



EXECUTIVE SUMMARY

2013 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The City's budget is the long-range plan by which financial policy is implemented and controlled. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community. The budget process is a continuous cycle that begins with City Council's strategic planning each January, continues through the planning and development stages of the budget, and finishes with final adoption of the budget by Council in November/December. The information included in the Executive Summary is intended to provide a brief but detailed overview of the changes between the 2012 Adopted Budget and the 2013 Adopted Budget. The following pages list enhancements and service modifications by department and dollar amount; the items listed are anticipated to represent only a partial list of the reductions and additions, with only the most significant items from each department listed. The amount shown is the net change to the department's respective budget.

The total budget for 2013 is \$70,233,416. The total City budget is comprised of the funds listed below. Department directors prepared their 2013 budgets with a zero percent (0%) increase in expenditures over the adopted 2012 budget, excluding increases for salaries, health care costs, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Increases were also permitted for certain contractual obligations of the City, such as increases required by service providers. The zero percent (0%) increase over the 2012 Adopted Budget has made it more challenging for department directors to absorb cost increases while providing the same high level of service.

The items on the following pages include additional funds to support existing programs. The significant majority of these adjustments are incremental changes to existing City programs. Some changes were approved to current service levels in order to achieve Council's overall goals and objectives.

The 2013 Adopted Budget includes health care cost increases of 12 percent (12%) and 8 percent (8%) for health and dental insurance costs, respectively, based on the projected national average. These changes represent a decrease from the 2012 Adopted Budget.

The General Fund budget for 2013 is \$48,908,869, excluding fund transfers. The 2013 General Fund budget represents a 2.6 percent (2.6%) increase from the Adopted 2012 Budget. This increase is primarily due to the City's contractual obligation with the public works service provider and revenue sharing agreements as a result of retail developments. These agreements require the City to share sales and/or use tax revenues for public and public related improvements, based upon corresponding sales, use and/or property tax receipts by the City. Without the increases for these contractual obligations, the Adopted 2013 General Fund Budget would have remained relatively (less than 1% change) consistent with the 2012 Adopted Budget.

The Capital Improvement Fund budget for 2013 is \$8,368,000, an increase of 80.1 percent (80.1%) from the Adopted 2012 Budget. This increase is due to several new projects and an increase in funding for the City's street rehabilitation program. The 2013 budget also includes additional funding for recurring programs such as the Neighborhood Traffic Management Survey & Design program and Signal Communication Improvements.

The Open Space Fund budget for 2013 is \$2,185,000, a decrease of 12.9 percent (12.9%) compared to the 2012 Adopted Budget. This decrease is primarily due to the decrease in funding for park, trail, and open space maintenance. This decrease is partially offset by the additional funding included for several one-time projects, including City-wide Neighborhood Park Improvements.

The Conservation Trust Fund budget for 2013 is \$1,385,500, an increase of more than 100.0 percent (100.0%) from the 2012 Adopted Budget. This increase is the result of additional funding for projects, including Potomac Site Improvements and City-wide Regional Park Improvements. Additional funding was also included for park maintenance.



The Land Use Fund budget for 2013 is \$2,528,238, a decrease of 3.4 percent (3.4%) compared to the 2012 Adopted Budget. This decrease is primarily due to a reduction in personnel services as a result of the City's reorganization. The decrease is offset by an increase in additional funds included for professional engineering services. These additional funds will be used to reimburse the General Fund for staff time spent on Land Use projects as well as contracted services.

The Centennial Urban Redevelopment Authority Fund budget for 2013 is \$6,353,998, an increase of 9.7 percent (9.7%) from the Adopted 2012 Budget. The 2013 budget includes an increase in funding from the 2012 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). Revenue amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District.

The General Improvement District Fund budgets for 2013 are collectively \$503,811, an increase of 0.8 percent (0.8%) from the Adopted 2012 Budget. The City has four General Improvement Districts, or GIDs, including Walnut Hills, Foxridge, Cherry Park, and Antelope, each with a corresponding budgetary fund and dedicated revenue stream.

Listed below is a summary, by Fund, of the 2012 Adopted and 2013 Adopted Budgets and the dollar and percentage change between the two budgets.

