



## EXECUTIVE SUMMARY

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### 2014 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The City's budget is the long-range plan by which financial policy is implemented and controlled. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community. The budget process is a continuous cycle that begins each January, continues through the planning and development stages of the budget, and finishes with final adoption of the budget by Council in November/December. The information included in the Executive Summary is intended to provide a brief but detailed overview of the changes between the 2013 Adopted Budget and the 2014 Adopted Budget. The following pages list enhancements and service modifications by department and dollar amount; the items listed are anticipated to represent only a partial list of the reductions and additions, with only the most significant items from each department listed. The amount shown is the net change to the department's respective budget.

The total budget for 2014 is \$71,817,841. The total City budget is comprised of the funds listed below. Department directors prepared their 2014 budgets with a zero percent (0%) increase in expenditures over the adopted 2013 budget, excluding increases for salaries, health care costs, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Increases were also permitted for certain contractual obligations of the City, such as increases required by service providers. The zero percent (0%) increase over the 2013 Adopted Budget has made it more challenging for department directors to absorb cost increases while providing the same high level of service.

The items on the following pages include additional funds to support existing programs. The significant majority of these adjustments are incremental changes to existing City programs. Some changes were approved to current service levels in order to achieve Council's overall goals and objectives.

The 2014 Adopted Budget includes health care cost increases of 10 percent (10%) and 5 percent (5%) for medical and dental/vision insurance costs, respectively, based on the projected national average. These changes represent a decrease from the 2013 Adopted Budget.

The General Fund budget for 2014 is \$49,268,683, excluding fund transfers. The 2014 General Fund budget represents a 0.7 percent (0.7%) increase from the 2013 Adopted Budget. This increase is primarily due to compensation changes for contracted services pursuant to contractual obligations. Without the increases in contractual obligations, the 2014 Adopted General Fund Budget would have remained relatively (less than 1% change) consistent with the 2013 Adopted Budget.

The Capital Improvement Fund budget for 2014 is \$9,995,500, an increase of 19.4 percent (19.4%) from the Adopted 2013 Budget. This increase is due to several new projects, including projects that will be partially funded through grants.

The Open Space Fund budget for 2014 is \$1,890,000, a decrease of 13.5 percent (13.5%) compared to the 2013 Adopted Budget. This decrease is primarily due to the reduction of funding for one-time projects, such as the Lone Tree Creek and Centennial Link Trails. This decrease is partially offset by the additional funding included for several one-time projects, including the Centennial Center Park and Regional Park Contributions.

The Conservation Trust Fund budget for 2014 is \$552,500, a decrease of 60.1 percent (60.1%) from the 2013 Adopted Budget. This decrease is the result of the reduction of funding for one-time projects, including Potomac Site Improvements and City-wide Regional Park & Open Space Reserves. The decrease is offset with additional funding included for park maintenance and multi-use trails.

The Land Use Fund budget for 2014 is \$2,913,331 an increase of 15.2 percent (15.2%) compared to the 2013 Adopted Budget. This increase is primarily due to an increase in building services fees, which are directly tied to an increase in building services revenues.



The Centennial Urban Redevelopment Authority Fund budget for 2014 is \$6,676,997, an increase of 5.1 percent (5.1%) from the Adopted 2013 Budget. The 2014 budget includes an increase in funding from the 2013 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). Revenue amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District.

The General Improvement District Fund budgets for 2014 are collectively \$520,830, an increase of 3.4 percent (3.4%) from the Adopted 2013 Budget. The City has four General Improvement Districts, or GIDs, including Walnut Hills, Foxridge, Cherry Park, and Antelope, each with a corresponding budgetary fund and dedicated revenue stream.

Listed below is a summary, by Fund, of the 2013 Adopted and 2014 Adopted Budgets and the dollar and percentage change between the two budgets.

