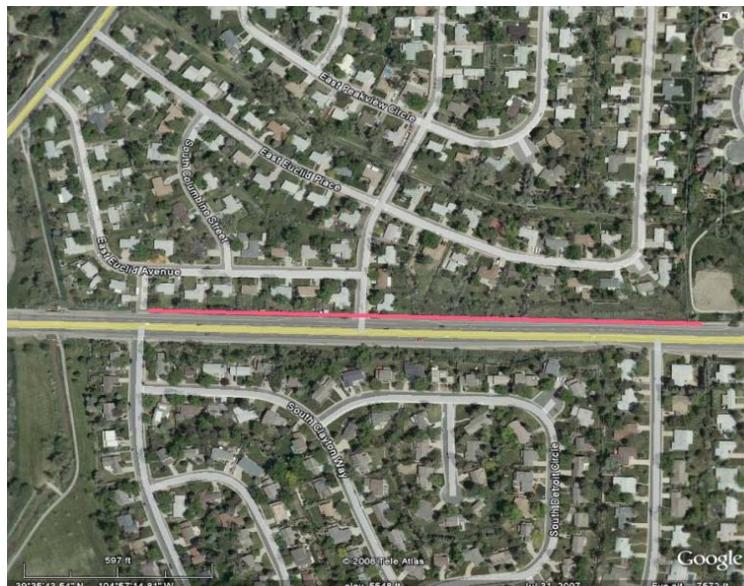
ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Environmental	\$ -	\$ 1,250	\$ -	\$ -	\$ -	\$ -	1,250
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	56,150	-	-	-	-	56,150
Subtotal	\$ -	\$ 57,400	\$ -	\$ -	\$ -	\$ -	57,400
Funds from other Sources:							
DRCOG	\$ -	\$ 28,440	\$ -	\$ -	\$ -	\$ -	28,440
Funding:	\$ -	\$ 28,960	\$ -	\$ -	\$ -	\$ -	28,960

City total portion

Total Environmental Costs:	\$ 1,250
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 56,150
Total City Project Costs:	\$ 28,960
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: **Broadway Bridge Improvements - Highline Canal**

Project Type: Major Structure

First Shown in CIP: 2008

District: 1

Project Summary: Intersection of Highline Canal and South Broadway just north of Costilla Avenue.
Widen pedestrian crossing

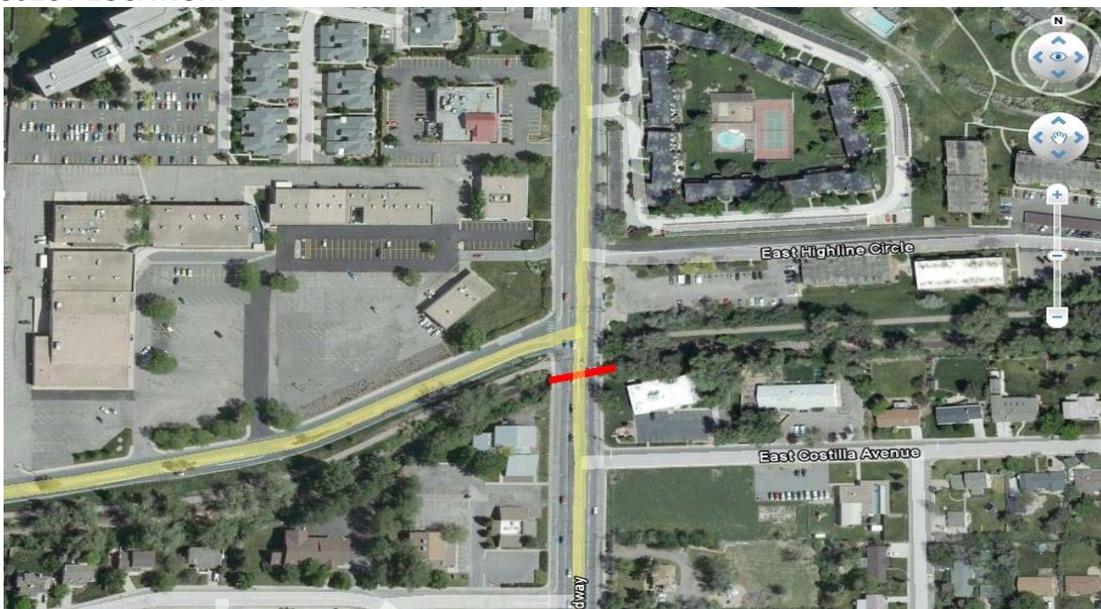
Goals Met: City Services, Quality of Life

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Env. & Design:	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	100,000	-	-	-	-	100,000
Subtotal	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	130,000
Funds from other Sources:							
DRCOG	\$ -	\$ 88,000	\$ -	\$ -	\$ -	\$ -	88,000
						\$ -	-
Funding:	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	42,000
City total portion							

Total Env. & Design Costs:	\$ 30,000
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 100,000
Total City Project Costs:	\$ 42,000
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Civic Center Solar Panels

Project Type: Solar Panels

First Shown in CIP: 2009

District: 4

Project Summary: Installation of solar panels on the Civic Center building to save energy

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

		Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:		-	-	-	-	-	-	-
Construction:		-	121,302	-	-	-	-	121,302
Subtotal		\$ -	\$ 121,302	\$ -	\$ -	\$ -	\$ -	121,302
Funds from other Sources:	EECBG	\$ -	\$ 121,302	\$ -	\$ -	\$ -	\$ -	121,302
							\$ -	-
Funding:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
City total portion								

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 121,302
Total City Project Costs:	\$ -
ANNUAL O & M COSTS:	\$ -

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: E. Dry Creek Road & S. Eudora Street Traffic Signal

Project Type: Traffic Signal

First Shown in CIP: 2007

District: 2 & 3

Project Summary: Fully signalized intersection at East Dry Creek Road and South Eudora Street to enhance service.

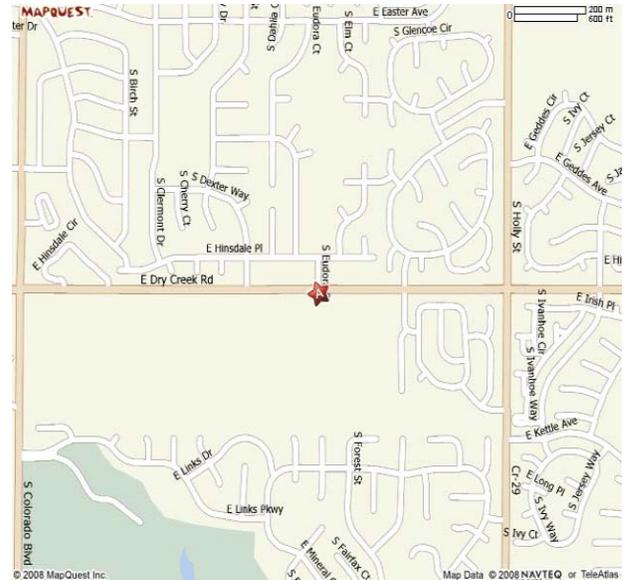
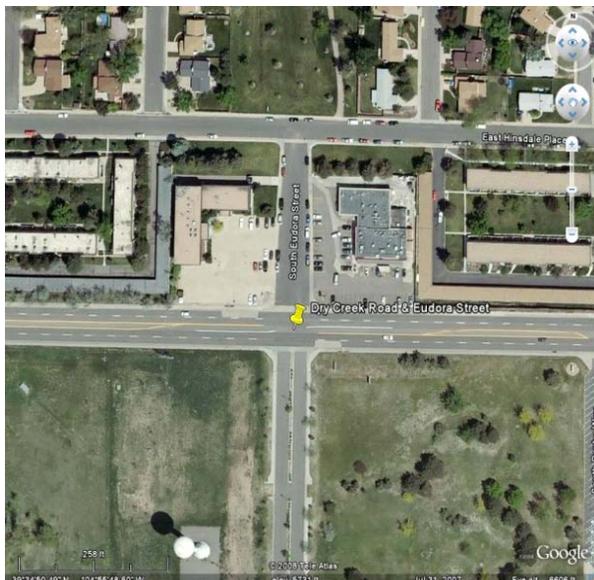
Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	230,000	-	-	-	-	230,000
Subtotal	\$ -	\$ 245,000	\$ -	\$ -	\$ -	\$ -	\$ 245,000
Funds from other Sources:							
Developer (84%)	\$ -	\$ 205,800	\$ -	\$ -	\$ -	\$ -	\$ 205,800
						\$ -	\$ -
Funding:	\$ -	\$ 39,200	\$ -	\$ -	\$ -	\$ -	\$ 39,200
City total portion							

Total Design Costs:	\$ 15,000
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 230,000
Total City Project Costs:	\$ 39,200
ANNUAL O & M COSTS:	Signal Maintenance Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Easter Avenue (S Race St - S University Blvd)

Project Type: Sidewalk

First Shown in CIP: 2010

District: 1

Project Summary: New sidewalk on south side of Easter Avenue between S Race Street and S University Boulevard.

Goals Met: Quality of Life, Environment, Economic Health

ESTIMATED FUNDING SCHEDULE:

		Prior Funding	2010	2011	2012	2013	2014	TOTAL
Environmental:		\$ -	\$ 1,250	\$ -	\$ -	\$ -	\$ -	1,250
Land Acquisition:		-	-	-	-	-	-	-
Construction:		-	46,750	-	-	-	-	46,750
Subtotal		\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ -	48,000
Funds from other Sources:	DRCOG	\$ -	\$ 38,400	\$ -	\$ -	\$ -	\$ -	38,400
							\$ -	-
Funding:		\$ -	\$ 9,600	\$ -	\$ -	\$ -	\$ -	9,600
City total portion								

Total Environmental Costs:	\$ 1,250
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 46,750
Total City Project Costs:	\$ 9,600
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: LED Lights

Project Type: Traffic Signal

First Shown in CIP: 2010

District: All

Project Summary: Replacement of signal lighting with more efficient LED lighting. 100% grant funded through Energy Efficiency and Conservation Block Grant.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	180,132	-	-	-	-	180,132
Subtotal	\$ -	\$ 180,132	\$ -	\$ -	\$ -	\$ -	180,132
Funds from other Sources:							
EECBG	\$ -	\$ 180,132	\$ -	\$ -	\$ -	\$ -	180,132
						\$ -	-
Funding:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
City total portion							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 180,132
Total City Project Costs:	\$ -
ANNUAL O & M COSTS:	Signal Maintenance Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Master Signals

Project Type: Traffic Signals

First Shown in CIP: 2010

District: All

Project Summary: Allows communication with intersections once per second to assess traffic conditions at each intersection. And provide better traffic flow.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	254,631	-	-	-	-	254,631
Subtotal	\$ -	\$ 254,631	\$ -	\$ -	\$ -	\$ -	254,631
Funds from other Sources:							
EECBG	\$ -	\$ 254,631	\$ -	\$ -	\$ -	\$ -	254,631
						\$ -	-
Funding:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<i>City total portion</i>							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 254,631
Total City Project Costs:	\$ -
ANNUAL O & M COSTS:	\$ 3,000

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: School Zone Flashers

Project Type: Solar panels

First Shown in CIP: 2010

District: All

Project Summary: Eleven school district locations will receive solar-powered assemblies and four locations will require only a solar panel and LED indicators.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	96,349	-	-	-	-	96,349
Subtotal	\$ -	\$ 96,349	\$ -	\$ -	\$ -	\$ -	96,349
Funds from other Sources:							
EECBG	\$ -	\$ 96,349	\$ -	\$ -	\$ -	\$ -	96,349
						\$ -	-
Funding:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<i>City total portion</i>							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 96,349
Total City Project Costs:	\$ -
ANNUAL O & M COSTS:	\$ 2,750

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Signal Communication Improvements
Project Type: Traffic Signal **First Shown in CIP:** 2009 **District:** All

Project Summary: Improvements to signal communications. Currently, delays and inefficiencies occur as a result in lack of communication between signals.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	90,215	-	-	-	-	90,215
Subtotal	\$ -	\$ 90,215	\$ -	\$ -	\$ -	\$ -	90,215
Funds from other Sources:	DRCOG	\$ -	\$ 40,215	\$ -	\$ -	\$ -	40,215
						\$ -	-
Funding:	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	50,000
City total portion							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 90,215
Total City Project Costs:	\$ 50,000
ANNUAL O & M COSTS:	\$ 4,000

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Weather Stations

Project Type: Weather Stations

First Shown in CIP: 2010

District: TBD

Project Summary: Installation of two weather stations in Centennial to assist with distribution of snow plowing resources and other maintenance functions.

Goals Met: City Services, Quality of Life, Environment

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	150,000	-	-	-	-	150,000
Subtotal	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	150,000
Funds from other Sources:							
DRCOG	\$ -	\$ 96,000	\$ -	\$ -	\$ -	\$ -	96,000
						\$ -	-
Funding:	\$ -	\$ 54,000	\$ -	\$ -	\$ -	\$ -	54,000

City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 150,000
Total City Project Costs:	\$ 54,000
ANNUAL O & M COSTS:	\$ 1,000

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Yosemite Street Sidewalk (Xanthia - Bus stop)

Project Type: Sidewalk

First Shown in CIP: 2007

District: 3

Project Summary: New sidewalk on west side of Yosemite Street connecting Xanthia Street to existing sidewalk at bus stop location. There are currently no alternative routes here.

Goals Met: Quality of Life, Economic Health, Environment

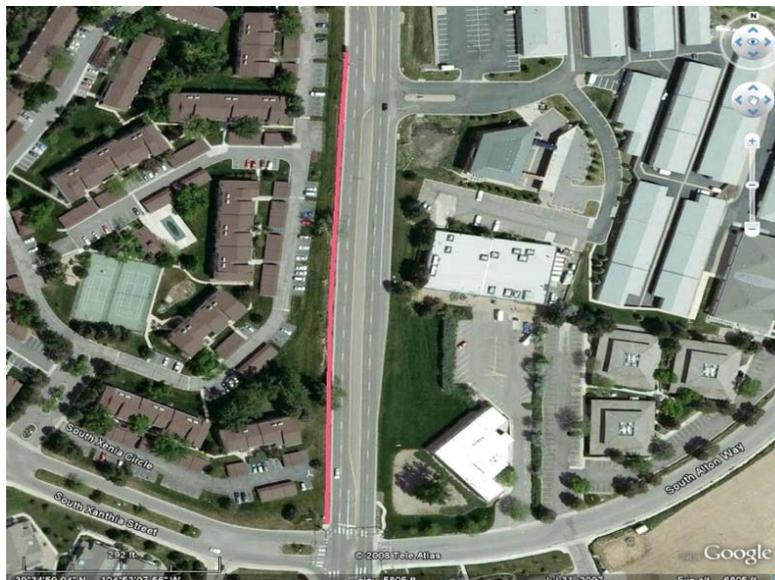
ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Environmental	\$ -	\$ 1,250	\$ -	\$ -	\$ -	\$ -	1,250
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	27,100	-	-	-	-	27,100
Subtotal	\$ -	\$ 28,350	\$ -	\$ -	\$ -	\$ -	28,350
Funds from other Sources:							
DRCOG	\$ -	\$ 22,680	\$ -	\$ -	\$ -	\$ -	22,680
						\$ -	-
Funding:	\$ -	\$ 5,670	\$ -	\$ -	\$ -	\$ -	5,670

City total portion

Total Environmental Costs:	\$ 1,250
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 27,100
Total City Project Costs:	\$ 5,670
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:

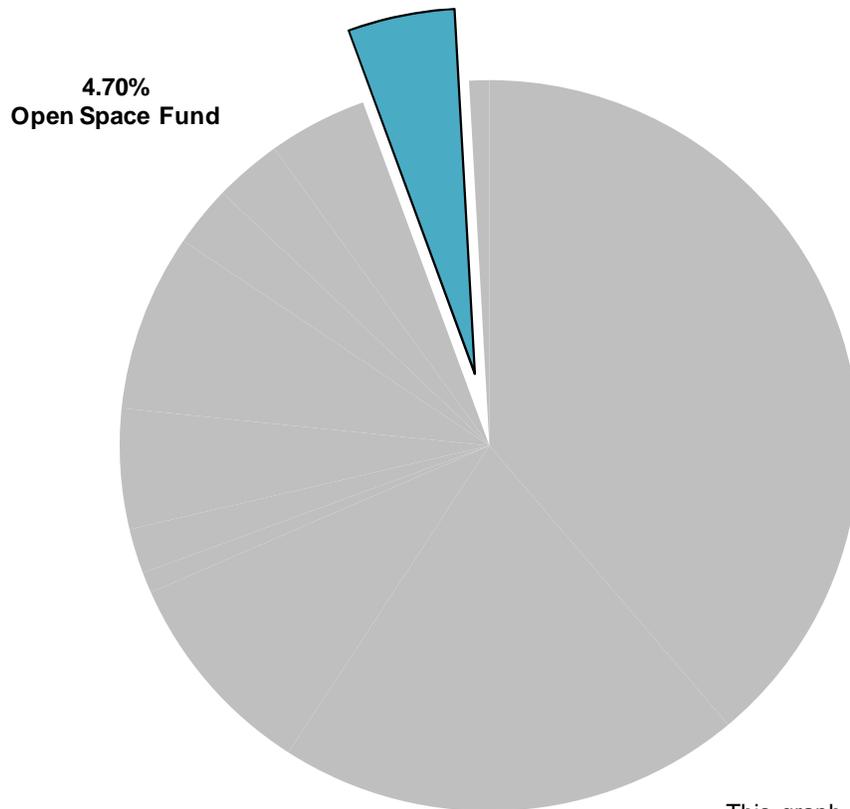




OPEN SPACE FUND

In 2003, voters approved a county-wide ¼ cent sales tax to pay for the preservation of open space in Arapahoe County. Collection of the sales tax began January 1, 2004 and is set to expire December 31, 2013. Fifty percent (50%) of the collected funds are given to municipalities on the basis of population. Funds may be used to acquire open space or park land and make improvements to parks and trails. Ten percent (10%) of the funds may be used to maintain open space.

2010 Expenditures Open Space Fund



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Open Space Fund Budget Summary by Budget Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	-	-	-	-	-	-
Other Services & Supplies	-	-	-	-	-	-
Capital Outlay	2,655,864	3,090,400	3,090,400	1,222,333	(1,868,067)	-60.4%
TOTAL	\$ 2,655,864	\$ 3,090,400	\$ 3,090,400	\$ 1,222,333	\$ (1,868,067)	-60.4%



Open Space Program Accomplishments During 2009

2010 CIP Adopted: The Open Space Advisory Board adopted a comprehensive 2010 Capital Improvement Program (CIP) to implement the City's Parks, Open Space, Trail and Recreation Master Plan (Master Plan). The program schedules funding priorities for use of Arapahoe County Open space Funds and Conservation Trust Funds through 2013. The CIP program will be used to guide funding decisions and advance partnership and grant opportunities for the City's park, trail and open space system.

Goodson Recreation Center: Funds were contributed to a broad range of facility renovations ranging from basic repairs to the building, re-flooring of courts and gyms and upgrades to pool locker rooms. This facility serves a large portion of the City's western population. The need to sustain and upgrade this facility is identified as a priority by the City's Master Plan.

Franklin Pool Spray Pad: This project included the addition of a spray park amenity to the existing community pool facility. The existing pool serves a large portion of the City's western population. The enhancement provided an identifiable City contribution to a facility with good visibility.

Link Trail Master Plan: A master plan was completed for this multi-use trail that will link western Centennial neighborhoods to the regional trail network. The trail corridor will run between S. University Blvd. and S. Holly Street along a power line easement, the Caley St. right-of-way and existing trails. The project will serve a large portion of the City's western population, provide high visibility as the first City-named trail and build through a strong partnership with the South Suburban Park Foundation which will strengthen grant opportunities for future funding. Construction of the first phase of trail improvements will be undertaken in 2010.

Piney Creek Hollow Park: This project was undertaken in cooperation with the Arapahoe Park and Recreation District (APRD) and was the final phase of improvements to this 50-acre community park. Piney Creek Hollow Park is located on the east side of the City in District 4, off S. Tower Road along Piney Creek. The project included the construction of a new multi-use sports field with landscaping and a shelter in the park. This project ranks high in priority because the City's Master Plan emphasizes the need for sports fields, especially in the eastern part of the City. The partnership with APRD also meets an important Master Plan criterion. This park, which is owned by the East Cherry Creek Valley Water and Sanitation District, was annexed together with land owned by APRD into Centennial during 2009.

Piney Creek Trail Signage Master Plan: A master plan for trail signage was completed for the Piney Creek Trail. The Piney Creek Trail is the major east/west trail serving eastern Centennial. It extends from Cherry Creek State Park eastward to a future connection with the E-470 Regional Trail. Trail signage is intended to improve way-finding, educate the public, improve safety and increase public awareness of Centennial's contribution to park, trail and open space improvements. The construction and installation of signs is anticipated to start in late 2009 and 2010.

Civic Center Park Master Plan: A park Master Plan for Civic Center Park was completed through a private contract. The park will be located on 11 acres of land acquired during 2008 with Open Space funds as part of the City's Civic Center. This plan will serve as the basis of improvements to this park facility over the next several years. The master plan calls for the public gathering places, a destination play area, internal loop trail and other features to take advantage of the site's unique views of the front range and potential access to the Lone Tree Creek.

City-Wide Bicycle Lanes: Preliminary engineering work was completed to begin implementation of a system of bike lane improvements to improve access to the City's trail, park and open space system. Improving connectivity was a central recommendation of the City's Master Plan. Targeted streets include Caley Avenue to complete a future connection between the east and west sides of the City. Easter Avenue and a linkage between the Piney Creek and Toll Gate Creek trails are also priorities.



Open Space Program Goals For 2010

Trails and Bike Lanes

- Centennial Link Trail: This project will include the first phase of construction of a multi-use trail linking western Centennial neighborhoods to the regional trail network. The trail corridor will run between South Holly Street and South University Blvd. along a powerline easement, the Caley Street right-of-way and existing trails. The project will be the first City-named trail and will be undertaken in partnership with the Suburban Park Foundation, which should strengthen grant opportunities.
- Lone Tree Creek Trail: This future trail would provide a linkage between the City's 11-acre open space and Cherry Creek State Park. The first phase of the project will include negotiation to secure trail right-of-way.
- Piney Creek Trail: The Piney Creek Trail is the major east/west trail serving eastern Centennial. It extends from Cherry Creek State Park eastward to a future connection with the E-470 Regional Trail. The project scope, which would be undertaken in cooperation with APRD, includes:
 - Negotiation of right-of-way and paving a final 1,000 foot long missing segment of the trail together with 30 foot long boardwalk over small wet area through Cherry Creek School District and HOA land to connect to an existing portion of the trail;
 - Replacement of several substandard bridge crossings near Parker Road; and
 - A signage program to improve way-finding, public education, City identification and safety.
- City-wide Trail Signage: This project includes upgrades to trail signage City-wide. The City's Master Plan places a strong emphasis on the need for trail signage and better identification of the City. Many trails do not have good directional or safety information and the City is not identified on any of the trails.
- City-wide Bike Lanes: This project calls for a city-wide system of bike lanes to accomplish a central goal of the City's Master Plan to improve connectivity between neighborhoods and the City's park, trail and open space system. Improvements will include painting of bike lane markings, signage and possibly minor road improvements to accommodate bike lanes and pathways throughout the City. Priorities include Easter Avenue, Caley Avenue and a link between Piney Creek and Toll Gate Creek trails.

Cherry Creek Open Space Improvements

Acquisition of an 80-acre open space along Cherry Creek Trail south of Bronco's Parkway is being pursued by the Parker Jordan Metro-district. The City's contribution would be used to fund trail and open space improvements. This project would allow completion of one of the final missing gaps in the Cherry Creek regional trail by completing access to the southern section of the trail which extends into Douglas County. Improvements would include construction of the trail and associated signage, trail and open space improvements.

Civic Center Park/Open Space Improvements

This project includes improvements to 11 acres of open space/park land included with the 2008 purchase of the City Civic Center. The need for a central open space to provide a gathering place for Centennial residents is identified as a priority in the Master Plan. During 2010, the first phase of park improvements could be constructed as called for by the park master plan completed during 2009.

SSPRD Neighborhood Parks

The City will continue its partnership with SSPRD to undertake a number of neighborhood park improvements including a wide variety of upgrades and major renovations to existing facilities. Parks include deKovenend Park, Arapahoe Park, Holly Pool and Tennis Center, Abbott Park and Otero Tennis Courts.