Fund	2012 Adopted Budget	2013 Adopted Budget	\$ Change	% Change
General Fund	\$ 47,677,590	\$ 48,908,869	\$ 1,231,279	2.6%
Capital Improvement Fund	4,646,500	8,368,000	3,721,500	80.1%
Open Space Fund	2,509,333	2,185,000	(324,333)	-12.9%
Conservation Trust Fund	110,000	1,385,500	1,275,500	1159.5%
Land Use Fund	2,617,699	2,528,238	(89,461)	-3.4%
Centennial Urban Redevelopment Authority Fund	5,789,910	6,353,998	564,088	9.7%
General Improvement District Funds	499,879	503,811	3,932	0.8%
Total	\$ 63,850,911	\$ 70,233,416	\$ 6,382,505	10.0%

The following is a detail summary of the changes listed above by Fund and Department.



Variance Detail	Net Change
ALL FUNDS	
City-wide	
Health and Dental insurance costs are projected to increase by approximately 12 percent and 8 percent, respectively, based on the national average. These changes represent an increase from the revised 2012 budget; however it is a decrease from the adopted 2012 budget. The decrease included in the General Fund is \$83,792 and the decrease in the Land Use Fund is \$46,995. These increases from the revised budget are the amounts attributed to the estimated rate increases in insurance premiums, and do not include the total change in benefits for the General and Land Use Funds due to higher utilization or staff transfers between the General and Land Use Funds.	\$ (130,787)
GENERAL FUND	
Elected Officials	
An additional month of salaries and benefit costs for four elected officials was included in the 2012 budget for a potential transition of elected officials. This amount has been reduced in the 2013 budget as it is not an election year.	\$ (3,120)
The 2013 budget includes funds for services related to the I-25/Arapahoe Road coalition. The City has been part of this coalition in prior years along with Greenwood Village and Arapahoe County.	\$ 10,000
The 2013 budget includes an increase over the 2012 Adopted Budget for anticipated funding related to the Transportation Management Authority landscaping services. Pursuant to an agreement with several other agencies, the City agreed to provide funding for landscaping costs for the interchange at I-25 and Arapahoe Road; the amount to be funded is determined annually.	\$ 2,688
The meetings, training, and travel budget includes an increase to allow elected officials to attend additional conferences throughout the year.	\$ 20,000
The 2013 budget includes a reduction in professional services related to Policy Governance. This was one-time funding included in the 2012 budget.	\$ (35,000)
GENERAL FUND	
City Attorney's Office	
The City Attorney's Office is a contracted service. The demand for legal services has increased due to a greater demand for general administrative functions in addition to an increase in larger unanticipated projects. Additional funds have been included to cover the increased demand.	\$ 47,000
GENERAL FUND	
City Clerk's Office	
The 2013 budget includes additional funding for stipend payments for the Youth Commission and Senior Commission.	\$ 10,975



GENERAL FUND

Economic Development

The 2013 budget includes additional funding for business development of \$150,000. This increase is offset by a reduction in funding for professional services related to strategic corridor planning and market studies (I-25 West). This was a one-time project included in the 2012 budget.

	\$	75,000
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GENERAL FUND

Human Resources

The 2013 budget includes a reduction in salaries and wages due to the elimination and transfer of 3.0 FTE positions.

	\$	(128,598)
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Payroll Processing was transferred to the Finance Department due to reorganization.

	\$	(30,000)
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Security Services were transferred from Facilities due to reorganization.

	\$	98,400
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The Personnel Recruitment Services line item has been reduced for 2013 due to lower than anticipated expenses.

	\$	(5,000)
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Consistent with the 2012 Adopted Budget, the 2013 budget includes an employee compensation increase to keep the City's pay plan competitive and recognize Staff's commitment to providing a high level of service to all citizens. This increase will be transferred to recipient departments during the 2013 budget year.

	\$	52,210
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Tuition Reimbursement was transferred from Central Services due to reorganization.

	\$	10,200
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Property & Casualty Insurance Services were transferred to the Finance Department due to reorganization.

	\$	(400,000)
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Workers Compensation Insurance Services were transferred to the Finance Department due to reorganization.

	\$	(20,000)
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GENERAL FUND

Information Technology

The 2013 budget includes a reduction in salaries and wages due to the elimination of 2.0 FTE positions.

	\$	(124,430)
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Information Technology Outsourcing Services is a contracted service. Due to reorganization, additional funding for the help desk function has been included (\$63,600). This increase is offset by a reduction due to a change in service providers and contract amount (\$12,500).

	\$	51,100
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The 2013 budget includes additional funding for Website Hosting & Support Services. This increase is partially due to the transfer of expenditures from other line items as well as a projected increase in license fees.