<b>Fund</b>	<b>2013 Adopted Budget</b>	<b>2014 Adopted Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Fund	\$ 48,908,869	\$ 49,268,683	\$ 359,814	0.7%
Capital Improvement Fund	8,368,000	9,995,500	1,627,500	19.4%
Open Space Fund	2,185,000	1,890,000	(295,000)	-13.5%
Conservation Trust Fund	1,385,500	552,500	(833,000)	-60.1%
Land Use Fund	2,528,238	2,913,331	385,093	15.2%
Centennial Urban Redevelopment Authority Fund	6,353,998	6,676,997	322,999	5.1%
General Improvement District Funds	503,811	520,830	17,019	3.4%
<b>Total</b>	<b>\$ 70,233,416</b>	<b>\$ 71,817,841</b>	<b>\$ 1,584,425</b>	<b>2.3%</b>

The following is a detail summary of the changes listed above by Fund and Department.



Variance Detail	Net Change
<b>ALL FUNDS</b>	
<b>City-wide</b>	
Health and vision/dental insurance costs are projected to increase by approximately 10 percent (10%) and 5 percent (5%), respectively, based on the national average. These changes represent an increase from the revised 2013 budget; however, it is a decrease from the adopted 2013 budget. The adopted 2013 budget was estimated based on a larger increase than what actually occurred, which resulted in the decrease from the adopted 2013 budget compared to the adopted 2014 budget.	\$ (47,043)
<b>GENERAL FUND</b>	
<b>Elected Officials</b>	
The 2013 Adopted Budget did not include salary and benefit amounts for newly elected Council members. In 2014, there are potentially five elected officials who will take office during the month of January. Therefore, the 2014 budget includes one month (January) of overlapping salary and benefit costs for the incoming and outgoing elected officials.	\$ 4,068
The 2014 budget includes an increase over the 2013 Adopted Budget for anticipated funding related to the Transportation Management Authority landscaping services. Pursuant to an agreement with several other agencies, the City agreed to provide funding for landscaping costs for the interchange at I-25 and Arapahoe Road; the amount to be funded is determined annually.	\$ 3,687
The 2014 budget includes funding for various meetings with other governmental agencies, such as joint municipal Council meetings, South Metro Mayors, and congressional/town hall meetings.	\$ 5,000
The 2014 budget includes funding for the Denver South Economic Development Partnership to enhance strategic planning.	\$ 10,000
<b>GENERAL FUND</b>	
<b>City Attorney's Office</b>	
The City Attorney's Office is a contracted service. The 2014 budget includes compensation increases pursuant to the contract negotiated during 2013, and includes a change to the overall rate structure as well as an annual increase consistent with the change in the Consumer Price Index (CPI). This increase is offset by a slight decrease in funding for publications and subscriptions.	\$ 37,746
<b>GENERAL FUND</b>	
<b>City Clerk's Office</b>	
The City's election costs are incurred through Arapahoe County and are prorated by participating municipalities based upon the total number of ballot issues and participating municipalities. The City is not anticipating any items to be placed on the ballot in 2014, and as a result, the 2014 budget includes a reduction for election costs.	\$ (80,000)



**GENERAL FUND**

**City Manager's Office**

The 2014 budget includes funding for an additional 2.5 full-time equivalent (FTE) \$ 179,070 positions for two Management Analysts and one part-time Commissions Liaison. This increase is offset by the transfer of 1.0 FTE to the Finance Department.

The 2014 budget includes funding for a new program, Centennial 101. Centennial 101 \$ 7,250 offers an educational experience for approximately 30 citizens and business owners, providing a better understanding of the City and promoting increased transparency and citizen engagement.

**GENERAL FUND**

**Office of Innovation**

The 2014 budget includes funding for the installation of new conduit at various locations \$ 200,000 in the City. Funding has also been included for improvements to the City's telecommunications infrastructure.

**GENERAL FUND**

**Human Resources**

Alarm expenditures, which were included in the Security Services line item, have been \$ (16,000) transferred to the Facilities and Fleet Department budget.

Consistent with the 2013 Adopted Budget, the 2014 budget includes an employee \$ 5,240 compensation increase to keep the City's pay plan competitive and recognize Staff's commitment to providing a high level of service to all citizens. All increases are performance based and will be transferred to recipient departments during the 2014 budget year.

**GENERAL FUND**

**Information Technology**

Information Technology Outsourcing Services is a contracted service. The 2014 budget \$ 69,000 includes additional funding for outsourcing professional GIS services (\$60,000). Funds have also been included for additional consulting hours related to monitoring servers (\$9,000).

Financial System Services is a contracted service. The 2014 budget includes funds for a \$ 2,055 potential increase in the contract amount which is based on the change in the Consumer Price Index (CPI).