APRD Tree Planting

The City will partner with APRD to assist them in funding their on-going program to plant and restore trees within its parks and open spaces.



2010-2014 Capital Improvement Program

Project Name: Abbott Park Improvements
Project Type: Improvement **Year First Shown in CIP:** 2010 **District:** 1

Project Summary: New shelter and dugout roofs on ballfield

ESTIMATED FUNDING SCHEDULE:

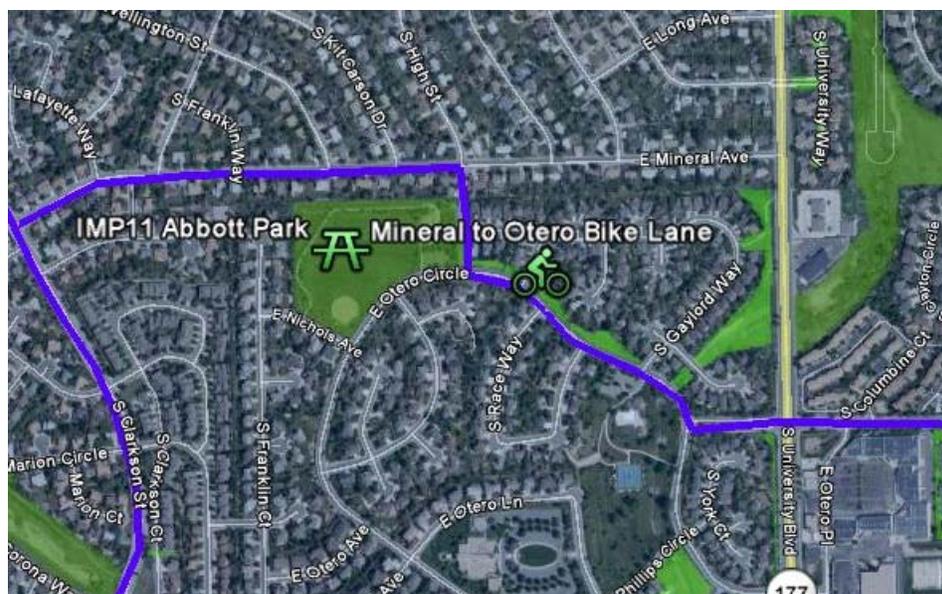
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	116,666	116,666	116,666	-	-	349,998
Subtotal	\$ -	\$ 116,666	\$ 116,666	\$ 116,666	\$ -	\$ -	349,998

Funds from other Sources:	SSPRD	2010	2011	2012	2013	2014	TOTAL
		\$ -	\$ 58,333	\$ 58,333	\$ 58,333	\$ -	\$ -
							\$0

Funding: \$ - \$ 58,333 \$ 58,333 \$ 58,333 \$ - \$ - \$ 174,999
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 349,998
Total City Project Costs:	\$ 174,999
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Arapahoe Park Improvements

Project Type: Park and Trail

Year First Shown in CIP: 2010

District: 1

Project Summary: Replace mulch, toilet, shelter, improve ballfields, repair/replace tennis courts.

ESTIMATED FUNDING SCHEDULE:

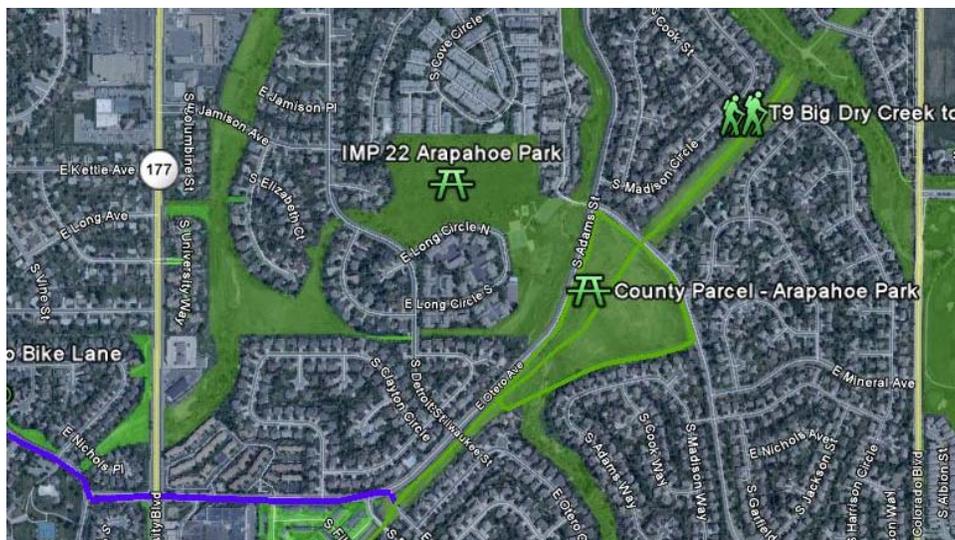
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	225,000	225,000	225,000	-	-	675,000
Subtotal	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	675,000

Funds from other Sources:	SSPRD	2010	2011	2012	2013	2014	TOTAL
		\$ -	\$ 112,500	\$ 112,500	\$ 112,500	\$ -	\$ 337,500

Funding: \$ - \$ 112,500 \$ 112,500 \$ 112,500 \$ - \$ - \$ 337,500
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 675,000
Total City Project Costs:	\$ 337,500
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Centennial Link Trail
Project Type: Parks & Trails **Year First Shown in CIP:** 2009 **District:** 2

Project Summary: Create a multi-use trail linking Centennial neighborhoods to the regional trail network. Corridor will run between S. Holly Street and S. University Blvd. along powerline easement, Caley St. and existing trails.

ESTIMATED FUNDING SCHEDULE:

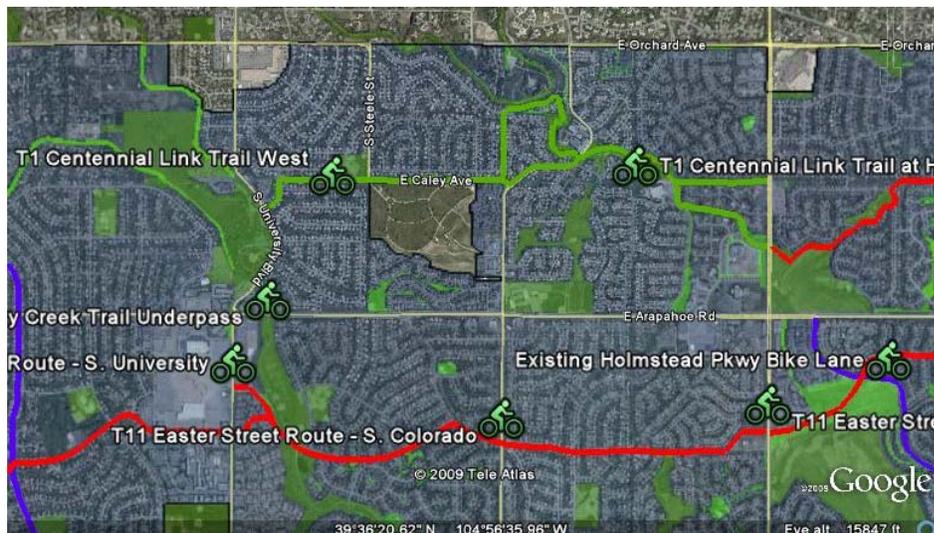
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Land Acquisition:	-	-	-	-	-	-	-
Construction:	750,000	200,000	200,000	-	-	-	1,150,000
Subtotal	\$ 910,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	1,310,000

Funds from other Sources:	Arap. Co. Open Space		
		Anticipate GOCO and Arapahoe County Open Space grant applications	\$ -
	GOCO		\$ -

Funding: \$ 910,000 \$ 200,000 \$ 200,000 \$ - \$ - \$ - \$ 1,310,000
City total portion

Total Design Costs:	\$ 160,000
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 1,150,000
Total City Project Costs:	\$ 1,310,000
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Cherry Creek Trail and Open Space Improvements
Project Type: Parks and Trails **Year First Shown in CIP:** 2010 **District:** 3

Project Summary: Acquisition of 80-acre "Fettlers" property. Acquisition would be done by Arapahoe Cty and Parker Jordan Metro District. City will contribute to trail and open space improvements.

ESTIMATED FUNDING SCHEDULE:

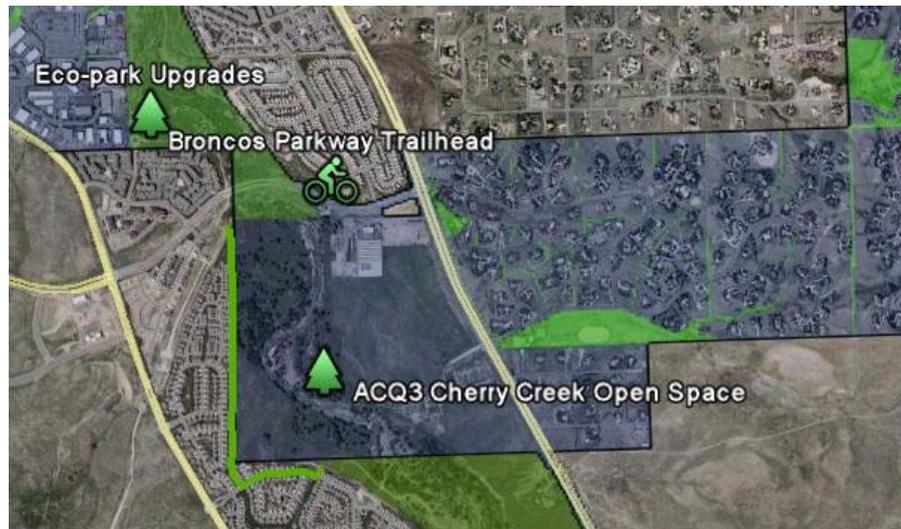
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	300,000	300,000	-	-	-	600,000
Construction:	-	-	-	-	-	-	-
Subtotal	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	600,000

Funds from other Sources:	

Funding: \$ - \$ 300,000 \$ 300,000 \$ - \$ - \$ - \$ 600,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ 600,000
Total Construction Costs:	\$ -
Total City Project Costs:	\$ 600,000
ANNUAL O & M COSTS:	To be determined

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: City-wide Bike Lanes

Project Type: Parks and Trails

Year First Shown in CIP: 2010

District: All

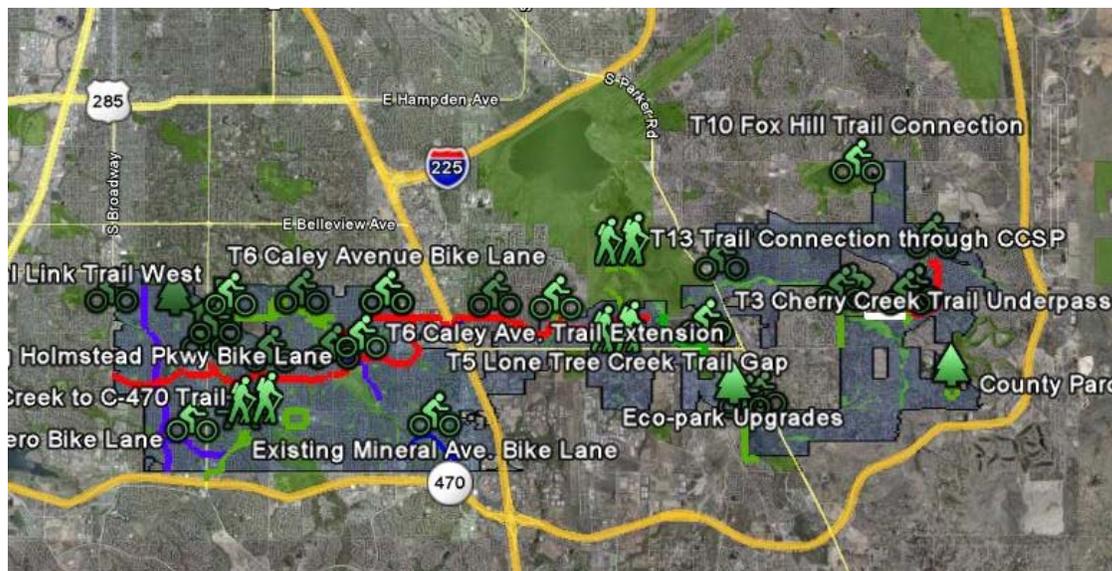
Project Summary: City-wide program to install bicycle lanes, signage and intersection improvements as indicated by the Master Plan to connect the City's Park, Trail and Open Space network.

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	75,000	75,000	75,000	75,000	-	300,000
Subtotal	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000
Funds from other Sources:						\$ -	-
Funding:	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000
City total portion							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 300,000
Total City Project Costs:	\$ 300,000
ANNUAL O & M COSTS:	Public Works Contract

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: City-wide Trail Signage - Various Trails

Project Type: Parks & Trails

Year First Shown in CIP: 2009

District: All

Project Summary: Trail safety, directional and City recognition on trails throughout the City.

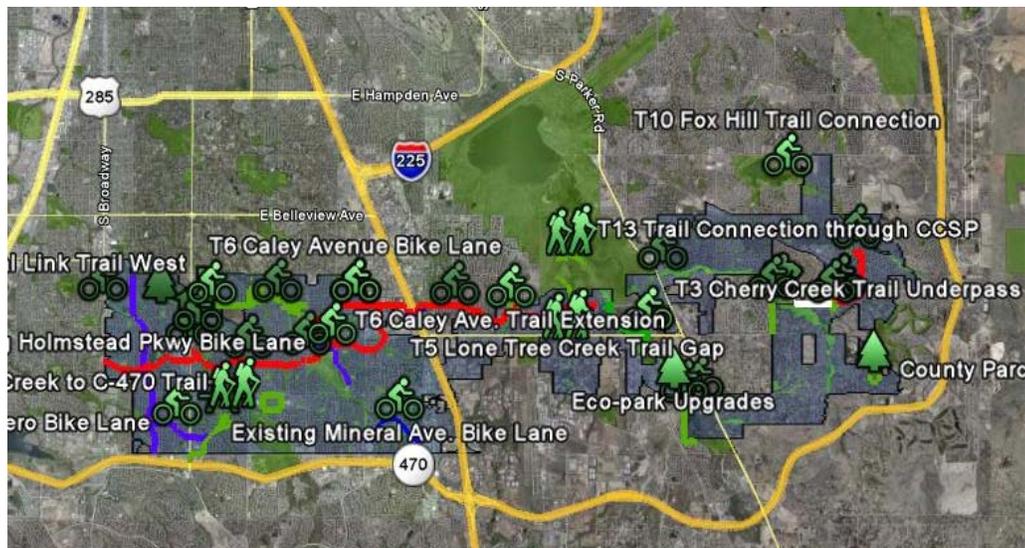
ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	53,400	15,000	15,000	10,000	10,000	-	103,400
Subtotal	\$ 53,400	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000	\$ -	\$ 103,400
Funds from other Sources						\$ -	-
						\$ -	-
Funding:	\$ 53,400	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000	\$ -	\$ 103,400

City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 103,400
Total City Project Costs:	\$ 103,400
ANNUAL O & M COSTS	Park and Recreation District Maintenance

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: deKoevend Park Improvements

Project Type: Park and Trail

Year First Shown in CIP: 2

District 1

Project Summary: Replace press box, dugouts, and replace Shelter A restrooms

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	200,000	200,000	200,000	-	-	600,000
Subtotal	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	600,000

Funds from other Sources:	SSPRD	2010	2011	2012	2013	2014	TOTAL
		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -
						\$ -	-

Funding: \$ - \$ 100,000 \$ 100,000 \$ 100,000 \$ - \$ - \$ 300,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 600,000
Total City Project Costs:	\$ 300,000
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Holly Pool and Tennis Center

Project Type: Parks & Trails

Year First Shown in CIP: 2010

District: 2

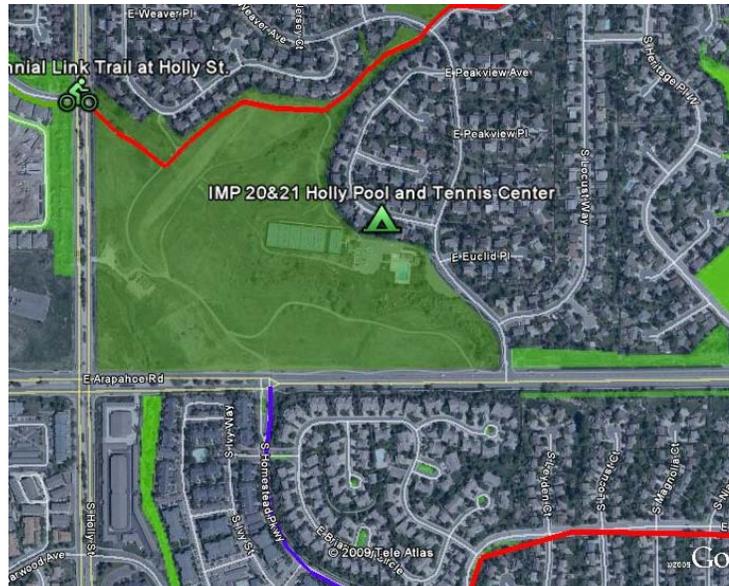
Project Summary: New lighting, sprayground, bathhouse renovations

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	207,000	207,000	207,000	-	-	621,000
Subtotal	\$ -	\$ 207,000	\$ 207,000	\$ 207,000	\$ -	\$ -	621,000
Funds from other Sources:							
SSPRD	\$ -	\$ 103,500	\$ 103,500	\$ 103,500	\$ -	\$ -	310,500
						\$ -	-
Funding:	\$ -	\$ 103,500	\$ 103,500	\$ 103,500	\$ -	\$ -	310,500
City total portion							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 621,000
Total City Project Costs:	\$ 310,500
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Lone Tree Creek Trail

Project Type: Parks & Trails

Year First Shown in CIP: 2010

District: 3 & 4

Project Summary: Complete the trail from the underpass at Arapahoe Road north to Cherry Creek State Park. The trail will connect Civic Center Park and surrounding employment and neighborhoods to Cherry Creek Trail.

ESTIMATED FUNDING SCHEDULE:

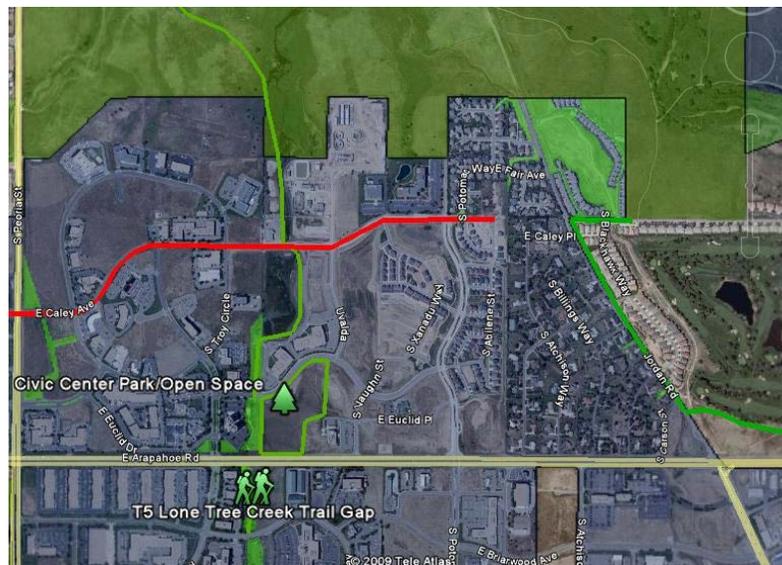
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	50,000	50,000	50,000	-	-	150,000
Subtotal	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	150,000

Funds from other Sources:						\$ -	-
						\$ -	-

Funding: \$ - \$ 50,000 \$ 50,000 \$ 50,000 \$ - \$ - \$ 150,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 150,000
Total City Project Costs:	\$ 150,000
To be	
ANNUAL O & M COSTS:	determined

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Otero Tennis Courts
Project Type: Parks & Trails **Year First Shown in CI:** 2010 **District:** 3

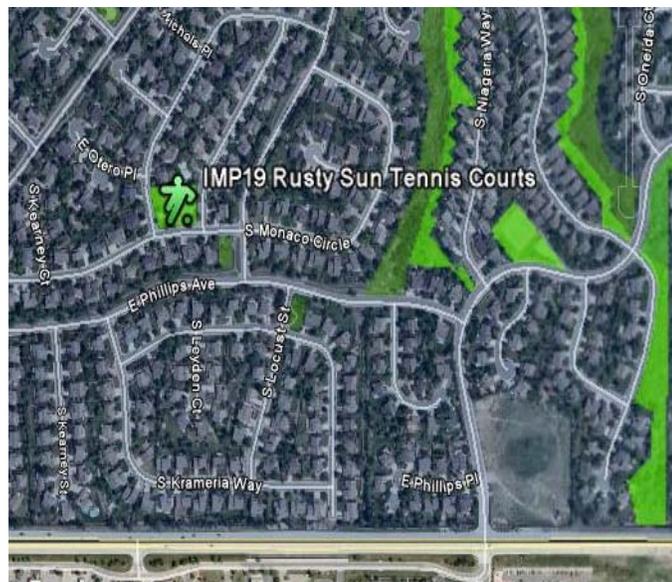
Project Summary: Replace or repair tennis courts

ESTIMATED FUNDING SCHEDULE:

	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	80,000	80,000	80,000	-	-	240,000
Subtotal	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ -	\$ -	240,000
Funds from other Sources:							
SSPRD	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	120,000
						\$ -	-
Funding:	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	120,000
City total portion							

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 240,000
Total City Project Costs:	\$ 120,000
ANNUAL O & M COSTS:	Maintained by SSPRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Piney Creek Trail

Project Type: Parks & Trails

Year First Shown in CIP:

District: 4

Project Summary: Finish pavement of 1,000 ft. segment of trail through Cherry Creek School (CCSD) parcel connecting to existing trail in Greenfield subdivision. Project includes a 30 ft. boardwalk over small wet area.

ESTIMATED FUNDING SCHEDULE:

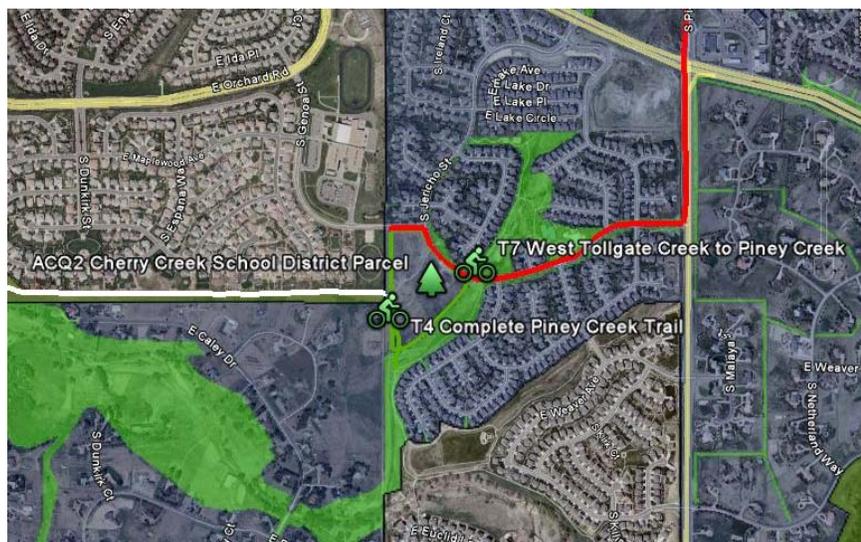
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	32,000	8,000	75,000	-	-	-	115,000
Subtotal	\$ 32,000	\$ 8,000	\$ 75,000	\$ -	\$ -	\$ -	115,000

Funds from other Sources:						\$ -	-
						\$ -	-

Funding: \$ 32,000 \$ 8,000 \$ 75,000 \$ - \$ - \$ - \$ 115,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 115,000
Total City Project Costs:	\$ 115,000
ANNUAL O & M COSTS:	Possible APRD Maint. agreement

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Piney Creek Trail Bridge Replacement
Project Type: Parks & Trails **Year First Shown in CIP:** 2010 **District:** 4

Project Summary: Reconstruct bridge along the Piney Creek Trail near Parker Rd. and Orchard Rd. Existing bridge requires structural replacement and safety improvements.