	\$	9,750
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The 2012 Adopted Budget included one-time funding for document management software. This funding has been reduced in the 2013 budget.

	\$	(30,000)
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The 2013 budget includes additional funds for Internet Access Services. The additional funds are required as the City is moving to XO Communications and T1 line for Internet Services.	\$	16,600
The 2013 budget includes a reduction in funding for equipment. Funding is being reduced to meet the current level of need.	\$	(31,500)
The 2013 budget includes a reduction in funding for Software Supplies based on need and the transfer of expenditures to another line item.	\$	(9,200)
The 2013 budget includes a reduction in funding for Telephone/Data - Local, T1, Circuits, Fax. The reduction is due to the elimination of QMOE and T1 lines.	\$	(23,000)
Alarm lines were transferred from Facilities due to reorganization.	\$	900
The 2013 budget includes an increase in Telephone - Cellular/Pagers for the purchase of tablets.	\$	3,500
The 2013 budget includes a reduction in Miscellaneous. The reduction is due to the transfer of funds to the Finance Department for bank/merchant processing fees related to Centennial Center Park online reservation payments.	\$	(1,000)
GENERAL FUND		
Communications		
The 2013 budget includes an increase in salaries and wages due to the transfer of 2.33 FTE positions.	\$	136,319
The 2013 budget includes an increase in funding for Community Services. The additional funds will be used for new events in Centennial Center Park.	\$	43,250
The 2013 Printing & Publishing budget includes additional funding for printing of the annual report. This amount was included in the Miscellaneous line item in prior years.	\$	6,800
The 2013 Miscellaneous budget has been reduced as the printing of the annual report was moved to the Printing & Publishing line item.	\$	(6,800)
GENERAL FUND		
Finance		
The 2013 budget includes an increase for salaries and wages due to an addition of 2.5 FTE positions that were transferred from various departments.	\$	169,326
Supplemental Use Tax Administration services are provided by a third party contractor. The increase included in the 2013 budget is in accordance with contractual provisions.	\$	2,350



Funding for sales tax auditing services increased in the 2013 budget due to an increase in the City's needs.	\$ 85,580
The total amount budgeted for the City's 2012 financial audit (performed during 2013) is an increase from the amount budgeted during 2012 due to the single audit requirement as a result of federal grant receipts.	\$ 2,500
The 2013 budget includes a reduction in funding for financial system consultant charges compared to the 2012 Adopted Budget. This reduction is for a one-time cost analysis project included in the 2012 budget.	\$ (10,000)
Sales tax collection and reporting services are contracted to a third party contractor; the increase for the 2013 budget includes the contractual increase.	\$ 16,358
Payroll Processing was transferred from Human Resources.	\$ 30,000
The 2013 budget includes a reduction in bank/merchant processing funding as a result of lower than anticipated expenditures in prior years.	\$ (10,200)
Property & Casualty Insurance Services were transferred from Human Resources due to reorganization.	\$ 395,329
Workers Compensation Insurance Services were transferred from Human Resources due to reorganization.	\$ 18,000
The 2013 budget includes additional funding for deductibles and other miscellaneous risk management expenditures.	\$ 40,000
GENERAL FUND	
Nondepartmental	
The 2013 budget includes funds for legal services related to special projects. Legal services for special projects are considered outside the normal scope of services provided by the City Attorney's Office.	\$ 140,000
The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (of total property tax collections) and five percent (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2013 budget includes a net increase in these fees as a result of increased projected revenues.	\$ 23,950
The City has entered into certain agreements in an effort to promote economic development and re-development within the City. While the parties to the agreements and the various components therein are different, there are certain provisions in the agreements which require the City to share a portion of its sales and/or use tax, based on sales/use tax receipts, in order to reimburse the property owners for construction and maintenance of public improvements. The estimated sales/use tax incentive amounts and revenues have been included in the 2013 budget.	\$ 561,013



Leasing services for additional space were transferred from Facilities due to reorganization. \$ 2,800

Leasing services related to the Land Use services sublease were transferred from Facilities due to reorganization. \$ (38,325)

GENERAL FUND

Central Services

The 2013 includes an increase in dues & memberships for a City-wide Alliance for Innovation membership. \$ 2,500

Tuition reimbursement was transferred to Human Resources due to reorganization. \$ (10,200)

GENERAL FUND

Public Works

The 2013 budget includes a reduction in salaries and wages due to the elimination of 4.5 FTE positions. \$ (373,957)