The 2014 budget includes additional funding for Website Hosting & Support Services. \$ 24,400 This increase is partially due to a projected increase in various license fees, as well as additional funding for an aerial imagery project and citizen engagement software.

The 2014 budget includes increases for telephone and data services as a result of \$ 5,400 projected increases in rates and services.



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**GENERAL FUND**

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**Communications**

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The 2014 budget includes funding for an additional 1.0 full-time equivalent position for a Communications Director. \$ 144,752

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Community Services funding has increased in the 2014 budget to allow for City sponsorships of various events held within the City. \$ 10,000

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The 2014 budget for Printing & Marketing Materials includes funding for expanded City-wide marketing materials including design and printing of communication tools such as project specific brochures, flyers, postcards, and mailers to ensure a consistent look and feel. \$ 35,000

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The 2014 budget includes additional funding for professional services including a professional photographer and videographer, media training for new and current Elected Officials, and the development of a crisis communications plan. This increase is partially offset through a reduction in the Miscellaneous budget line item. \$ 15,000

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**GENERAL FUND**

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**Finance**

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The 2014 budget includes an increase for salaries and wages due to the addition of 1.0 FTE position that was transferred from the City Manager's Office. In addition, the 2013 budget included vacancy savings which are not anticipated during 2014. \$ 119,105

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Supplemental Use Tax Administration services are provided by a third party contractor. The increase included in the 2014 budget is based upon the increase anticipated by the contractor. \$ 1,974

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The total amount budgeted for the City's 2013 financial audit (performed during 2014) is a decrease from the amount budgeted during 2013 due to updated pricing from the City's external financial audit firm. \$ (3,500)

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Sales tax collection and reporting services are contracted to a third party contractor. The increase included in the 2014 budget is based upon the increase anticipated by the contractor. \$ 6,545

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The 2014 budget includes a reduction for costs related to investment advisory services based upon anticipated service levels. \$ (4,000)

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The 2014 budget includes an increase in bank/merchant processing fees as a result of increased on-line payment activity. \$ 3,910

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The 2014 budget includes a decrease in Property & Casualty Insurance services. The budgeted amount is based on a preliminary quote from the City's insurance provider. The annual amount is based on a number of factors including the loss control audit score and prior year claims. \$ (46,644)

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The 2014 budget includes a decrease in Workers' Compensation Insurance services. \$ (4,607)  
 The budgeted amount is based on a preliminary quote from the City's insurance provider.  
 The annual amount is based on a number of factors including past claims and the number of employees.

**GENERAL FUND**

**Economic Development**

The 2014 budget includes an increase for dues paid to the Aurora Chamber and South Metro Chamber. \$ 3,500

**GENERAL FUND**

**Nondepartmental**

Legal services are a contracted service. Pursuant to the contract negotiated during 2013 for legal services, the City is required to set aside funding in case of contract termination without cause. \$ 43,120

The 2014 budget includes a reduction in Professional Services; this funding has been used for strategic planning in the past and has been transferred to Central Services for City-wide training. \$ (25,000)

The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (of total property tax collections) and five percent (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2014 budget includes a net increase in these fees as a result of increased projected revenues. \$ 26,791

The City has entered into certain agreements in an effort to promote economic development and re-development within the City. While the parties to the agreements and the various components therein are different, there are certain provisions in the agreements which require the City to share a portion of its sales and/or use tax, based on sales/use tax receipts, in order to reimburse the property owners for construction and maintenance of public improvements. The estimated sales/use tax incentive amounts and revenues have been included in the 2014 budget. \$ (308,321)

**GENERAL FUND**

**Central Services**

The 2014 budget includes additional funding for Printing & Publishing and Publications & Subscriptions, as department needs are increasing. \$ 10,500

The 2014 budget includes an increase for the Miscellaneous line item, which is offset by a reduction for Office Supplies, based upon historic trends and anticipated needs. \$ 4,500

The 2014 budget includes additional funding for Dues & Memberships and Meetings, Training, and Travel line items. A portion of this increase is due to the transfer of funds from the Nondepartmental budget (\$25,000). The remaining increase is the result of increased requests for City-wide training and requests to obtain and/or maintain professional designations. \$ 61,600



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**GENERAL FUND**

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**Public Works**

Public Works services are provided by a third party contractor. The 2013 budget was \$ (359,636) based partially on a contractual amount and partially on an estimate. The actual contract amount for 2014 represents a decrease compared to the estimate that was budgeted for 2013.