ESTIMATED FUNDING SCHEDULE:

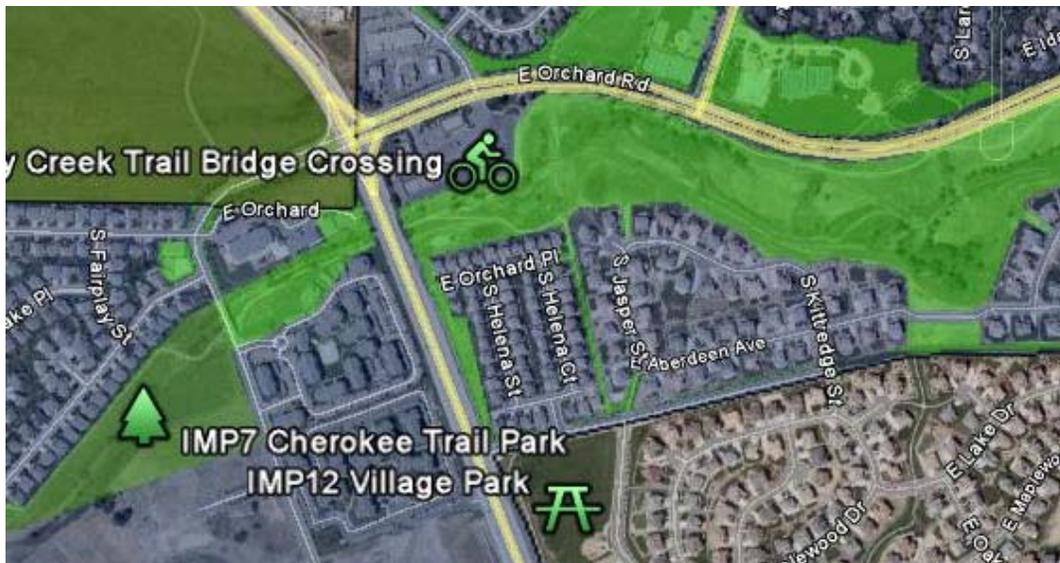
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	300,000	-	-	-	-	300,000
Subtotal	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Funds from other Sources:	APRD/Arap. Co Grant	2010	2011	2012	2013	2014	TOTAL
		\$ 150,000	\$ -	\$ -	\$ -	\$ -	150,000
						\$ -	-

Funding: \$ - \$ 150,000 \$ - \$ - \$ - \$ - \$ - 150,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 300,000
Total City Project Costs:	\$ 150,000
ANNUAL O & M COSTS:	Maintained by APRD

PROJECT LOCATION:





2010-2014 Capital Improvement Program

Project Name: Tree Plantings & Preservation

Project Type: Parks & Trails

Year First Shown in CIP: 2010

District: 4

Project Summary: APRD request to partner in planting and preserving trees District-wide.

ESTIMATED FUNDING SCHEDULE:

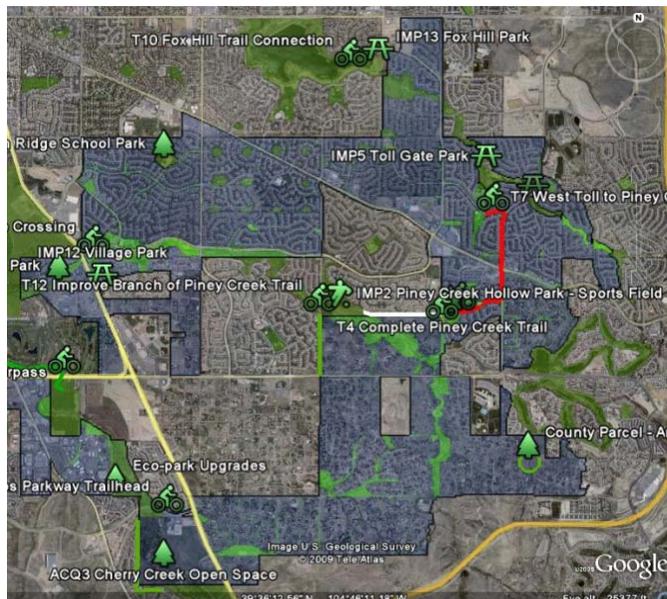
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	-	20,000	20,000	20,000	20,000	-	80,000
Subtotal	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	80,000

Funds from other Sources:	APRD	2010	2011	2012	2013	2014	TOTAL
		\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
						\$ -	-

Funding: \$ - \$ 10,000 \$ 10,000 \$ 10,000 \$ 10,000 \$ - \$ 40,000
City total portion

Total Design Costs:	\$ -
Total Land Acquisition Costs:	\$ -
Total Construction Costs:	\$ 80,000
Total City Project Costs:	\$ 40,000
ANNUAL O & M COSTS:	Maintained by APRD

PROJECT LOCATION:

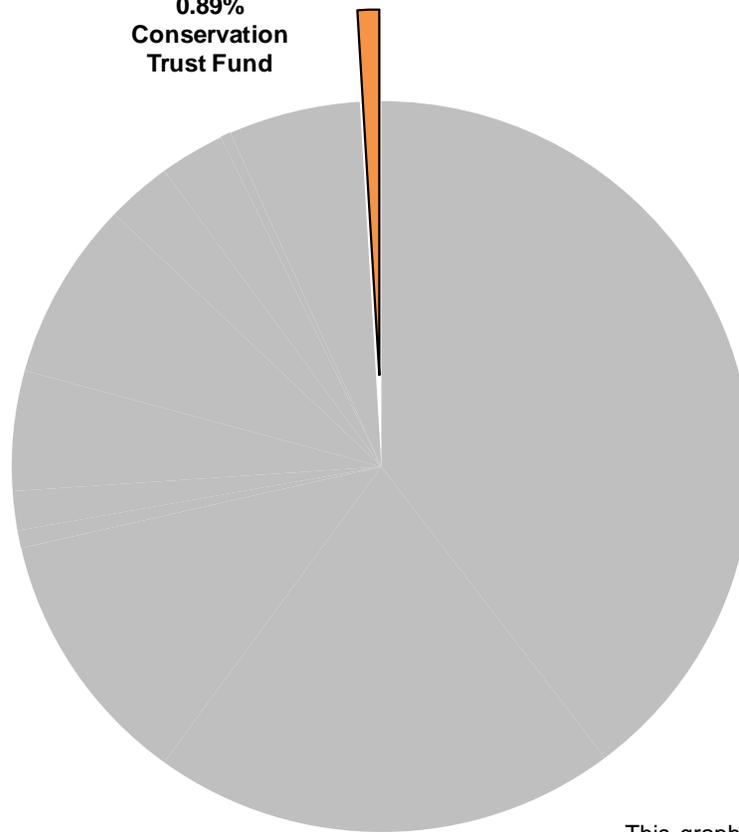




CONSERVATION TRUST FUND

The City also received Conservation Trust Funds from the State of Colorado. The conservation Trust Fund receives 40 percent of net lottery proceeds. The state distributes CTF dollars to counties, municipalities and Title 32 special districts on a per capita basis. Funding can be used for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes.

**2010 Expenditures
Conservation Trust Fund**
0.89%
Conservation
Trust Fund



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

**Conservation Trust Fund
Budget Summary by Budget Category**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	-	-
Contracted Services	-	-	-	-	-	-
Other Services & Supplies	-	504,366	504,366	504,366	-	0.0%
Capital Outlay	64,300	-	-	1,250,000	1,250,000	-
TOTAL	\$ 64,300	\$ 504,366	\$ 504,366	\$ 1,754,366	\$ 1,250,000	247.8%



2010-2014 Capital Improvement Program

Project Name: Civic Center Park

Project Type: Parks & Trails

Year First Shown in CIP: 2009

District: 4

Project Summary: Improvements to 11-acre open space/park land adjacent to new City office building. Improvements include amphitheater, plaza, pavillion, trail linkages, play areas, open space ehancements, etc.

ESTIMATED FUNDING SCHEDULE:

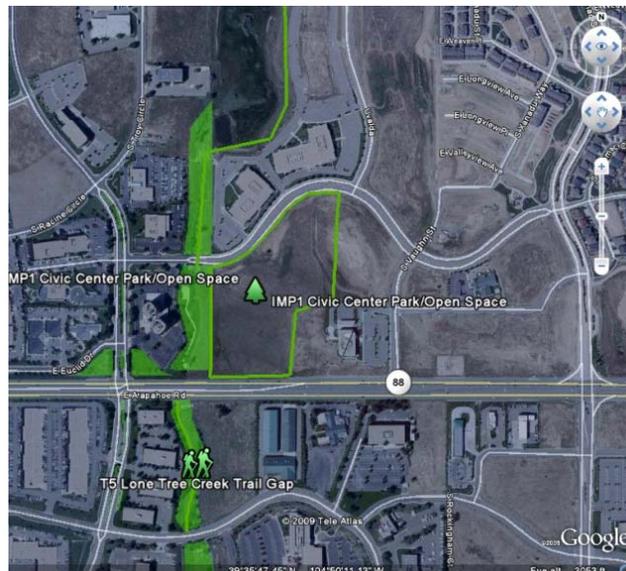
	Prior Funding	2010	2011	2012	2013	2014	TOTAL
Design:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land Acquisition:	-	-	-	-	-	-	-
Construction:	1,280,000	1,250,000	750,000	750,000	750,000	-	4,780,000
Subtotal	\$ 1,280,000	\$ 1,250,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 4,780,000

Funds from other Sources:	Open Space		
		Anticipate 2009 GOCO and 2010 Arapahoe County Open Space grant applications	\$ -
	GOCO		\$ -

Funding: \$ 1,280,000 \$ 1,250,000 \$ 750,000 \$ 750,000 \$ 750,000 \$ - \$ 4,780,000
City total portion

Total Design Costs:	\$0
Total Land Acquisition Costs:	\$0
Total Construction Costs:	\$4,780,000
Total City Project Costs:	\$4,780,000
ANNUAL O & M COSTS:	To be determined

PROJECT LOCATION:

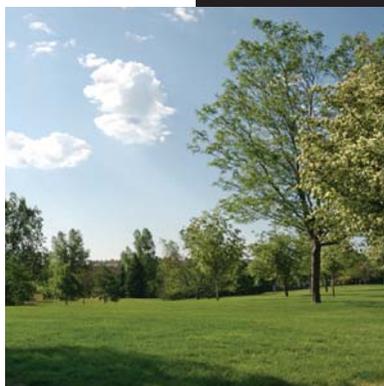


CENTENNIAL IS

*Centennial, Colorado
is a proud, thriving
community committed to
the conservation of the
natural beauty of our
City, promoting a vibrant
economy with a sustainable
future, providing
outstanding educational
opportunities for our
citizens, and nurturing a
supportive community that
enhances the lives of all our
citizens: children, families,
singles and seniors.*



HOME



MISCELLANEOUS
FUNDS



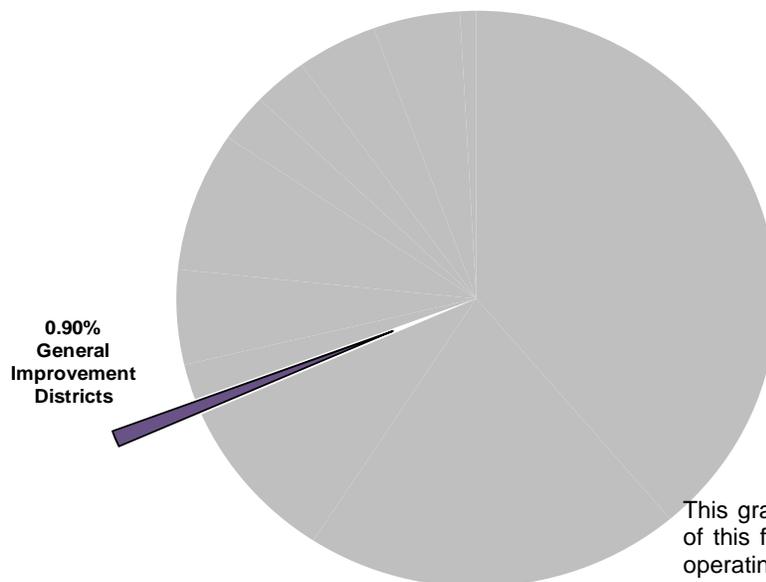
GENERAL IMPROVEMENT DISTRICTS

Overview: During 2002, Arapahoe County transferred governing responsibility and accountability of three General Improvement Districts (GID's) to the City. The transferred GID's include the FoxRidge General Improvement District, Cherry Park General Improvement District, and Walnut Hills General Improvement District. The purpose of each GID is primarily to provide services to the defined area of the improvement district, such as landscaping services, utility payments, and perimeter structures repair and maintenance. During 2004, the Antelope General Improvement District was created for the purpose of acquiring, contracting, installing and providing a water system of underground water pipelines to furnish municipal water service within the District.

2009 Uses: During 2009, the primary use of funds for the GID's was for contracted services related to routine grounds maintenance, snow removal, and perimeter repair, maintenance, and replacement. Other use of funds for the GID's includes debt repayment (principal and interest related to the bonds issued by the Antelope General Improvement District for the water system) and utility payments.

2010 Planning: The 2010 Adopted Budget includes funding for contracted services related to routine grounds maintenance, snow removal, and perimeter repair, maintenance, and replacement. Funding is also included in the 2010 Adopted Budget for debt repayment (principal and interest related to the bonds issued by the Antelope General Improvement District for the water system) and utility payments.

2010 Expenditures General Improvement Districts



General Improvement District Summary Budget Summary by Budget Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	111,036	105,000	185,000	205,000	100,000	95.2%
Other Services & Supplies	223,162	312,451	280,618	276,668	(35,783)	
Capital Outlay	-	-	-	-	-	-
TOTAL	\$ 334,198	\$ 417,451	\$ 465,618	\$ 481,668	\$ 64,217	15.4%



**City of Centennial Adopted
General Improvement District Fund
2008 - 2010 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Property Tax	\$ 381,161	\$ 374,691	\$ 267,303	\$ 267,995	\$ (106,696)	-28.5%
Specific Ownership	28,706	35,236	18,306	18,306	(16,930)	-48.0%
Investment Income	26,523	7,524	5,210	2,616	(4,908)	-65.2%
Miscellaneous Revenue	3,947	-	-	-	-	-
TOTAL REVENUES	\$ 440,337	\$ 417,451	\$ 290,819	\$ 288,917	\$ (128,534)	-30.8%
EXPENDITURES						
Contracted Services						
General	\$ 111,036	\$ 105,000	\$ 185,000	\$ 205,000	\$ 100,000	95.2%
Subtotal - Contracted Services	\$ 111,036	\$ 105,000	\$ 185,000	\$ 205,000	\$ 100,000	95.2%
Other Services & Supplies						
Revenue Collection Services						-
County Treasurer's Fee	\$ 5,723	\$ 5,619	\$ 4,010	\$ 4,020	\$ (1,599)	-28.5%
Utilities	5,940	10,000	10,000	10,000	-	0.0%
Debt Service						-
Principal	55,000	60,000	60,000	60,000	-	0.0%
Interest	146,576	144,501	144,501	142,281	(2,220)	-1.5%
Miscellaneous	9,923	92,331	62,107	60,367	(31,964)	-34.6%
Subtotal - Other Serv. & Supp.	\$ 223,162	\$ 312,451	\$ 280,618	\$ 276,668	\$ (35,783)	-11.5%
TOTAL EXPENDITURES	\$ 334,198	\$ 417,451	\$ 465,618	\$ 481,668	\$ 64,217	15.4%
REVENUE OVER (UNDER) EXPENDITURES	\$ 106,139	\$ -	\$ (174,799)	\$ (192,751)	\$ (192,751)	-
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (618,495)	\$ (747,084)	\$ -	\$ 618,495	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (618,495)	\$ (747,084)	\$ -	\$ 618,495	-100.0%
NET CHANGE IN FUND BALANCE	\$ 106,139	\$ (618,495)	\$ (921,883)	\$ (192,751)	\$ 425,744	-68.8%
FUND BALANCE - BEGINNING OF YEAR	\$ 1,008,495	\$ 618,495	\$ 1,114,634	\$ 192,751	\$ (425,744)	-68.8%
FUND BALANCE - END OF YEAR	\$ 1,114,634	\$ -	\$ 192,751	\$ -	\$ -	-



**Cherry Park General Improvement District
Fund Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
REVENUE							
Property Tax	\$ 35,832	\$ 35,114	\$ 36,766	\$ 36,167	\$ 1,053	3.0%	
Specific Ownership	2,677	3,312	2,521	2,521	(791)	-23.9%	
Investment Income	2,273	627	524	218	(409)	-65.2%	
TOTAL REVENUES	\$ 40,782	\$ 39,053	\$ 39,811	\$ 38,906	\$ (147)	-0.4%	
EXPENDITURES							
Contracted Services:							
General	\$ 14,561	\$ 25,000	\$ 25,000	\$ 75,000	\$ 50,000	200.0%	
Subtotal - Contracted Services	\$ 14,561	\$ 25,000	\$ 25,000	\$ 75,000	\$ 50,000		
Other Services & Supplies:							
Revenue Collection Services:							
County Treasurer's Fee	\$ 538	\$ 526	\$ 552	\$ 543	\$ 17	3.2%	
Utilities	5,210	8,000	8,000	8,000	-	0.0%	
Miscellaneous	415	5,527	5,527	5,363	(164)	-3.0%	
Subtotal - Other Services & Supplies	\$ 6,163	\$ 14,053	\$ 14,079	\$ 13,906	\$ (147)	-1.0%	
TOTAL EXPENDITURES	\$ 20,724	\$ 39,053	\$ 39,079	\$ 88,906	\$ 49,853	127.7%	
REVENUE OVER EXPENDITURES	\$ 20,058	\$ -	\$ 732	\$ (50,000)	\$ (50,000)	-	
OTHER FINANCING USES							
Use of Prior Year Fund Balance	\$ -	\$ (87,097)	\$ (57,887)	\$ -	\$ 87,097	-100.0%	
TOTAL OTHER FINANCING USES	\$ -	\$ (87,097)	\$ (57,887)	\$ -	\$ 87,097	-100.0%	
NET CHANGE IN FUND BALANCE	\$ 20,058	\$ (87,097)	\$ (57,155)	\$ (50,000)	\$ 37,097	-42.6%	
FUND BALANCE - BEGINNING OF YEAR	\$ 87,097	\$ 87,097	\$ 107,155	\$ 50,000	\$ (37,097)	-42.6%	
FUND BALANCE - END OF YEAR	\$ 107,155	\$ -	\$ 50,000	\$ -	\$ -	-	



**FoxRidge General Improvement District
Fund Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUE						
Property Tax	\$ 50,830	\$ 49,832	\$ 52,324	\$ 51,326	\$ 1,494	3.0%
Specific Ownership	3,845	4,692	3,609	3,609	(1,083)	-23.1%
Investment Income	3,201	741	482	257	(484)	-65.3%
TOTAL REVENUES	\$ 57,876	\$ 55,265	\$ 56,415	\$ 55,192	\$ (73)	-0.1%
EXPENDITURES						
Contracted Services:						
General	\$ 73,329	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0.0%
Subtotal - Contracted Services	\$ 73,329	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	
Other Services & Supplies:						
Revenue Collection Services:						
County Treasurer's Fee	\$ 763	\$ 747	\$ 785	\$ 770	\$ 23	3.1%
Utilities	617	1,000	1,000	1,000	-	0.0%
Miscellaneous	712	23,518	23,518	23,422	(96)	-0.4%
Subtotal - Other Services & Supplies	\$ 2,093	\$ 25,265	\$ 25,303	\$ 25,192	\$ (73)	-0.3%
TOTAL EXPENDITURES	\$ 75,422	\$ 55,265	\$ 55,303	\$ 55,192	\$ (73)	-0.1%
REVENUE OVER EXPENDITURES	\$ (17,546)	\$ -	\$ 1,112	\$ -	\$ -	-
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (119,169)	\$ (102,735)	\$ -	\$ 119,169	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (119,169)	\$ (102,735)	\$ -	\$ 119,169	-100.0%
NET CHANGE IN FUND BALANCE	\$ (17,546)	\$ (119,169)	\$ (101,623)	\$ -	\$ 119,169	-100.0%
FUND BALANCE - BEGINNING OF YEAR	\$ 119,169	\$ 119,169	\$ 101,623	\$ -	\$ (119,169)	-100.0%
FUND BALANCE - END OF YEAR	\$ 101,623	\$ -	\$ -	\$ -	\$ -	-



**Walnut Hills General Improvement District
Fund Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
REVENUE							
Property Tax	\$ 71,117	\$ 69,726	\$ 72,694	\$ 71,817	\$ 2,091	3.0%	
Specific Ownership	5,164	6,532	4,851	4,851	(1,681)	-25.7%	
Investment Income	9,956	2,850	2,220	991	(1,859)	-65.2%	
Miscellaneous Revenue	3,947	-	-	-	-	-	
TOTAL REVENUES	\$ 90,184	\$ 79,108	\$ 79,765	\$ 77,659	\$ (1,449)	-1.8%	
EXPENDITURES							
Contracted Services:							
General	\$ 23,146	\$ 50,000	\$ 130,000	\$ 100,000	\$ 50,000		
Subtotal - Contracted Services	\$ 23,146	\$ 50,000	\$ 130,000	\$ 100,000	\$ 50,000	100.0%	
Other Services & Supplies:							
Revenue Collection Services:							
County Treasurer's Fee	\$ 1,068	\$ 1,046	\$ 1,090	\$ 1,077	\$ 31	3.0%	
Utilities	114	1,000	1,000	1,000	-	0.0%	
Miscellaneous	2,429	27,062	27,062	25,582	(1,480)	-5.5%	
Subtotal - Other Services & Supplies	\$ 3,611	\$ 29,108	\$ 29,152	\$ 27,659	\$ (1,449)	-5.0%	
TOTAL EXPENDITURES	\$ 26,757	\$ 79,108	\$ 159,152	\$ 127,659	\$ 48,551	61.4%	
REVENUE OVER EXPENDITURES	\$ 63,427	\$ -	\$ (79,387)	\$ (50,000)	\$ (50,000)	-	
OTHER FINANCING USES							
Use of Prior Year Fund Balance	\$ -	\$ (380,019)	\$ (314,059)	\$ -	\$ 380,019	-100.0%	
TOTAL OTHER FINANCING USES	\$ -	\$ (380,019)	\$ (314,059)	\$ -	\$ 380,019	-100.0%	
NET CHANGE IN FUND BALANCE	\$ 63,427	\$ (380,019)	\$ (393,446)	\$ (50,000)	\$ 330,019	-86.8%	
FUND BALANCE - BEGINNING OF YEAR	\$ 380,019	\$ 380,019	\$ 443,446	\$ 50,000	\$ (330,019)	-86.8%	
FUND BALANCE - END OF YEAR	\$ 443,446	\$ -	\$ 50,000	\$ -	\$ -	-	



**Antelope General Improvement District
Fund Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUE						
Property Tax	\$ 223,382	\$ 220,019	\$ 105,519	\$ 108,685	\$ (111,334)	-50.6%
Specific Ownership	17,020	20,700	7,325	7,325	(13,375)	-64.6%
Investment Income	11,093	3,306	1,984	1,150	(2,156)	-65.2%
TOTAL REVENUES	\$ 251,495	\$ 244,025	\$ 114,828	\$ 117,160	\$ (126,865)	-52.0%
EXPENDITURES						
Contracted Services:						
General	\$ -	\$ -	\$ -	\$ -	\$ -	-
Subtotal - Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Services & Supplies:						
Revenue Collection Services:						
County Treasurer's Fee	\$ 3,353	\$ 3,300	\$ 1,583	\$ 1,630	\$ (1,670)	-50.6%
Debt Service:						
Principal	55,000	60,000	60,000	60,000	-	0.0%
Interest	146,576	144,501	144,501	142,281	(2,220)	-1.5%
Miscellaneous	6,366	36,224	6,000	6,000	(30,224)	-83.4%
Subtotal - Other Services & Supplies	\$ 211,295	\$ 244,025	\$ 212,084	\$ 209,911	\$ (34,114)	-14.0%
TOTAL EXPENDITURES	\$ 211,295	\$ 244,025	\$ 212,084	\$ 209,911	\$ (34,114)	-14.0%
REVENUE OVER EXPENDITURES	\$ 40,200	\$ -	\$ (97,256)	\$ (92,751)	\$ (92,751)	-
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (32,210)	\$ (272,403)	\$ -	\$ 32,210	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (32,210)	\$ (272,403)	\$ -	\$ 32,210	-100.0%
NET CHANGE IN FUND BALANCE	\$ 40,200	\$ (32,210)	\$ (369,659)	\$ (92,751)	\$ (60,541)	188.0%
FUND BALANCE - BEGINNING OF YEAR	\$ 422,210	\$ 32,210	\$ 462,410	\$ 92,751	\$ 60,541	188.0%
FUND BALANCE - END OF YEAR	\$ 462,410	\$ -	\$ 92,751	\$ -	\$ -	-



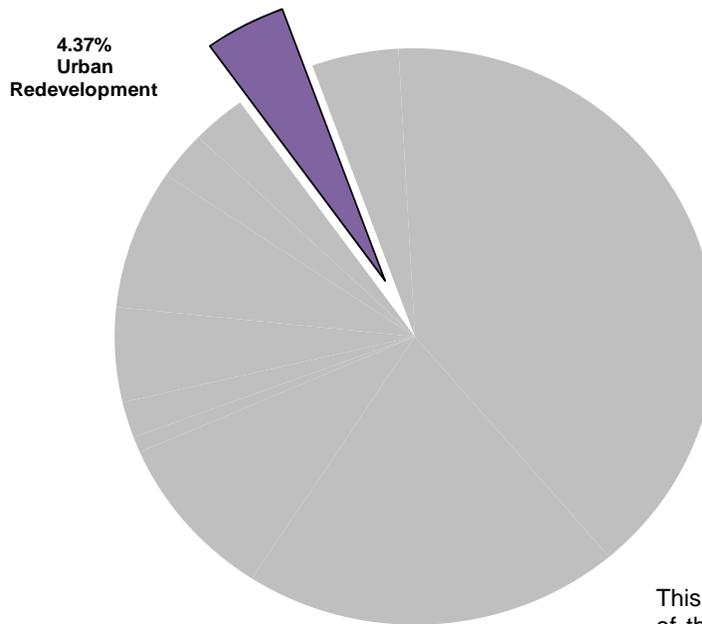
CENTENNIAL URBAN REDEVELOPMENT AUTHORITY

Overview: The Centennial Urban Redevelopment Authority (CURA) was established in 2005 pursuant to Part 1 of Article 25 of Title 31, Colorado Revised Statutes (the "Urban Renewal Law") which provides for the creation and operation of an urban renewal authority to function in the City. The purpose of CURA is to develop, redevelop or rehabilitate the blighted area within the Southglenn Mall Redevelopment area.