Public Works services are provided by a third party contractor. The contract with the current service provider is set to end June 30, 2013. The 2013 budget is based partially on the existing contractual amount and partially on an estimate. The total amount represents an increase from the 2012 budget. \$ 674,462

Mosquito control services are provided by a third party contractor. The City is anticipating an increase in the contract amount for 2013. \$ 3,000

The 2013 Other Professional Services line item budget includes an increase for professional services to be used to evaluate the potential acquisition of the City's street light system currently operated by Xcel Energy. \$ 600,000

The 2013 budget includes additional funding for snow removal materials as a result of projected price increases. \$ 10,000

The 2013 budget includes additional funding for asphalt materials as a result of projected price increases. \$ 4,500

The 2013 budget includes a decrease in funding for a one-time Roadway Data Survey on the street network in the City that was performed during 2012. \$ (160,000)

The 2013 budget includes additional funds to cover the Utility Notification Center of Colorado (UNCC) Tier 1 membership costs for locating signal power and communication equipment. \$ 25,000

The 2013 budget includes a decrease in funding for traffic signals utilities. This decrease is the result of energy savings due to the installation of LED lights at several traffic signals. \$ (40,000)



GENERAL FUND

Facilities & Fleet

Security Services were transferred to Human Resources due to reorganization.	\$ (82,400)
Leasing services for additional space were transferred to Nondepartmental due to reorganization.	\$ (2,800)
Leasing services related to the Land Use services sublease were transferred to Nondepartmental due to reorganization.	\$ 38,325
Due to reorganization, the City requires additional professional services related to building and park maintenance. In addition, the 2013 budget includes an increase in the existing contract for cleaning services.	\$ 153,800
The 2013 budget includes an estimated 24 percent (24%) decrease for utility costs for the City's Civic Center building as a result of energy efficiency improvements.	\$ (16,000)
The 2013 budget includes an estimated 25 percent (25%) decrease for utility costs for the Centennial Center Park as a result of lower than anticipated costs.	\$ (5,000)
Alarm lines were transferred to Information Technology due to reorganization.	\$ (900)
Equipment - Rental, Repair, and Maintenance was transferred to Security Services in Human Resources due to reorganization.	\$ (16,000)
The 2012 Adopted Budget included \$12,000 for the purchase of equipment. This funding amount has been reduced based on projected needs throughout the City.	\$ (4,500)
The 2013 budget includes a reduction in Sewer & Water for Centennial Center Park. Sewer & Water expenditures for Centennial Center Park are an eligible Conservation Trust Fund (CTF) expenditure; therefore, budget is being reduced within the General Fund for these expenditures.	\$ (20,000)
The 2013 budget includes additional funding for trash and recycling costs for Centennial Center Park to allow for an additional pick up during the peak season.	\$ 1,000
The 2013 budget includes a reduction in Repair and Maintenance Building based on historic usage and projected needs.	\$ (40,500)
The 2012 budget included funding to purchase an ATV, with a plow and trailer, for the maintenance of the Civic Center building and park grounds. The 2013 budget has been reduced for this one-time expense.	\$ (9,000)



GENERAL FUND

Law Enforcement

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2013 budget includes the contractual increase for services; however, it represents a decrease from the 2012 Adopted Budget. The total increase compared to the 2012 Revised Budget is \$321,256.

GENERAL FUND

Animal Services

Animal Services are provided by third party contractors including the Humane Society of the Pikes Peak Region (HSPPR), Tenaker Pet Care Center, and Animal Cremation Services. The cost of services related to Animal Sheltering are projected to decrease based on negotiations of service levels.

The 2012 budget included funding for the implementation of an online licensing program to allow dog owners to register their pets on the Internet. The 2013 budget includes a reduction for this one-time cost.

GENERAL FUND

Municipal Court

Judge services are provided by an independent contractor. The 2013 budget includes additional funds for the presiding Judge to attend the twice annual Colorado Municipal Judges Association (CMJA) conference pursuant to the contract.

GENERAL FUND

Code Compliance

Code Compliance services are provided by a third party contractor. The City changed service providers in 2012 and the amount of the new contract was unknown at the time the 2012 budget was adopted. The total amount included in the 2013 budget represents an eighteen percent decrease (\$89,909) over the 2012 Adopted Budget, however this amount represents a three percent (3%) increase (\$11,850) over the 2012 Revised Budget.

LAND USE FUND

The 2013 budget includes a reduction in salaries and wages due to the elimination of 3.0 FTE positions.

The Raise Pool includes an employee compensation increase to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens.



LAND USE FUND

Building

The City's Contractor License Administration is a contracted service. Pursuant to the contract with the City's contract provider, SafeBuilt, 50 percent (50%) of total receipts are to be paid to the contractor. Therefore, the amount included in the budget for Contractor License Administration is based upon projected revenue collection, and activity, during 2013. \$ 5,000

LAND USE FUND

Other Services & Supplies

The 2013 budget includes an increase for professional services for additional staff time or contracted services. \$ 5,000

The 2013 budget includes additional funds for professional engineering services. These funds will be used to reimburse the General Fund for staff time spent on Land Use services and projects as well as contracted engineering services. \$ 150,000

The 2013 budget includes a decrease in rental, repair, and maintenance for equipment and the building. These funds were reduced to fund additional costs related to software supplies, meetings, training, travel, and professional engineering services. \$ (31,365)

The 2013 budget includes additional funding for software supplies. This increase is primarily due to an increase in the Innoprise system maintenance fees. \$ 1,576

Dues and memberships decreased in the 2013 budget due to reorganization. \$ (855)

The 2013 budget includes an increase in funding for meetings, training, and travel. The increase includes stipend payments for the Planning & Zoning Commission members as well as \$2,500 for employee tuition reimbursement. \$ 4,000

CAPITAL IMPROVEMENT FUND

The 2013 budget includes an decrease in funding for Contracted Support Services that may be used for traffic system implementation assistance, Capital Improvement Program development support and planning assistance, preliminary project investigation, material testing services and on-call engineering services. \$ (50,000)

The 2012 budget includes funding for the City's contribution to various joint intersection improvements. \$ 200,000

The 2012 budget included funding for a County Line Road Study. The amount budgeted includes the City's portion of a TMA funded study of improvements for County Line Road. Other participants may include Lone Tree and Douglas County. The 2013 budget does not include any additional funding. \$ (50,000)

The 2013 budget includes funding for County Line Road Improvements including street paving. The City is partnering with Lone Tree to complete these improvements. \$ 100,000



The 2012 budget included \$100,000 for grant matching funds. The 2013 budget includes a reduction in grant matching funds. \$ (25,000)

The 2013 budget includes a reduction in funding for the infill sidewalk program. This program will provide for new and/or missing sidewalk projects and grant matches to complete such projects. \$ (25,000)

The 2013 budget includes additional funds for the Neighborhood Traffic Management Survey & Design program. \$ 50,000

The 2013 budget includes funds for a traffic signal at Potomac Street and Briarwood Avenue. This project is to be funded through a Hazard Elimination state grant and a contribution from Dove Valley Metropolitan District. \$ 303,000

The 2013 budget includes additional funds for signal communication improvements to provide continued upgrades to the traffic signal system and other ITS improvements. \$ 43,500

During 2012, the City provided additional funding to restore program levels for the concrete replacement, street rehabilitation, and street surface treatment programs. In order to maintain the City's streets at the best possible condition, the City Council has dedicated funding to the Street Rehabilitation Program. The 2013 budget includes funding for street rehabilitation, street surface treatment, and concrete replacement. \$ 3,225,000

The 2012 budget included funding for Vista Verde Neighborhood Improvements. This project was funded through a Community Development Block Grant (CDBG). This funding has been reduced in the 2013 budget. \$ (100,000)

The 2013 budget includes funding for rail replacement at Cherrywood Circle over Big Dry Creek Bridge. \$ 50,000

MISCELLANEOUS FUNDS

Open Space

The 2013 budget includes funding for several capital projects, including certain park improvements and new trails and signage (\$175,667). This increase in funding for projects is offset by a decrease in funding for park, trail, and open space maintenance (\$500,000). \$ (324,333)

MISCELLANEOUS FUNDS

Conservation Trust Fund

The 2013 budget includes additional funding for maintenance of Centennial Center Park, Potomac Park, and Southfield Park. The increase is due to greater than anticipated attendance at Centennial Center Park and increased irrigation needs. \$ 25,500

The 2013 budget includes funding for potential site improvements to the 39 acre Potomac Park site. \$ 750,000



The 2013 budget includes funding for potential City-wide acquisitions or improvements to regional parks and open space.	\$ 500,000
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MISCELLANEOUS FUNDS