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The 2014 budget includes an increase in funding for animal disposal based on \$ 1,500 anticipated need.

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The 2013 Other Professional Services line item budget included a one-time increase for \$ (510,000) professional services to be used to evaluate the potential acquisition of the City's street light system currently operated by Xcel Energy. This amount has been reduced from the 2014 budget (\$600,000). This reduction is offset by an increase of \$90,000 to be used for additional professional services that will provide management over special projects on an as needed basis.

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The 2014 budget includes additional funding for snow removal materials as a result of a \$ 32,230 policy change in the amount of materials applied to the streets.

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The 2014 budget includes additional funding for asphalt materials for an expanded major \$ 10,500 patching program based upon need.

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The 2014 budget includes funding for Signal Pole Inspections. These inspections occur \$ 75,000 on a five-year cycle and were last completed during 2009.

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Signal Additions/Repair services are provided by a third party contractor. As a result of \$ 25,000 an increase in fiber installations throughout the City, locate fees have increased. Additional funds have been included in the 2014 budget to cover the increase in fees.

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The 2014 budget has been increased for costs related to traffic signals and street light \$ 10,432 utilities and maintenance. The change in the street light utilities budget is due to an increase in both the number of street lights the City is billed for, as well as an increase in the utility rates. This increase is offset by a reduction in traffic signal utilities as a result of cost savings from the installation of LED lights.

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Public Works contingency costs are incurred as a result of unanticipated damages to \$ 20,000 the City's infrastructure assets. The City seeks reimbursement for damages to City property. The 2014 budget includes an increase for this line item based upon past trends.

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The 2013 budget included funding for contingency transition costs to be used in the \$ (400,000) event of a transition to a new Public Works service provider. This was a one-time budget item and has been reduced from the 2014 budget.

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**GENERAL FUND**

**Facilities & Fleet**

Facilities maintenance and cleaning services are both provided through a third party contractor. The 2014 budget includes an increase for the services provided pursuant to the contract requirements. Additional funding has also been included for services at the City's new Public Works facility. \$ 190,500

The 2014 budget includes an increase for utilities, which includes gas, electric, SEMSWA annual fees, sewer, water, trash and recycling services. This increase is primarily due to the addition of the Public Works facility. \$ 116,050

The 2014 budget includes additional funds for building improvements. The increase is for potential improvements for the Public Works facility. \$ 11,500

Security & Fire Alarm Systems budget was included in the Human Resources department during 2013. The budget was transferred to Facilities & Fleet for 2014, and includes a slight increase for services at the Public Works facility. \$ 20,000

The 2014 budget includes an increase for equipment, office furniture and fixtures. The increase is related to the new Public Works facility. \$ 8,955

The 2014 budget includes an increase for repair and maintenance of buildings, office equipment, and other items. This increase is offset by a reduction in repair and maintenance of grounds, as grounds repair and maintenance will primarily be provided through the facilities maintenance contract in the Professional Services budget line item. \$ 15,500

The 2014 budget includes a reduction in the Miscellaneous line item based upon past usage. \$ (5,250)

Landscaping improvements around the Civic Center started during 2013. An increase to the 2014 budget has been included for phase two of the landscaping improvements. \$ 160,000

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**GENERAL FUND**

**Law Enforcement**

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2014 budget includes the contractual increase for services. \$ 392,270

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**GENERAL FUND**

**Animal Services**

Animal Services are provided by third party contractors including the Humane Society of the Pikes Peak Region (HSPPR), Tenaker Pet Care Center, and Animal Cremation Services. The 2014 budget includes the increases as permitted by each contract. \$ 15,528



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The 2014 budget includes funds for the annual fee of the City's online animal licensing software. \$ 3,840

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**GENERAL FUND**

**Community Development Administration**

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The 2014 budget includes a reduction in Salaries and Wages due to organizational changes. \$ (48,950)

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The 2014 budget includes a reduction in Printing and Publishing. This amount has been transferred to the Central Services budget. \$ (1,000)