2009 Uses: During 2009, the primary use of funds for CURA was for contracted services for construction costs, building permits, and plan review services provided in relation to the redevelopment of Southglenn Mall. In addition, CURA receives an annual payment from the Southglenn Metropolitan District for the Authority's operating costs; this amount is also expected to be funded during 2009.

2010 Planning: The 2010 Adopted Budget includes an increase in funding from the 2009 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority.

2010 Expenditures Centennial Urban Redevelopment Authority



This graph illustrates the percentage of this function's expenditures to the operating budget of all fund types.

Centennial Urban Redevelopment Authority Budget Summary by Budget Category

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	802,348	81,226	489,584	-	(81,226)	-100.0%
Other Services & Supplies	944,046	165,000	1,568,152	2,329,165	2,164,165	1311.6%
TOTAL	\$ 1,746,394	\$ 246,226	\$ 2,057,736	\$ 2,329,165	\$ 2,082,939	845.9%



**City of Centennial Adopted
Centennial Urban Redevelopment Authority Fund
2008 - 2010 Summary of Revenues, Expenditures & Other Uses**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
REVENUES						
Sales Tax	\$ -	\$ -	\$ -	\$ 1,090,124	\$ 1,090,124	-
Property Tax	-	-	59,135	1,089,041	1,089,041	-
Building Permits, Plan Review & Building Services	1,142,607	14,028	138,587	-	(14,028)	-100.0%
Construction Funds	837,195	-	1,359,017	-	-	-
Authority Operating Revenue	150,000	150,000	150,000	150,000	-	0.0%
TOTAL REVENUES	\$ 2,129,802	\$ 164,028	\$ 1,706,739	\$ 2,329,165	\$ 2,165,137	1320.0%
EXPENDITURES						
Contracted Services						
Building Permits, Plan Review & Building Services	\$ 802,348	\$ 81,226	\$ 489,584	\$ -	\$ (81,226)	-100.0%
Subtotal - Contracted Services	\$ 802,348	\$ 81,226	\$ 489,584	\$ -	\$ (81,226)	-100.0%
Other Services & Supplies:						
Sales Tax Sharing Pass-Thru	\$ -	\$ -	\$ -	\$ 1,090,124	\$ 1,090,124	-
Property Tax Pass-Thru	-	-	59,135	1,089,041	1,089,041	-
Legal Services - Outside Counsel	13,750	15,000	-	-	(15,000)	-100.0%
Construction Services	794,046	-	1,359,017	-	-	-
Miscellaneous	136,250	150,000	150,000	150,000	-	0.0%
Subtotal - Other Serv. & Supp.	\$ 944,046	\$ 165,000	\$ 1,568,152	\$ 2,329,165	\$ 2,164,165	1311.6%
TOTAL EXPENDITURES	\$ 1,746,394	\$ 246,226	\$ 2,057,736	\$ 2,329,165	\$ 2,082,939	845.9%
REVENUE OVER (UNDER) EXPENDITURES	\$ 383,408	\$ (82,198)	\$ (350,997)	\$ -	\$ 82,198	-100.0%
OTHER FINANCING USES						
Use of Prior Year Fund Balance	\$ -	\$ (54,428)	\$ (108,941)	\$ -	\$ 54,428	-100.0%
TOTAL OTHER FINANCING USES	\$ -	\$ (54,428)	\$ (108,941)	\$ -	\$ 54,428	-100.0%
NET CHANGE IN FUND BALANCE	\$ 383,408	\$ (136,626)	\$ (459,938)	\$ -	\$ 136,626	-100.0%
FUND BALANCE -						
BEGINNING OF YEAR	\$ 76,530	\$ 136,626	\$ 459,938	\$ -	\$ (136,626)	-100.0%
FUND BALANCE - END OF YEAR	\$ 459,938	\$ -	\$ -	\$ -	\$ -	-

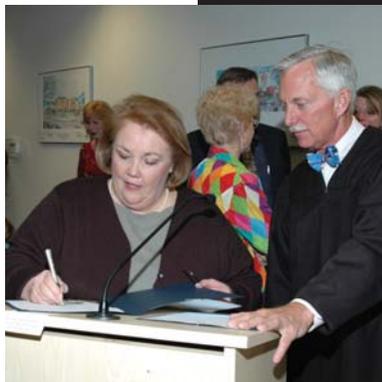
CENTENNIAL IS

STAFFING

*Known throughout
the region as a vibrant
business community,
the City attracts and
retains a strong business
base, generates healthy
revenue and encourages
ongoing revitalization
through thoughtful and
responsible development.*



STRONG





STAFFING SUMMARY

Staffing Summary by Department

Department	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference
Elected Officials	-	-	-	-
City Clerk's Office	2.50	3.00	3.00	-
City Manager's Office	7.00	7.50	7.50	-
Economic Development	-	1.00	1.00	-
Communications	3.00	2.00	2.00	-
Finance	9.00	9.00	9.00	-
HR & Risk Management	5.00	5.00	5.00	-
Support Services	2.00	3.00	3.00	-
Public Works*	-	1.50	1.50	-
Municipal Court	6.00	6.00	6.00	-
Planning & Development	5.00	4.00	4.00	-
Current Planning - Land Use Fund	6.50	6.50	6.50	-
Engineering - Land Use Fund	4.00	4.00	4.00	-
Long Range Planning - Land Use	1.00	1.00	1.00	-
TOTAL	51.00	53.50	53.50	-

This summary page includes positions funded by all funds. The following Section *Staffing Summary by Position* will provide position detail.

*Indicates services provided through contract and managed by City staff.



Staffing Summary by Position

Department	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference	Salary Range Low	Salary Range High
Elected Officials						
Mayor	-	-	-	-	\$ 10,200	\$ 10,200
Mayor Pro Tem	-	-	-	-	9,000	9,000
Councilmembers	-	-	-	-	8,400	8,400
City Clerk	-	-	-	-	8,400	8,400
City Treasurer	-	-	-	-	8,400	8,400
Elected Officials Total	-	-	-	-		
City Clerk's Office						
City Clerk (Elected Official)	-	-	-	-	8,400	8,400
Deputy City Clerk	1.00	1.00	1.00	-	72,800	116,600
Assistant Deputy City Clerk	-	1.00	1.00	-	41,600	60,400
Liquor Licensing Coordinator	1.00	-	-	-	-	-
Senior Records & Information Management Clerk	-	1.00	1.00	-	30,100	42,100
File Clerk	0.50	-	-	-	-	-
City Clerk's Office Total	2.50	3.00	3.00	-		
City Manager's Office						
City Manager	1.00	1.00	1.00	-	128,200	205,200
Assistant City Manager	1.00	1.00	1.00	-	95,800	153,400
Assistant to the City Manager	2.00	1.00	1.00	-	61,400	95,200
Management Analyst	1.00	2.00	2.00	-	54,300	81,500
Executive Assistant	1.00	1.00	1.00	-	47,600	71,400
Administrative Assistant	-	0.50	0.50	-	Reported in Public Works	
Contract Administrator	-	1.00	1.00	-	47,600	71,400
Deputy City Manager - Public Works	1.00	-	-	-	-	-
City Manager's Office Total	7.00	7.50	7.50	-		
Economic Development						
Economic Development Manager	-	1.00	1.00	-	72,800	116,600
Economic Development Total	-	1.00	1.00	-		
Communications						
Communications Director	1.00	1.00	1.00	-	89,500	143,300
Communications Specialist	1.00	1.00	1.00	-	61,400	95,200
Web Administrator	1.00	-	-	-	-	-
Communications Total	3.00	2.00	2.00	-		



Staffing Summary by Position

Department	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference	Salary Range Low	Salary Range High
Finance & Sales/Use Tax Compliance						
Finance Director / Chief Financial Officer	1.00	1.00	1.00	-	\$ 89,500	\$ 143,300
Project Accountant	1.00	1.00	1.00	-	54,300	81,500
Accounting Supervisor	-	1.00	1.00	-	66,200	102,600
Sales Tax Administrator	-	1.00	1.00	-	47,600	71,400
Senior Accountant	1.00	1.00	1.00	-	54,300	81,500
Revenue Analyst	1.00	1.00	1.00	-	47,600	71,400
Financial Analyst	1.00	1.00	1.00	-	47,600	71,400
Licensing & Accounting Analyst	1.00	-	-	-	-	-
Accounting Technician	1.00	1.00	1.00	-	34,700	50,300
Finance Assistant/Accounting Technician	1.00	1.00	1.00	-	34,700	50,300
Contract Manager	1.00	-	-	-	-	-
Finance Total	9.00	9.00	9.00	-		
HR & Risk Management						
Human Resources Director	1.00	1.00	1.00	-	89,500	143,300
Human Resources Analyst	1.00	1.00	1.00	-	47,600	71,400
Risk Management Coordinator	-	1.00	1.00	-	47,600	71,400
Senior Receptionist	1.00	-	-	-	-	-
Receptionist	1.00	1.00	1.00	-	30,100	42,100
Administrative Assistant	1.00	1.00	1.00	-	41,600	60,400
HR & Risk Management Total	5.00	5.00	5.00	-		
Support Services						
Support Services Manager	1.00	1.00	1.00	-	54,300	81,500
Systems Analyst	-	1.00	1.00	-	61,400	95,200
Web/Help Desk Coordinator	1.00	1.00	1.00	-	47,600	71,400
Support Services Total	2.00	3.00	3.00	-		
Public Works						
Public Works Director	-	1.00	1.00	-	95,500	153,400
Administrative Assistant	-	0.50	0.50	-	41,600	60,400
Public Works Total*	-	1.50	1.50	-		
Municipal Court						
Court Administrator	1.00	1.00	1.00	-	72,800	116,600
Senior Deputy Court Clerk	1.00	-	-	-	-	-
Judicial Assistant	-	1.00	1.00	-	30,100	42,100
Deputy Court Clerk	4.00	4.00	4.00	-	30,100	42,100
Municipal Court Total	6.00	6.00	6.00	-		

*Indicates services provided through contract



Staffing Summary by Position

Department	2008 Actual FTE	2009 Revised FTE	2010 Adopted FTE	2009 / 2010 Difference	Salary Range Low	Salary Range High
Planning & Development						
Planning & Development Director	1.00	1.00	1.00	-	\$ 89,500	\$ 143,300
Economic Development Manager	1.00	-	-	-	-	-
Long Range Planning Manager	1.00	1.00	1.00	-	72,800	116,600
Principal Planner	1.00	1.00	1.00	-	61,400	95,200
Administrative Assistant	1.00	1.00	1.00	-	41,600	60,400
Planning & Development Total	5.00	4.00	4.00	-		
Current Planning - Land Use Fund						
Deputy Director of P&D - Land Use Fund	1.00	1.00	1.00	-	72,800	116,600
Senior Planner - Land Use Fund	2.00	2.00	2.00	-	54,300	81,500
Planner I - Land Use Fund	1.00	1.00	1.00	-	38,600	56,000
Planning Technician - Land Use Fund	1.00	1.00	1.00	-	34,700	50,300
Administrative Assistant - Land Use Fund	1.50	1.50	1.50	-	41,600	60,400
Current Planning Total	6.50	6.50	6.50	-		
Engineering - Land Use Fund						
Engineering Manager - Land Use Fund	1.00	1.00	1.00	-	72,800	116,600
Senior Engineer - Land Use Fund	2.00	2.00	2.00	-	61,400	95,200
Construction Inspector - Land Use Fund	1.00	1.00	1.00	-	47,600	71,400
Engineering Total	4.00	4.00	4.00	-		
Long Range Planning - Land Use Fund						
GIS Technician - Land Use Fund	1.00	1.00	1.00	-	38,600	56,000
Long Range Planning - Land Use Fund Total	1.00	1.00	1.00	-		
TOTAL	51.00	53.50	53.50	-		

The City of Centennial recognizes that contracting for City services is preferred as stated in Our Voice. Our Vision. Centennial 2030. Centennial will contract or enter into partnerships to provide services to its citizens when efficiencies and effectiveness result in meeting the demands in service levels.

CENTENNIAL IS

*We are a proud,
thriving community
committed to
excellence and
reinforced by a
unifying community
vision of a dynamic,
healthy and safe
Centennial.*



LINE ITEM DETAIL

THRIVING





GENERAL FUND LINE ITEM DETAIL

Elected Officials Departmental Budget Detail

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services:						
Salaries and Wages	\$ 88,550	\$ 94,800	\$ 94,850	\$ 83,100	\$ (11,700)	-12.3%
Benefits	10,139	10,855	10,860	9,515	(1,340)	-12.3%
Subtotal - Personnel Services	\$ 98,689	\$ 105,655	\$ 105,710	\$ 92,615	\$ (13,040)	-12.3%
Contracted Services:						
Legislative Assistance	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	0.0%
Subtotal - Contracted Services	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	0.0%
Other Services & Supplies:						
Community Activity	\$ -	\$ 6,000	\$ -	\$ -	\$ (6,000)	-100.0%
City-wide Dues & Memberships	130,585	142,963	142,963	142,372	(591)	-0.4%
Council Workshop Meetings	4,312	15,000	10,000	10,000	(5,000)	-33.3%
Meetings/Training/Travel	5,769	15,200	15,200	10,000	(5,200)	-34.2%
Miscellaneous	9,332	58,048	58,048	15,000	(43,048)	-74.2%
Youth Commission Activities	6,719	-	-	-	-	-
Subtotal - Other Services & Supplies	\$ 156,717	\$ 237,211	\$ 226,211	\$ 177,372	\$ (59,839)	-38.2%
TOTAL	\$ 255,406	\$ 402,866	\$ 391,921	\$ 329,987	\$ (72,879)	-18.1%



**City Attorney
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Contracted Services:						
Legal Services - General	\$ 684,916	\$ 661,355	\$ 661,355	\$ 674,582	\$ 13,227	2.0%
Legal Services - Project Specific	-	-	-	-	-	-
Legal Services - Annexations	204	-	-	-	-	-
Legal Services - Outside Counsel	7,066	80,106	80,106	80,106	-	0.0%
Subtotal - Contracted Services	\$ 692,186	\$ 741,461	\$ 741,461	\$ 754,688	\$ 13,227	1.8%
Other Services & Supplies:						
Publications & Subscriptions	\$ 4,993	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
Subtotal - Other Services & Supplies	\$ 4,993	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	0.0%
TOTAL	\$ 697,179	\$ 746,461	\$ 746,461	\$ 759,688	\$ 13,227	1.8%



**City Clerk & Liquor Licensing
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
Personnel Services:							
Salaries and Wages	\$ 138,376	\$ 171,415	\$ 161,454	\$ 167,888	\$ (3,527)	-2.1%	
Benefits	24,712	47,586	31,526	44,561	(3,025)	-6.4%	
Subtotal - Personnel Services	\$ 163,088	\$ 219,001	\$ 192,980	\$ 212,449	\$ (6,552)	-3.0%	
City Clerk							
Other Services & Supplies:							
Professional Services	\$ 122,998	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0.0%	
Commission/Board/ Authority Services	13,234	4,700	3,500	3,500	(1,200)	-25.5%	
Printing & Publishing	8,545	10,000	8,000	8,000	(2,000)	-20.0%	
Records Storage	7,085	15,000	13,000	13,000	(2,000)	-13.3%	
Meetings/Training/Travel	2,301	-	-	-	-	-	
Miscellaneous	-	-	-	4,200	4,200	-	
Subtotal - Other Services & Supplies	\$ 154,163	\$ 79,700	\$ 74,500	\$ 78,700	\$ (1,000)	-1.3%	
Liquor Licensing							
Contracted Services:							
Enforcement Services	\$ 41,320	\$ 62,600	\$ 39,824	\$ 42,193	\$ (20,407)	-32.6%	
Prosecution Services	-	5,000	3,000	3,000	(2,000)	-40.0%	
Legal Services - General	4,878	10,000	10,000	10,200	200	2.0%	
Subtotal - Contracted Services	\$ 46,198	\$ 77,600	\$ 52,824	\$ 55,393	\$ (22,207)	-28.6%	
Other Services & Supplies:							
Printing & Publishing	\$ 270	\$ -	\$ -	\$ 700	\$ 700	-	
Courier Services	479	-	-	1,000	1,000	-	
Commission/Board/ Authority Services	716	2,100	2,100	2,100	-	0.0%	
Miscellaneous	172	800	800	800	-	0.0%	
Subtotal - Other Services & Supplies	\$ 1,637	\$ 2,900	\$ 2,900	\$ 4,600	\$ 1,700	58.6%	
TOTAL	\$ 365,086	\$ 379,201	\$ 323,204	\$ 351,142	\$ (28,059)	-7.4%	



**City Manager's Office
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
Personnel Services:							
Salaries and Wages	\$ 493,861	\$ 723,362	\$ 710,356	\$ 725,246	\$ 1,884	0.3%	
Benefits	122,646	197,340	159,714	192,495	(4,845)	-2.5%	
Subtotal - Personnel Services	\$ 616,507	\$ 920,702	\$ 870,070	\$ 917,741	\$ (2,961)	-0.3%	
Other Services & Supplies:							
Youth Commission Activities	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%	
Miscellaneous	2,340	5,000	5,000	15,000	10,000	200.0%	
Subtotal - Other Services & Supplies	\$ 2,340	\$ 13,000	\$ 13,000	\$ 23,000	\$ 10,000	76.9%	
TOTAL	\$ 618,848	\$ 933,702	\$ 883,070	\$ 940,741	\$ 7,039	0.8%	



**Economic Development
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Contracted Services:						
Project Specific	\$ -	\$ 100,000	\$ 90,000	\$ 169,912	\$ 69,912	69.9%
Subtotal - Contracted Services	\$ -	\$ 100,000	\$ 90,000	\$ 169,912	\$ 69,912	69.9%
Other Services & Supplies:						
Professional Services	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.0%
Printing & Publishing	-	10,000	10,000	10,000	-	0.0%
Meetings/Training/Travel	-	43,500	25,000	25,000	(18,500)	-42.5%
Dues & Memberships	-	22,000	22,000	22,000	-	0.0%
Subtotal - Other Services & Supplies	\$ -	\$ 77,000	\$ 58,500	\$ 58,500	\$ (18,500)	-24.0%
TOTAL	\$ -	\$ 177,000	\$ 148,500	\$ 228,412	\$ 51,412	29.0%



**Communications
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services:						
Salaries and Wages	\$ 265,321	\$ 166,920	\$ 170,252	\$ 173,112	\$ 6,192	3.7%
Benefits	64,287	46,354	35,605	45,947	(407)	-0.9%
Subtotal - Personnel Services	\$ 329,608	\$ 213,274	\$ 205,857	\$ 219,059	\$ 5,785	2.7%
Contracted Services:						
Project Specific	\$ -	\$ 15,000	\$ -	\$ 5,560	\$ (9,440)	-62.9%
Website Hosting & Support Services	8,360	-	-	-	-	-
Subtotal - Contracted Services	\$ 8,360	\$ 15,000	\$ -	\$ 5,560	\$ (9,440)	-62.9%
Other Services & Supplies:						
Community Services	\$ 56,029	\$ 66,500	\$ 66,500	\$ 56,500	\$ (10,000)	-15.0%
Printing & Publishing	91,803	86,000	68,000	86,000	-	0.0%
Dues & Memberships	4,000	-	-	-	-	-
Miscellaneous	56,295	33,000	33,000	33,000	-	0.0%
Subtotal - Other Services & Supplies	\$ 208,127	\$ 185,500	\$ 167,500	\$ 175,500	\$ (10,000)	-5.4%
TOTAL	\$ 546,095	\$ 413,774	\$ 373,357	\$ 400,119	\$ (13,655)	-3.3%



**Finance & Sales/Use Tax Compliance
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services:						
Salaries and Wages	\$ 469,236	\$ 626,406	\$ 536,395	\$ 635,628	\$ 9,222	1.5%
Benefits	117,272	173,904	122,387	168,708	(5,196)	-3.0%
Subtotal - Personnel Services	\$ 586,509	\$ 800,310	\$ 658,782	\$ 804,336	\$ 4,026	0.5%
Contracted Services:						
Supplemental Use Tax Administration	\$ -	\$ 40,600	\$ 40,600	\$ 40,499	\$ (101)	-0.2%
Auditing Services - Sales Tax Program	-	-	29,990	87,210	87,210	-
Auditing Services	41,200	64,500	40,000	40,000	(24,500)	-38.0%
Financial System Services	116,192	70,000	40,000	40,000	(30,000)	-42.9%
Sales Tax Collection / Processing Services	-	300,000	267,388	313,142	13,142	4.4%
Project Specific	-	105,000	32,500	15,000	(90,000)	-85.7%
Subtotal - Contracted Services	\$ 157,392	\$ 580,100	\$ 450,478	\$ 535,851	\$ (44,249)	-7.6%
Other Services & Supplies:						
Revenue Collection Services:						
County Vendor Fee	\$ 202,916	\$ -	\$ -	\$ -	\$ -	-
County Treasurer's Fee	76,082	-	-	-	-	-
Bank/Merchant Processing Services	35,117	50,200	50,200	50,200	-	0.0%
Printing & Publishing	4,737	-	-	-	-	-
Miscellaneous	3,863	5,000	5,000	5,000	-	0.0%
Subtotal - Other Services & Supplies	\$ 322,714	\$ 55,200	\$ 55,200	\$ 55,200	\$ -	0.0%
TOTAL	\$ 1,066,616	\$ 1,435,610	\$ 1,164,460	\$ 1,395,387	\$ (40,223)	-2.8%



**Nondepartmental
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Transition Costs						
Contracted Services:						
Public Works Services	\$ 1,007,482	\$ -	\$ -	\$ -	\$ -	-
Subtotal - Contracted Services	\$ 1,007,482	\$ -	\$ -	\$ -	\$ -	-
Southglenn Project						
Contracted Services:						
Legal Services - General	\$ 16,356	\$ -	\$ -	\$ -	\$ -	-
Subtotal - Contracted Services	\$ 16,356	\$ -	\$ -	\$ -	\$ -	-
Other Services & Supplies:						
Miscellaneous	\$ 477	\$ -	\$ -	\$ -	\$ -	-
Subtotal - Other Services & Supplies	\$ 477	\$ -	\$ -	\$ -	\$ -	-
Other Unanticipated						
Contracted Services:						
Project Specific	\$ -	\$ -	\$ 100,000	\$ 50,000	\$ 50,000	-
Subtotal - Contracted Services	\$ -	\$ -	\$ 100,000	\$ 50,000	\$ 50,000	-
Other Services & Supplies:						
Revenue Collection Services:						
County Vendor Fee	\$ -	\$ 209,909	\$ 171,637	\$ 188,192	\$ (21,717)	-10.3%
County Treasurer's Fee	-	75,514	78,111	79,390	3,876	5.1%
Professional Services	25,000	-	25,000	25,000	25,000	-
Miscellaneous	122,150	200,000	75,000	120,000	(80,000)	-40.0%
Subtotal - Other Services & Supplies	\$ 147,150	\$ 485,423	\$ 349,748	\$ 412,582	\$ (72,841)	-15.0%
Capital Outlay						
Land	\$ 334,870	\$ -	\$ -	\$ -	\$ -	-
Building	3,795,342	-	-	-	-	-
Subtotal - Capital Outlay	\$ 4,130,212	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 5,301,678	\$ 485,423	\$ 449,748	\$ 462,582	\$ (22,841)	-4.7%



Central Services
Departmental Budget Detail

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
Other Services & Supplies:							
Office Supplies	\$ 72,467	\$ 70,000	\$ 65,000	\$ 65,000	\$ (5,000)	-7.1%	
Postage & Courier Services	21,074	28,400	28,400	28,400	-	0.0%	
Printing & Publishing	16,687	34,300	34,300	34,300	-	0.0%	
Publications and Subscriptions	4,192	6,000	6,000	6,000	-	0.0%	
Dues and Memberships	18,696	40,940	40,940	40,940	-	0.0%	
Meetings/Training/Travel	47,033	75,650	75,650	75,650	-	0.0%	
Tuition Reimbursement Program	3,162	15,000	10,000	10,000	(5,000)	-33.3%	
Miscellaneous	9,643	10,000	10,000	10,000	-	0.0%	
Supplies	\$ 192,954	\$ 280,290	\$ 270,290	\$ 270,290	\$ (10,000)	-3.6%	
TOTAL	\$ 192,954	\$ 280,290	\$ 270,290	\$ 270,290	\$ (10,000)	-3.6%	



**Human Resources & Risk Management Services
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Human Resources						
Personnel Services:						
Salaries and Wages	\$ 236,585	\$ 286,896	\$ 247,534	\$ 313,964	\$ 27,068	9.4%
Benefits	58,845	79,644	48,979	69,480	(10,164)	-12.8%
Internship Wages	-	85,080	85,080	81,231	(3,849)	-4.5%
Subtotal - Personnel Services	\$ 295,430	\$ 451,620	\$ 381,593	\$ 464,675	\$ 13,055	2.9%
Contracted Services:						
Payroll Processing	\$ 16,390	\$ 30,000	\$ 30,000	\$ 30,000	-	0.0%
Temporary Personnel	127,477	35,000	-	-	(35,000)	-100.0%
Project Specific	-	8,500	8,500	8,500	-	0.0%
Subtotal - Contracted Services	\$ 143,867	\$ 73,500	\$ 38,500	\$ 38,500	\$ (35,000)	-47.6%
Other Services & Supplies:						
Personnel Recruitment Services	\$ 4,914	\$ 20,000	\$ 20,000	\$ 20,000	-	0.0%
Personnel Services:						
Raise Pool	-	-	-	59,922	59,922	-
Benefit Improvement Costs	360	-	-	-	-	-
Miscellaneous	4,169	-	-	-	-	-
Subtotal - Other Services & Supplies	\$ 9,443	\$ 20,000	\$ 20,000	\$ 79,922	\$ 59,922	299.6%
Risk Management						
Other Services & Supplies:						
Property & Casualty Insurance Services	\$ 380,163	\$ 410,000	\$ 410,000	\$ 420,000	\$ 10,000	2.4%
Workers Compensation Insurance Services	10,646	20,000	20,000	20,000	-	0.0%
Subtotal - Other Services & Supplies	\$ 390,809	\$ 430,000	\$ 430,000	\$ 440,000	\$ 10,000	2.3%
TOTAL	\$ 839,549	\$ 975,120	\$ 870,093	\$ 1,023,097	\$ 47,977	4.9%



**Support Services
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Facilities						
Personnel Services:						
Salaries and Wages	\$ 87,507	\$ 201,756	\$ 168,077	\$ 196,416	\$ (5,340)	-2.6%
Benefits	18,832	56,008	45,498	52,133	(3,875)	-6.9%
Subtotal - Personnel Services	\$ 106,339	\$ 257,764	\$ 213,575	\$ 248,549	\$ (9,215)	-3.6%
Contracted Services:						
Security Services	\$ 44,837	\$ 80,000	\$ 74,000	\$ 80,000	\$ -	0.0%
Project Specific	-	-	-	41,586	41,586	-
Subtotal - Contracted Services	\$ 44,837	\$ 80,000	\$ 74,000	\$ 121,586	\$ 41,586	52.0%
Other Services & Supplies:						
Leasing Services - Office Space	\$ 392,673	\$ -	\$ -	\$ -	\$ -	-
Leasing Services - Additional Space	6,253	10,000	2,800	2,800	(7,200)	-72.0%
Leasing Services - Land Use Services						
Sublease	(90,017)	-	(38,325)	(38,325)	(38,325)	-
Professional Services	147,417	-	48,200	48,200	48,200	-
Utilities - Office Space	66,957	47,000	58,950	60,924	13,924	29.6%
Telephone - Long Distance	6,956	4,400	565	-	(4,400)	-100.0%
Telephone/Data - Local, Circuits	30,625	46,000	29,864	29,864	(16,136)	-35.1%
Telephone - Cellular	10,875	15,000	15,000	15,000	-	0.0%
Building - Repair, Maintenance, Improvem	-	-	111,500	10,500	10,500	-
Equipment - Rental, Repair, Maintenance	241,342	100,000	86,267	86,267	(13,733)	-13.7%
Equipment - Purchased	1,190	25,000	40,500	40,500	15,500	62.0%
Office Furniture & Fixtures	97,031	39,100	14,100	14,100	(25,000)	-63.9%
Miscellaneous	-	-	2,375	2,375	2,375	-
Subtotal - Other Services & Supplies	\$ 911,301	\$ 286,500	\$ 371,796	\$ 272,205	\$ (14,295)	-5.0%
Fleet						
Other Services & Supplies:						
Vehicle Fuel & Maintenance Supplies	\$ 6,502	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%
Subtotal - Other Services & Supplies	\$ 6,502	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	0.0%



**Support Services (Cont.)
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
Information Technology							
Contracted Services:							
Information Technology Outsourcing Services	\$ 112,189	\$ 135,000	\$ 135,000	\$ 135,000	\$ -	0.0%	
Financial System Services	-	78,100	78,100	78,100	-	0.0%	
Website Hosting & Support Services	-	20,000	20,000	20,000	-	0.0%	
Agenda, Video Production & Streaming Services	-	69,000	19,000	10,000	(59,000)	-85.5%	
Project Specific	-	30,000	34,000	30,000	-	0.0%	
Subtotal - Contracted Services	\$ 112,189	\$ 332,100	\$ 286,100	\$ 273,100	\$ (59,000)	-17.8%	
Other Services & Supplies:							
Internet Access Services	\$ 1,867	\$ 2,400	\$ -	\$ -	\$ (2,400)	-100.0%	
Professional Services	700	-	-	-	-	-	
Equipment - Purchased	31,765	58,000	71,500	71,500	13,500	23.3%	
Software Supplies	2,142	27,700	27,700	27,700	-	0.0%	
Miscellaneous	-	10,000	10,000	10,000	-	0.0%	
Subtotal - Other Services & Supplies	\$ 36,475	\$ 98,100	\$ 109,200	\$ 109,200	\$ 11,100	11.3%	
TOTAL	\$ 1,217,644	\$ 1,062,464	\$ 1,062,671	\$ 1,032,640	\$ (29,824)	-2.8%	



**Public Works
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services:						
Salaries and Wages	\$ 56,300	\$ 167,818	\$ 157,463	\$ 163,754	\$ (4,064)	-2.4%
Benefits	15,333	43,086	38,343	40,548	(2,538)	-5.9%
Subtotal - Personnel Services	\$ 71,633	\$ 210,904	\$ 195,806	\$ 204,302	\$ (6,602)	-3.1%
Contracted Services:						
Contracted Services - Intergovernmental Agreement (IGA):						
Arapahoe County - Program Management						
<u>Engineering</u>						
Eng. Administration						
Management	\$ 122,136	\$ -	\$ -	\$ -	\$ -	-
Operations	37,748	-	-	-	-	-
Land Development Services	23,933	-	-	-	-	-
Capital Improvement Program	235,957	-	-	-	-	-
Traffic Operations	93,877	-	-	-	-	-
Property Mapping	6,593	-	-	-	-	-
Indirect Costs	124,656	-	-	-	-	-
Total Engineering	\$ 644,900	\$ -	\$ -	\$ -	\$ -	-
<u>Streets</u>						
Pavement Maintenance	\$ 708,892	\$ -	\$ -	\$ -	\$ -	-
Gravel Maintenance	5,212	-	-	-	-	-
Signs/Striping	213,710	-	-	-	-	-
ROW Maintenance	72,974	-	-	-	-	-
Snow/Ice Removal	556,669	-	-	-	-	-
Concrete Maintenance	187,648	-	-	-	-	-
Weed Control	6,000	-	-	-	-	-
Minor Maintenance	106,334	-	-	-	-	-
Indirect Costs	54,586	-	-	-	-	-
Total Streets	\$ 1,912,025	\$ -	\$ -	\$ -	\$ -	-
<u>Indirect/Other IGA Costs</u>						
Other IGA Costs	\$ 37,671	\$ -	\$ -	\$ -	\$ -	-
Total Indirect/Other IGA Costs	\$ 37,671	\$ -	\$ -	\$ -	\$ -	-
Total Contracted Services - IGA	\$ 2,594,596	\$ -	\$ -	\$ -	\$ -	-
Public Works Service Provider	\$ 4,050,627	\$ 8,767,365	\$ 8,761,362	\$ 8,832,827	\$ 65,462	0.7%
Total Other Contracted Services	\$ 4,050,627	\$ 8,767,365	\$ 8,761,362	\$ 8,832,827	\$ 65,462	0.7%
<u>Capital Improvement Program</u>						
CIP Management	\$ 598,235	\$ -	\$ -	\$ -	\$ -	-
Other Capital Improvement Program Fees	3,110	-	-	-	-	-
Total Capital Improvement Program	\$ 601,345	\$ -	\$ -	\$ -	\$ -	-



**Public Works (Cont.)
Departmental Budget Detail**

	2008		2009		2009		2010		2009/2010	
	Actual	Adopted	Adopted	Revised	Adopted	Adopted	Adopted	\$ Chg	% Chg	
<u>Other Program Services</u>										
Animal Disposal	\$ -	\$ 40,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ (20,000)	-50.0%		
Mosquito Control	-	34,460	34,460	34,460	37,960	37,960	3,500	10.2%		
Other Professional Services	18,700	15,000	15,000	15,000	15,000	15,000	-	0.0%		
Total Other Public Works Services	\$ 18,700	\$ 89,460	\$ 69,460	\$ 69,460	\$ 72,960	\$ 72,960	\$ (16,500)	-18.4%		
Total Contracted Services - Non-IGA	\$ 4,670,672	\$ 8,856,825	\$ 8,830,822	\$ 8,830,822	\$ 8,905,787	\$ 8,905,787	\$ 48,962	0.6%		
Total Contracted Services - Program Management	\$ 7,265,268	\$ 8,856,825	\$ 8,830,822	\$ 8,830,822	\$ 8,905,787	\$ 8,905,787	\$ 48,962	0.6%		
Other Contracted Services:										
Maint. / Operations										
<u>Streets</u>										
Street Resurfacing	\$ 3,946,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-		
Concrete Replacement	314,511	-	-	-	-	-	-	-		
Materials - Snow Removal	323,384	287,500	267,000	267,000	287,500	287,500	-	0.0%		
Materials - Asphalt	8,507	92,100	52,100	52,100	41,700	41,700	(50,400)	-54.7%		
Materials - Fuel	45,872	130,000	110,000	110,000	137,000	137,000	7,000	5.4%		
TREX/I-25 Interchange Landscaping	-	7,500	7,500	7,500	7,500	7,500	-	0.0%		
Subtotal Streets and Roads	\$ 4,638,875	\$ 517,100	\$ 436,600	\$ 436,600	\$ 473,700	\$ 473,700	\$ (43,400)	-8.4%		
Total Other Contracted Services: Maint. / Operations	\$ 4,638,875	\$ 517,100	\$ 436,600	\$ 436,600	\$ 473,700	\$ 473,700	\$ (43,400)	-8.4%		
<u>Traffic Engineering</u>										
Traffic Calming Design	\$ 3,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-		
Subtotal Traffic Engineering	\$ 3,112	\$ -	\$ -	-						
<u>Roadway Engineering</u>										
Roadway Data Collection	\$ 23,940	\$ -	\$ 75,685	\$ 75,685	\$ -	\$ -	\$ -	-		
On-Call Services	-	5,000	5,000	5,000	5,000	5,000	-	0.0%		
Subtotal Roadway Engineering	\$ 23,940	\$ 5,000	\$ 80,685	\$ 80,685	\$ 5,000	\$ 5,000	\$ -	0.0%		
<u>Traffic Signals</u>										
Signal Pole Inspections - Professional Services	\$ -	\$ 75,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ (75,000)	-100.0%		
Signal Additions/Repair	172,643	165,375	165,375	165,375	165,375	165,375	-	0.0%		
Signal Maintenance	-	-	15,000	15,000	75,000	75,000	75,000	-		
Subtotal Traffic Signals	\$ 172,643	\$ 240,375	\$ -	0.0%						
Total Other Contracted Services - Engineering	\$ 199,696	\$ 245,375	\$ 321,060	\$ 321,060	\$ 245,375	\$ 245,375	\$ -	0.0%		
Total Contracted Services - Engineering	\$ 12,103,838	\$ 9,619,300	\$ 9,588,482	\$ 9,588,482	\$ 9,624,862	\$ 9,624,862	\$ 5,562	0.1%		



**Public Works (Cont.)
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Other Services & Supplies:						
Utilities - Street Lights	\$ 723,102	\$ 933,487	\$ 770,000	\$ 850,500	\$ (82,987)	-8.9%
Maintenance - Street Lights	61,396	34,949	70,000	70,000	35,051	100.3%
Utilities - Other Maintenance	4,822	5,843	5,843	5,843	-	0.0%
Utilities - Traffic Signals	68,495	99,225	79,225	79,225	(20,000)	-20.2%
Utilities - Other	20,440	5,843	5,843	5,843	-	0.0%
Subtotal Street Lights	\$ 878,256	\$ 1,079,347	\$ 930,911	\$ 1,011,411	\$ (67,936)	-6.3%
Public Works Contingency Costs	\$ -	\$ -	\$ -	\$ 52,000	\$ 52,000	-
Subtotal - Other Services & Supplies	\$ 878,256	\$ 1,079,347	\$ 930,911	\$ 1,063,411	\$ (15,936)	-1.5%
Total Public Works, Before Transfers	\$ 13,053,726	\$ 10,909,551	\$ 10,715,199	\$ 10,892,575	\$ (16,976)	-0.2%
Transfer to Capital Improvement Fund	\$ 900,000	\$ 5,581,800	\$ 2,483,847	\$ 3,486,430	\$ (2,095,370)	-37.5%
TOTAL PUBLIC WORKS AND CAPITAL IMPROVEMENT FUND TRANSFER	\$ 13,953,726	\$ 16,491,351	\$ 13,199,046	\$ 14,379,005	\$ (2,112,346)	-12.8%



**Law Enforcement
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Contracted Services:						
Arapahoe County Intergovernmental Agreement:						
Sheriffs Office Services	\$ 19,547,080	\$ 20,100,196	\$ 19,732,855	\$ 19,658,334	\$ (441,862)	-2.2%
Justice Assistance Grant	-	-	160,000	-	-	-
Subtotal - Contracted Services	\$ 19,547,080	\$ 20,100,196	\$ 19,892,855	\$ 19,658,334	\$ (441,862)	-2.2%
Less Allocation to Other Departments:						
Traffic Officers	(1,464,200)	(1,464,200)	(1,523,008)	(1,400,880)	63,320	-4.3%
Liquor Enforcement	(41,320)	(62,600)	(39,824)	(42,193)	20,407	-32.6%
Indirect	(189,100)	(189,100)	(189,100)	(129,666)	59,434	-31.4%
TOTAL	\$ 17,852,460	\$ 18,384,296	\$ 18,140,923	\$ 18,085,595	\$ (298,701)	-1.6%



**Animal Services
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Contracted Services:						
Arapahoe County Intergovernmental Agreement:						
Animal Services	\$ 215,543	\$ -	\$ -	\$ -	-	-
Mosquito Control	33,180	-	-	-	-	-
Indirect Costs	17,614	-	-	-	-	-
Subtotal - Contracted Services	\$ 266,337	\$ -	\$ -	\$ -	-	-
Contracted Services:						
City Services:						
Animal Services	\$ 260,870	\$ 520,390	\$ 560,390	\$ 573,390	\$ 53,000	10.2%
Indirect Costs	286,733	-	-	-	-	-
Animal Services Transition	16,248	55,000			(55,000)	-100.0%
Subtotal - Other Services & Supplies	\$ 563,851	\$ 575,390	\$ 560,390	\$ 573,390	\$ (2,000)	-0.3%
TOTAL	\$ 830,188	\$ 575,390	\$ 560,390	\$ 573,390	\$ (2,000)	-0.3%



**Municipal Court
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted		
					\$ Chg	% Chg	
Personnel Services:							
Salaries and Wages	\$ 316,965	\$ 263,014	\$ 222,648	\$ 248,298	\$ (14,716)	-5.6%	
Benefits	82,872	73,014	64,268	65,903	(7,111)	-9.7%	
Subtotal - Personnel Services	\$ 399,837	\$ 336,028	\$ 286,916	\$ 314,201	\$ (21,827)	-6.5%	
Contracted Services:							
Arapahoe County Intergovernmental Agreement:							
Traffic Officer Services	\$ 1,464,200	\$ 1,464,200	\$ 1,523,009	\$ 1,400,881	\$ (63,319)	-4.3%	
Indirect Costs	189,100	189,100	189,100	129,666	(59,434)	-31.4%	
Temporary Personnel	18,767	500	500	500	-	0.0%	
Judge Services	67,756	71,000	71,000	71,000	-	0.0%	
Prosecution Services	27,694	40,000	40,000	40,000	-	0.0%	
Legal Services - General	13,289	25,000	25,000	25,500	500	2.0%	
Subtotal - Contracted Services	\$ 1,780,806	\$ 1,789,800	\$ 1,848,609	\$ 1,667,547	\$ (122,253)	-6.8%	
Other Services & Supplies:							
Professional Services	\$ 1,242	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	0.0%	
Postage & Courier	4,177	4,500	4,500	4,500	-	0.0%	
Printing & Publishing	9,509	15,700	15,700	15,700	-	0.0%	
Bank/Merchant Processing	9,773	16,400	16,400	16,400	-	0.0%	
Equipment - Purchased	1,909	-	-	-	-	-	
Equipment - Rental, Repair, Maintenance	3,524	29,979	29,979	5,000	(24,979)	-83.3%	
Software Supplies	13,400	-	-	-	-	-	
Commission/Board/ Authority Services	-	10,000	-	-	(10,000)	-100.0%	
Office Supplies	2,795	8,000	6,000	6,000	(2,000)	-25.0%	
Dues and Memberships	205	550	320	320	(230)	-41.8%	
Meetings/Training/Travel	1,946	7,680	1,010	1,010	(6,670)	-86.8%	
Miscellaneous	277	3,000	3,000	3,000	-	0.0%	
Subtotal - Other Services & Supplies	\$ 48,757	\$ 155,809	\$ 136,909	\$ 111,930	\$ (43,879)	-28.2%	
TOTAL	\$ 2,229,400	\$ 2,281,637	\$ 2,272,434	\$ 2,093,678	\$ (187,959)	-8.2%	



**Planning & Development
Departmental Budget Detail**

	2008 Actual	2009 Adopted	2009 Revised	2010 Adopted	2009/2010 Adopted	
					\$ Chg	% Chg
Personnel Services:						
Salaries and Wages	\$ 430,914	\$ 348,932	\$ 355,255	\$ 358,802	\$ 9,870	2.8%
Benefits	108,318	96,918	88,263	95,233	(1,685)	-1.7%
Subtotal - Personnel Services	\$ 539,232	\$ 445,850	\$ 443,518	\$ 454,035	\$ 8,185	1.8%
Contracted Services:						
Project Specific	\$ 81,580	\$ -	\$ 16,600	\$ -	\$ -	-
Subtotal - Contracted Services	\$ 81,580	\$ -	\$ 16,600	\$ -	\$ -	-
Other Services & Supplies:						
Professional Services	\$ 19,500	\$ 6,000	\$ 6,000	\$ 56,000	\$ 50,000	833.3%
Printing & Publishing	2,645	1,000	1,000	1,000	-	0.0%
Meetings/Training/Travel	8,052	-	-	-	-	-
Dues & Memberships	22,300	-	-	-	-	-
Project Specific	-	-	-	77,835	77,835	-
Subtotal - Other Services & Supplies	\$ 52,496	\$ 7,000	\$ 7,000	\$ 134,835	\$ 127,835	1826.2%
Total Planning & Development Before Transfers	\$ 673,309	\$ 452,850	\$ 467,118	\$ 588,870	\$ 136,020	30.0%
Transfers to Land Use Fund:						
Building Use Tax	\$ 816,342	\$ 425,000	\$ 321,730	\$ 295,599	\$ (129,401)	-30.4%
General Fund Support	(422,134)	34,829	95,864	42,303	7,474	21.5%
Subtotal Transfers to Land Use Fund	\$ 394,208	\$ 459,829	\$ 417,594	\$ 337,902	\$ (121,927)	-26.5%
TOTAL	\$ 1,067,517	\$ 912,679	\$ 884,712	\$ 926,772	\$ 14,093	1.5%



**Code & Zoning Enforcement
Departmental Budget Detail**

	2008		2009		2009		2010		2009/2010		
	Actual		Adopted	Revised	Adopted		Adopted		\$ Chg	% Chg	
Personnel Services:											
Salaries and Wages	\$	5,183	\$	-	\$	-	\$	-	\$	-	-
Benefits		(580)		-		-		-		-	-
Subtotal - Personnel Services	\$	4,603	\$	-	\$	-	\$	-	\$	-	-
Contracted Services:											
Code Enforcement	\$	-	\$	441,617	\$	441,617	\$	450,449	\$	8,832	2.0%
Subtotal - Contracted Services	\$	-	\$	441,617	\$	441,617	\$	450,449	\$	8,832	2.0%
Other Services & Supplies:											
Professional Services	\$	422,738	\$	30,000	\$	22,000	\$	22,000	\$	(8,000)	-26.7%
Software Supplies		15,000		-		-		-		-	-
Subtotal - Other Services & Supplies	\$	437,738	\$	30,000	\$	22,000	\$	22,000	\$	(8,000)	-26.7%
TOTAL	\$	442,341	\$	471,617	\$	463,617	\$	472,449	\$	832	0.2%

CENTENNIAL IS

We believe in strong attention to infrastructure and have an expectation that the City government will ensure the quality of such development and maintenance such that the safety of our citizens and the value of our beautiful neighborhoods are sustained.



SAFE





GLOSSARY

Accrual Basis of Accounting

The basis of accounting by which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received.

Ad Valorem Tax

A tax based on value (e.g., a property tax).

Adopted

Adopted, as used in the department and division summaries within the budget document, represents the budget as approved by the City Council.

American Recovery and Reinvestment Act of 2009

\$787 billion economic stimulus package enacted by the United States Government in February of 2009 .

Appropriation

A specific amount of money authorized by the City Council for an approved expenditure.

Assessed Valuation

A dollar value placed on real estate or other property by the City as a basis for levying property taxes.

Automobile Use Tax

An Automobile Use Tax of 2.5 percent (2.5%) is collected by automobile dealerships, and remitted to the Arapahoe County Treasurer, on auto purchases made outside of city limits by citizens residing in Centennial.

Balanced Budget

A budget in which planned expenditures do not exceed planned funds available.

Basis of Budgeting

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual appropriated budgets are adopted for all departments within the general, special revenue and capital projects funds.

Beginning/Ending Fund Balance

Unencumbered resources available in a fund from the prior/current year after payment of the prior/current year expenses.

Budget

An annual financial plan of operation that identifies revenues, types and levels of services to be provided, and the amount of funds that can be spent. The City of Centennial's budget encompasses one calendar year. In practice, the term "budget" is used two ways: it designates the financial plan presented for adoption ("proposed") or the final plan approved ("adopted").

Budget Calendar

The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

Budget Message

A general discussion of the preliminary/adopted budget presented in writing as part of, or supplement to, the budget document. Explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the City Manager.

Building Materials Use Tax

The Building Materials Use Tax applies to anyone who is performing construction work which requires a City building permit. The tax is estimated and paid directly to the City prior to the issuance of the building permit. The estimated tax due is 2.5 percent (2.5%) of the material costs.

Building Permit Revenue

Building permit revenue is revenue collected through the issuance of permits for building construction projects, including permits for such things as electrical, plumbing, mechanical, and sign permits. The revenue is typically a one-time revenue and is reported in the Land Use Fund.

Capital Expenditures

Expenditures which should result in the increase of asset accounts, although they may result indirectly in the decrease of a liability.

Capital Improvement Fund

Capital Improvement Funds are created to account for resources used for the acquisition and construction of capital infrastructure by the City of Centennial. The City's Capital Improvement Fund accounts for authorized capital projects.

Capital Improvement Program (CIP)

A multi-year financial plan containing proposed construction of physical assets, such as streets,



curbs, gutters, trails, parks and sidewalks. This program has identified all projects, which are the responsibility of the City between the present to build out. Funds appropriated for the CIP can be from the Capital Improvement Fund, Open Space Fund, and/or the Conservation Trust Fund. Only those projects that qualify can be funded by Open Space and Conservation Trust Funds.

Capital Projects

Typically a capital project encompasses a purchase of land and/or the construction of a major physical asset including buildings, facilities, or streets/sidewalks.

Capital Outlay

Equipment and infrastructure with a value of \$5,000 or more and an estimated useful life of more than one year, such as automobiles and traffic signals.

Cartegraph Software

Computer software program used to track inquiries, work request and orders currently for public works and code enforcement projects within the City of Centennial.

Centennial Urban Redevelopment Authority (CURA)

Tax increment financing for public improvements in an urban renewal area.

Colorado Municipal League (CML)

The Colorado Municipal League is a non-profit, non-partisan organization that represents Colorado's cities and towns collectively in matters before the state and federal government and provides a wide range of information services to assist municipal officials in managing their governments.

Community Development Block Grants (CDBG)

Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant program. The City's CDBG program is administered through Arapahoe County.

Comprehensive Annual Financial Report (CAFR)

Financial report organized by fund, which provides a balance sheet that compares assets with liabilities and fund balance. The CAFR is also an

operating statement that compares revenues with expenditures.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, shortfalls in revenue, and similar eventualities.

Council-Manager Form of Government

An organizational structure in which the Mayor and City Council appoint an independent City Manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

Continuing Appropriations or Carryovers

Funding approved in the current budget but not expended during a particular fiscal year. These appropriations are carried forward into the next fiscal year for their original intended purpose.

Conservation Trust Fund

Accounts for lottery proceeds received from the State of Colorado. Spending is restricted and the City's share is determined by population data and the existence of special recreational districts.

Contingencies

These funds are set aside as a reserve for unanticipated expenditures.

Contracted Services

Includes services contracted by the City to enhance operations or perform specific tasks or programs.

Contractual Services

This term designates those services acquired on a fee basis, a fixed-time contract basis from outside sources.

Cost Allocation

A method used to charge General Fund overhead costs to other funds, such as enterprise funds and internal service funds.

Debt Service Fund

A fund established to account for the financial resources used for the payment of long-term debt (i.e., principal, interest, and other related costs).



Designated Reserves

The City Council has determined that additional reserves be established to provide for unforeseen reductions in revenues in the current year if budgeted revenues are less than actual revenues, and expenditures including encumbrances, are greater than actual. Council has established a minimum of ten percent (10%) of approved General Fund operating expenditures, excluding fund transfers.

Development Fees

Charges for specific services related to development activity including building permits, right-of-way permits and plan review fees.

Division

An organizational sub-unit of a department. Each division has a unique set of goals and objectives functioning within the department.

Denver Regional Council of Governments (DRCOG)

The Denver Regional Council of Governments is a voluntary association of county and municipal governments in the greater Denver, Colorado area. As the Metropolitan Planning Organization Council works together to address issues of regional concern including growth and development, transportation, the environment, provision of services to the region's older population, and performs analysis of economic and development trends.

Department

A department is a component of the overall City organization. Often including multiple divisions, it is headed by a director and has an established specific and unique set of goals and objectives to provide services to the citizens and organization (e.g., public safety, communications, etc.).

Encumbrance

A legal obligation to expend funds for an expenditure that has not yet occurred.

Energy Efficiency and Conservation Block Grant

Federal block grant money given to local governments for the purpose of implementing energy saving programs.

Enterprise Fund

A fund type established to account for total costs of selected governmental facilities and services

that are operated similar to private enterprises.

Estimate

Represents the most recent estimate for current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue experience. Estimates consider the impact of unanticipated price changes or other economic factors.

Expenditure

The actual spending of funds set aside by appropriation for identified goods and services.

Fee

A general term used for any charge levied by government for providing a service or performing an activity.

Fines and Forfeitures

A revenue category that contains monies resulting from violations of various City and state laws.

Fiscal Year

A twelve-month period of time designated as the budget year. The City of Centennial's budget year is the calendar year January 1 through December 31.

Full-Time Equivalent (FTE)

A position converted to the decimal equivalent of a fulltime position based on 2,080 work hours per year. For example, a part-time Typist Clerk working 20 hours per week would be equivalent to one-half of a full-time position, or 0.5 FTE.

Fund

A set of inter-related accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance

The amount of financial resources available for use.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards used by state and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).



General Fund

The primary fund used by the City for which revenues and expenditures are not legally restricted for use. Examples of departments operating within the General Fund include Public Safety and Finance.

General Improvement District (GID)

A public entity created according to Colorado Revised Statutes that provides specific services to a limited geographic area.

Governmental Accounting Standards Board (GASB)

The Governmental Accounting Standards Board (GASB) was organized in 1984 by the Financial Accounting Foundation (FAF) to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.

Government Finance Officers Association (GFOA)

An association for finance professionals designed to promote the management of governments by identifying and developing financial policies and best practices. The association promotes these policies and practices through education, training and leadership.

Grant

Contributions of cash or other assets from another governmental agency or other organization to be used or expended for a specific purpose, activity or facility.

Highway Users Tax Fund (HUTF)

State collected, locally shared revenue distributed monthly among state, counties, and municipalities. HUTF revenues are derived from a motor fuel tax and various motor vehicle registration, title, and license fees and taxes.

Human Resource Information System (HRIS)

A system that allows an employer to track, report, and analyze all employee data from application to end-of-employment.

Infrastructure

Facilities that support the daily life and growth of the City, for example, roads, street lights, bridges, and curbs and gutters.

Interest Income

Interest income is the amount of revenue earned on investments and cash deposits. The guidelines for generating this source of revenue are found in the investment policies of the City.

Intergovernmental Revenue

Revenues levied by one government but shared on a predetermined basis with another government or class of governments (grants, loans, highway tax, etc.).

Interfund Transfers

A transfer of funds between departments/funds for specific purposes as approved by the appropriate authority.

Intergovernmental Agreement

A legal agreement describing tasks to be accomplished and/or funds to be paid between government agencies.

Land Development Code

Provides guidelines that support the Centennial's vision, strategies and action steps in order to address City Services, Community Quality of Life/ Citizen Engagement, Economic Health and the Environment.

Leadership in Energy and Environmental Design (LEED)

Certified buildings that are constructed in an environmentally friendly way ("green"). The LEED Green Building Rating System, a nationally accepted benchmark established by the U.S. Green Building Council.

Levy

To impose taxes, special assessments, or charges for the support of city activities.

Licenses and Permits

A revenue category that accounts for recovering costs associated with regulating business activity.

Mill Levy

A figure established by the City and used to calculate property tax. A mill is one-tenth of a cent; thus, each mill represents \$1 of taxes for each \$1,000 of assessed value.

Mission Statement

A broad statement that describes the reason for existence of an organization or organizational unit, such as a department.



Mountain States Employers Council (MSEC)

A non-profit membership organization, founded in 1939, designed to partner with employers to maintain effective employer/employee relationships. A "one-stop shopping" resource for members in the areas of human resource management, employment law, surveys and training.

Objective

Describes an outcome to be accomplished in specific well-defined and measurable terms and is achievable within a specific timeframe. Generally, departmental programs have objectives.

Ordinance

A formal legislative enactment by the governing body (City Council) of a municipality. If it is not in conflict with any higher form of law, an Ordinance has the full force and effect of law within the boundaries of the municipality to which it applies.

Operating Budget

The annual appropriation of funds for on-going program costs, which includes salaries, benefits, maintenance, operations, and capital outlay items.

Performance Measures

Statistical measures which are collected to show the impact of dollars spent on city services.

Personnel Services

An expenditure category that captures expenses related to employee compensation, such as salaries and benefits.

Preliminary Budget

A balanced budget presented to the City Council by the City Manager by October 15 each year. Any City Council changes to the Preliminary Budget are incorporated into the final adopted budget.

Program

Represents major areas or support functions; defined as a service provided to citizens, other departments, or other agencies.

Property Tax

A tax levied by the City on the assessed valuation of all taxable property located within the City calculated using the mill levy.

Proposed

Proposed, as used throughout the budget document, refers to the budget presented to City Council prior to their adoption of the document (e.g. 2008 Proposed Budget).

Reserve

An account which sets aside a portion of a fund's balance for some future use. These funds are not available for appropriation or expenditure except when qualifying events occur.

Revenues

Funds received from the collection of taxes, fees, permits, licenses, interest, and grants during the fiscal year.

Risk Management

Protects the assets of the City and provides a safe work environment for City employees.

RSS Feed

An electronic format to deliver regularly changing web content.

Sales Tax

The City of Centennial collects a 2.5 percent (2.5%) tax annually on sales of tangible personal property and specific services. Sales taxes are collected by the retailer and are reported directly to the City as a provision of the Home Rule Charter approved in 2008.

Special Revenue Funds

Special Revenue Funds account for specific revenue sources that are legally restricted for special purposes.

Specific Ownership Tax

The Specific Ownership Tax is paid by owners of motor vehicles, trailers, semi-trailers and trailer-coaches in lieu of all ad valorem taxes on motor vehicles.

Taxpayer's Bill of Rights (TABOR)

Colorado voters approved an amendment to the Colorado Constitution that placed limits on revenue and expenditures of the State and all local governments in 1992. Even though the limit is placed on both revenue and expenditures, the constitutional amendment ultimately applies to a limit on revenue collections. Growth in revenue is limited to the increase in the Denver-Boulder-Greeley Consumer Price Index plus Local Growth



(new construction and annexation minus demolition). This percentage is added to the preceding year's revenue base, giving the dollar limit allowed for revenue collection in the ensuing year. Any revenue collected over the limit must be refunded in the subsequent year. Cities have the option of placing a ballot question before the voters asking for approval to retain the revenue over the limit. Federal grants and/or gifts to the City are not included in the revenue limit. In 2006 the Centennial voters approved an initiative to waive the limitations of TABOR through 2013, as long as the additional amount which would have been limited by TABOR be allocated to Public Safety, Public Works, and Open Space projects.

Tax Increment Financing (TIF)

Tax increment financing is a technique for financing a capital project from the stream of revenue generated by the project.

Transfers

Authorized exchanges of money, positions, or other resources between organizational units or funds.

Undesignated Reserves

Article X, Section 20 of the Colorado Constitution requires a three percent (3%) reserve for emergencies. The use of this reserve is restricted to the purpose for which it was established and can be used solely for declared emergencies.

Urban Renewal Area

A designated area with boundaries established for the purpose of eliminating blighted areas within the City. This designation makes the area eligible for various funding and allows for development or redevelopment.

Use Tax

A tax levied by the City on the retail purchase price of tangible personal property and some services purchased outside the City, but stored, used, or consumed within the City.



ACRONYMS

AAA	Area Agency on Aging
AASHTO	American Association of State Highway and Transportation Officials
ACCORD	Arapahoe County Council of Organized Responsible Development
ACSO	Arapahoe County Sheriff's Office
ACWWA	Arapahoe County Water and Wastewater Authority
ADA	Americans with Disability Act of 1990
AMPO	Association of Metropolitan Planning Organizations
APA	American Planning Association
APCD	Air Pollution Control Division
ARMA	American Records Management Association
APRD	Arapahoe Park and Recreation District
ARRA	American Recovery and Reinvestment Act of 2009
ASP	Administrative Site Plan
AUC	Arapahoe Urban Corridor
AXN	Annexation
AWO	Applicant Work Order
BID	Business Improvement District
BMPs	Best Management Practices
BOA	Centennial Board of Adjustment (appeals of zoning issues)
BOCC	Board of County Commissioners
BOR	Board of Review
BST	Bituminous Surface Treatment
C.R.S.	Colorado Revised Statutes
CC&R	Conditions, Covenants and Restrictions
CAAA	Clean Air Act Amendments
CAFR	Comprehensive Annual Financial Report
CAMTA	Colorado Association of Municipal Tax Auditors
CBD	Central Business District
CCI	Colorado Counties Inc.
CCIC	Colorado Crime Information Center
CCBP	Central Centennial Boundary Plan
CCSD	Cherry Creek School District
CDBG	Community Development Block Grant
CDPHE	Colorado Department of Public Health and Environment
CDOT	Colorado Department of Transportation
CenCON	Centennial Council of Neighborhoods
CERT	Citizen's Emergency Response Team
CFR	Code of Federal Regulations
CIP	Capital Improvement Program
CIRSA	Colorado Intergovernmental Risk Sharing Agency
CIT	Crisis Intervention Team
CLOMR	Conditional Letter of Map Revision
CMAQ	Congestion Mitigation/Air Quality
CMC	Certified Municipal Clerk
CMCA	Colorado Municipal Clerks Association
CML	Colorado Municipal League
CoC	City of Centennial
COPS	Centralized Organization for Police Selection
Comp Plan	Comprehensive Plan
CORA	Colorado Open Records Act (a law governing documents)
CSC	Citizen Service Center
CTF	Conservation Trust Fund
CUP	Conditional Use Permit
CURA	Centennial Urban Redevelopment Authority



CWA	Clean Water Act
CWO	City Work Order
CWP	Clean Water Plan
DBE	Disadvantaged Business Enterprise
DEF/PROS	Deferred Prosecution
DEIS	Draft Environmental Impact Statement
DFT	Default Judgment
DISM	Dismissal
DJ	Deferred Judgment
DMCC	Denver Metro Chamber of Commerce
DOL	Department of Labor
DMV	Department of Motor Vehicles (Colorado)
DOLA	Department of Local Affairs (a state of Colorado department)
DOR	Department of Revenue (Colorado)
DOT	Department of Transportation (Colorado)
DRC	Design Review Committee
DRCOG	Denver Regional Council of Governments
E&D	Elderly & Disabled
EA	Environmental Assessment
ECCV	East Cherry Creek Valley (Water and Wastewater District)
ECU	Environmental Crimes Unit
EECBG	Energy Efficiency and Conservation Block Grant
EIG	Engineering Infrastructure Group
EIS	Environmental Impact Statement
EPA	Environmental Protection Agency
FAA	Federal Aviation Administration
FASB	Financial Accounting Standards Board
FCC	Federal Communications Commission
FCPA	Fair Campaign Practices Act
FDP	Final Development Plan
FEIS	Final Environmental Impact Statement
FEMA	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FIRE	Firefighter Interregional Recruitment and Employment
FONSI	Finding of No Significant Impact
FP	Final Plat
FRA	Federal Railroad Association
FSA	Flexible Spending Account
FTA	Failure to Appear
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTP	Failure to Pay
FTP	File Transfer Protocol
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GESC	Grading, Erosion and Sediment Control
GFOA	Government Finance Officers Association
GID	General Improvement District (a type of city owned special district)
GIS	Geographic Information System
GMTC	Greater Metro Telecommunications Consortium (Centennial is a member)
GWV or GV	Greenwood Village
GOCO	Great Outdoors Colorado
HB	House Bill



HC	Hydrocarbons
HOA	Homeowners' Association
HOT Lanes	High-Occupancy Toll Lanes
HOV	High-Occupancy Vehicle
HRIS	Human Resource Information System
HUTF	Highway Users Tax Fund
IBC	International Building Code (adopted in Centennial)
ICMA	International City Manager's Association
IFC	International Fire Code (adopted in Centennial)
IGA	Intergovernmental Agreement
IPA	Integrated Assessment Plan
IRC	International Residential Code (adopted in Centennial)
IREA	Intermountain Rural Electric Association
ITE	Institute of Traffic Engineers
ITS	Information Technology System
ITS	Intelligent Transportation Systems
ICMA	International City/County Management Association
IIMC	International Institute of Municipal Clerks
ISDS	Individual Sewage Disposal System
ISTEA	Intermodal Surface Transportation Efficiency Act
IT	Information Technology
JARC	Job Access/Reverse Commute
L&E	Location & Event
LDC	Land Development Code (same as Land Use Code)
LEED	Leadership in Energy and Environmental Design
LID	Local Improvement District
LLA	Centennial Liquor Licensing Authority
LLC	Limited Liability Company
LOC	Letter of Credit (form of security to ensure performance)
LOS	Level of Service
LOMR	Letter of Map Revision
LPS	Littleton Public Schools
LRT	Light Rail Transit
LUC	Land Use Committee
LUS	Land Use Services
MCAA	Metro City Attorneys Association
MDP	Master Development Plan
MIS	Major Investment Study
MMC	Master Municipal Clerk
MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MS	Minor Subdivision
MSA	Metropolitan Statistical Area
MSEC	Mountain States Employers Council
MTC	Model Traffic Code
MUD	Mixed Use Development
MU-PUD	Mixed Use Planned Unit Development
MUTCD	Manual of Uniform Traffic Control Devices
MVIC	Metro Vision Issues Committee
NAAQS	National Ambient Air Quality Standards
NARC	National Association of Regional Councils
NEPA	National Environmental Policy Act
NFRMPO	North Front Range Metropolitan Planning Organization



NFRWQPA	North Front Range Water Quality Planning Association
NHS	National Highway System
NIMS	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NRVC	Non Resident Violators Compact
NTMP	Neighborhood Traffic Management Plan
NWCCOG	Northwest Colorado Council of Governments
OJW	Outstanding Judgment Warrant
OMA	Colorado Open Meetings Law (laws governing the conduct of meetings)
P&D	Planning and Development
P&Z	Planning and Zoning
PB	Plea Bargain
PCI	Pavement Condition Index
PDA	Personal Digital Assistant
PDP	Preliminary Development Plan
PnR	Park-n-Ride
POA	Property Owners Association (like an HOA)
PP	Preliminary Plat
PPACG	Pikes Peak Area Council of Governments
PSA	Professional Service Agreement
PT	Part Time
PTC	Pre-Trial-Conference
PUD	Planned Unit Development
PWO	Position Work Order
PY	Prior Year
RAQC	Regional Air Quality Council
REA	Rural Electric Association (an electric company like Xcel)
RF	Outside Referral
RFI	Request for Information
RFP	Request for Proposal
RFQ	Request for Qualifications
R/RO	Right In/Right Out
RMA	Retail Market Analysis
ROD	Record of Decision
ROW	Right-of-Way
RP	Replat
RPP	Regional Priorities Program
RSA	Regional Statistical Area
RTC	Regional Transportation Committee (DRCOG)
RTD	Regional Transportation District
RTP	Regional Transportation Plan
SAFETEA-LU	Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (Federal Law)
SB	Senate Bill
SEBP	Southeast Business Partnership
SEMSWA	Southeast Metro Storm Water Authority
SGMD	SouthGlenn Metropolitan District
SIA	Subdivision Improvement Agreement (type of contract)
SID	Special Improvement District
SIP	State Implementation Plan for Air Quality
S@SG	Streets at SouthGlenn
SOB	Sexually Oriented Business
SOE	Stay of Execution
SOV	Single-Occupant Vehicle



SPIMD	Southeast Public Improvement Metropolitan District
SSPRD	South Suburban Parks and Recreation District
STAC	State Transportation Advisory Committee
STIP	State Transportation Improvement Program
STP	State Transportation Program
SUP	Special Use Permit
SUCTSC	Southeast Urban Corridor Transportation Steering Committee
TABOR	Taxpayer's Bill of Rights
TAC	Transportation Advisory Committee
TAZ	Traffic Analysis Zone
TCM	Traffic Control Measures
TDM	Transportation Demand Management
TEA-21	1998 Transportation Equity Act for the 21 st Century
TES	Traffic Engineering Service Application
TIF	Tax Increment Financing
TIP	Transportation Improvement Program
TIPS	Training Intervention Procedures (liquor licensing class)
TIS	Traffic Impact Study
TLRC	Transportation Legislative Review Committee
TMA	Transportation Management Area
TMO/TMA	Transportation Management Organization/Transportation Management Association
TMP	Traffic Management Plan
TMDL	Total Maximum Daily Load
TOD	Transit Oriented Development
TPR	Transportation Planning Region
TRC	Technical Review Committee
TSSIP	Traffic Signal System Improvement Program
TTC	Trial to Court
TTY	TeleTypewriter
UDFCD	Urban Drainage and Flood Control District
UGB/A	Urban Growth Boundary/Area
UPWP	Unified Planning Work Program (DRCOG)
URA	Urban Renewal Authority, Urban Redevelopment Authority
USR	Use by Special Review
V/C	Volume to Capacity Ratio
VAC	Vacation of Easement
VMT	Vehicle Miles Traveled
VOC	Volatile Organic Compounds
WEPC	Water and Environmental Planning Committee
WQCC	Water Quality Control Commission
WQCD	Water Quality Control Division (part of CDPHE)
YTD	Year to Date



**CITY OF CENTENNIAL,
COLORADO**

RESOLUTION NO. 2009-R-76

**A RESOLUTION TO ADOPT THE CITY OF CENTENNIAL REVISED 2009
BUDGET AND 2010 BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, pursuant to the Centennial Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial shall cause to be prepared and shall submit to the Council the annual City budget; and

WHEREAS, the City Manager prepared and submitted a proposed budget for Fiscal Year 2010 (“2010 Budget”) to the City Council for the Council’s consideration and in accordance with the Home Rule Charter for the City of Centennial and any applicable law; and

WHEREAS, the budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested citizens of the City were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the City Manager shall present a Resolution to the City Council prior to any applicable deadline for setting of a mill levy in accordance with law.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Centennial:

Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the City Council is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the City Council from amending or otherwise modifying the adopted budget as may be permitted by law.



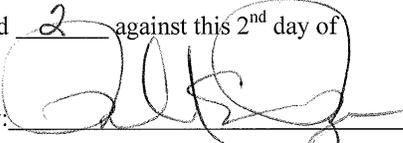
Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the City of Centennial as presented to the City Council is hereby approved and adopted and shall be known as the 2010 Budget for the City. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a “Funds Summary” summarizing the financial resources, financial uses, and funds available for the City. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. Reserves have been or are hereby established in order to meet the requirement for emergency reserves required under Article X, Section 20 of the Colorado Constitution (“TABOR”).
- C. The Budget, as hereby approved and adopted, shall be certified by the City Treasurer and the Mayor to all appropriate agencies and is made a part of the public records of the City of Centennial.
- D. Nothing herein shall prevent or preclude the City Council from amending or otherwise modifying the adopted budget as may be permit by law.

Section 3. 2010 Appropriations.

- A. Appropriations for 2010 are hereby approved for the City and are identified in the 2010 Budget and the attached “Funds Summary” as “Financial Uses.”
- B. The 2010 Budget provides that appropriations for budget year 2010 for the City (except for the City’s General Fund) shall also include appropriation of previously budgeted and appropriated, but remaining unexpended, funds from 2009 and such funds shall remain available for expenditure in 2010 for the identified purposes of the City as the budget may be amended and appropriations supplemented by the City Council in accordance with applicable law.

ADOPTED by a vote of 6 in favor and 2 against this 2nd day of November, 2009.

By: 
Randolph E. Pye, Mayor

ATTEST:
By: 
City Clerk or Deputy City Clerk

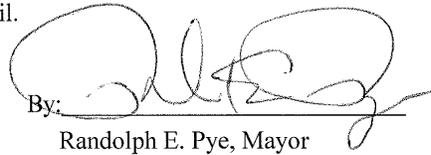
APPROVED AS TO FORM:

For City Attorney’s Office



City of Centennial
Resolution No. 2009-R-76
Page 3

I hereby certify that to the best of my knowledge the above and attached are true and correct copies of the 2009 Revised and the 2010 Budget of the City of Centennial as summarized by fund and adopted by City Council.

By: 
Randolph E. Pye, Mayor


Susan Bockenfeld, Treasurer



ALL CITY FUNDS SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for all City funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
General	\$ 14,805,804	\$ 42,558,708	\$ 42,204,897	\$ 15,159,614	\$ 43,377,555	\$ 43,724,975	\$ 14,812,195
Special Revenue Funds	9,916,754	2,513,951	11,148,737	1,281,968	2,502,398	3,784,366	-
Open Space	6,376,528	2,017,585	8,394,113	-	2,030,000	2,030,000	-
Conservation Trust	3,540,226	496,366	2,754,624	1,281,968	472,398	1,754,366	-
Capital Improvement Fund	5,300,516	4,715,156	10,015,672	-	4,963,283	4,963,283	-
Enterprise Fund (Land Use)	-	2,875,058	2,875,058	-	2,833,495	2,833,495	-
Total All City Funds	\$ 30,023,074	\$ 52,662,873	\$ 66,244,364	\$ 16,441,582	\$ 53,676,731	\$ 55,306,119	\$ 14,812,195



**CITY OF CENTENNIAL,
COLORADO**

RESOLUTION NO. 2009-R-93

A RESOLUTION TO SET THE 2009 MILL LEVY

WHEREAS, pursuant to the Centennial Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial shall cause to be prepared and shall submit to the Council the annual City budget; and

WHEREAS, the City Manager submitted a proposed budget for Fiscal Year 2010 (“2010 Budget”) to the City Council for the Council’s consideration and in accordance with applicable law the City Council conducted a public hearing on November 2, 2009, and approved the 2010 Budget by Resolution and made necessary appropriations; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, the funds necessary to meet projected appropriations for Fiscal Year 2010 is \$43,724,975; and

WHEREAS, the 2009 net valuation for assessment of real property within the City, as certified by the Arapahoe County Assessor, is \$1,621,731,300.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Centennial, Colorado as follows:

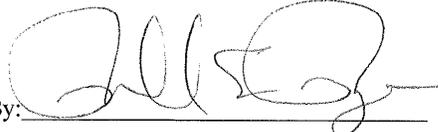
TO SET MILL LEVY

1. That for the purpose of meeting general operating expenses of the City during the 2010 budget year, there is hereby levied a tax of 4.982 mills plus 0.065 mills for abatements and refunds upon each dollar of total valuation for assessment of all taxable property within the City, to raise \$8,184,878 in revenue, of which 1% will be paid to the Arapahoe County Treasurer as a collection fee.
2. That the Treasurer and Mayor of the City are hereby authorized and directed to immediately certify to the County Commissioners of Arapahoe County, Colorado, the mill levy for the City as hereinabove determined and set.



City of Centennial
Resolution No. 2009-R-93
Page 2

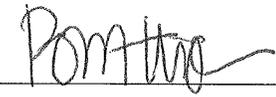
ADOPTED by a vote of 9 in favor and 0 against this 14th day of
December, 2009.

By: 
Randolph E. Pye, Mayor

ATTEST:

By: 
City Clerk or Deputy City Clerk

APPROVED AS TO FORM:


For City Attorney's Office



CERTIFICATION OF TAX LEVIES

DISTRICT ID 3013
Page 1.

CITY OF CENTENNIAL

TO: County Commissioners of Arapahoe County, Colorado

For the year 2009, the City Council of the
(governing body)

City of Centennial hereby certifies a total levy of 5.047 mills
(unit of government)

to be extended by you upon the total assessed valuation of \$ 1,621,731,300

to produce \$ 8,184,878 in revenue.

The levies and revenues are for the following purposes:

	LEVY	REVENUE
1. General Operating Expense	<u>4.982</u> mills	\$ <u>8,078,671</u>
2. Refund / Abatements	<u>.065</u> mills	\$ <u>106,207</u>
3. Temporary Tax Credit or Rate Reduction (minus)	< _____ > mills	\$ < _____ >
SUBTOTAL	<u>5.047</u> mills	\$ <u>8,184,878</u>
4. General Obligation Bonds and Interest		
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
5. Contractual Obligations Approved at election	_____ mills	\$ _____
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
6. Capital Expenditures levied pursuant to 29-1-301(1.2) or 29-1-302(1.5) CRS.	_____ mills	\$ _____
7. Other (specify)	_____ mills	\$ _____
TOTAL	<u>5.047</u> mills	\$ <u>8,184,878</u>

Contact Person: Dawn Priddy, Accounting Director Daytime Telephone Number 303-754-3325

Signed [Signature] Title Mayor

NOTE: Certification must be to three decimal places only.
Send copy to the Division of Local Government

IF YOU ARE LOCATED IN MORE THAN ONE COUNTY, PLEASE LIST ALL COUNTIES HERE:



**BOARD OF DIRECTORS
FOR THE
CHERRY PARK GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-CPGID-R-01

**A RESOLUTION TO ADOPT THE CHERRY PARK GENERAL
IMPROVEMENT DISTRICT REVISED 2009 BUDGET AND 2010
BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Cherry Park General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial, in the capacity as the Executive Director of the District, is required to cause the preparation of and submission to the City Council the annual City budget of City-owned and controlled districts, and the City Manager submitted a revised 2009 Budget and a proposed District 2010 Budget (“Budget”) to Board of Directors of the District; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the Budget for the purposes described below, as more fully set forth in the Budget, so as not to impair the operations of the District; and

WHEREAS, the Budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the Executive Director shall present a Resolution to the Board of Directors prior to any applicable deadline for setting of a mill levy in accordance with law.



NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Cherry Park General Improvement District:

Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the Board of Directors is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the Board of Directors from amending or otherwise modifying the adopted budget as may be permitted by law.

Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the Cherry Park General Improvement District as presented to the Board of Directors is hereby approved and adopted and shall be known as the 2010 Budget for the District. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a “Funds Summary” summarizing the financial resources, financial uses, and funds available for the District. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. Reserves have been or are hereby established in order to meet the requirement for emergency reserves required under Article X, Section 20 of the Colorado Constitution (“TABOR”).
- C. The Budget, as hereby approved and adopted, shall be certified by the City Treasurer, in the Treasurer’s capacity as Treasurer for the District, and the Chairperson of the District to all appropriate agencies and is made a part of the public records of the District and the City of Centennial.
- D. Nothing herein shall prevent or preclude the Board of Directors of the District from amending or otherwise modifying the adopted budget as may be permit by law.

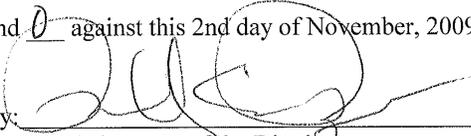
Section 3. 2010 Appropriations.

- A. Appropriations for 2010 are hereby approved for the District and are identified in the 2010 Budget and the attached “General Improvement District Funds Summary” as “Financial Uses.”
- B. The 2010 Budget provides that appropriations for budget year 2010 for the District shall also include appropriation of previously budgeted and appropriated, but remaining unexpended, funds from 2009 and such funds shall remain available for expenditure in 2010 for the identified purposes of the District as the budget may be amended and appropriations supplemented by the Board of Directors in accordance with applicable law.

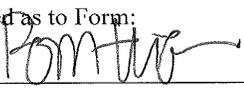


Cherry Park General Improvement District
Resolution No. 2009-CPGID-R-01
Page 3

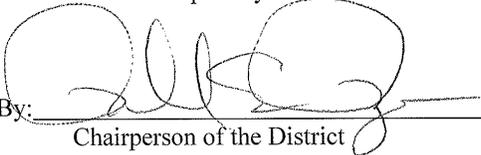
ADOPTED by a vote of 8 in favor and 0 against this 2nd day of November, 2009.

By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District

I hereby certify that to the best of my knowledge the above and the budgets presented to the Board of Directors with this Resolution are true and correct copies of the 2009 Revised and the 2010 Budget of the Cherry Park General Improvement District as adopted by the Board of Directors of the District.

By: 
Chairperson of the District

By: 
Susan Bockenfeld, Treasurer



GENERAL IMPROVEMENT DISTRICT FUNDS SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for all General Improvement District (GID) funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
Special Revenue Funds	1,114,634	290,819	1,212,702	192,751	288,917	481,668	-
Cherry Park GID	107,155	39,811	96,966	50,000	38,906	88,906	-
Foxridge GID	101,623	56,415	158,038	-	55,192	55,192	-
Walnut Hills GID	443,446	79,765	473,211	50,000	77,659	127,659	-
Antelope GID	462,410	114,828	484,487	92,751	117,160	209,911	-



**BOARD OF DIRECTORS
FOR THE
CHERRY PARK GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-CPGID-R-02

A RESOLUTION TO SET THE 2009 MILL LEVY

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Cherry Park General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial is required to cause the preparation of and submission to the City Council the annual City budgets and budgets of City-owned and controlled districts; and

WHEREAS, the City Manager submitted a proposed District 2010 Budget (“Budget”) to the Board of Directors of the District and the Budget was adopted by the Board on November 2, 2009; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the amount of money available for 2010 Financial Uses is \$88,906; and

WHEREAS, the 2009 net valuation for assessment of real property within the District, as certified by the Arapahoe County Assessor, is \$10,485,960.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Cherry Park General Improvement District:



Cherry Park General Improvement District
Resolution No. 2009-CPGID-R-02
Page 2

TO SET MILL LEVY

1. That for the purpose of meeting general operating expenses of the District during the 2010 budget year, there is hereby levied a tax of 4.437 mills, less a temporary rate reduction for Budget Year 2010 of 0.785 mills for a total mill levy of 3.652 upon each dollar of total valuation for assessment of all taxable property within the District, to raise \$38,295 in revenue, of which 1.5% will be paid to the Arapahoe County Treasurer as a collection fee.
2. That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Arapahoe County, Colorado, the mill levy for the District as hereinabove determined and set.

ADOPTED by a vote of 9 in favor and 0 against, this 14th day of December, 2009.

By: _____

Chairperson of the District

ATTEST:

By: _____

Secretary to District

Approved as to Form:

By: _____

Attorney for District



CERTIFICATION OF TAX LEVIES

DISTRICT ID 4206 CHERRY PARK GENERAL IMPROVEMENT DISTRICT
Page 1.

TO: County Commissioners of Arapahoe County, Colorado

For the year 2009, the _____ Board of Directors _____ of the
(governing body)

_____ Cherry Park General Improvement District _____ hereby certifies a total levy of _____ 3.652 _____ mills
(unit of government)

to be extended by you upon the total assessed valuation of \$ _____ 10,485,960 _____

to produce \$ _____ 38,295 _____ in revenue.

The levies and revenues are for the following purposes:

	LEVY	REVENUE
1. General Operating Expense	_____ 4.437 _____ mills	\$ _____ 46,520 _____
2. Refund / Abatements	_____ 0.000 _____ mills	\$ _____ 6 _____
3. Temporary Tax Credit or Rate Reduction (minus)	< _____ 0.785 _____ > mills	\$ < _____ 8,231 _____ >
SUBTOTAL	_____ 3.652 _____ mills	\$ _____ 38,295 _____
4. General Obligation Bonds and Interest		
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
5. Contractual Obligations Approved at election	_____ mills	\$ _____
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
6. Capital Expenditures levied pursuant to 29-1-301(1.2) or 29-1-302(1.5) CRS.	_____ mills	\$ _____
7. Other (specify)	_____ mills	\$ _____
TOTAL	_____ 3.652 _____ mills	\$ _____ 38,295 _____

Contact Person: _____ Dawn Priddy, Accounting Director _____ Daytime Telephone Number _____ 303-754-3325 _____

Signed _____ Title _____ Chair _____

NOTE: Certification must be to three decimal places only.
Send copy to the Division of Local Government

IF YOU ARE LOCATED IN MORE THAN ONE COUNTY, PLEASE LIST ALL COUNTIES HERE:



**BOARD OF DIRECTORS
FOR THE
FOXRIDGE GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-FRGID-R-02

**A RESOLUTION TO ADOPT THE FOXRIDGE GENERAL
IMPROVEMENT DISTRICT REVISED 2009 BUDGET AND 2010
BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Foxridge General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial, in the capacity as the Executive Director of the District, is required to cause the preparation of and submission to the City Council the annual City budget of City-owned and controlled districts, and the City Manager submitted a revised 2009 Budget and a proposed District 2010 Budget (“Budget”) to Board of Directors of the District; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the Budget for the purposes described below, as more fully set forth in the Budget, so as not to impair the operations of the District; and

WHEREAS, the Budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the Executive Director shall present a Resolution to the Board of Directors prior to any applicable deadline for setting of a mill levy in accordance with law.



Foxridge General Improvement District
Resolution No. 2009-FRGID-R-02
Page 2

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Foxridge General Improvement District:

Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the Board of Directors is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the Board of Directors from amending or otherwise modifying the adopted budget as may be permitted by law.

Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the Foxridge General Improvement District as presented to the Board of Directors is hereby approved and adopted and shall be known as the 2010 Budget for the District. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a “Funds Summary” summarizing the financial resources, financial uses, and funds available for the District. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. Reserves have been or are hereby established in order to meet the requirement for emergency reserves required under Article X, Section 20 of the Colorado Constitution (“TABOR”).
- C. The Budget, as hereby approved and adopted, shall be certified by the City Treasurer, in the Treasurer’s capacity as Treasurer for the District, and the Chairperson of the District to all appropriate agencies and is made a part of the public records of the District and the City of Centennial.
- D. Nothing herein shall prevent or preclude the Board of Directors of the District from amending or otherwise modifying the adopted budget as may be permit by law.

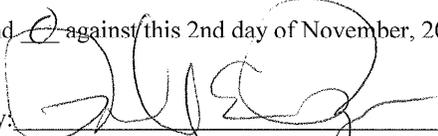
Section 3. 2010 Appropriations.

- A. Appropriations for 2010 are hereby approved for the District and are identified in the 2010 Budget and the attached “Funds Summary” as “Financial Uses.”
- B. The 2010 Budget provides that appropriations for budget year 2010 for the District shall also include appropriation of previously budgeted and appropriated, but remaining unexpended, funds from 2009 and such funds shall remain available for expenditure in 2010 for the identified purposes of the District as the budget may be amended and appropriations supplemented by the Board of Directors in accordance with applicable law.

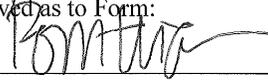


Foxridge General Improvement District
Resolution No. 2009-FRGID-R-02
Page 3

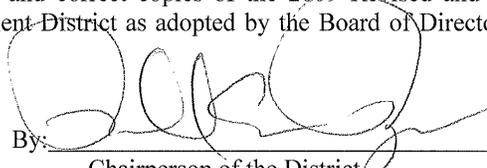
ADOPTED by a vote of 8 in favor and 0 against this 2nd day of November, 2009.

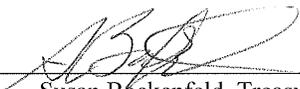
By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District

I hereby certify that to the best of my knowledge the above and the budgets presented to the Board of Directors with this Resolution are true and correct copies of the 2009-Revised and the 2010 Budget of the Foxridge General Improvement District as adopted by the Board of Directors of the District.

By: 
Chairperson of the District

By: 
Susan Bockenfeld, Treasurer



GENERAL IMPROVEMENT DISTRICT FUNDS SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for all General Improvement District (GID) funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
Special Revenue Funds	1,114,634	290,819	1,212,702	192,751	288,917	481,668	-
Cherry Park GID	107,155	39,811	96,966	50,000	38,906	88,906	-
Foxridge GID	101,623	56,415	158,038	-	55,192	55,192	-
Walnut Hills GID	443,446	79,765	473,211	50,000	77,659	127,659	-
Antelope GID	462,410	114,828	484,487	92,751	117,160	209,911	-



**BOARD OF DIRECTORS
FOR THE
FOXRIDGE GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-FRGID-R-03

A RESOLUTION TO SET THE 2009 MILL LEVY

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Foxridge General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial is required to cause the preparation of and submission to the City Council the annual City budgets and budgets of City-owned and controlled districts; and

WHEREAS, the City Manager submitted a proposed District 2010 Budget (“Budget”) to the Board of Directors of the District and the Budget was adopted by the Board on November 2, 2009; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the amount of money available for 2010 Financial Uses is \$55,192; and

WHEREAS, the 2009 net valuation for assessment of real property within the District, as certified by the Arapahoe County Assessor, is \$24,211,880.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Foxridge General Improvement District:



Foxridge General Improvement District
Resolution No. 2009-FRGID-R-03
Page 2

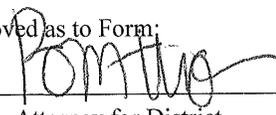
TO SET MILL LEVY

1. That for the purpose of meeting general operating expenses of the District during the 2010 budget year, there is hereby levied a tax of 2.151 mills plus 0.001 mills for abatements and refunds upon each dollar of total valuation for assessment of all taxable property within the District, to raise \$52,098 in revenue, of which 1.5% will be paid to the Arapahoe County Treasurer as a collection fee.
2. That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Arapahoe County, Colorado, the mill levy for the District as hereinabove determined and set.

ADOPTED by a vote of 9 in favor and 0 against, this 14th day of December, 2009.

By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District



CERTIFICATION OF TAX LEVIES

DISTRICT ID 4320
Page 1.

FOXRIDGE GENERAL IMPROVEMENT DISTRICT

TO: County Commissioners of Arapahoe County, Colorado

For the year 2009, the _____ Board of Directors _____ of the
(governing body)

_____ Foxridge General Improvement District _____ hereby certifies a total levy of _____ 2.151 _____ mills
(unit of government)

to be extended by you upon the total assessed valuation of \$ _____ 24,211,880 _____

to produce \$ _____ 52,098 _____ in revenue.

The levies and revenues are for the following purposes:

	LEVY	REVENUE
1. General Operating Expense	_____ 2.151 _____ mills	\$ _____ 52,080 _____
2. Refund / Abatements	_____ 0.001 _____ mills	\$ _____ 18 _____
3. Temporary Tax Credit or Rate Reduction (minus)	< _____ > mills	\$ < _____ >
SUBTOTAL	_____ 2.152 _____ mills	\$ _____ 52,098 _____
4. General Obligation Bonds and Interest		
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
5. Contractual Obligations Approved at election	_____ mills	\$ _____
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
6. Capital Expenditures levied pursuant to 29-1-301(1.2) or 29-1-302(1.5) CRS.	_____ mills	\$ _____
7. Other (specify)	_____ mills	\$ _____
TOTAL	_____ 2.152 _____ mills	\$ _____ 52,098 _____

Contact Person: Dawn Priday, Accounting Director Daytime Telephone Number 303-754-3325
Signed [Signature] Title _____ Chair _____

NOTE: Certification must be to three decimal places only.
Send copy to the Division of Local Government
IF YOU ARE LOCATED IN MORE THAN ONE COUNTY, PLEASE LIST ALL COUNTIES HERE:



**BOARD OF DIRECTORS
FOR THE
WALNUT HILLS GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-WHGID-R-01

**A RESOLUTION TO ADOPT THE WALNUT HILLS GENERAL
IMPROVEMENT DISTRICT REVISED 2009 BUDGET AND 2010
BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Walnut Hills General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial, in the capacity as the Executive Director of the District, is required to cause the preparation of and submission to the City Council the annual City budget of City-owned and controlled districts, and the City Manager submitted a revised 2009 Budget and a proposed District 2010 Budget (“Budget”) to Board of Directors of the District; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the Budget for the purposes described below, as more fully set forth in the Budget, so as not to impair the operations of the District; and

WHEREAS, the Budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the Executive Director shall present a Resolution to the Board of Directors prior to any applicable deadline for setting of a mill levy in accordance with law.



Walnut Hills General Improvement District
Resolution No. 2009-WHGID-R-01
Page 2

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Walnut Hills General Improvement District:

Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the Board of Directors is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the Board of Directors from amending or otherwise modifying the adopted budget as may be permitted by law.

Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the Walnut Hills General Improvement District as presented to the Board of Directors is hereby approved and adopted and shall be known as the 2010 Budget for the District. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a “Funds Summary” summarizing the financial resources, financial uses, and funds available for the District. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. Reserves have been or are hereby established in order to meet the requirement for emergency reserves required under Article X, Section 20 of the Colorado Constitution (“TABOR”).
- C. The Budget, as hereby approved and adopted, shall be certified by the City Treasurer, in the Treasurer’s capacity as Treasurer for the District, and the Chairperson of the District to all appropriate agencies and is made a part of the public records of the District and the City of Centennial.
- D. Nothing herein shall prevent or preclude the Board of Directors of the District from amending or otherwise modifying the adopted budget as may be permit by law.

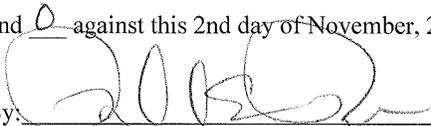
Section 3. 2010 Appropriations.

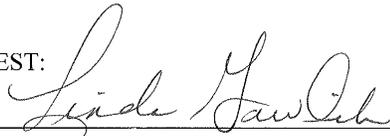
- A. Appropriations for 2010 are hereby approved for the District and are identified in the 2010 Budget and the attached “Funds Summary” as “Financial Uses.”
- B. The 2010 Budget provides that appropriations for budget year 2010 for the District shall also include appropriation of previously budgeted and appropriated, but remaining unexpended, funds from 2009 and such funds shall remain available for expenditure in 2010 for the identified purposes of the District as the budget may be amended and appropriations supplemented by the Board of Directors in accordance with applicable law.

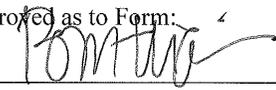


Walnut Hills General Improvement District
Resolution No. 2009-WHGID-R-01
Page 3

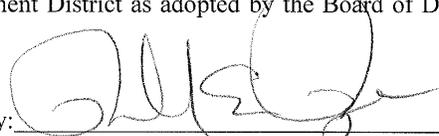
ADOPTED by a vote of 8 in favor and 0 against this 2nd day of November, 2009.

By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District

I hereby certify that to the best of my knowledge the above and the budgets presented to the Board of Directors with this Resolution are true and correct copies of the 2009 Revised and the 2010 Budget of the Walnut Hills General Improvement District as adopted by the Board of Directors of the District.

By: 
Chairperson of the District

By: 
Susan Bockenfeld, Treasurer



GENERAL IMPROVEMENT DISTRICT FUNDS SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for all General Improvement District (GID) funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
Special Revenue Funds	1,114,634	290,819	1,212,702	192,751	288,917	481,668	-
Cherry Park GID	107,155	39,811	96,966	50,000	38,906	88,906	-
Foxridge GID	101,623	56,415	158,038	-	55,192	55,192	-
Walnut Hills GID	443,446	79,765	473,211	50,000	77,659	127,659	-
Antelope GID	462,410	114,828	484,487	92,751	117,160	209,911	-



**BOARD OF DIRECTORS
FOR THE
WALNUT HILLS GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-WHGID-R-02

A RESOLUTION TO SET THE 2009 MILL LEVY

WHEREAS, the Board of County Commissioners of Arapahoe County previously organized the Walnut Hills General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, following incorporation of the City of Centennial, governance of the District was transferred by the County to the City by operation of law; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial is required to cause the preparation of and submission to the City Council the annual City budgets and budgets of City-owned and controlled districts; and

WHEREAS, the City Manager submitted a proposed District 2010 Budget (“Budget”) to the Board of Directors of the District and the Budget was adopted by the Board on November 2, 2009; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the amount of money available for 2010 Financial Uses is \$127,659; and

WHEREAS, the 2009 net valuation for assessment of real property within the District, as certified by the Arapahoe County Assessor, is \$22,809,210.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Walnut Hills General Improvement District:

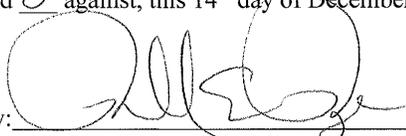


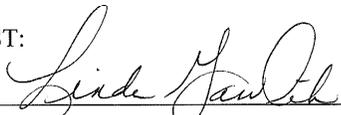
Walnut Hills General Improvement District
Resolution No. 2009-WHGID-R-02
Page 2

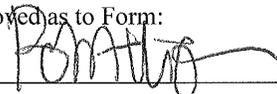
TO SET MILL LEVY

1. That for the purpose of meeting general operating expenses of the District during the 2010 budget year, there is hereby levied a tax of 3.112 mills plus 0.001 mills for abatements and refunds upon each dollar of total valuation for assessment of all taxable property within the District, to raise \$70,996 in revenue, of which 1.5% will be paid to the Arapahoe County Treasurer as a collection fee.
2. That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Arapahoe County, Colorado, the mill levy for the District as hereinabove determined and set.

ADOPTED by a vote of 9 in favor and 0 against, this 14th day of December, 2009.

By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District



CERTIFICATION OF TAX LEVIES

DISTRICT ID 4742 WALNUT HILLS GENERAL IMPROVEMENT DISTRICT
Page 1.

TO: County Commissioners of Arapahoe County, Colorado

For the year 2009, the _____ Board of Directors _____ of the
(governing body)

_____ Walnut Hills General Improvement District _____ hereby certifies a total levy of _____ 3.112 _____ mills
(unit of government)

to be extended by you upon the total assessed valuation of \$ _____ 22,809,210 _____

to produce \$ _____ 70,996 _____ in revenue.

The levies and revenues are for the following purposes:

	LEVY	REVENUE
1. General Operating Expense	_____ 3.112 _____ mills	\$ _____ 70,982 _____
2. Refund / Abatements	_____ 0.001 _____ mills	\$ _____ 14 _____
3. Temporary Tax Credit or Rate Reduction (minus)	< _____ > mills	\$ < _____ >
SUBTOTAL	_____ 3.113 _____ mills	\$ _____ 70,996 _____
4. General Obligation Bonds and Interest		
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
5. Contractual Obligations Approved at election	_____ mills	\$ _____
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
6. Capital Expenditures levied pursuant to 29-1-301(1.2) or 29-1-302(1.5) CRS.	_____ mills	\$ _____
7. Other (specify)	_____ mills	\$ _____
TOTAL	_____ 3.113 _____ mills	\$ _____ 70,996 _____

Contact Person: _____ Dawn Friday, Accounting Director _____ Daytime Telephone Number _____ 303-754-3325 _____

Signed _____ Title _____ Chair _____

NOTE: Certification must be to three decimal places only.
Send copy to the Division of Local Government

IF YOU ARE LOCATED IN MORE THAN ONE COUNTY, PLEASE LIST ALL COUNTIES HERE:



**BOARD OF DIRECTORS
FOR THE
ANTELOPE WATER SYSTEM GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-AGID-R-01

**A RESOLUTION TO ADOPT THE ANTELOPE WATER SYSTEM
GENERAL IMPROVEMENT DISTRICT REVISED 2009 BUDGET AND
2010 BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, the City of Centennial organized the Antelope Water System General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial, in the capacity as the Executive Director of the District, is required to cause the preparation of and submission to the City Council the annual City budget of City-owned and controlled districts, and the City Manager submitted a revised 2009 Budget and a proposed District 2010 Budget (“Budget”) to Board of Directors of the District; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the Budget for the purposes described below, as more fully set forth in the Budget, so as not to impair the operations of the District; and

WHEREAS, the Budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the Executive Director shall present a Resolution to the Board of Directors prior to any applicable deadline for setting of a mill levy in accordance with law.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Antelope Water System General Improvement District:



Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the Board of Directors is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the Board of Directors from amending or otherwise modifying the adopted budget as may be permitted by law.

Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the Antelope Water System General Improvement District as presented to the Board of Directors is hereby approved and adopted and shall be known as the 2010 Budget for the District. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a “Funds Summary” summarizing the financial resources, financial uses, and funds available for the District. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. Reserves have been or are hereby established in order to meet the requirement for emergency reserves required under Article X, Section 20 of the Colorado Constitution (“TABOR”).
- C. The Budget, as hereby approved and adopted, shall be certified by the City Treasurer, in the Treasurer’s capacity as Treasurer for the District, and the Chairperson of the District to all appropriate agencies and is made a part of the public records of the District and the City of Centennial.
- D. Nothing herein shall prevent or preclude the Board of Directors of the District from amending or otherwise modifying the adopted budget as may be permit by law.

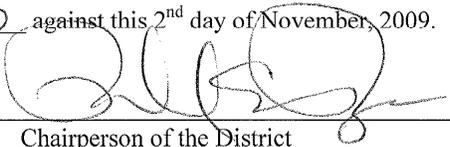
Section 3. 2010 Appropriations.

- A. Appropriations for 2010 are hereby approved for the District and are identified in the 2010 Budget and the attached “General Improvement District Funds Summary” as “Financial Uses.”
- B. The 2010 Budget provides that appropriations for budget year 2010 for the District shall also include appropriation of previously budgeted and appropriated, but remaining unexpended, funds from 2009 and such funds shall remain available for expenditure in 2010 for the identified purposes of the District as the budget may be amended and appropriations supplemented by the Board of Directors in accordance with applicable law.

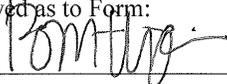


Antelope General Improvement District
Resolution No. 2009-AGID-R-01
Page 3

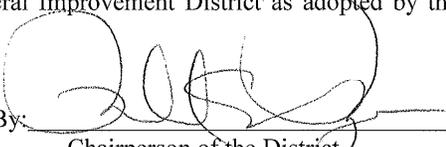
ADOPTED by a vote of 8 in favor and 0 against this 2nd day of November, 2009.

By: 
Chairperson of the District

ATTEST:
By: 
Secretary to District

Approved as to Form:
By: 
Attorney for District

I hereby certify that to the best of my knowledge the above and the budgets presented to the Board of Directors with this Resolution are true and correct copies of the 2009 Revised and the 2010 Budget of the Antelope Water System General Improvement District as adopted by the Board of Directors of the District.

By: 
Chairperson of the District

By: 
Susan Bockenfeld, Treasurer



GENERAL IMPROVEMENT DISTRICT FUNDS SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for all General Improvement District (GID) funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
Special Revenue Funds	1,114,634	290,819	1,212,702	192,751	288,917	481,668	-
Cherry Park GID	107,155	39,811	96,966	50,000	38,906	88,906	-
Foxridge GID	101,623	56,415	158,038	-	55,192	55,192	-
Walnut Hills GID	443,446	79,765	473,211	50,000	77,659	127,659	-
Antelope GID	462,410	114,828	484,487	92,751	117,160	209,911	-



**BOARD OF DIRECTORS
FOR THE
ANTELOPE WATER SYSTEM GENERAL IMPROVEMENT DISTRICT
CENTENNIAL, COLORADO**

RESOLUTION NO. 2009-AGID-R-02

A RESOLUTION TO SET THE 2009 MILL LEVY

WHEREAS, the City of Centennial organized the Antelope Water System General Improvement District (“District”) and authorized the imposition of an ad valorem property tax within the District; and

WHEREAS, pursuant to C.R.S. § 31-25-609, the City Council for the City of Centennial serves as the ex officio board of directors of the District and, by practice and convenience, the administrative staff of the City serves as the administrative staff of the District; and

WHEREAS, by the Home Rule Charter and Ordinance No. 2002-25, the City Manager of the City of Centennial is required to cause the preparation of and submission to the City Council the annual City budgets and budgets of City-owned and controlled districts; and

WHEREAS, the City Manager submitted a proposed District 2010 Budget (“Budget”) to the Board of Directors of the District and the Budget was adopted by the Board on November 2, 2009; and

WHEREAS, upon due and proper notice, published in accordance with Sections 29-1-108 and 29-1-109, C.R.S., the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested electors of the District were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the amount of money available for 2010 Financial Uses is \$209,911; and

WHEREAS, the 2009 net valuation for assessment of real property within the District, as certified by the Arapahoe County Assessor, is \$5,098,560.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Antelope Water System General Improvement District:

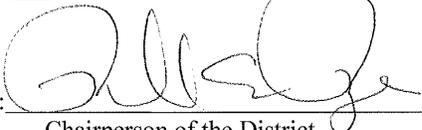


Antelope General Improvement District
Resolution No. 2009-AGID-R-02
Page 2

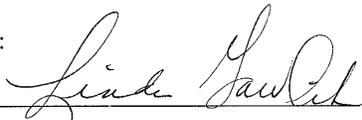
TO SET MILL LEVY

1. That for the purpose of meeting general operating expenses and debt service payments of the District during the 2010 budget year, there is hereby levied a tax of 1.176 mills, plus 0.194 mills for abatements and refunds, for a total of 1.370 mills for General Operating Expenses, plus 19.130 mills for General Obligation Bond and Interest which represents a temporary rate reduction in mill levy for Budget Year 2010, for a total mill levy of 20.500 upon each dollar of total valuation for assessment of all taxable property within the District, to raise \$104,520 in revenue, of which 1.5% will be paid to the Arapahoe County Treasurer as a collection fee.
2. That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Arapahoe County, Colorado, the mill levy for the District as hereinabove determined and set.

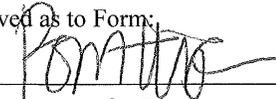
ADOPTED by a vote of 9 in favor and 0 against, this 14th day of December, 2009.

By: 

 Chairperson of the District

ATTEST:
 By: 

 Secretary to District

Approved as to Form:
 By: 

 Attorney for District



CERTIFICATION OF TAX LEVIES

DISTRICT ID 4020 ANTELOPE WATER SYSTEM GENERAL IMPROVEMENT DISTRICT
Page 1.

TO: County Commissioners of Arapahoe County, Colorado

For the year 2009, the _____ Board of Directors _____ of the
(governing body)

Antelope Water System General Improvement District hereby certifies a total levy of 20.500 mills
(unit of government)

to be extended by you upon the total assessed valuation of \$ 5,098,560

to produce \$ 104,520 in revenue.

The levies and revenues are for the following purposes:

	LEVY	REVENUE
1. General Operating Expense	<u>1.176</u> mills	\$ <u>5,997</u>
2. Refund / Abatements	<u>.194</u> mills	\$ <u>988</u>
3. Temporary Tax Credit or Rate Reduction (minus)	< _____ > mills	\$ < _____ >
SUBTOTAL	<u>1.370</u> mills	\$ <u>6,985</u>
4. General Obligation Bonds and Interest		
a. See attached description	<u>19.130</u> mills	\$ <u>97,535</u>
b. See attached description	_____ mills	\$ _____
SUBTOTAL	<u>19.130</u> mills	\$ <u>97,535</u>
5. Contractual Obligations Approved at election	_____ mills	\$ _____
a. See attached description	_____ mills	\$ _____
b. See attached description	_____ mills	\$ _____
SUBTOTAL	_____ mills	\$ _____
6. Capital Expenditures levied pursuant to 29-1-301(1.2) or 29-1-302(1.5) CRS.	_____ mills	\$ _____
7. Other (specify)	_____ mills	\$ _____
TOTAL	<u>20.500</u> mills	\$ <u>104,520</u>

Contact Person: Dawn Friday, Accounting Director Daytime Telephone Number 303-754-3325

Signed [Signature] Title Chair

NOTE: Certification must be to three decimal places only.
Send copy to the Division of Local Government

IF YOU ARE LOCATED IN MORE THAN ONE COUNTY, PLEASE LIST ALL COUNTIES HERE:



CERTIFICATION OF TAX LEVIES

DISTRICT ID 4020
Page 2.

ANTELOPE WATER SYSTEM GENERAL IMPROVEMENT DISTRICT

PLEASE SUBMIT THE FOLLOWING INFORMATION FOR EACH GENERAL OBLIGATION BOND:

Purpose of Issue _____ Construct Water System _____ Series _____ 2005 _____
Date of Issue _____ September, 2005 _____ Coupon Rate _____ Varies (3.25% - 5.125%) _____
Maturity Date _____ 2035 _____
Levy: _____ 19.130* _____ Revenue: _____ \$97,535 _____

(Show here and on line 4 of Page 1)

*Represents a temporary reduction.

Please submit the following information for each contractual obligation:

Title _____
Date of Approval _____ Principal Amount _____
Maturity Date _____
Levy: _____ Revenue: _____

(Show here and on line 5 of Page 1)

The above information is required by 32-1-1603 C.R.S.



CENTENNIAL URBAN REDEVELOPMENT AUTHORITY

RESOLUTION NO. 2009-CURA-R-02

**A RESOLUTION TO ADOPT THE CENTENNIAL URBAN REDEVELOPMENT
AUTHORITY 2010 BUDGET AND TO APPROPRIATE SUMS OF MONEY**

WHEREAS, by City of Centennial Resolution 2005-R-73, the City Council of the City of Centennial pursuant to the Urban Renewal Law created the Centennial Urban Redevelopment Authority (“CURA”) as an urban renewal authority and a body corporate and politic; and

WHEREAS, pursuant to the Urban Renewal Law, CURA has the authority and obligation to manage and oversee the redevelopment of the Redevelopment Area and has all powers necessary or convenient to carry out the Urban Renewal Law; and

WHEREAS, pursuant to the Urban Renewal Law, the City Council for the City of Centennial serves as the Board of Commissioners of the CURA and, by practice and convenience and in accordance with the Urban Renewal Law, the administrative staff of the City serves as the administrative staff of the CURA; and

WHEREAS, the Executive Director of the CURA caused to be prepared an annual budget for the CURA and the Director submitted the proposed CURA 2010 Budget (“Budget”) to the Board; and

WHEREAS, it is not only required by law but also necessary to appropriate the revenues provided in the Budget for the purposes described below, as more fully set forth in the Budget, so as not to impair the operations of the CURA; and

WHEREAS, the Budget remains in balance, as required by law; and

WHEREAS, upon due and proper notice, published in accordance with applicable law, the proposed Budget was open for inspection by the public at the Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado, and a public hearing was held on November 2, 2009, at the City of Centennial Civic Center, 13133 East Arapahoe Road, Centennial, Colorado; and

WHEREAS, interested citizens of the CURA were given the opportunity to file or register any objections to the proposed Budget; and

WHEREAS, the Executive Director shall present a Resolution to the Board of Commissioners prior to any applicable deadline for setting of a mill levy in accordance with law.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of the Centennial Urban Redevelopment Authority:



Section 1. 2009 Revised Budget.

- A. The 2009 Revised Budget as presented to the Board of Commissioners is hereby approved and adopted as a revision to the approved 2009 Budget. Such Revised Budget is incorporated into this Resolution as if set out in full. Copies of the 2009 Revised Budget shall be made available for public inspection upon request in the office of the Deputy City Clerk for the City of Centennial.
- B. Nothing herein shall prevent or preclude the Board of Commissioners from amending or otherwise modifying the adopted budget as may be permitted by law.

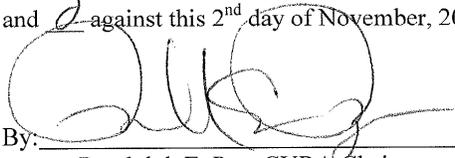
Section 2. 2010 Budget.

- A. The 2010 Proposed Budget for the Centennial Urban Redevelopment Authority as presented to the Board of Commissioners is hereby approved and adopted and shall be known as the 2010 Budget for the CURA. The 2010 Budget is incorporated into this Resolution as if set out in full. Attached to this Resolution is a "Centennial Urban Redevelopment Authority Summary" summarizing the financial resources, financial uses, and funds available for the CURA. Copies of the 2010 Budget shall be made available for public inspection upon request in the office of the City of Centennial Deputy City Clerk.
- B. The Budget, as hereby approved and adopted, shall be certified by the Treasurer and the Chairperson to all appropriate agencies and is made a part of the public records of the CURA.
- C. Nothing herein shall prevent or preclude the Board of Commissioners from amending or otherwise modifying the adopted budget as may be permitted by law.

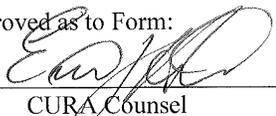
Section 3. 2010 Appropriations.

Appropriations for 2010 are hereby approved for the CURA and are identified in the 2010 Budget and the attached "Centennial Urban Redevelopment Authority Summary" as "Financial Uses."

ADOPTED by a vote of 8 in favor and 0 against this 2nd day of November, 2009.

By: 
Randolph E. Pye, CURA Chairperson

ATTEST:
By: 
Secretary to CURA

Approved as to Form:
By: 
CURA Counsel



Centennial Urban Redevelopment Authority
Resolution No. 2009-CURA-R-02
Page 3

I hereby certify that to the best of my knowledge the budget presented to the Board of Commissioners with this Resolution are true and correct copies of the Revised 2009 and 2010 Budget of the Centennial Urban Redevelopment Authority.

By:

A handwritten signature in black ink, appearing to read 'R. E. Pye', is written over a horizontal line.

Randolph E. Pye, CURA Chairperson

A handwritten signature in black ink, appearing to read 'S. Bockenfeld', is written over a horizontal line.

Susan Bockenfeld, Treasurer



CENTENNIAL URBAN REDEVELOPMENT AUTHORITY SUMMARY

The following chart summarizes the financial resources, financial uses, and funds available for the Centennial Urban Redevelopment Authority (CURA) funds.

Funds	2009 Beginning Balance	2009 Revised Financial Resources	2009 Revised Financial Uses	2009 Ending Balance	2010 Financial Resources	2010 Financial Uses	2010 Ending Balance
Special Revenue Funds	459,938	1,706,739	2,166,677	-	2,329,165	2,329,165	-
CURA	459,938	1,706,739	2,166,677	-	2,329,165	2,329,165	-



**CITY OF CENTENNIAL,
COLORADO**

RESOLUTION NO. 2009-R-77

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
CENTENNIAL, COLORADO, AUTHORIZING THE CITY MANAGER
TO EXECUTE CERTAIN CONTRACTS ON BEHALF OF THE CITY
FOR SERVICES AND GOODS DURING CALENDAR YEAR 2010**

WHEREAS, the City of Centennial is a home rule municipality governed by a Charter that established a Council/City Manager form of government in which the City Manager is the chief administrative officer of the city; and

WHEREAS, Section 8.4(e) of the Charter authorizes the City Council to delegate duties to the City Manager; and

WHEREAS, the City Council annually budgets and appropriates funds for the performance of certain routine or common agreements necessary to operate the municipal government; and

WHEREAS, Section 2-2-140(5)(i) limits the City Manager’s authority for the approval of contracts to contracts not exceeding \$30,000 in value:

“(i) Acting as purchasing agent by making purchases for and on behalf of the City in connection with the operation and supervision of the City, under the direction of the City Council. In nonemergency situations and unless otherwise restricted by the City Council, the City Manager *may incur financial obligations and execute contracts and agreements on behalf of the City involving expenditures not to exceed thirty thousand dollars (\$30,000.00) per transaction for purchases or expenditures* within the annual budget and for which funds are available[]”; and

WHEREAS, provided that funds are budgeted and appropriated for the specific purpose of a contract the City Council desires to authorize the City Manager to approve contracts for certain routine and common annual contracts necessary for the efficient operation of the City,

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF CENTENNIAL, COLORADO AS FOLLOWS:

Section 1. The City Council authorizes the City Manager to execute on behalf of the City of Centennial such agreements, contracts, orders, and other documents necessary or desirable to contract for the performance of services and/or the acquisition of goods identified in the attached Exhibit A provided that:

- The contract is identified in the attached Exhibit A titled “*Authorized Expenditures Over \$30,000 Schedule, 2010 Authorization Summary*”



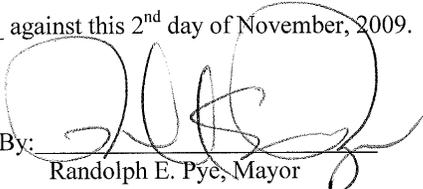
City of Centennial
Resolution No. 2009-R-77

- The contract amount is within the budgeted and appropriated amount established by the City Council for such purpose; and
- The contract has been processed in accordance with the City Council-approved purchasing policies for goods and services.

Section 2. This Resolution shall be effective immediately upon adoption and such authority shall remain valid and effective until December 31, 2010.

Section 3. The City Council shall indemnify, hold harmless, and defend the City Manager in the exercise of the powers granted by this Resolution provided that such exercise is made in a reasonable and good faith reliance on the authority granted by this Resolution and such exercise is within the scope of the Manager's duties and authorities as the chief administrative official of the City of Centennial.

ADOPTED by a vote of 7 in favor and 1 against this 2nd day of November, 2009.

By: 

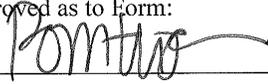
Randolph E. Pyc, Mayor

ATTEST:

By: 

City Clerk or Deputy City Clerk

Approved as to Form:

By: 

For City Attorney's Office

AUTHORIZED EXPENDITURES OVER \$30,000



Authorized Expenditures Over \$30,000 Schedule 2010 Authorization Summary

Department	Description	2010 Original Authorization	Fund
Elected Officials			
	Legislative Assistance	\$ 60,000	General Fund
Total		\$ 60,000	
City Clerk's Office			
	Elections	\$ 40,000	General Fund
Total		\$ 40,000	
Economic Development			
	Commercial Revitalization & Redevelopment Plan	\$ 75,000	General Fund
Total		\$ 75,000	
Support Services			
	Security Services	\$ 80,000	General Fund
	Project Specific - Energy Audit	41,586	General Fund
	Professional Services - Cleaning	41,200	General Fund
Total		\$ 162,786	
Public Works			
	Materials - Snow Removal	\$ 287,500	General Fund
	Materials - Asphalt	41,700	General Fund
	Materials - Fuel	137,000	General Fund
	Signal Additions/Repair	165,375	General Fund
	Signal Maintenance	75,000	General Fund
	Mosquito Control	37,960	General Fund
Total		\$ 744,535	
Animal Services			
	Animal Sheltering	\$ 39,000	General Fund
Total		\$ 39,000	
Planning and Development			
	Sub Area Plan	\$ 50,000	General Fund
Total		\$ 50,000	
Land Use			
	Bus Bench Replacement	\$ 100,000	
	Contractor Licensing / Transit Administration	142,098	Land Use Fund
Total		\$ 242,098	
Capital Improvement Program			
	Capital Improvement Management	\$ 300,000	Capital Improvement Fund
	Concrete Replacement Program	200,000	Capital Improvement Fund
	Sidewalk Construction	293,750	Capital Improvement Fund
	Street Rehabilitation Program	2,143,000	Capital Improvement Fund
	Street Surface Treatment	630,000	Capital Improvement Fund
	Building Solar Panels	121,302	Capital Improvement Fund
	LED Lights	180,132	Capital Improvement Fund
	Master Signals	254,631	Capital Improvement Fund
	School Zone Flashers	96,349	Capital Improvement Fund
	Signal Communication Improvements	90,215	Capital Improvement Fund
	Weather Station	150,000	Capital Improvement Fund
Total		\$ 4,459,379	
TOTAL EXPENDITURES OVER \$30,000		\$ 5,872,798	

We are a proud, thriving community committed to excellence and reinforced by a unifying community vision of a dynamic, healthy and safe Centennial. We honor the integrity and values of our neighborhoods and support a government that is responsive, respectful and accountable to our citizens.

We are committed to the conservation of the environmental beauty of our City and promoting a vibrant economy with a sustainable future. Our City strives to provide outstanding services to all residents and nurture a supportive community that enhances the lives of all our citizens.

Our fiscally responsible values integrate sustainable policies and practices into the fabric of our community and emphasize a healthy balance of economic development and quality of life. As we aspire to establish a community that leads by example, from the top down, we celebrate our past and embrace our future.



City of Centennial

13133 E ARAPAHOE ROAD

CENTENNIAL CO 80112

WWW.CENTENNIALCOLORADO.COM

(303) 325-8000