Centennial Urban Redevelopment Authority

The 2013 budget includes an increase in funding from the 2012 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority.	\$ 564,088
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TOTAL NET CHANGE	\$ 6,332,397
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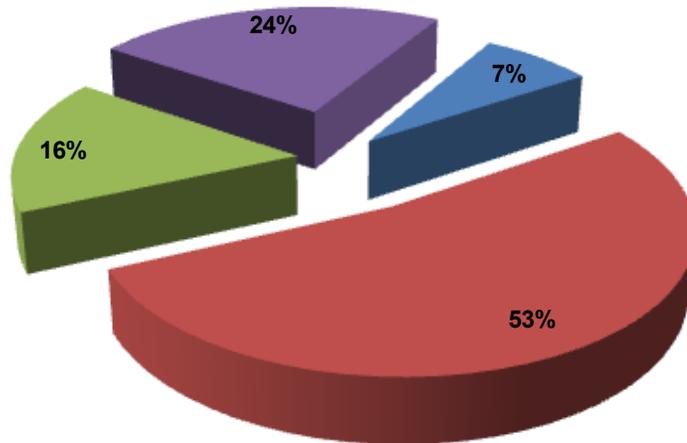
All Funds
2011 Actual Expenditure Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 87,017	\$ 66,217	\$ 127,762	\$ -	\$ 280,996
City Attorney's Office	-	850,850	4,948	-	855,798
City Clerk's Office	222,728	48,873	46,715	-	318,316
<u>City Management</u>					
City Manager's Office	1,008,079	-	7,048	-	1,015,127
Economic Development	-	29,522	43,486	-	73,008
<u>Administrative</u>					
Human Resources	297,093	46,645	475,326	-	819,064
Information Technology	298,430	220,587	165,958	-	684,975
Communications	-	-	149,047	-	149,047
<u>Financial</u>					
Finance	759,286	541,055	41,401	-	1,341,742
Nondepartmental	-	24,878	2,463,077	378,509	2,866,464
Central Services	-	-	194,429	-	194,429
<u>Public Works</u>					
Public Works	454,444	10,114,514	911,471	9,700	11,490,129
Facilities & Fleet	-	67,693	151,284	-	218,977
Capital Improvement	-	-	408,933	5,734,762	6,143,695
General Improvement Districts	-	282,132	228,561	-	510,693
<u>Public Safety</u>					
Public Safety	-	18,366,289	-	-	18,366,289
Animal Services	-	598,992	-	-	598,992
Municipal Court	331,881	1,639,002	171,601	-	2,142,484
<u>Community Development</u>					
Community Development Administration	1,461,866	1,706,245	258,727	-	3,426,838
Code Compliance	-	477,653	-	-	477,653
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	63,149	9,669,883	9,733,032
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	5,000,756	-	5,000,756
TOTAL EXPENDITURES	\$ 4,920,824	\$ 35,081,147	\$ 10,913,679	\$ 15,792,854	\$ 66,708,504



All Funds - 2011 Actual Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





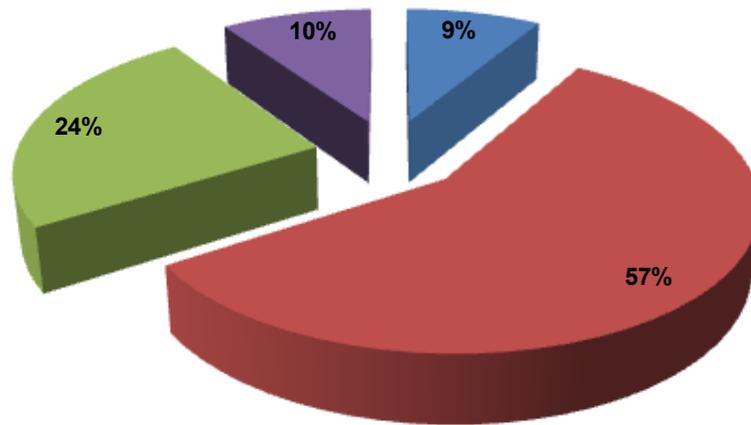
**All Funds
2012 Adopted Budget Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 90,051	\$ 65,312	\$ 186,716	\$ -	\$ 342,079
City Attorney's Office	-	669,053	5,000	-	674,053
City Clerk's Office	244,715	56,577	125,800	-	427,092
<u>City Management</u>					
City Manager's Office	1,135,693	-	18,000	-	1,153,693
Economic Development	-	150,000	75,500	-	225,500
<u>Administrative</u>					
Human Resources	378,027	40,000	609,930	-	1,027,957
Information Technology	329,799	301,250	210,700	-	841,749
Communications	-	-	195,750	-	195,750
<u>Financial</u>					
Finance	878,318	693,757	55,200	-	1,627,275
Nondepartmental	-	275,000	4,450,486	-	4,725,486
Central Services	-	-	267,930	-	267,930
<u>Public Works</u>					
Public Works	934,556	10,142,928	1,458,411	-	12,535,895
Facilities & Fleet	-	82,400	315,462	9,000	406,862
Capital Improvement	-	-	425,000	4,221,500	4,646,500
General Improvement Districts	-	199,122	300,757	-	499,879
<u>Public Safety</u>					
Public Safety	-	19,432,377	-	-	19,432,377
Animal Services	-	622,390	-	-	622,390
Municipal Court	354,057	1,752,265	140,830	-	2,247,152
<u>Community Development</u>					
Community Development Administration	1,057,920	1,645,600	321,770	-	3,025,290
Code Compliance	-	496,759	20,000	-	516,759
<u>Culture & Recreation</u>					
Culture & Recreation	80,000	-	660,000	1,879,333	2,619,333
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	5,789,910	-	5,789,910
TOTAL EXPENDITURES	\$ 5,483,136	\$ 36,624,790	\$ 15,633,152	\$ 6,109,833	\$ 63,850,911



All Funds - 2012 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





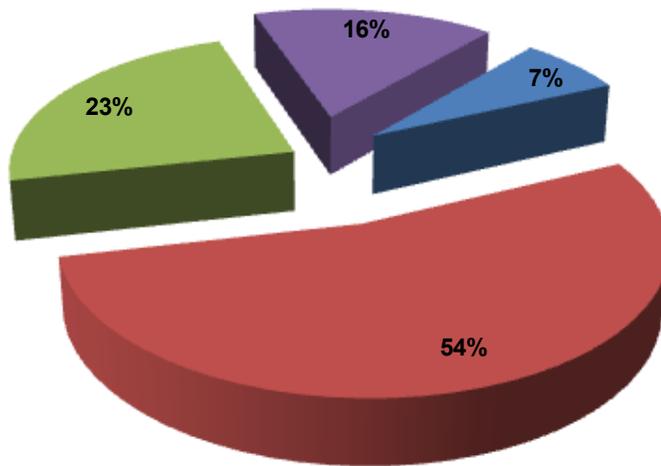
All Funds
2013 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 86,931	\$ 78,000	\$ 171,858	\$ -	\$ 336,789
City Attorney's Office	-	716,053	5,000	-	721,053
City Clerk's Office	255,565	59,190	136,775	-	451,530
<u>City Management</u>					
City Manager's Office	1,066,477	-	18,000	-	1,084,477
Economic Development	-	225,000	75,500	-	300,500
<u>Administrative</u>					
Human Resources	226,441	108,400	245,995	-	580,836
Information Technology	178,453	332,100	167,000	-	677,553
Communications	181,726	-	239,000	-	420,726
<u>Financial</u>					
Finance	1,089,043	820,545	498,329	-	2,407,917
Nondepartmental	-	415,000	4,999,924	-	5,414,924
Central Services	-	-	260,230	-	260,230
<u>Public Works</u>					
Public Works	470,479	11,299,890	1,418,411	-	13,188,780
Facilities & Fleet	-	-	402,620	-	402,620
Capital Improvement	-	-	375,000	7,993,000	8,368,000
General Improvement Districts	-	199,122	304,689	-	503,811
<u>Public Safety</u>					
Public Safety	-	18,916,174	-	-	18,916,174
Animal Services	-	601,102	-	-	601,102
Municipal Court	361,256	1,737,092	142,630	-	2,240,978
<u>Community Development</u>					
Community Development Administration	894,951	1,650,600	458,517	-	3,004,068
Code Compliance	-	406,850	20,000	-	426,850
<u>Culture & Recreation</u>					
Culture & Recreation	80,000	-	185,500	3,305,000	3,570,500
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	6,353,998	-	6,353,998
TOTAL EXPENDITURES	\$ 4,891,322	\$ 37,565,118	\$ 16,478,976	\$ 11,298,000	\$ 70,233,416



All Funds - 2013 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





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