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**GENERAL FUND**

**Code Compliance**

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Code Compliance services are provided by a third party contractor. The 2014 budget includes an increase pursuant to the terms of the contract. \$ 13,019

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**LAND USE FUND**

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The 2014 budget includes a reduction in Salaries and Wages due to position savings. \$ (39,129)

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Consistent with the 2013 Adopted Budget, the 2014 budget includes an employee compensation increase to keep the City's pay plan competitive and recognize Staff's commitment to providing a high level of service to all citizens. All increases are performance based and will be transferred to recipient departments during the 2014 budget year. The 2014 budget has been reduced as a result of a net change in compensation as a result of organizational changes. \$ (8,355)

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**LAND USE FUND**

**Building**

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The City's Building Services is a contracted service. Pursuant to the contract with the City's contract provider, SafeBuilt, 75 percent (75%) of total receipts are to be paid to the contractor. Therefore, the amount included in the budget for Building Services is based upon projected revenue collection, and activity, during 2014. \$ 450,000

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The City's Contractor License Administration is a contracted service. Pursuant to the contract with the City's contract provider, SafeBuilt, 50 percent (50%) of total receipts are to be paid to the contractor. Therefore, the amount included in the budget for Contractor License Administration is based upon projected revenue collection, and activity, during 2014. \$ 2,500

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**CAPITAL IMPROVEMENT FUND**

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The 2014 budget includes a reduction in funding for the C-470 Coalition Support/Participation. This was one-time funding for 2013. \$ (50,000)

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The 2014 budget includes an increase in funding for landscaping at the I-25 and County Line Road intersection. \$ 62,500

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The 2014 budget includes an increase in funding for building maintenance and improvements. These funds are to be used for major capital repairs/maintenance on the Civic Center and the Public Works facilities. The increase is a result of the addition of the Public Works facility.	\$ 50,000
The 2013 budget included funding for the City's contribution to various joint intersection improvements. The 2014 budget does not include this additional funding.	\$ (200,000)
The 2014 budget includes funding for Peakview & Dayton Intersection Improvements. This is a multi-agency project to replace signals, add turn lanes, and re-stripe the intersection.	\$ 200,000
The 2014 budget includes funding for Arapahoe Road & I-25 Interchange Construction. This funding is for the City's contribution to phase one of the improvements at Yosemite Street and Arapahoe Road.	\$ 350,000
The City was awarded federal funding for Smoky Hill & Himalaya Intersection Improvements. The grant funds and the City's portion of the project represent an increase to the 2014 budget.	\$ 897,000
The City was awarded federal funding for improvements to a sidewalk along University Boulevard from Arapahoe Road to Dry Creek. The grant funds and the City's portion of the project represent an increase to the 2014 budget.	\$ 521,000
The 2013 budget included funds for a traffic signal at Potomac Street and Briarwood Avenue. This project is to be funded through a Hazard Elimination state grant and a contribution from Dove Valley Metropolitan District. This was a one-time project and funds have been reduced from the 2014 budget.	\$ (303,000)
The 2014 budget includes additional funding for Major Structures. This will be the first of five contributions to a multi-agency project to rehabilitate the Arapahoe Road bridge over Big Dry Creek (\$100,000). This increase is offset by a decrease in funding for other bridge repairs that occurred during 2013 (\$50,000).	\$ 50,000
The 2014 budget includes additional funding for Minor Structures. This funding will be used to address high priority bridge maintenance and repairs. It will also cover contingency funding for emergency repairs to fences and guard rails.	\$ 50,000
<b>MISCELLANEOUS FUNDS</b>	
<b>Open Space</b>	
The 2014 budget includes additional funding for maintenance of City property provided by Arapahoe Parks and Recreation District (APRD).	\$ 10,000
The 2014 budget includes funding for several capital projects, including certain park improvements and new trails and signage (\$500,000). This increase in funding for projects is offset by a decrease in funding for park, trail, and open space maintenance (\$805,000).	\$ (305,000)



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**MISCELLANEOUS FUNDS**

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**Conservation Trust Fund**

The 2014 budget includes additional funding for maintenance of Centennial Center Park, Potomac Park, and Southfield Park. The increase is due to greater than anticipated attendance at Centennial Center Park and increased irrigation needs.

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The 2014 budget includes additional funding for potential site improvements to the 39 acre Potomac Park site (\$300,000). This increase is offset by a decrease of funding that was included in the 2013 budget (\$750,000).

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The 2013 budget included funding for potential City-wide acquisitions or improvements to regional parks and open space. The funding was one-time, and has been reduced from the 2014 budget.

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The 2014 budget includes funding for multi-use trails.

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**MISCELLANEOUS FUNDS**

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**Centennial Urban Redevelopment Authority**

The 2014 budget includes an increase in funding from the 2013 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority.

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<b>TOTAL NET CHANGE</b>	<b>\$</b>	<b>1,528,601</b>
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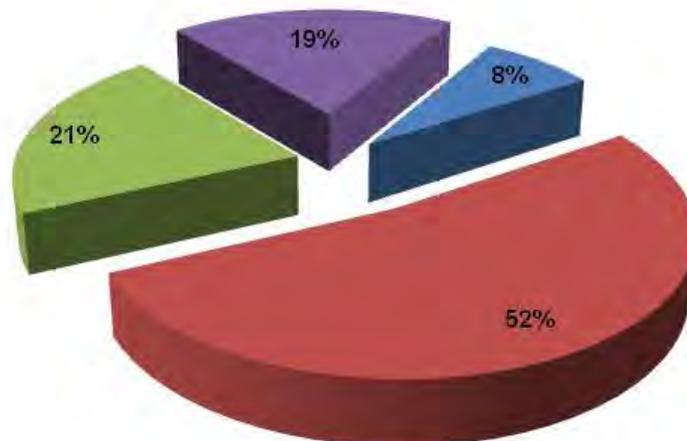
**All Funds**  
**2012 Actual Expenditure Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 88,480	\$ 71,312	\$ 122,180	\$ -	\$ 281,972
City Attorney's Office	-	640,173	5,140	-	645,313
City Clerk's Office	247,384	49,659	100,822	-	397,865
<b><u>City Management</u></b>					
City Manager's Office	932,210	-	8,416	-	940,626
<b><u>Administrative</u></b>					
Human Resources	264,194	33,129	481,980	-	779,303
Information Technology	355,229	265,634	155,398	-	776,261
Communications	-	-	193,999	-	193,999
<b><u>Financial</u></b>					
Finance	834,618	704,766	40,808	-	1,580,192
Economic Development	-	71,079	44,148	-	115,227
Nondepartmental	-	269,250	4,446,033	-	4,715,283
Central Services	-	-	229,847	-	229,847
<b><u>Public Works</u></b>					
Public Works	965,127	9,976,130	1,057,039	22,970	12,021,266
Facilities & Fleet	-	67,246	238,593	8,165	314,004
Capital Improvement	-	-	291,932	11,755,444	12,047,376
General Improvement Districts	-	99,764	237,731	-	337,495
<b><u>Public Safety</u></b>					
Public Safety	-	18,645,129	-	-	18,645,129
Animal Services	-	598,857	-	-	598,857
Municipal Court	314,968	1,660,342	122,687	-	2,097,997
<b><u>Community Development</u></b>					
Community Development Administration	1,109,153	2,133,938	322,604	-	3,565,695
Code Compliance	-	395,000	-	-	395,000
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	962	-	175,640	1,237,318	1,413,920
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	-	6,085,043	-	6,085,043
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,112,325</b>	<b>\$ 35,681,408</b>	<b>\$ 14,360,040</b>	<b>\$ 13,023,897</b>	<b>\$ 68,177,670</b>



### All Funds - 2012 Actual Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





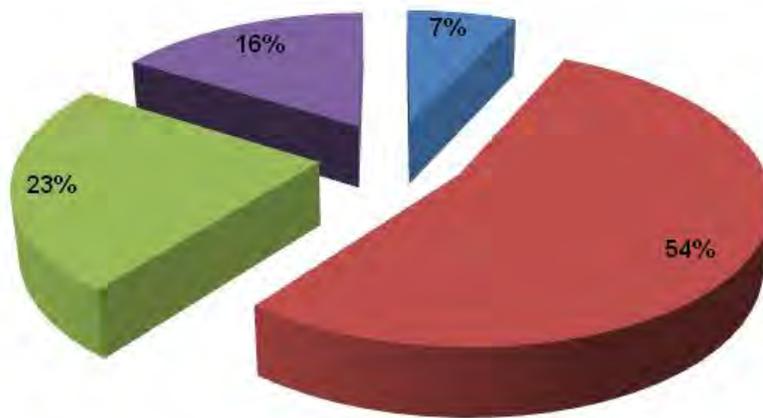
**All Funds**  
**2013 Adopted Budget Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 86,931	\$ 78,000	\$ 171,858	\$ -	\$ 336,789
City Attorney's Office	-	716,053	5,000	-	721,053
City Clerk's Office	255,565	59,190	136,775	-	451,530
<b><u>City Management</u></b>					
City Manager's Office	1,066,477	-	18,000	-	1,084,477
<b><u>Administrative</u></b>					
Human Resources	226,441	108,400	245,995	-	580,836
Information Technology	178,453	332,100	167,000	-	677,553
Communications	181,726	-	239,000	-	420,726
<b><u>Financial</u></b>					
Finance	1,089,043	820,545	498,329	-	2,407,917
Economic Development	-	225,000	75,500	-	300,500
Nondepartmental	-	415,000	4,999,924	-	5,414,924
Central Services	-	-	260,230	-	260,230
<b><u>Public Works</u></b>					
Public Works	470,479	11,299,890	1,418,411	-	13,188,780
Facilities & Fleet	-	-	402,620	-	402,620
Capital Improvement	-	-	375,000	7,993,000	8,368,000
General Improvement Districts	-	199,122	304,689	-	503,811
<b><u>Public Safety</u></b>					
Public Safety	-	18,916,174	-	-	18,916,174
Animal Services	-	601,102	-	-	601,102
Municipal Court	361,256	1,737,092	142,630	-	2,240,978
<b><u>Community Development</u></b>					
Community Development Administration	894,951	1,650,600	458,517	-	3,004,068
Code Compliance	-	406,850	20,000	-	426,850
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	80,000	-	185,500	3,305,000	3,570,500
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	-	6,353,998	-	6,353,998
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,891,322</b>	<b>\$ 37,565,118</b>	<b>\$ 16,478,976</b>	<b>\$ 11,298,000</b>	<b>\$ 70,233,416</b>



### All Funds - 2013 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





**All Funds**  
**2014 Adopted Budget Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 90,999	\$ 81,687	\$ 187,563	\$ -	\$ 360,249
City Attorney's Office	-	758,799	-	-	758,799
City Clerk's Office	248,956	60,397	55,875	-	365,228
<b><u>City Management</u></b>					
City Manager's Office	1,218,856	-	25,250	-	1,244,106
Office of Innovation	-	200,000	-	-	200,000
<b><u>Administrative</u></b>					
Human Resources	211,815	92,400	251,235	-	555,450
Information Technology	185,491	427,555	172,400	-	785,446
Communications	327,107	-	299,000	-	626,107
<b><u>Financial</u></b>					
Finance	1,241,030	821,564	450,988	-	2,513,582
Economic Development	-	225,000	79,000	-	304,000
Nondepartmental	-	433,120	4,718,394	-	5,151,514
Central Services	-	-	336,830	-	336,830
<b><u>Public Works</u></b>					
Public Works	480,881	10,575,301	1,048,843	-	12,105,025
Facilities & Fleet	-	-	759,875	160,000	919,875
Capital Improvement	-	-	387,500	9,608,000	9,995,500
General Improvement Districts	-	219,122	301,708	-	520,830
<b><u>Public Safety</u></b>					
Public Safety	-	19,278,763	-	-	19,278,763
Animal Services	-	620,470	-	-	620,470
Municipal Court	382,519	1,766,126	142,630	-	2,291,275
<b><u>Community Development</u></b>					
Community Development Administration	769,559	2,106,705	449,162	-	3,325,426
Code Compliance	-	419,869	20,000	-	439,869
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	80,000	-	212,500	2,150,000	2,442,500
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	-	6,676,997	-	6,676,997
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,237,213</b>	<b>\$ 38,086,878</b>	<b>\$ 16,575,750</b>	<b>\$ 11,918,000</b>	<b>\$ 71,817,841</b>



### All Funds - 2014 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay

