



## **2024 Updated City Manager's Proposed Budget**

City of Centennial

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## MEMO

TO: Honorable Mayor Piko and Members of City Council

FROM: Matt Sturgeon, City Manager

CC: Members of the Centennial Budget Committee

DATE: September 19, 2023

RE: Presentation of 2024 City Manager's Proposed Budget for 2023-24 Biennium

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Please find enclosed the 2024 Proposed Budget for the second year of the 2023-24 Biennium. As we continue the City's efforts on biennial budgeting, we believe that this process has supported additional consideration of strategic topics while providing the foundation for future budgets. The upcoming Budget Workshops will provide additional perspective on the opportunities and challenges that face Centennial.

Overall, this Proposed Budget represents the continuation of the workplan presented last year. As you review the budget, please consider that several capital projects and major initiatives begun in 2023 will continue into 2024. Certain appropriate expenditures from 2023 are recommended to be re-budgeted in 2024 with any cost increases identified through decision packages or budget highlights. The Proposed Budget contains the original 2024 costs (prepared in 2022) as well as any updated costs prepared as part of this year's process, shown side-by-side. In addition, there are several items of note that I want to share with Council as you review the 2024 Proposed Budget prior to the Budget Workshop on October 10th.

### Centennial's Vision and Mission and Budget Requests

Staff continues to ensure alignment of budget requests with the strategic goals of the organization. The City's vision is "a connected community, where neighborhoods matter, education is embraced, businesses are valued, and innovation absolute." Our mission that furthers this vision is "driven to provide exceptional service to the Centennial community." This Proposed Budget supports both the vision and the mission of the City, through alignment with our strategic goals.

Public Safety and Health and Transportation and Mobility are significant focus areas of this year's Proposed Budget, together with community efforts centered in Signature Centennial. Noteworthy policy discussions, like law enforcement staffing levels and street rehabilitation service levels, are included in the Proposed Budget and will represent topics for discussion at the 2024 Budget Workshop and future years.

It remains important for the future of the community to consider the long-term impacts of both revenues and expenditures in the context of these strategic priorities and our vision. Additional revenues are anticipated in 2024 through increased sales tax receipts and significant grant funding and are reflected in the Proposed Budget. However, our long-term fiscal position may be threatened by the impacts of inflation, state legislative action, and the "new normal" of increased

costs. We can anticipate increased demands for service delivery and growth in costs that are challenged by revenues unlikely to keep pace.

#### Revenues, Fund Balances, and Transfers

The City's focus on Fiscal Sustainability begins with the consideration and adoption of the City's Budget. The budget structure comprises several "major" funds:

- The General Fund, which captures most of the major operational expenses for the City, including law enforcement, land use and planning, internal services like Information Technology and Human Resources, among others. Most City revenues are also within the General Fund.
- The Street Fund, dedicated to designing, constructing, and maintaining the City's rights-of-way and associated infrastructure. Certain revenues that are restricted to use on street or transportation-related expenses, as well as some grant funding, fall within the Street Fund.
- The Open Space Fund includes expenditures and revenues dedicated to building and maintaining the community's significant park and open space resources. Most funds within the Open Space Fund are restricted in use.

Other funds, like the Conservation Trust Fund, Capital Improvement Fund, and the Fiber Fund, also serve important purposes for managing the City's budget.

Perhaps most significant as we move into the second year of the 2023-24 biennium is the fact that sales tax receipts were above anticipated amounts in 2023, resulting in a strong year-end General Fund balance position. As a result, I am recommending that additional funds are transferred from the General Fund into the Street and Capital Improvement Funds for 2024. This results in a higher-than-anticipated uncommitted fund balance for Council's consideration in the 2025-26 biennium budget development process.

Certain committed fund balance projects or programs were utilized in 2023, are recommended for use in 2024, or are recommended to be updated for 2024. This is seen most significantly in the Street Fund. Council previously appropriated the funding previously identified for Capital Asset Acquisition as part of the acquisition of the Xcel Energy streetlight network. I am recommending use of portions of the Committed Fund Balance to complete improvement projects for our intersections. Amounts for major capital projects have been updated to reflect anticipated costs as well as to reflect the City portion of grant-funded projects rather than the full expenditure amount. We will ask Council to again consider appropriate Committed Fund Balance amounts for the 2025-26 biennium.

#### Expenditures

Utilizing the strong foundation put into place for the first year of the 2023-24 biennium, we have approached the development of the 2024 Proposed Budget as an update and revisions rather than proposing wholesale changes. The Decision Package and Budget Highlight approach continues, identifying significant changes from the previously adopted budget. Our Goals and Strategies guide recommendations for significant expenditures.

#### *Public Safety and Health*

Continuing the conversation during last year's budget development process, there is a request for additional staffing at the Arapahoe County Sheriff's Office. Council received comprehensive information on the calls for service, response times, and proactive law enforcement last year. In the development of this year's budget, ACSO has continued to monitor these performance



indicators. An additional five positions are requested to reflect the current situation – two Patrol Deputies, two Traffic Deputies, and one Investigator. Additionally, the City has been made aware of anticipated collective bargaining between Arapahoe County and the Fraternal Order of Police. Any fiscal impact is unknown at this time but future costs for law enforcement services may be impacted.

#### *Transportation and Mobility*

We continue to work diligently to maintain the City's largest single asset – our public street network. Council has received additional information on street rehabilitation services in the City and we anticipate further conversation as costs continue to increase at a national level and we maintain our current service levels. Construction and capital projects within the City also continue into the second year of our workplan. Certain projects have additional costs identified and requested for 2024. Staff has diligently sought grant funding or other revenue opportunities to offset capital expenditures as appropriate and cost breakdowns for those projects are identified.

#### *Signature Centennial*

Dedicated to creating a desirable, inclusive community, several budget requests are included that align with this strategic goal. These include the continuation of our Open Space Fund partnerships with parks and recreation providers, as well as a funding request to prepare appropriate plats and planning documents for certain City-owned property in order to ensure that we are managing our resources appropriately.

## General Fund (001)

General Fund					BIENNIAL BUDGET		2024 Original to 2024 Updated	
					YEAR 2		\$	%
	2022	2023	2023	2023	2024	2024		
	Actual	Adopted	Revised	Projected	Original	Updated	Change	Change
<b>Revenues</b>	<b>\$ 82,468,562</b>	<b>\$ 76,198,000</b>	<b>\$ 76,198,000</b>	<b>\$ 83,087,200</b>	<b>\$ 77,957,500</b>	<b>\$ 81,947,500</b>	<b>\$ 3,990,000</b>	<b>5%</b>
<b>Expenditures</b>	<b>56,993,567</b>	<b>60,584,510</b>	<b>60,934,370</b>	<b>56,873,590</b>	<b>62,911,700</b>	<b>65,306,503</b>	<b>2,394,803</b>	<b>4%</b>
City Attorney's Office	1,001,767	1,193,680	1,193,680	1,025,660	1,241,030	1,241,030	-	0%
City Clerk's Office	479,971	449,340	449,340	438,460	477,000	502,500	25,500	5%
City Manager's Office	3,534,699	6,137,420	6,137,420	3,751,890	6,122,360	6,367,510	245,150	4%
CMO Administration	1,123,701	1,583,390	1,583,390	1,583,390	1,505,420	1,710,270	204,850	14%
Economic Development	733,306	-	-	-	-	-	-	N/A
Central Services	1,677,692	4,554,030	4,554,030	2,168,500	4,616,940	4,657,240	40,300	1%
Communications	823,631	1,398,360	1,398,360	1,198,630	1,419,260	1,522,690	103,430	7%
Community & Economic Development	1,966,112	6,127,410	6,302,410	5,837,700	6,324,880	6,227,130	(97,750)	-2%
CED Administration	413,332	1,299,010	1,299,010	1,127,570	1,269,770	1,299,970	30,200	2%
Planning	-	809,670	809,670	641,020	844,790	833,500	(11,290)	-1%
Building	-	1,476,030	1,651,030	1,586,010	1,585,540	1,472,820	(112,720)	-7%
Code Compliance	826,014	916,840	916,840	916,840	948,910	948,910	-	0%
Animal Services	726,766	754,250	754,250	754,250	772,210	772,210	-	0%
Economic Development	-	871,610	871,610	812,010	903,660	899,720	(3,940)	0%
Elected Officials	215,715	294,590	294,590	288,590	303,760	297,650	(6,110)	-2%
Finance	1,987,967	2,306,000	2,306,000	2,152,830	2,367,640	2,607,850	240,210	10%
Finance Administration	1,503,499	1,681,000	1,681,000	1,571,330	1,719,140	1,959,350	240,210	14%
Sales Tax	162,061	238,500	238,500	205,000	244,000	244,000	-	0%
Risk Management	322,406	386,500	386,500	376,500	404,500	404,500	-	0%
Human Resources	404,395	427,460	427,460	465,180	433,850	437,820	3,970	1%
Municipal Court	389,329	439,210	474,210	458,600	449,340	504,430	55,090	12%
Office of Information Technology	3,645,718	5,021,350	5,161,210	4,777,400	5,004,590	5,449,718	445,128	9%
OIT Administration	259,334	399,470	399,470	468,360	419,400	459,030	39,630	9%
Client Services	1,231,027	3,174,070	3,313,930	2,947,500	3,203,092	3,614,460	411,368	13%
Technical Services	1,180,261	1,447,810	1,447,810	1,361,540	1,382,098	1,376,228	(5,870)	0%
Analytical & GIS Services	452,256	-	-	-	-	-	-	N/A
Enterprise Services	522,840	-	-	-	-	-	-	N/A
Office Of Strategic Initiatives	344,251	409,280	409,280	408,460	421,130	430,200	9,070	2%
Public Safety	31,352,394	34,179,580	34,179,580	33,867,100	36,084,150	37,406,265	1,322,115	4%
Public Works	10,847,617	2,200,830	2,200,830	2,203,090	2,262,710	2,311,710	49,000	2%
PW Administration	9,885,758	1,126,130	1,126,130	1,138,290	1,173,010	1,161,510	(11,500)	-1%
Facilities & Fleet	961,859	1,074,700	1,074,700	1,064,800	1,089,700	1,150,200	60,500	6%
<b>Revenue Over/(Under) Expenditures</b>	<b>\$ 25,474,995</b>	<b>\$ 15,613,490</b>	<b>\$ 15,263,630</b>	<b>\$ 26,213,610</b>	<b>\$ 15,045,800</b>	<b>\$ 16,640,997</b>	<b>\$ 1,595,197</b>	<b>11%</b>
<b>Beginning Fund Balance</b>	<b>\$ 27,840,771</b>	<b>\$ 43,142,964</b>	<b>\$ 43,142,964</b>	<b>\$ 43,142,964</b>	<b>\$ 44,356,574</b>	<b>\$ 44,356,574</b>	<b>\$ 1,213,610</b>	<b>3%</b>
Transfer In								
Transfer In From Land Use Fund	2,048,198	-	-	-	-	-	-	N/A
Transfers Out								
Transfer Out To Land Use Fund	(221,000)	-	-	-	-	-	-	N/A
Transfer Out To Fiber Fund	-	-	-	-	(155,260)	(155,260)	-	0%
Transfer Out To Capital Improvement Fund	-	-	-	-	-	(5,000,000)	(5,000,000)	N/A
Transfer Out To Street Fund	(12,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(20,000,000)	(32,500,000)	(12,500,000)	63%
<b>Subtotal Transfers Out</b>	<b>(12,221,000)</b>	<b>(25,000,000)</b>	<b>(25,000,000)</b>	<b>(25,000,000)</b>	<b>(20,155,260)</b>	<b>(37,655,260)</b>	<b>(17,500,000)</b>	<b>87%</b>
<b>Total Transfers In/(Out)</b>	<b>(10,172,802)</b>	<b>(25,000,000)</b>	<b>(25,000,000)</b>	<b>(25,000,000)</b>	<b>(20,155,260)</b>	<b>(37,655,260)</b>	<b>(17,500,000)</b>	<b>87%</b>
Change In Fund Balance	15,302,193	(9,386,510)	(9,736,370)	1,213,610	(5,109,460)	(21,014,263)		
<b>Ending Fund Balance</b>	<b>\$ 43,142,964</b>	<b>\$ 33,756,454</b>	<b>\$ 33,406,594</b>	<b>\$ 44,356,574</b>	<b>\$ 39,247,114</b>	<b>\$ 23,342,311</b>	<b>\$ 5,490,660</b>	<b>16%</b>
<b>Percentage Of Fund Balance To Expenditures</b>	<b>75.70%</b>	<b>55.72%</b>	<b>54.82%</b>	<b>77.99%</b>	<b>62.38%</b>	<b>35.74%</b>		

## Committed Fund Balance

	2024 Original	2024 Updated
<b>Arapahoe County Sheriff's Office Equipment Replacement:</b> Said funds shall be reserved to replace equipment under the ACSO contract; replacement is for equipment through 2027	1,030,000	2,524,300
<b>Solar Power Purchase Agreement Buyout:</b> Said funds shall be reserved for the buyout option in the Power Purchase Agreement after 2027 per the contract terms. Represents an option for Council to consider, not a requirement. Moved to Capital Improvement Fund Committed Fund Balance.	295,000	-
<b>Retail Center Transformation Funding:</b> Said funds shall be reserved to facilitate improvements in the City's retail centers; use of the funds will be subject to approval of future policy and agreements with property owners; committed amount does not include amounts budgeted in 2023 and 2024	3,000,000	4,000,000
<b>Total Committed Fund Balance</b>	<b>\$ 4,325,000</b>	<b>\$ 6,524,300</b>

## GENERAL FUND (001)

BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	BIENNIAL BUDGET YEAR 2		2024 Original to 2024 Updated	
					2024 Original	2024 Updated	\$ Change	% Change
<b>BEGINNING FUND BALANCE</b>	\$ 27,840,771	\$ 43,142,964	\$ 43,142,964	\$ 43,142,964	\$ 44,356,574	\$ 44,356,574	\$ -	0%
<b>Revenues</b>								
Sales Tax	50,046,150	46,035,000	46,035,000	50,500,000	47,210,000	51,200,000	3,990,000	8%
Property Tax	13,182,436	13,150,000	13,150,000	13,200,000	13,500,000	13,500,000	-	0%
Construction Use Tax	4,694,325	2,925,000	2,925,000	3,300,000	2,931,500	2,931,500	-	0%
Other Taxes	1,028,118	1,125,200	1,125,200	1,040,000	1,134,400	1,134,400	-	0%
Franchise Fees	6,074,415	5,560,600	5,560,600	6,000,000	5,580,800	5,580,800	-	0%
Fines and Fees, Licenses and Permits	1,774,616	5,458,200	5,458,200	6,102,200	5,746,300	5,746,300	-	0%
Investment Income (Loss)	(1,297,418)	1,100,000	1,100,000	2,000,000	1,000,000	1,000,000	-	0%
Intergovernmental	4,746,054	40,000	40,000	15,000	40,000	40,000	-	0%
Other Revenue	2,219,865	804,000	804,000	930,000	814,500	814,500	-	0%
<b>Subtotal Revenues</b>	<b>82,468,562</b>	<b>76,198,000</b>	<b>76,198,000</b>	<b>83,087,200</b>	<b>77,957,500</b>	<b>81,947,500</b>	<b>3,990,000</b>	<b>5%</b>
<b>Other Financing Sources</b>								
Transfer In From Land Use Fund	2,048,198	-	-	-	-	-	-	N/A
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>84,516,760</b>	<b>76,198,000</b>	<b>76,198,000</b>	<b>83,087,200</b>	<b>77,957,500</b>	<b>81,947,500</b>	<b>3,990,000</b>	<b>5%</b>
<b>Expenditures</b>								
City Attorney's Office	1,001,767	1,193,680	1,193,680	1,025,660	1,241,030	1,241,030	-	0%
City Clerk's Office	479,971	449,340	449,340	438,460	477,000	502,500	25,500	5%
City Manager's Office	3,534,699	6,137,420	6,137,420	3,751,890	6,122,360	6,367,510	245,150	4%
Communications	823,631	1,398,360	1,398,360	1,198,630	1,419,260	1,522,690	103,430	7%
Community and Economic Development	1,966,112	6,127,410	6,302,410	5,837,700	6,324,880	6,227,130	(97,750)	-2%
Elected Officials	215,715	294,590	294,590	288,590	303,760	297,650	(6,110)	-2%
Finance	1,987,967	2,306,000	2,306,000	2,152,830	2,367,640	2,607,850	240,210	10%
Human Resources	404,395	427,460	427,460	465,180	433,850	437,820	3,970	1%
Municipal Court	389,329	439,210	474,210	458,600	449,340	504,430	55,090	12%
Office of Information Technology	3,645,718	5,021,350	5,161,210	4,777,400	5,004,590	5,449,718	445,128	9%
Office of Strategic Initiatives	344,251	409,280	409,280	408,460	421,130	430,200	9,070	2%
Public Safety	31,352,394	34,179,580	34,179,580	33,867,100	36,084,150	37,406,265	1,322,115	4%
Public Works	10,847,617	2,200,830	2,200,830	2,203,090	2,262,710	2,311,710	49,000	2%
<b>Subtotal Expenditures</b>	<b>56,993,567</b>	<b>60,584,510</b>	<b>60,934,370</b>	<b>56,873,590</b>	<b>62,911,700</b>	<b>65,306,503</b>	<b>2,394,803</b>	<b>4%</b>
<b>Other Financing Uses</b>								
Transfer Out To Land Use Fund	221,000	-	-	-	-	-	-	N/A
Transfer Out To Fiber Fund	-	-	-	-	155,260	155,260	-	0%
Transfer Out To Capital Improvement Fund	-	-	-	-	-	5,000,000	5,000,000	N/A
Transfer Out To Street Fund	12,000,000	25,000,000	25,000,000	25,000,000	20,000,000	32,500,000	12,500,000	63%
<b>Subtotal Other Financing Uses</b>	<b>12,221,000</b>	<b>25,000,000</b>	<b>25,000,000</b>	<b>25,000,000</b>	<b>20,155,260</b>	<b>37,655,260</b>	<b>17,500,000</b>	<b>87%</b>
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>69,214,567</b>	<b>85,584,510</b>	<b>85,934,370</b>	<b>81,873,590</b>	<b>83,066,960</b>	<b>102,961,763</b>	<b>19,894,803</b>	<b>24%</b>
NET CHANGE IN FUND BALANCE	15,302,193	(9,386,510)	(9,736,370)	1,213,610	(5,109,460)	(21,014,263)		
<b>ENDING FUND BALANCE</b>	<b>\$ 43,142,964</b>	<b>\$ 33,756,454</b>	<b>\$ 33,406,594</b>	<b>\$ 44,356,574</b>	<b>\$ 39,247,114</b>	<b>\$ 23,342,311</b>	<b>\$ (15,904,803)</b>	<b>-41%</b>

## FUND BALANCE

## Committed Fund Balance

	2024 Original	2024 Updated
<b>Arapahoe County Sheriff's Office Equipment Replacement:</b> Said funds shall be reserved to replace equipment under the ACSO contract. Replacement is for equipment through 2027.	1,030,000	2,524,300
<b>Solar Power Purchase Agreement Buyout:</b> Said funds shall be reserved for the buyout option in the Power Purchase Agreement after 2027 per the contract terms. Represents an option for Council to consider, not a requirement. Moved to Capital Improvement Fund Committed Fund Balance.	295,000	-
<b>Retail Center Transformation Funding:</b> Said funds shall be reserved to facilitate improvements in the City's retail centers. Use of the funds will be subject to approval of future policy and agreements with property owners. Committed amount does not include amounts budgeted in 2023 and 2024.	3,000,000	4,000,000
<b>Total Committed Fund Balance</b>	<b>\$ 4,325,000</b>	<b>\$ 6,524,300</b>

## Uncommitted Fund Balance

\$ 16,818,011

General Fund Budget Request Summary

GENERAL FUND DECISION PACKAGES							
Department or Division	Budget Request Description	General Fund Account	2024		Total Impact	Key Performance Area	Page #
			GF Amount	Other Fund Amount			
Finance	Fee Analysis Funding	001301 / 55010	\$ 150,000	-	\$ 150,000	Fiscal Sustainability	18
Law Enforcement	ACSO Staffing Levels	001510 / 55224	909,308	-	909,308	Public Safety and Health	24

GENERAL FUND BUDGET HIGHLIGHTS							
Department or Division	Budget Request Description	General Fund Account	2024		Total Impact	Key Performance Area	Page #
			GF Amount	Other Fund Amount			
City Manager's Office	City Property Conceptual Site Plan and Plat	001201 / 55011	150,000	-	150,000	Signature Centennial	12
Communications	Communications and Marketing Services	001421 / 55010	50,000	-	50,000	Administrative	14
Public Works	Replacement Chairs - Eagle Street and Council / Court	001604 / 60120	80,000	-	80,000	Administrative	26

CITY ATTORNEY'S OFFICE (001 121)					BIENNIAL BUDGET		2024 Original to 2024 Updated	
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2			
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
Departmental Costs	\$ 1,001,767	\$ 1,193,680	\$ 1,193,680	\$ 1,025,660	\$ 1,241,030	\$ 1,241,030	\$ -	0%
City Attorney's Office Service	983,592	942,660	942,660	942,660	980,370	980,370	-	0%
Special Legal Services	16,256	241,020	241,020	75,000	250,660	250,660	-	0%
Outside Counsel Services	1,919	10,000	10,000	8,000	10,000	10,000	-	0%
TOTAL CITY ATTORNEY'S OFFICE	\$ 1,001,767	\$ 1,193,680	\$ 1,193,680	\$ 1,025,660	\$ 1,241,030	\$ 1,241,030	\$ -	0%

CITY CLERK'S OFFICE (001 111)

CITY CLERK'S OFFICE (001 111)					BIENNIAL BUDGET		2024 Original to 2024 Updated			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original	2024 Updated	2024 Original to 2024 Updated \$ Change	% Change
	Actual	Adopted	Revised	Projected						
Personnel Costs	\$ 308,780	\$ 314,140	\$ 314,140	\$ 353,960	\$ 341,800	\$ 367,300	\$ 25,500	7%		
Salaries And Wages	250,459	255,480	255,480	295,300	265,640	291,070	25,430	10%		
Benefits	58,321	58,660	58,660	58,660	76,160	76,230	70	0%		
Departmental Costs	171,190	135,200	135,200	84,500	135,200	135,200	-	0%		
Boards, Commissions & Community Activities	4,803	25,200	25,200	12,000	25,200	25,200	-	0%		
Election Services	126,910	75,000	75,000	52,000	75,000	75,000	-	0%		
Professional Services	6,594	5,000	5,000	5,000	5,000	5,000	-	0%		
Project Specific	40	-	-	-	-	-	-	N/A		
Records Storage	24,156	20,000	20,000	8,000	20,000	20,000	-	0%		
Legal Notices	8,686	10,000	10,000	7,500	10,000	10,000	-	0%		
TOTAL CITY CLERK'S OFFICE	\$ 479,971	\$ 449,340	\$ 449,340	\$ 438,460	\$ 477,000	\$ 502,500	\$ 25,500	5%		

## CITY MANAGER'S OFFICE (001 200)

BUDGET DETAIL					BIENNIAL BUDGET		2024 Original to 2024 Updated	
					YEAR 2			
	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	2024 Original	2024 Updated	\$ Change	% Change
<b>City Manager Administration (001 201)</b>								
<b>Personnel Costs</b>	\$ 1,031,015	\$ 968,390	\$ 968,390	\$ 968,390	\$ 1,005,420	\$ 1,030,270	\$ 24,850	2%
Salaries And Wages	774,477	752,660	752,660	834,000	772,990	797,910	24,920	3%
Benefits	256,538	215,730	215,730	215,730	232,430	232,360	(70)	0%
<b>Departmental Costs</b>	<b>92,686</b>	<b>615,000</b>	<b>615,000</b>	<b>615,000</b>	<b>500,000</b>	<b>680,000</b>	<b>180,000</b>	<b>36%</b>
Professional Services	46,029	465,000	465,000	465,000	390,000	420,000	30,000	8%
Project Specific	46,657	-	-	-	-	150,000	150,000	N/A
Intergovernmental	-	150,000	150,000	130,000	110,000	110,000	-	0%
<b>Subtotal City Manager Administration</b>	<b>1,123,701</b>	<b>1,583,390</b>	<b>1,583,390</b>	<b>1,583,390</b>	<b>1,505,420</b>	<b>1,710,270</b>	<b>204,850</b>	<b>14%</b>
<b>Economic Development (001 203)</b>								
<b>Personnel Costs</b>	<b>493,067</b>	-	-	-	-	-	-	N/A
Salaries And Wages	380,681	-	-	-	-	-	-	N/A
Benefits	112,386	-	-	-	-	-	-	N/A
<b>Departmental Costs</b>	<b>240,239</b>	-	-	-	-	-	-	N/A
Professional Services	207,584	-	-	-	-	-	-	N/A
Project-Specific	32,655	-	-	-	-	-	-	N/A
<b>Subtotal Economic Development</b>	<b>733,306</b>	-	-	-	-	-	-	N/A
<b>Central Services (001 205)</b>								
Internship Wages	9,214	20,000	20,000	10,000	20,000	20,000	-	0%
Annual Compensation	-	709,310	709,310	-	736,700	736,700	-	0%
Tuition Reimbursement	-	18,000	18,000	9,000	18,000	18,000	-	0%
Office Supplies	42,563	54,000	54,000	54,000	55,500	55,500	-	0%
Postage And Courier	10,653	17,500	17,500	1,700	17,750	17,750	-	0%
Non-Capital Equipment	-	2,000	2,000	1,000	2,000	2,000	-	0%
Capital Outlay	120,744	-	-	-	-	-	-	N/A
County Treasurer Fee	131,824	131,500	131,500	133,000	135,000	135,000	-	0%
Professional Services	30,941	65,000	65,000	65,000	65,000	65,000	-	0%
Project Specific	75	-	-	-	-	-	-	N/A
Printing Services	2,104	3,000	3,000	5,000	3,000	3,000	-	0%
Bank Fees	(37)	-	-	-	-	-	-	N/A
Merchant Card Services	45,271	110,000	110,000	125,000	113,000	130,000	17,000	15%
Security Services	118,482	165,000	165,000	160,000	165,000	165,000	-	0%
City Attorney's Office Service	-	100,000	100,000	-	100,000	100,000	-	0%
Professional Development	153,383	315,450	315,450	269,600	316,600	324,600	8,000	3%
Staff Committees	3,023	8,000	8,000	6,000	8,000	8,000	-	0%
Dues And Memberships	209,940	360,970	360,970	319,200	372,090	387,390	15,300	4%
Subscriptions	14,919	14,300	14,300	10,000	14,300	14,300	-	0%
Software - Other	382	-	-	-	-	-	-	N/A
Equipment Lease	5,171	-	-	-	-	-	-	N/A
Cell Phones	5,000	-	-	-	-	-	-	N/A
Sales Tax Incentives	763,808	1,060,000	1,060,000	800,000	1,100,000	1,100,000	-	0%
Construction Use Tax Incentive	-	400,000	400,000	200,000	375,000	375,000	-	0%
Other Incentives	-	1,000,000	1,000,000	-	1,000,000	1,000,000	-	0%
<b>Subtotal Central Services</b>	<b>1,677,692</b>	<b>4,554,030</b>	<b>4,554,030</b>	<b>2,168,500</b>	<b>4,616,940</b>	<b>4,657,240</b>	<b>40,300</b>	<b>1%</b>
<b>TOTAL CITY MANAGER'S OFFICE</b>	<b>\$ 3,534,699</b>	<b>\$ 6,137,420</b>	<b>\$ 6,137,420</b>	<b>\$ 3,751,890</b>	<b>\$ 6,122,360</b>	<b>\$ 6,367,510</b>	<b>\$ 245,150</b>	<b>4%</b>

## **Budget Highlight: City Property Conceptual Site Plan and Plat**

### **Budget Request Summary**

Staff recommends adding funding for professional services necessary to prepare a potential site plan and subsequent plat for certain City-owned property, including identifying anticipated encumbrances from flood plain and rights-of-way dedication..

This may include evaluating alternatives and site needs for the property formerly known as Potomac Park. This parcel is approximately 40 acres located in Dove Valley and was rezoned by the City from Open Space / Recreation (OSR) to Business Park – 50 (BP50). Staff continues to evaluate other City-owned property for potential use.

In addition, Centennial is opting into the program created by Proposition 123, which may require resources for evaluation of properties as suitable for affordable housing.

**2024 Request: \$150,000**

Key Performance Area:  
Signature Centennial



COMMUNICATIONS (001 421)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change	
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2			
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated		
Personnel Costs	\$ 414,425	\$ 645,360	\$ 645,360	\$ 572,630	\$ 681,260	\$ 714,690	\$ 33,430	5%
New FTE Request	-	-	-	-	-	-	-	N/A
Salaries and Wages	312,731	469,280	469,280	403,000	487,980	489,270	1,290	0%
Benefits	101,694	176,080	176,080	169,630	193,280	225,420	32,140	17%
Departmental Costs	409,206	753,000	753,000	626,000	738,000	808,000	70,000	9%
Boards, Commissions and Community Activities	7,374	5,000	5,000	5,000	20,000	20,000	-	0%
Community Activities	255,991	350,000	350,000	350,000	385,000	405,000	20,000	5%
Professional Services	63,615	247,000	247,000	150,000	211,000	261,000	50,000	24%
Project Specific	-	30,000	30,000	-	-	-	-	N/A
Printing Services	54	26,000	26,000	26,000	27,000	27,000	-	0%
Advertising	8,341	15,000	15,000	15,000	15,000	15,000	-	0%
Newsletter	73,831	80,000	80,000	80,000	80,000	80,000	-	0%
TOTAL COMMUNICATIONS	\$ 823,631	\$ 1,398,360	\$ 1,398,360	\$ 1,198,630	\$ 1,419,260	\$ 1,522,690	\$ 103,430	7%

001 - General Fund  
421 - Communications  
55010 - Professional Services

## Budget Highlight – Communications and Marketing Services

### Budget Request Summary

In 2023, additional communications and marketing services were needed, including outreach to residents and marketing in local newspapers.

Staff worked within existing budget to cover these unanticipated expenses in 2023 and is requesting additional funding in the 2024 Budget to ensure appropriate funding availability.

**2024 Request: \$50,000**

Key Performance Area:  
Administrative

COMMUNITY & ECONOMIC DEVELOPMENT (001 800)

COMMUNITY & ECONOMIC DEVELOPMENT (001 800)					BIENNIAL BUDGET			
BUDGET	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
DETAIL	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
CD Administration (001 801)								
Personnel Costs	\$ 324,722	\$ 631,010	\$ 631,010	\$ 664,070	\$ 666,770	\$ 696,970	\$ 30,200	5%
Salaries And Wages	246,824	458,940	458,940	492,000	477,240	497,010	19,770	4%
Benefits	77,898	172,070	172,070	172,070	189,530	199,960	10,430	6%
Departmental Costs	88,610	668,000	668,000	463,500	603,000	603,000	-	0%
Neighborhood Services	63,070	138,000	138,000	123,500	158,000	158,000	-	0%
Professional Services	6,654	100,000	100,000	10,000	100,000	100,000	-	0%
Project Specific	18,886	200,000	200,000	100,000	100,000	100,000	-	0%
City Attorney Services	-	230,000	230,000	230,000	245,000	245,000	-	0%
Subtotal CD Administration	413,332	1,299,010	1,299,010	1,127,570	1,269,770	1,299,970	30,200	2%
Planning (001 802)								
Personnel Costs	-	589,670	589,670	601,020	624,790	613,500	(11,290)	-2%
Salaries And Wages	-	440,000	440,000	451,350	457,530	451,970	(5,560)	-1%
Benefits	-	149,670	149,670	149,670	167,260	161,530	(5,730)	-3%
Departmental Costs	-	220,000	220,000	40,000	220,000	220,000	-	0%
Professional Services	-	220,000	220,000	40,000	220,000	220,000	-	0%
Subtotal Planning	-	809,670	809,670	641,020	844,790	833,500	(11,290)	-1%
Building (001 803)								
Personnel Costs	-	1,131,030	1,131,030	1,074,010	1,240,540	1,127,820	(112,720)	-9%
Salaries And Wages	-	823,370	823,370	766,350	856,170	856,170	-	0%
Benefits	-	307,660	307,660	307,660	384,370	271,650	(112,720)	-29%
Departmental Costs	-	345,000	520,000	512,000	345,000	345,000	-	0%
Non-Capital Equipment	-	10,000	10,000	7,000	10,000	10,000	-	0%
Professional Services	-	325,000	500,000	500,000	325,000	325,000	-	0%
Other Incentives	-	10,000	10,000	5,000	10,000	10,000	-	0%
Subtotal Building	-	1,476,030	1,651,030	1,586,010	1,585,540	1,472,820	(112,720)	-7%
Code Compliance (001 804)								
Departmental Costs	826,014	916,840	916,840	916,840	948,910	948,910	-	0%
Code Compliance Contract	826,014	916,840	916,840	916,840	948,910	948,910	-	0%
Subtotal Code Compliance	826,014	916,840	916,840	916,840	948,910	948,910	-	0%
Animal Services (001 805)								
Departmental Costs	726,766	754,250	754,250	754,250	772,210	772,210	-	0%
Animal Services Contract	726,766	754,250	754,250	754,250	772,210	772,210	-	0%
Subtotal Animal Services	726,766	754,250	754,250	754,250	772,210	772,210	-	0%
Economic Development (001 807)								
Personnel Costs	-	616,610	616,610	572,010	648,660	644,720	(3,940)	-1%
Salaries And Wages	-	464,600	464,600	420,000	483,120	491,470	8,350	2%
Benefits	-	152,010	152,010	152,010	165,540	153,250	(12,290)	-7%
Departmental Costs	-	255,000	255,000	240,000	255,000	255,000	-	0%
Professional Services	-	255,000	255,000	240,000	255,000	255,000	-	0%
Subtotal Economic Development	-	871,610	871,610	812,010	903,660	899,720	(3,940)	0%
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	\$ 1,966,112	\$ 6,127,410	\$ 6,302,410	\$ 5,837,700	\$ 6,324,880	\$ 6,227,130	\$ (97,750)	-2%

ELECTED OFFICIALS (001 101)

BUDGET DETAIL					BIENNIAL BUDGET		2024 Original to 2024 Updated	
	2022	2023	2023	2023	YEAR 2		\$	%
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	Change	Change
Personnel Costs	\$ 157,300	\$ 188,590	\$ 188,590	\$ 188,590	\$ 197,760	\$ 179,400	\$ (18,360)	-9%
Salaries And Wages	114,453	113,020	113,020	113,020	113,020	113,020	-	0%
Benefits	42,847	75,570	75,570	75,570	84,740	66,380	(18,360)	-22%
Departmental Costs	58,415	106,000	106,000	100,000	106,000	118,250	12,250	12%
Community Sponsorships	6,400	20,000	20,000	20,000	20,000	30,000	10,000	50%
Professional Development	32,980	60,000	60,000	60,000	60,000	62,250	2,250	4%
Council Meetings	19,035	26,000	26,000	20,000	26,000	26,000	-	0%
TOTAL ELECTED OFFICIALS	\$ 215,715	\$ 294,590	\$ 294,590	\$ 288,590	\$ 303,760	\$ 297,650	\$ (6,110)	-2%

## FINANCE (001 300)

FINANCE (001 300)					BIENNIAL BUDGET			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
Finance Administration (001 301)								
Personnel Costs	\$ 1,191,217	\$ 1,501,500	\$ 1,501,500	\$ 1,362,830	\$ 1,534,940	\$ 1,604,150	\$ 69,210	5%
Salaries And Wages	900,400	1,074,640	1,074,640	993,200	1,117,460	1,141,430	23,970	2%
Benefits	290,817	426,860	426,860	369,630	417,480	462,720	45,240	11%
Departmental Costs	312,282	179,500	179,500	208,500	184,200	355,200	171,000	93%
Professional Services	139,970	10,000	10,000	25,000	10,000	160,000	150,000	1500%
Project Specific	38,800	-	-	-	-	-	-	N/A
Audit Services	62,100	62,000	62,000	79,500	64,000	85,000	21,000	33%
Investment Services	27,410	43,500	43,500	40,000	43,500	43,500	-	0%
Bank Fees	7,288	13,000	13,000	13,000	13,500	13,500	-	0%
Merchant Card Services	301	-	-	-	-	-	-	N/A
Financial Accounting Services	36,414	51,000	51,000	51,000	53,200	53,200	-	0%
Subtotal Finance Administration	1,503,499	1,681,000	1,681,000	1,571,330	1,719,140	1,959,350	240,210	14%
Sales Tax (001 302)								
Departmental Costs	162,061	238,500	238,500	205,000	244,000	244,000	-	0%
Professional Services	152,613	215,000	215,000	185,000	220,000	220,000	-	0%
Lockbox Fees	9,449	23,500	23,500	20,000	24,000	24,000	-	0%
Subtotal Sales Tax	162,061	238,500	238,500	205,000	244,000	244,000	-	0%
Risk Management (001 303)								
Departmental Costs	322,406	386,500	386,500	376,500	404,500	404,500	-	0%
Property & Casualty	307,489	370,000	370,000	360,000	386,500	386,500	-	0%
Workers Compensation Insurance	14,917	16,500	16,500	16,500	18,000	18,000	-	0%
Subtotal Risk Management	322,406	386,500	386,500	376,500	404,500	404,500	-	0%
TOTAL FINANCE	\$ 1,987,967	\$ 2,306,000	\$ 2,306,000	\$ 2,152,830	\$ 2,367,640	\$ 2,607,850	\$ 240,210	10%

001 - General Fund  
301 - Finance  
55010 – Professional Services

## Decision Package – Fee Analysis Funding

### Budget Request Summary

The City currently charges fees to recover costs for certain services from customers or applicants, such as planning and land development, building services, or municipal court costs. These fees are assessed and reviewed periodically on an individual basis.

Staff recommends including funding for a prioritized analysis of the fees collected by the City to ensure a) costs are adequately recovered from each particular service; and b) where appropriate, that the City's fees are competitive with neighboring municipalities. Adoption of new or updated fees would be considered by Council following the analysis.

**2024 Request: \$150,000**

Key Performance Area:  
Fiscal Sustainability

HUMAN RESOURCES (001 401)					BIENNIAL BUDGET		2024 Original to 2024 Updated	
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2			
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
Personnel Costs	\$ 397,348	\$ 400,460	\$ 400,460	\$ 438,180	\$ 421,850	\$ 424,820	\$ 2,970	1%
Salaries And Wages	297,802	297,890	297,890	332,100	309,770	314,230	4,460	1%
Benefits	99,546	102,570	102,570	106,080	112,080	110,590	(1,490)	-1%
Departmental Costs	7,048	27,000	27,000	27,000	12,000	13,000	1,000	8%
Project Specific	-	21,000	21,000	21,000	6,000	6,000	-	0%
Onboarding And Recruitment	7,048	6,000	6,000	6,000	6,000	7,000	1,000	17%
TOTAL HUMAN RESOURCES	\$ 404,395	\$ 427,460	\$ 427,460	\$ 465,180	\$ 433,850	\$ 437,820	\$ 3,970	1%

MUNICIPAL COURT (001 501)

MUNICIPAL COURT (001 501)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change	
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2			
					2024 Original	2024 Updated		
Personnel Costs	\$ 305,751	\$ 350,410	\$ 350,410	\$ 362,400	\$ 356,340	\$ 376,430	\$ 20,090	6%
Salaries And Wages	232,271	257,360	257,360	264,100	267,600	257,020	(10,580)	-4%
Benefits	73,480	93,050	93,050	98,300	88,740	119,410	30,670	35%
Departmental Costs	83,578	88,800	123,800	96,200	93,000	128,000	35,000	38%
Professional Services	23,567	22,000	22,000	4,000	22,000	22,000	-	0%
Printing Services	-	1,000	1,000	1,400	1,000	1,000	-	0%
Judge Services	44,004	45,800	45,800	45,800	50,000	50,000	-	0%
Prosecutor Services	16,007	20,000	55,000	45,000	20,000	55,000	35,000	175%
TOTAL MUNICIPAL COURT	\$ 389,329	\$ 439,210	\$ 474,210	\$ 458,600	\$ 449,340	\$ 504,430	\$ 55,090	12%



## OFFICE OF INFORMATION TECHNOLOGY (001 410)

BUDGET DETAIL					BIENNIAL BUDGET		2024 Original to 2024 Updated	
					YEAR 2			
	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	2024 Original	2024 Updated	\$ Change	% Change
<b>OIT Administration (001 411)</b>								
<b>Personnel Costs</b>	\$ 259,334	\$ 399,470	\$ 399,470	\$ 468,360	\$ 419,400	\$ 459,030	\$ 39,630	9%
Salaries And Wages	217,079	309,160	309,160	370,500	321,490	353,150	31,660	10%
Benefits	42,255	90,310	90,310	97,860	97,910	105,880	7,970	8%
<b>Subtotal OIT Administration</b>	<b>259,334</b>	<b>399,470</b>	<b>399,470</b>	<b>468,360</b>	<b>419,400</b>	<b>459,030</b>	<b>39,630</b>	<b>9%</b>
<b>Client Services (001 412)</b>								
<b>Personnel Costs</b>	<b>443,544</b>	<b>727,960</b>	<b>727,960</b>	<b>756,530</b>	<b>766,240</b>	<b>773,020</b>	<b>6,780</b>	<b>1%</b>
Salaries And Wages	347,370	542,100	542,100	583,000	563,700	590,250	26,550	5%
Benefits	96,174	185,860	185,860	173,530	202,540	182,770	(19,770)	-10%
<b>Departmental Costs</b>	<b>787,484</b>	<b>2,446,110</b>	<b>2,585,970</b>	<b>2,190,970</b>	<b>2,436,852</b>	<b>2,841,440</b>	<b>404,588</b>	<b>17%</b>
Office Supplies	507	-	-	-	-	-	-	N/A
Computer Supplies	16,134	17,280	17,280	17,280	18,670	18,670	-	0%
Non-Capital Equipment	50,085	74,000	74,000	74,000	60,000	60,000	-	0%
Professional Services	132,841	60,000	140,000	140,000	62,000	62,000	-	0%
Project Specific	59,659	770,000	770,000	375,000	589,000	879,000	290,000	49%
IT Services	63,744	354,200	354,200	354,200	385,870	405,200	19,330	5%
Software Licenses And Maintenance	288,964	988,930	1,048,790	1,048,790	1,128,220	1,223,470	95,250	8%
Software Other	3,751	-	-	-	-	-	-	N/A
Copiers	4,175	39,300	39,300	39,300	39,300	39,300	-	0%
Telecommunications	100,453	80,000	80,000	80,000	86,400	86,400	-	0%
Cell Phones	63,886	62,400	62,400	62,400	67,392	67,400	8	0%
<b>Subtotal Client Services</b>	<b>1,231,027</b>	<b>3,174,070</b>	<b>3,313,930</b>	<b>2,947,500</b>	<b>3,203,092</b>	<b>3,614,460</b>	<b>411,368</b>	<b>13%</b>
<b>Technical Services (001 413)</b>								
<b>Personnel Costs</b>	<b>771,255</b>	<b>1,005,210</b>	<b>1,005,210</b>	<b>933,940</b>	<b>1,061,270</b>	<b>1,055,400</b>	<b>(5,870)</b>	<b>-1%</b>
Salaries And Wages	584,533	725,270	725,270	705,300	754,180	785,720	31,540	4%
Benefits	186,722	279,940	279,940	228,640	307,090	269,680	(37,410)	-12%
<b>Departmental Costs</b>	<b>409,006</b>	<b>442,600</b>	<b>442,600</b>	<b>427,600</b>	<b>320,828</b>	<b>320,828</b>	<b>-</b>	<b>0%</b>
Non-Capital Equipment	7,381	-	-	-	-	-	-	N/A
Professional Services	57,500	201,600	201,600	201,600	203,328	203,328	-	0%
Project Specific	76,199	150,000	150,000	135,000	105,000	105,000	-	0%
IT Services	144,018	-	-	-	-	-	-	N/A
Software License And Maintenance	123,909	91,000	91,000	91,000	12,500	12,500	-	0%
<b>Subtotal Technical Services</b>	<b>1,180,261</b>	<b>1,447,810</b>	<b>1,447,810</b>	<b>1,361,540</b>	<b>1,382,098</b>	<b>1,376,228</b>	<b>(5,870)</b>	<b>0%</b>
<b>Analytical &amp; GIS Services (001 414)</b>								
<b>Personnel Costs</b>	<b>319,076</b>	-	-	-	-	-	-	<b>N/A</b>
Salaries And Wages	234,754	-	-	-	-	-	-	N/A
Benefits	84,322	-	-	-	-	-	-	N/A
<b>Departmental Costs</b>	<b>133,180</b>	-	-	-	-	-	-	<b>N/A</b>
Professional Services	51,072	-	-	-	-	-	-	N/A
Software Licenses And Maintenance	82,108	-	-	-	-	-	-	N/A
<b>Subtotal Analytical &amp; GIS Services</b>	<b>452,256</b>	-	-	-	-	-	-	<b>N/A</b>
<b>Enterprise Services (001 415)</b>								
<b>Personnel Costs</b>	<b>103,641</b>	-	-	-	-	-	-	<b>N/A</b>
Salaries And Wages	79,208	-	-	-	-	-	-	N/A
Benefits	24,433	-	-	-	-	-	-	N/A
<b>Departmental Costs</b>	<b>419,199</b>	-	-	-	-	-	-	<b>N/A</b>
Project Specific	-	-	-	-	-	-	-	N/A
IT Services	159,586	-	-	-	-	-	-	N/A
Software Licenses And Maintenance	259,612	-	-	-	-	-	-	N/A
<b>Subtotal Enterprise Services</b>	<b>522,840</b>	-	-	-	-	-	-	<b>N/A</b>
<b>TOTAL OFFICE OF INFORMATION TECHNOLOGY</b>	<b>\$ 3,645,718</b>	<b>\$ 5,021,350</b>	<b>\$ 5,161,210</b>	<b>\$ 4,777,400</b>	<b>\$ 5,004,590</b>	<b>\$ 5,449,718</b>	<b>\$ 445,128</b>	<b>9%</b>

OFFICE OF STRATEGIC INITIATIVES (001 430)

BUDGET DETAIL					BIENNIAL BUDGET		2024 Original to 2024 Updated	
	2022	2023	2023	2023	YEAR 2		\$	%
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	Change	Change
Personnel Costs	\$ 327,072	\$ 386,780	\$ 386,780	\$ 385,960	\$ 408,630	\$ 417,700	\$ 9,070	2%
Salaries And Wages	287,567	276,950	276,950	288,800	287,990	298,150	10,160	4%
Benefits	39,505	109,830	109,830	97,160	120,640	119,550	(1,090)	-1%
Departmental Costs	17,179	22,500	22,500	22,500	12,500	12,500	-	0%
Professional Services	-	16,500	16,500	16,500	6,500	6,500	-	0%
Project-Specific	17,179	6,000	6,000	6,000	6,000	6,000	-	0%
TOTAL OFFICE OF STRATEGIC INITIATIVES	\$ 344,251	\$ 409,280	\$ 409,280	\$ 408,460	\$ 421,130	\$ 430,200	\$ 9,070	2%

PUBLIC SAFETY (001 510)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change	
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2			
					2024 Original	2024 Updated		
Departmental Costs	\$ 31,352,394	\$ 34,179,580	\$ 34,179,580	\$ 33,867,100	\$ 36,084,150	\$ 37,406,265	\$ 1,322,115	4%
Public Safety Contract	31,352,394	34,179,580	34,179,580	33,867,100	36,084,150	37,406,265	1,322,115	4%
TOTAL PUBLIC SAFETY	\$ 31,352,394	\$ 34,179,580	\$ 34,179,580	\$ 33,867,100	\$ 36,084,150	\$ 37,406,265	\$ 1,322,115	4%

## Decision Package: ACSO Staffing Levels

### Budget Request Summary

During the budget development process for the 2023-24 biennium, Council received information on calls for service and response times from the Arapahoe County Sheriff's Office. This analysis was continually monitored throughout 2023 and a staffing need was identified by the Sheriff's Office going into 2024. Additional information was provided at the September 12 Budget Workshop.

The staffing request for 2024 includes two Patrol Deputies (\$355,998), two Traffic Deputies (\$355,998), and one investigator (\$197,312) for a total of five new positions. ACSO will continue to monitor calls for service and response times for future recommendations.

The results of collective bargaining negotiations and fiscal impact of any agreement between Arapahoe County and the Fraternal Order of Police is unknown at this time. Future compensation amounts for certain law enforcement personnel may vary as a result of the negotiations. If necessary following the completion of negotiations, Arapahoe County and the Sheriff's Office may request a budget amendment.

**2024 Request: \$909,308**

Key Performance Area:  
Public Safety & Health

PUBLIC WORKS (001 600)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change								
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2										
					2024 Original	2024 Updated									
Public Works Administration (001 601)															
Personnel Costs	\$	802,247	\$	932,130	\$	932,130	\$	944,290	\$	978,010	\$	966,510	\$	(11,500)	-1%
Salaries And Wages		611,193		698,620		698,620		716,800		726,460		724,790		(1,670)	0%
Benefits		191,054		233,510		233,510		227,490		251,550		241,720		(9,830)	-4%
Departmental Costs		9,083,512		194,000		194,000		194,000		195,000		195,000		-	0%
Office Supplies		5,105		-		-		-		-		-		-	N/A
Professional Services		148,416		150,000		150,000		150,000		150,000		150,000		-	0%
Public Works Contract		8,885,648		-		-		-		-		-		-	N/A
Mosquito Control		42,308		44,000		44,000		44,000		45,000		45,000		-	0%
Animal Services		2,035		-		-		-		-		-		-	N/A
Onboarding and Recruitment		700		-		-		-		-		-		-	N/A
General Repair and Maintenance		4,305		-		-		-		-		-		-	N/A
Subtotal Public Works Administration		9,885,758		1,126,130		1,126,130		1,138,290		1,173,010		1,161,510		(11,500)	-1%
Fleet (001 602)															
Departmental Costs		16,735		20,000		20,000		20,000		20,000		17,500		(2,500)	-13%
Fuel		2,553		5,000		5,000		5,000		5,000		2,500		(2,500)	-50%
General Repair And Maintenance		14,183		15,000		15,000		15,000		15,000		15,000		-	0%
Vehicles		157		-		-		-		-		-		-	N/A
Subtotal Fleet		16,735		20,000		20,000		20,000		20,000		17,500		(2,500)	-13%
Facilities (001 604)															
Departmental Costs		945,124		1,054,700		1,054,700		1,044,800		1,069,700		1,132,700		63,000	6%
Non-Capital Equipment		3,499		13,000		13,000		13,000		13,000		13,000		-	0%
Professional Services		94,225		125,000		125,000		112,500		125,000		100,000		(25,000)	-20%
Security Services		3,393		3,500		3,500		3,500		3,500		3,500		-	0%
Facilities Contract		394,890		390,000		390,000		390,000		405,000		375,000		(30,000)	-7%
Grounds Maintenance		115,467		75,000		75,000		75,000		75,000		75,000		-	0%
Park Maintenance		1,044		1,200		1,200		1,200		1,200		1,200		-	0%
General Repair And Maintenance		74,730		140,000		140,000		140,000		140,000		140,000		-	0%
Utilities		230,594		240,000		240,000		240,000		240,000		240,000		-	0%
Centennial Park Utilities		3,443		22,000		22,000		22,000		22,000		25,000		3,000	14%
Alarm and Fax Lines		15,639		15,000		15,000		15,000		15,000		20,000		5,000	33%
Building Improvements		1,660		10,000		10,000		12,600		10,000		40,000		30,000	300%
Furniture & Fixtures		6,537		20,000		20,000		20,000		20,000		100,000		80,000	400%
Subtotal Facilities		945,124		1,054,700		1,054,700		1,044,800		1,069,700		1,132,700		63,000	6%
TOTAL PUBLIC WORKS															
	\$	10,847,617	\$	2,200,830	\$	2,200,830	\$	2,203,090	\$	2,262,710	\$	2,311,710	\$	49,000	2%

001 - General Fund  
604 - Public Works  
60120 - Furniture and Fixtures

## **Budget Highlight: Replacement Chairs – Eagle Street and Council / Court**

### Budget Request Summary

Staff recommends purchasing replacement chairs for the Eagle Street Community Room and Council dais/Municipal Court. The current chairs are deteriorating and reaching end-of-life. There are currently 100 chairs for use by the City and the general public at Eagle Street, and 14 used for the combined Municipal Court and Council dais.

**2024 Request: \$80,000**

Key Performance Area:  
Administrative

STREET FUND (112)

BUDGET DETAIL					BIENNIAL BUDGET		2024 Original to 2024 Updated	
					YEAR 2		\$	
	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	2024 Original	2024 Updated	Change	% Change
BEGINNING FUND BALANCE	\$ 55,341,185	\$ 64,617,581	\$ 64,617,581	\$ 64,617,581	\$ 58,126,191	\$ 58,126,191	\$ -	0%
Revenues								
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	-	0%
Motor Vehicle Use Tax	6,616,395	6,250,000	6,250,000	6,550,000	6,380,000	6,500,000	120,000	2%
Highway Users Tax Fund	4,077,351	3,715,000	3,715,000	3,715,000	4,400,000	4,400,000	-	0%
Road and Bridge Shareback	632,300	625,000	625,000	538,170	625,000	625,000	-	0%
Pavement Degradation Fees	43,831	40,000	40,000	20,000	40,000	40,000	-	0%
State Grants	22,224	1,450,000	1,450,000	220,000	-	4,150,000	4,150,000	N/A
Intergovernmental	451,437	885,350	885,350	500,000	53,000	1,048,000	995,000	1877%
Miscellaneous	55,294	-	-	-	-	-	-	N/A
Subtotal Revenues	14,698,831	15,765,350	15,765,350	14,343,170	14,298,000	19,563,000	5,265,000	37%
Other Financing Sources								
Transfer In From General Fund	12,000,000	25,000,000	25,000,000	25,000,000	20,000,000	32,500,000	12,500,000	63%
Transfer In From Capital Improvement Fund	6,500,000	-	-	-	-	-	-	N/A
TOTAL REVENUES & TRANSFERS	33,198,831	40,765,350	40,765,350	39,343,170	34,298,000	52,063,000	17,765,000	52%

## STREET FUND (112)

BUDGET DETAIL					BIENNIAL BUDGET		% Change	
	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2		2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
					2024 Original	2024 Updated		
<b>Expenditures</b>								
County Treasurer Fee	\$ 330,966	\$ 312,500	\$ 312,500	\$ 327,500	\$ 319,000	\$ 325,000	6,000	2%
<b>Roadways (603)</b>								
Materials Snow Removal	533,263	700,000	750,000	750,000	700,000	750,000	50,000	7%
Materials Asphalt	54,164	226,000	226,000	226,000	226,000	226,000	-	0%
Materials Fuel	188,676	250,000	278,000	278,000	250,000	280,000	30,000	12%
Professional Services	877,247	2,072,450	2,072,450	865,000	550,000	2,081,000	1,531,000	278%
Public Works Contract	4,700,969	15,298,760	15,511,760	15,511,250	15,652,060	16,207,000	554,940	4%
Animal Services	-	6,000	6,000	6,000	6,000	6,000	-	0%
Median Repairs	-	30,000	30,000	-	30,000	30,000	-	0%
Street Rehab	8,403,295	12,000,000	15,225,100	15,225,100	12,000,000	12,000,000	-	0%
Roadside Improvements	999,465	1,000,000	1,000,000	957,460	-	-	-	N/A
Emergency Repairs	44,584	200,000	200,000	116,000	200,000	200,000	-	0%
Major Structures	10,175	350,000	350,000	350,000	350,000	350,000	-	0%
Minor Structures	38,268	50,000	50,000	50,000	50,000	50,000	-	0%
TMA Landscaping	51,553	52,000	52,000	52,000	52,000	52,000	-	0%
Roadway Data Collection	238,564	-	-	30,000	-	15,000	15,000	N/A
Land Acquisition	25,481	450,000	580,000	600,000	500,000	750,000	250,000	50%
Roadway Improvements	-	1,005,000	1,005,000	300,000	605,000	605,000	-	0%
Capital Projects	4,255,852	8,500,000	8,500,000	4,000,000	-	4,900,000	4,900,000	N/A
Neighborhood Traffic Mitigation Program	184,443	150,000	150,000	150,000	150,000	150,000	-	0%
<b>Subtotal Roadways</b>	<b>20,605,997</b>	<b>42,340,210</b>	<b>45,986,310</b>	<b>39,466,810</b>	<b>31,321,060</b>	<b>38,652,000</b>	<b>7,330,940</b>	<b>23%</b>
<b>Traffic Signalization (605)</b>								
Professional Services	231,653	394,000	394,000	394,000	854,735	1,347,000	492,265	58%
Public Works Contract	662,315	-	-	-	-	-	-	N/A
Traffic Signals Maintenance	235,589	730,000	905,000	550,000	150,000	430,000	280,000	187%
Traffic Signals Utilities	36,046	40,000	40,000	40,000	40,000	40,000	-	0%
Contingency	38,721	-	-	-	-	-	-	N/A
Traffic Signals	(46,586)	4,348,000	4,593,000	367,500	1,735,000	7,165,000	5,430,000	313%
ITS Project	37,383	155,000	155,000	155,000	90,000	630,000	540,000	600%
Capital Projects	-	300,000	300,000	300,000	250,000	250,000	-	0%
<b>Subtotal Traffic Signalization</b>	<b>1,195,121</b>	<b>5,967,000</b>	<b>6,387,000</b>	<b>1,806,500</b>	<b>3,119,735</b>	<b>9,862,000</b>	<b>6,742,265</b>	<b>216%</b>
<b>Bike &amp; Pedestrian (607)</b>								
Professional Services	-	650,000	650,000	50,000	250,000	1,070,000	820,000	328%
Transit & Shelter Administration	11,100	25,000	25,000	20,000	20,000	20,000	-	0%
Roadway Improvements	-	50,000	50,000	-	400,000	400,000	-	0%
Sidewalks	609,500	1,791,000	1,791,000	175,000	-	2,050,000	2,050,000	N/A
Traffic Signals	258,836	518,750	518,750	318,750	658,750	318,750	(340,000)	-52%
<b>Subtotal Bike &amp; Pedestrian</b>	<b>879,437</b>	<b>3,034,750</b>	<b>3,034,750</b>	<b>563,750</b>	<b>1,328,750</b>	<b>3,858,750</b>	<b>2,530,000</b>	<b>190%</b>
<b>Street Lighting (608)</b>								
Street Light Maintenance	620	100,000	750,000	750,000	100,000	750,000	650,000	650%
Street Lighting Utilities	941,689	920,000	920,000	920,000	920,000	570,000	(350,000)	-38%
Capital Projects	-	-	3,600,000	2,000,000	-	1,825,000	1,825,000	N/A
<b>Subtotal Street Lighting</b>	<b>942,309</b>	<b>1,020,000</b>	<b>5,270,000</b>	<b>3,670,000</b>	<b>1,020,000</b>	<b>3,145,000</b>	<b>2,125,000</b>	<b>208%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,922,436</b>	<b>52,674,460</b>	<b>60,990,560</b>	<b>45,834,560</b>	<b>37,108,545</b>	<b>55,842,750</b>	<b>18,734,205</b>	<b>50%</b>
NET CHANGE IN FUND BALANCE	9,276,396	(11,909,110)	(20,225,210)	(6,491,390)	(2,810,545)	(3,779,750)		
<b>ENDING FUND BALANCE</b>	<b>\$ 64,617,581</b>	<b>\$ 52,708,471</b>	<b>\$ 44,392,371</b>	<b>\$ 58,126,191</b>	<b>\$ 55,315,646</b>	<b>\$ 54,346,441</b>	<b>\$ (969,205)</b>	<b>-2%</b>
<b>25% Operating Reserve</b>					<b>\$ 5,051,950</b>	<b>\$ 6,398,250</b>		
<b>Fund Balance</b>							<b>2024 Original</b>	<b>2024 Updated</b>
<b>Committed Fund Balance</b>								
<b>Sidewalk Reserve:</b> Said funds shall be reserved to complete sidewalk segments identified within the City's 10-year Capital Improvement Plan.							1,634,000	1,634,000
<b>Easter Avenue and Havana Street Intersection:</b> Said funds shall be applied towards the intersection improvements at Easter Avenue and Havana Street. The committed amount would be the City portion of the construction for the estimated \$17.6M project.							2,400,000	4,904,000
<b>Infrastructure Replacement Reserve:</b> Said funds shall be applied towards the replacement of existing infrastructure owned and maintained by the City of Centennial. This may include, but is not limited to, streets, sidewalks, street lights, signal lights, and bridges.							1,000,000	-
<b>Intersection Improvements Reserve:</b> Said funds are committed and will be applied as warrants are approved for signal lights and associated infrastructure and other safety improvements.							1,400,000	520,000
<b>Undergrounding Reserve:</b> Said funds shall be reserved for undergrounding overhead utilities within the City of Centennial.							1,000,000	1,000,000
<b>Emergency Capital Repairs:</b> Said funds shall be available if emergency repairs need to be made to infrastructure, or other capital improvements and other appropriated funds are not available or insufficient to cover cost of repairs.							500,000	500,000
<b>Capital Asset Acquisition:</b> Said funds shall be reserved for the potential purchase of capital street-related assets by the City in the event direction is provided.							3,700,000	-
<b>Capital Projects:</b> Said Funds shall be reserved for projects identified in the Transportation Master Plan. 2023 and 2024 budgeted projects not included in committed fund balance.							6,146,000	6,146,000
<b>Arapahoe Road multimodal sidepaths:</b> Said funds shall be reserved for the 2025 construction of Arapahoe road sidepaths project (full project encumbrance before DRCOG reimbursement in 2025).							4,479,000	450,000
<b>Colorado Boulevard Multimodal Improvements:</b> Said funds shall be reserved for the City portion of the future construction of the Colorado Boulevard multimodal improvements between Dry Creek and Arapahoe Road.							1,600,000	1,100,000
<b>Dry Creek and Holly Spanwire Signal Upgrade :</b> Said funds shall be reserved for the 2025 construction of spanwire replacement traffic signals, with anticipated federal HSIP funding of \$1,300,000 in 2025.							1,500,000	150,000
<b>Total Committed Fund Balance</b>							<b>\$ 25,359,000</b>	<b>\$ 16,404,000</b>
<b>Uncommitted Fund Balance</b>							<b>\$</b>	<b>31,544,191</b>



Street Fund Budget Request Summary

STREET FUND DECISION PACKAGES						
		2024				
Budget Request Description	Street Fund Account	SF Amount	Other Fund Amount	Total Impact	Key Performance Area	Page #
Policy Conversation on Street Rehab Service Levels	112603 / 57152	\$ 12,000,000	\$ -	\$ 12,000,000	Transportation and Mobility	30

STREET FUND BUDGET HIGHLIGHTS						
		2024				
Budget Request Description	Street Fund Account	SF Amount	Other Fund Amount	Total Impact	Key Performance Area	Page #
Material Costs for Snow Removal and Fuel	112603 / Various	80,000	-	80,000	Administrative	31
Street Fund Major Project Cost Adjustments	112603 / Various				Transportation and Mobility	32
Traffic Signals and ITS	112605 112 607 / Traffic Signalization, Bike and Ped				Transportation and Mobility	35
Streetlights	112608 / Street Lighting	2,125,000	-	2,125,000	Transportation and Mobility	37

112 - Street Fund  
603 - Roadways  
57152 - Street Rehab

## Decision Package – Policy Conversation on Street Rehab Service Levels

### Budget Request Summary

During the 2023-24 biennium budget development process, Staff identified the need for policy conversations of significant importance to the City. One of these policy conversations is how the City manages and maintains its largest single asset – public streets. The Street Rehabilitation program has been a topic of significant conversation during almost every budget development cycle in the City’s history. Additional information was presented on September 12.

The 2024 recommended amount for Street Rehab services is \$12,000,000; with future amounts to be determined following the policy conversation with City Council.

**2024 Request: \$12,000,000**

Key Performance Area:  
Transportation & Mobility

112 - Street Fund  
603 - Public Works  
Various - Materials - Snow Removal, Materials - Fuel

## **Budget Highlight – Material Costs for Snow Removal and Fuel**

### **Budget Request Summary**

As discussed in the 2023-24 biennium budget development process, Staff continues to monitor necessary expenditures for material costs, particularly regarding snow removal and fuel.

2024 material costs for snow removal are recommended for an increase of \$50,000, bringing the line item total to \$750,000.

2024 material costs for fuel are recommended for an increase of \$30,000, bringing the line item total to \$280,000.

**2024 Request: Materials – Snow Removal: \$50,000**  
**Materials – Fuel: \$30,000**

Key Performance Area:  
Administrative

## Budget Highlight – Street Fund Major Project Cost Adjustments

### Budget Request Summary

In the 2023-24 biennium budget development process, several major projects were identified in the Street Fund for the 2023 and 2024 work plans. Additional information was presented at the September 12 Budget Workshop. All numbers are preliminary and subject to revision as additional information is identified in each project.

#### **1) S. Havana St. and E. Easter Ave. Intersection Improvements (Grant Funding)**

Design efforts for the S. Havana St. and E. Easter Ave. intersection improvements are anticipated to begin in 2024. Based on anticipated project costs, Staff recommends increasing the Committed Fund Balance for this project to a total of \$4.9 million.

Total funding breakdown for the project is shown below.

#### **Total Project Cost: \$17,594,000**

City Contribution: \$6.1 million

(\$1.0 million for design, \$250,000 for land acquisition, \$4.9 million for City match)

DRCOG TIP Funding: \$11.44 million

#### **2) Orchard Road Widening (Partner Funding)**

Construction of this project continues in 2024. Rebudget of the 2023 funding (\$1,500,000) is requested, in addition to \$400,000 in new funding to address increased costs for construction. SEMSWA has contributed \$596,000 to storm sewer construction (\$500,000 in 2023 revenues, \$96,000 in 2024 revenues).

Total funding breakdown for the project is shown below.

#### **Total Project Cost: \$1,900,000**

City Contribution: \$1.3 million

SEMSWA Contribution: \$596,000 (storm sewer construction)

#### **3) Arapahoe Road Sidepath Design (Grant Funding)**

Design work for the Arapahoe Road Sidepath project will commence in late 2023/early 2024. Funding was previously budgeted for design in 2023 (\$300,000) and 2024 (\$150,000). Upon receiving bids, additional funding (\$270,000) is required in order to move forward with the completion of the design. Funding for land acquisition (\$250,000) is also proposed for rebudget into 2024.

Total funding breakdown for the project is shown below.

**Total Project Cost: \$5,450,000**

City Contribution: \$1,420,000

(\$720,000 for design, \$250,000 for land acquisition, \$450,000 for City contribution)

DRCOG TIP Funding: \$4,030,000

**4) Colorado Boulevard Multimodal Design (Grant Funding)**

The Colorado Boulevard Multimodal design work will commence in late 2023/early 2024. Funding was previously budgeted for design (\$150,000) in 2023. Additional funding (\$150,000) is required in order to move forward with the completion of the design. This represents an increase of \$50,000 over previously anticipated 2024 costs for a total design cost of \$300,000.

Total funding breakdown for the project is shown below.

**Total Project Cost: \$9,811,000**

City Contribution: \$1,400,000

(\$300,000 for design, \$1,100,000 for City contribution)

DRCOG TIP Funding: \$8,411,000

**5) Alton Way Sidewalk (Partner Funding)**

The Alton Way sidewalk project was included in the 2023 budget (\$850,000). Staff has worked with the Southgate Metro District (\$250,000) and SPIMD (\$235,000) to identify partnership opportunities, including increased street lighting in the corridor. An additional \$485,000 is requested to recognize these partnerships and provide for the additional scope.

Total funding breakdown for the project is shown below.

**Total Project Cost: \$1,335,000**

City Contribution: \$850,000

SPIMD: \$235,000

Southgate Metro District: \$250,000

**6) Alton Court Sidewalk**

Total costs for this project have increased since the adoption of the 2023 budget. Previously budgeted at \$125,000 in 2023, construction costs are anticipated to increase by \$175,000 for a total 2024 budget of \$300,000.

**Total Project Cost: \$300,000**

City Contribution: \$300,000

112 - Street Fund

603 - Roadways

Various

### **7) Arapahoe and Holly Street Trail**

The Arapahoe and Holly Street Trail connection was budgeted at \$250,000 in 2023. 2023 funding is proposed for rebudget together with increased costs for construction requiring additional funding (\$50,000) in 2024.

Total funding breakdown for the project is shown below.

**Total Project Cost: \$300,000**

City Contribution: \$300,000

Key Performance Area:  
Transportation & Mobility

## Budget Highlight – Traffic Signals and ITS

### Budget Request Summary

As the City continues to implement updates to the City's traffic signal budget and program, this Budget Highlight provides an update on anticipated plans for Traffic Signals and ITS. Additional information was provided at the September 12 Budget Workshop.

#### **1) Professional Services**

Several new or continuing items are requested in this line item for the 2024 budget. These include:

- Continuing design and construction management work (\$275,000) for remaining span wire conversions at Dry Creek and Franklin, Dry Creek and Clarkson, and Arapahoe and Franklin.
- Design costs for Dry Creek and Holly span wire replacement (\$150,000). The Committed Fund Balance for the Dry Creek and Holly spanwire replacement was revised to recognize \$1.3 million in anticipated Highway Safety Improvement Funding (HSIP) federal funding in 2025. The committed fund balance of \$200,000 represents the City's construction contribution to a \$1.5 million project.
- Design costs for Himalaya and Chenango span wire replacement (\$175,000). Committed Fund Balance was added for the City's contribution (\$277,067) to the HSIP funded project. HSIP revenue of \$2.5 million is anticipated in 2026.
- Design costs anticipated as a result of the 2023 nondestructive signal testing (\$375,000). Construction costs are anticipated for a future year based on results of the design efforts.

#### **2) Traffic Signals**

This line item captures construction of several traffic signals that were in design in 2023, as well as project rebudgets for construction from 2023. These projects were discussed in the development of the 2023-24 biennium budget. Additional funding (\$100,000) for emergency replacement of traffic signal infrastructure like cabinets is requested based upon activity levels in 2023 that required immediate replacements. Additional project details include:

- Budget increase for DRCOG Safer Main Streets-funded construction at Arapahoe and Clarkson - \$500,000 in 2023 funds is requested for rebudget, with an additional \$250,000 requested for anticipated construction increases. The Safer Main Streets program provided \$400,000 with the City covering the balance of the project. Additional funds utilized a portion of the Infrastructure Replacement Committed Fund Balance. Total project costs are shown below:

#### **Project Construction Cost: \$750,000**

City Contribution: \$350,000

DRCOG Safer Main Streets: \$400,000

- Budget increase for DRCOG Safer Main Streets-funded construction of the Holly Street pedestrian hybrid beacon - \$313,000 in 2023 funds is requested for rebudget, with an additional \$287,000 requested for anticipated construction increases. The Safer Main Streets program

provided \$250,000 with the City covering the balance of the project. Additional funds utilized a portion of the Infrastructure Replacement Committed Fund Balance. Total project costs are shown below:

**Project Construction Cost: \$600,000**

City Contribution: \$350,000

DRCOG Safer Main Streets: \$250,000

- Rebudget of 2023 supplemental request for design of a new signal at Buckley and Crestline (\$80,000), together with a new request for \$800,000 for anticipated construction after design completion. A portion of the Intersection Improvements Reserve Committed Fund Balance is utilized for this request.

**3) ITS Project**

In 2023, the City tested out three programs that are recommended for continuation in 2024/future budget years. These include:

- IRIS Road Patrol - \$25,000 – This software application takes data collected by sensors mounted in vehicles to automatically detect and identify infrastructure issues like damaged signs and other items. This enables the City to take a proactive approach to maintenance.
- Derq INSIGHT - \$25,000 – cloud-based predictive analytics, including vehicle near-misses, collisions, and pedestrian/cyclist activity.
- Terra Sound - \$115,000 – uses sound monitoring over City's fiber backbone to identify construction activity and other roadway noise events. Includes expansion by lighting more fiber – long-term goal is to cross-reference utility locate tickets with construction activity to support asset protection and management.

In addition, a fiber connection to the City's last traffic signal that is not connected to the City's backbone at Orchard and Clarkson was anticipated in the 2024 Budget during the 2023-24 biennium budget development process. As design has progressed, increased costs have been identified. Staff recommends increasing the budgeted amount for this fiber connection by \$310,000 to a total of \$375,000.

**4) Cancellation of Arapahoe and Little Dry Creek Crossing**

This project was previously identified for design. As Staff reviewed conditions on Arapahoe Road, it became apparent that an activated pedestrian crossing was not feasible. Staff is recommending cancelling this project, resulting in a budget request decrease of \$240,000 compared to the 2023-24 biennium initial budget request.

Key Performance Area:  
Transportation & Mobility



## Budget Highlight - Streetlights

### Budget Request Summary

Staff continues efforts related to the City's acquisition of streetlights in the Xcel Energy service area. This budget highlight captures anticipated project rebudgets from the 2023 budget supplemental, utility costs, and operations and maintenance for streetlights in the Xcel Energy service area in the 2024 budget.

#### **1) Project Rebudget: \$2.325 million**

Based on the anticipated approval with the Public Utilities Commission, Staff is recommending rebudgeting funding for LED conversion (\$1.2 million) and a payment for de-energize/re-energize services by Xcel when separation occurs (\$625,000). This amount may be updated prior to budget adoption based on progress made in 2023.

#### **2) Utility Costs: (\$350,000)**

Staff anticipates a reduction in utility service costs as the streetlights are transferred to the City. This budget amount will continue to be monitored and revised as the conversion occurs.

#### **3) Operations and Maintenance: \$150,000**

The City has entered into a contract with a provider to perform operations and maintenance on the newly-acquired streetlight system. The contractor will perform a streetlight audit, respond to service requests, install points of separation between Xcel Energy assets and City assets, and develop recommendations for removing lights from distribution poles. This number is tentative and subject to change in subsequent years as the service backlog and current issues are addressed following acquisition of the system from Xcel Energy. The 2024 number includes both one-time costs and anticipated ongoing expenses.

**2024 Request: \$2,125,000 (net)**

Key Performance Area:  
Administrative

CAPITAL IMPROVEMENT FUND (200)					BIENNIAL BUDGET			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
BEGINNING FUND BALANCE	\$ 20,751,187	\$ 12,175,262	\$ 12,175,262	\$ 12,175,262	\$ 8,755,992	\$ 8,755,992	\$ -	0%
Other Financing Sources								
Transfer In From General Fund	-	-	-	-	-	5,000,000	N/A	N/A
TOTAL REVENUES & TRANSFERS	-	-	-	-	-	5,000,000	N/A	N/A
Expenditures								
Building Improvements	521,341	1,855,000	2,281,520	1,850,780	90,000	390,000	300,000	333%
Equipment	198,173	-	-	-	-	-	-	N/A
Vehicles	31,194	75,000	75,000	25,000	-	50,000	50,000	N/A
ITS Project	703,435	981,000	981,000	853,000	255,000	375,000	120,000	47%
Traffic Signals	190	250,000	250,000	250,000	250,000	250,000	-	0%
IT Systems	576,692	150,000	370,490	370,490	-	-	-	N/A
Project Specific	44,900	680,000	680,000	70,000	-	600,000	600,000	N/A
Subtotal Expenditures	2,075,925	3,991,000	4,638,010	3,419,270	595,000	1,665,000	1,070,000	180%
Other Financing Uses								
Transfer Out To Street Fund	6,500,000	-	-	-	-	-	-	N/A
TOTAL EXPENDITURES & TRANSFERS	8,575,925	3,991,000	4,638,010	3,419,270	595,000	1,665,000	1,070,000	180%
NET CHANGE IN FUND BALANCE	(8,575,925)	(3,991,000)	(4,638,010)	(3,419,270)	(595,000)	3,335,000		
ENDING FUND BALANCE	\$ 12,175,262	\$ 8,184,262	\$ 7,537,252	\$ 8,755,992	\$ 8,160,992	\$ 12,090,992	\$ 3,930,000	48%
FUND BALANCE DETAIL							2024 Original	2024 Updated
Committed Fund Balance								
Building Reserve: Said funds have been reserved for city building improvements and major repairs to City facilities.							5,000,000	7,500,000
Solar Power Purchase Agreement Buyout: Said funds shall be reserved for the buyout option in the Power Purchase Agreement after 2027 per the contract terms. Represents an option for Council to consider, not a requirement. Moved from General Fund Committed Fund Balance.							-	295,000
Building Accessibility Improvements: Funds reserved for making accessibility improvements to City facilities.							750,000	750,000
Total Committed Fund Balance							\$ 5,750,000	\$ 8,545,000
Uncommitted Fund Balance								\$ 3,545,992

OPEN SPACE FUND (111)

OPEN SPACE FUND (111)					BIENNIAL BUDGET			
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2		2024 Original to 2024 Updated	
					2024 Original	2024 Updated	\$ Change	% Change
BEGINNING FUND BALANCE	\$ 16,610,314	\$ 16,119,637	\$ 16,119,637	\$ 16,119,637	\$ 16,955,777	\$ 16,955,777	\$ -	0%
Revenues								
Open Space Tax	3,704,504	3,926,000	3,926,000	3,994,450	4,075,000	4,075,000	-	0%
Park Reservations	-	45,000	45,000	55,000	45,000	45,000	-	0%
Interest Income	289,545	150,000	150,000	400,000	125,000	125,000	-	0%
Intergovernmental	1,992,225	1,500,000	1,500,000	470,000	868,210	1,250,000	381,790	44%
Miscellaneous	6,000	-	-	-	-	-	-	N/A
TOTAL REVENUES	5,992,274	5,621,000	5,621,000	4,919,450	5,113,210	5,495,000	381,790	7%
Expenditures								
Trails								
Professional Services	3,565	209,290	209,290	180,130	250,000	250,000	-	0%
Grounds Maintenance	78,394	145,000	145,000	95,000	150,000	150,000	-	0%
OS Project Level 1								
Parks and Recreation	4,224,611	1,071,650	1,071,650	1,071,650	200,000	800,000	600,000	300%
OS Project Level 2								
Lone Tree Creek Trail	1,834,759	2,940,000	2,940,000	665,000	5,050,000	8,290,000	3,240,000	64%
City Priority Projects	12,702	2,200,000	2,200,000	1,700,000	705,000	4,505,000	3,800,000	539%
Neighborhood Trail Connections	-	25,000	25,000	-	25,000	25,000	-	0%
OS Project Level 3								
Regional Partnerships	328,919	2,028,300	2,101,925	371,530	833,500	2,520,150	1,686,650	202%
TOTAL EXPENDITURES	6,482,951	8,619,240	8,692,865	4,083,310	7,213,500	16,540,150	9,326,650	129%
NET CHANGE IN FUND BALANCE	(490,677)	(2,998,240)	(3,071,865)	836,140	(2,100,290)	(11,045,150)		
ENDING FUND BALANCE	\$ 16,119,637	\$ 13,121,397	\$ 13,047,772	\$ 16,955,777	\$ 14,855,487	\$ 5,910,627	\$ (8,944,860)	-60%
Fund Balance							2024 Original	2024 Updated
Committed Fund Balance								
Long Term Projects Reserve: Said funds shall be reserved to complete future capital projects identified by City Council. Ten percent of Open Space funds annually will be put into reserve and shall carry any remaining previous year's funds. (Council Policy 2018-CCP-01): Balance includes 10% of 2019 -2023 actual, and 2024 estimated revenues.							2,207,220	2,110,300
Arapahoe County IGA - Dove Valley: City's funding obligation for Dove Valley improvements per IGA.							3,000,000	-
Centennial Link Trail: Said funds shall be reserved to complete the Centennial Link Trail - includes amounts for 2025 - 2027 for segments 9D, 6A, 6B, 9B and 9E. Committed amount does not include amounts budgeted in 2023 and 2024.							563,500	563,500
Total Committed Fund Balance							\$ 5,770,720	\$ 2,673,800
Uncommitted Fund Balance							\$	3,236,827

Open Space Fund Budget Request Summary

OPEN SPACE FUND BUDGET HIGHLIGHTS						
Budget Request Description	Open Space Fund Account	2024		Total Impact	Key Performance Area	Page #
		OSF Amount	Other Fund Amount			
Park Expansion Functional Improvements	111704 / 60165	\$ 600,000	\$ -	\$ 600,000	Signature Centennial	41
2024 Open Space Regional Partnership Projects	111706 / 60174	898,750	-	898,750	Signature Centennial	42
Peakview Sidewalk and Pedestrian Railing	Open Space - City Priority Projects (60172) and Street Fund - Sidewalks (112607 - 60145)	100,000	100,000	200,000	Transportation and Mobility	43

## Budget Highlight – Park Expansion Functional Improvements

### Budget Request Summary

Since the park expansion was completed, functional concerns with the new area have been identified. Most of these concerns are related to drainage issues, involving washout in several areas and the meadow not draining properly, resulting in muddy conditions. Staff also recommends addressing or relocating some minor components to address potential safety issues and improve usability of the new park area.

**2024 Request: \$600,000**

Key Performance Area:  
Signature Centennial

## Budget Highlight – 2024 Open Space Regional Partnership Projects

### Budget Request Summary

Each of these projects are recommended as part of the 2024 Eligible Partner projects. All projects were reviewed and recommended by the Open Space Advisory Board.

#### 1) HLCC Little Dry Creek Open Space Park Planning Project

Planning, engineering and analysis for future regional open space park to include passive recreation, public gathering, natural resource preservation and enhancement, as well as interpretation and education. Planning efforts will identify opportunities and constraints as well as extensive involvement of stakeholders, neighbors, and the general public.

This implements the 2017 Trails and Recreation Plan Priority R3: Pursue partnerships and funding opportunities to develop expanded indoor and outdoor community programs offering educational, social and cultural programs and activities for all generations. It aligns with the themes: Elevate the Trails Experience, Organize Activities and Inform Citizens, Provide and Preserve Habitat, and Conserve Historic Character and Landscapes.

Total Project Cost: \$245,000, \$183,750 Centennial funded.

#### 2) SSPRD Cherry Knolls Park Improvement Project

Renovation of playground area and restroom, upgrades to the shade pavilion and park seating, interpretive signage, and improved accessibility throughout the park and along the Big Dry Creek Trail.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members.

Total Project Cost: \$1,600,000, \$500,000 Centennial funded.

#### 3) SSPRD Puma Park Improvement Project

Renovation of playground equipment, ADA upgrades to the san-o-let enclosure, upgraded shade pavilion, drinking fountain, and security lighting.

This implements the 2017 Trails and Recreation Plan Priority P5: Identify desired upgrades to existing parks in partnership with park districts and community members.

Total Project Cost: \$800,000 - \$215,000 Centennial funded.

**2024 Request: \$898,750**

Key Performance Area:  
Signature Centennial

111 Open Space Fund, 112 - Street Fund  
705 / 60172 – City Priority Projects (OSF)  
607 / 60145 – Sidewalks (SF)

## **Budget Highlight – Peakview Sidewalk and Pedestrian Railing**

### **Budget Request Summary**

There is currently no sidewalk or pedestrian railing on the south side of E. Peakview Ave. where Lone Tree Creek enters the Centennial Center Park. This missing link presents potential concerns due to elevated pedestrian traffic from both the park and Lone Tree Creek Trail.

Staff recommends a sidewalk and handrail be installed on the south side of E. Peakview Ave. to provide a safe and accessible pedestrian route to the western-most portion of the park and subsequently to S. Revere Pkwy. The total estimated cost for construction is \$200,000, split evenly between the Open Space Fund and the Street Fund. Design for this project was completed in 2023.

**2024 Request: Open Space Fund - \$100,000**  
**Street Fund - \$100,000**

Key Performance Area:  
Transportation & Mobility

CONSERVATION TRUST FUND (110)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change	
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2			
					2024 Original	2024 Updated		
BEGINNING FUND BALANCE	\$ 3,764,010	\$ 3,999,865	\$ 3,999,865	\$ 3,999,865	\$ 4,129,865	\$ 4,129,865	\$ -	0%
Revenues								
Lottery Proceeds	740,871	665,000	665,000	750,000	680,000	680,000	-	0%
Interest Income	74,638	20,000	20,000	80,000	20,000	20,000	-	0%
TOTAL REVENUES	815,509	685,000	685,000	830,000	700,000	700,000	-	0%
Expenditures								
Park Maintenance	579,654	1,500,000	2,200,000	700,000	700,000	2,500,000	1,800,000	257%
TOTAL EXPENDITURES	579,654	1,500,000	2,200,000	700,000	700,000	2,500,000	1,800,000	257%
NET CHANGE IN FUND BALANCE	235,855	(815,000)	(1,515,000)	130,000	-	(1,800,000)		
ENDING FUND BALANCE	\$ 3,999,865	\$ 3,184,865	\$ 2,484,865	\$ 4,129,865	\$ 4,129,865	\$ 2,329,865	\$ (1,800,000)	-44%



CONSERVATION TRUST FUND BUDGET HIGHLIGHTS							
Department or Division	Budget Request Description	Conservation Trust Fund Account	2024		Total Impact	Key Performance Area	Page #
			CTF Amount	Other Fund Amount			
Centennial Center Park	Park Splash Pad Renovations	110702 / 57157	\$ 1,800,000	\$ -	\$ 1,800,000	Signature Centennial	46

## Budget Highlight – Park Splash Pad Renovations

### Budget Request Summary

Design efforts continue on the renovation for the Centennial Center Park splash pad. Design work was previously anticipated to be completed in early 2023 with construction commencing upon closure of the splash pad for the season on Labor Day 2023.

As design work moved forward, it became apparent that additional work would be needed and construction was deferred until the closure date in 2024. Council approved a supplemental appropriation of \$700,000 on May 2, 2023 in order to replace components of the splash pad that would shortly reach end-of-life as part of the construction. This would include the sand filter, UV chamber and controller, three of the larger pumps, and the overall system controller.

As we continue to work with the design and engineering firms on the design for the renovations, unanticipated geotechnical conditions have been discovered. Additional funding (\$300k) is requested to address necessary structural changes due to the geotechnical findings.

**2024 Request: \$1,800,000**

Key Performance Area:  
Signature Centennial

## FIBER FUND (310)

BUDGET DETAIL					BIENNIAL BUDGET YEAR 2		2024 Original to 2024 Updated	
	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	2024 Original	2024 Updated	\$ Change	% Change
BEGINNING CASH BALANCE	\$ 853,240	\$ 588,377	\$ 588,377	\$ 588,377	\$ 406,077	\$ 406,077	\$ -	0%
<b>Revenues</b>								
Miscellaneous	96,733	-	-	-	-	-	-	N/A
Leased Property Revenue	37,022	42,600	42,600	27,700	33,900	27,700	(6,200)	-18%
<b>Subtotal Revenues</b>	<b>133,756</b>	<b>42,600</b>	<b>42,600</b>	<b>27,700</b>	<b>33,900</b>	<b>27,700</b>	<b>(6,200)</b>	<b>-18%</b>
<b>Other Financing Sources</b>								
Transfer In From General Fund	-	-	-	-	155,260	155,260	-	0%
<b>TOTAL REVENUES &amp; TRANSFERS</b>	<b>133,756</b>	<b>42,600</b>	<b>42,600</b>	<b>27,700</b>	<b>189,160</b>	<b>182,960</b>	<b>(6,200)</b>	<b>-3%</b>
<b>Expenditures</b>								
Professional Services	5,894	50,000	50,000	5,000	50,000	50,000	-	0%
Project Specific	17,523	200,000	250,000	150,000	100,000	100,000	-	0%
City Attorney's Office Service	-	25,000	25,000	15,000	25,000	25,000	-	0%
General Repair and Maintenance	41,642	40,000	40,000	5,000	40,000	20,000	(20,000)	-50%
Contingency	70,937	150,000	150,000	35,000	150,000	150,000	-	0%
<b>TOTAL EXPENDITURES</b>	<b>135,996</b>	<b>465,000</b>	<b>515,000</b>	<b>210,000</b>	<b>365,000</b>	<b>345,000</b>	<b>(20,000)</b>	<b>-5%</b>
Change in Net Position - Budgetary Basis	(2,240)	\$ (422,400)	\$ (472,400)	\$ (182,300)	\$ (175,840)	(162,040)		
<b>ENDING CASH BALANCE</b>	<b>\$ 588,377</b>	<b>\$ 165,977</b>	<b>\$ 115,977</b>	<b>\$ 406,077</b>	<b>\$ 230,237</b>	<b>\$ 244,037</b>	<b>\$ 13,800</b>	<b>6%</b>

ANTELOPE GID (900)					BIENNIAL BUDGET			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
BEGINNING FUND BALANCE	\$ 54,329	\$ 52,242	\$ 52,242	\$ 52,242	\$ 58,892	\$ 58,892	\$ -	0%
Revenues								
Property Tax	175,247	175,000	175,000	185,000	175,000	175,000	-	0%
Specific Ownership Tax	11,048	10,000	10,000	10,000	10,000	10,000	-	0%
Investment Income	2,173	400	400	400	400	400	-	0%
TOTAL REVENUES	188,468	185,400	185,400	195,400	185,400	185,400	-	0%
Expenditures								
County Treasurer Fee	2,629	2,625	2,625	2,625	2,625	2,625	-	0%
Professional Services	6,397	6,250	6,250	6,250	6,250	6,250	-	0%
Bank Fees	155	1,000	1,000	500	1,000	1,000	-	0%
Principal	105,000	105,000	105,000	100,000	110,000	110,000	-	0%
Interest	76,375	74,275	74,275	79,375	71,125	71,125	-	0%
TOTAL EXPENDITURES	190,555	189,150	189,150	188,750	191,000	191,000	-	0%
NET CHANGE IN FUND BALANCE	(2,087)	(3,750)	(3,750)	6,650	(5,600)	(5,600)		
ENDING FUND BALANCE	\$ 52,242	\$ 48,492	\$ 48,492	\$ 58,892	\$ 53,292	\$ 53,292	\$ -	0%

CHERRY PARK GID (710)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ Change % Change	
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2			
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated		
BEGINNING FUND BALANCE	\$ 183,910	\$ 226,255	\$ 226,255	\$ 226,255	\$ 263,305	\$ 263,305	\$ -	0%
Revenues								
Property Tax	60,708	63,200	63,200	65,400	65,000	65,000	-	0%
Specific Ownership Tax	4,165	3,500	3,500	3,000	3,500	3,500	-	0%
Investment Income	4,120	1,500	1,500	8,000	1,500	1,500	-	0%
TOTAL REVENUES	68,993	68,200	68,200	76,400	70,000	70,000	-	0%
Expenditures								
County Treasurer Fee	911	950	950	1,000	975	975	-	0%
Professional Services	2,751	2,500	2,500	2,500	2,500	2,500	-	0%
Bank Fees	315	500	500	350	500	500	-	0%
City Attorney's Office Service	-	4,000	4,000	2,500	5,000	5,000	-	0%
Grounds Maintenance	12,114	51,500	51,500	25,000	49,500	49,500	-	0%
Utilities	10,557	8,000	8,000	8,000	8,000	8,000	-	0%
TOTAL EXPENDITURES	26,648	67,450	67,450	39,350	66,475	66,475	-	0%
NET CHANGE IN FUND BALANCE	42,345	750	750	37,050	3,525	3,525		
ENDING FUND BALANCE	\$ 226,255	\$ 227,005	\$ 227,005	\$ 263,305	\$ 266,830	\$ 266,830	\$ -	0%

FOX RIDGE GID (730)					BIENNIAL BUDGET		2024 Original to 2024 Updated \$ Change % Change								
BUDGET DETAIL	2022 Actual	2023 Adopted	2023 Revised	2023 Projected	YEAR 2										
					2024 Original	2024 Updated									
BEGINNING FUND BALANCE	\$	492,969	\$	552,976	\$	400,286	\$	400,286	\$	-	0%				
Revenues															
Property Tax		203,550		205,840		205,840		205,000		206,270	206,270	-	0%		
Specific Ownership Tax		14,001		10,000		10,000		9,000		10,000	10,000	-	0%		
Investment Income		6,089		1,500		1,500		15,000		1,500	1,500	-	0%		
TOTAL REVENUES		223,640		217,340		217,340		229,000		217,770	217,770	-	0%		
Expenditures															
County Treasurer Fee		3,053		3,100		3,100		3,100		3,110	3,110	-	0%		
Professional Services		2,500		85,500		210,500		210,500		10,500	10,500	-	0%		
Bank Fees		44		500		500		400		500	500	-	0%		
City Attorney's Office Service		1,853		4,000		4,000		2,500		4,000	4,000	-	0%		
Grounds Maintenance		19,504		37,500		37,500		30,000		37,500	37,500	-	0%		
Utilities		3,521		4,750		4,750		4,000		4,750	4,750	-	0%		
Principal		90,000		90,000		90,000		90,000		90,000	90,000	-	0%		
Interest		43,158		41,190		41,190		41,190		39,220	39,220	-	0%		
TOTAL EXPENDITURES		163,633		266,540		391,540		381,690		189,580	189,580	-	0%		
NET CHANGE IN FUND BALANCE		60,007		(49,200)		(174,200)		(152,690)		28,190	28,190				
ENDING FUND BALANCE	\$	552,976	\$	503,776	\$	378,776	\$	400,286	\$	428,476	\$	428,476	\$	-	0%

## WALNUT HILLS GID (720)

WALNUT HILLS GID (720)					BIENNIAL BUDGET			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
BEGINNING FUND BALANCE	\$ 760,377	\$ 782,136	\$ 782,136	\$ 782,136	\$ 686,136	\$ 686,136	\$ -	0%
Revenues								
Property Tax	92,211	95,800	95,800	98,500	98,200	98,200	-	0%
Specific Ownership Tax	6,325	5,500	5,500	5,000	5,500	5,500	-	0%
Investment Income	13,687	3,000	3,000	10,000	3,000	3,000	-	0%
TOTAL REVENUES	112,223	104,300	104,300	113,500	106,700	106,700	-	0%
Expenditures								
County Treasurer Fee	1,383	1,440	1,440	1,500	1,480	1,480	-	0%
Professional Services	12,903	12,500	12,500	28,500	12,500	27,500	15,000	120%
Bank Fees	267	500	500	500	500	500	-	0%
City Attorney's Office Service	137	5,000	5,000	5,000	2,500	5,000	2,500	100%
Grounds Maintenance	74,927	354,700	354,700	173,000	242,200	423,700	181,500	75%
Utilities	847	1,000	1,000	1,000	1,000	1,000	-	0%
TOTAL EXPENDITURES	90,464	375,140	375,140	209,500	260,180	459,180	199,000	76%
NET CHANGE IN FUND BALANCE	21,759	(270,840)	(270,840)	(96,000)	(153,480)	(352,480)		
ENDING FUND BALANCE	\$ 782,136	\$ 511,296	\$ 511,296	\$ 686,136	\$ 532,656	\$ 333,656	\$ (199,000)	-37%

WILLOW CREEK GID (750)					BIENNIAL BUDGET			
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2		2024 Original to 2024 Updated	
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated	\$ Change	% Change
BEGINNING FUND BALANCE	\$ 4,642,050	\$ 3,038,368	\$ 3,038,368	\$ 3,038,368	\$ 636,818	\$ 636,818	\$ -	0%
Revenues								
Property Tax	296,495	300,050	300,050	298,000	301,800	301,800	-	0%
Specific Ownership Tax	20,378	10,000	10,000	12,000	10,000	10,000	-	0%
Investment Income	20,287	1,500	1,500	10,000	1,000	1,000	-	0%
TOTAL REVENUES	337,160	311,550	311,550	320,000	312,800	312,800	-	0%
Expenditures								
County Treasurer Fee	4,447	4,500	4,500	4,500	4,550	4,550	-	0%
Professional Services	1,670,514	2,500,000	2,900,000	2,450,000	2,500	612,500	610,000	24400%
Bank Fees	5	500	500	500	500	500	-	0%
City Attorney Services	2,325	5,000	5,000	1,000	5,000	5,000	-	0%
Grounds Maintenance	-	10,000	10,000	500	10,000	10,000	-	0%
Principal	70,000	75,000	75,000	75,000	80,000	80,000	-	0%
Interest	193,550	190,050	190,050	190,050	186,300	186,300	-	0%
TOTAL EXPENDITURES	1,940,842	2,785,050	3,185,050	2,721,550	288,850	898,850	610,000	211%
NET CHANGE IN FUND BALANCE	(1,603,682)	(2,473,500)	(2,873,500)	(2,401,550)	23,950	(586,050)		
ENDING FUND BALANCE	\$ 3,038,368	\$ 564,868	\$ 164,868	\$ 636,818	\$ 660,768	\$ 50,768	\$ (610,000)	-92%



CENTENNIAL URBAN REDEVELOPMENT AUTHORITY (740)

CENTENNIAL URBAN REDEVELOPMENT AUTHORITY (740)						BIENNIAL BUDGET		2024 Original to 2024 Updated \$ % Change Change	
BUDGET DETAIL	2022	2023	2023	2023	YEAR 2				
	Actual	Adopted	Revised	Projected	2024 Original	2024 Updated			
BEGINNING FUND BALANCE	\$ 116,312	\$ 189,761	\$ 189,761	\$ 189,761	\$ 189,761	\$ 189,761	\$ -	0%	
Revenues									
Property Tax	5,293,088	5,460,000	5,460,000	5,250,000	5,625,000	5,625,000	-	0%	
Sales Tax	583,901	770,000	770,000	380,000	807,000	807,000	-	0%	
Investment Income	-	500	500	500	500	500	-	0%	
Miscellaneous Revenues	73,865	100,000	100,000	50,000	100,000	100,000	-	0%	
TOTAL REVENUES	5,950,854	6,330,500	6,330,500	5,680,500	6,532,500	6,532,500	-	0%	
Expenditures									
County Treasurer Fee	79,449	81,900	81,900	81,750	84,400	84,400	-	0%	
Professional Services	-	100,000	100,000	50,000	100,000	100,000	-	0%	
Bank Fees	7	500	500	500	500	500	-	0%	
Property Tax Pass-Thru	5,214,049	5,378,100	5,378,100	5,168,250	5,540,600	5,540,600	-	0%	
Sales Tax Pass-Thru	583,901	770,000	770,000	380,000	807,000	807,000	-	0%	
TOTAL EXPENDITURES	5,877,405	6,330,500	6,330,500	5,680,500	6,532,500	6,532,500	-	0%	
NET CHANGE IN FUND BALANCE	73,449	-	-	-	-	-			
ENDING FUND BALANCE	\$ 189,761	\$ 189,761	\$ 189,761	\$ 189,761	\$ 189,761	\$ 189,761	\$ -	0%	

**FTE SUMMARY 2022 BUDGET - 2024 BUDGET**

FTE SUMMARY 2022 BUDGET - 2024 BUDGET		BIENNIAL BUDGET		2024 FTE / 202 FTE	Salary Range Low	Salary Range High	2023 Department
Department / Division	2022 FTE	YEAR 1 2023 FTE	YEAR 2 2024 FTE				
General Fund							
Elected Officials							
Mayor	-	-	-	-	\$ 16,008	\$ 16,008	Elected Officials
Mayor Pro Tem	-	-	-	-	13,008	13,008	Elected Officials
Council Members	-	-	-	-	12,000	12,000	Elected Officials
Elected Officials	-	-	-	-			
City Clerk's Office							
City Clerk/Director of Municipal Court	0.50	0.50	0.50	-	114,400	171,600	City Clerk's Office
Deputy City Clerk/Licensing & Passport Manager	1.00	1.00	1.00	-	58,600	82,000	City Clerk's Office
Records/Data Management Specialist	1.00	1.00	1.00	-	58,600	82,000	City Clerk's Office
Administrative Coordinator Clerk/Court	0.50	0.50	0.50	-	44,400	62,200	City Clerk's Office
Assistant City Clerk	1.00	1.00	1.00	-	38,900	54,500	City Clerk's Office
Passport Clerk	1.00	-	-	-	35,300	47,700	City Clerk's Office
City Clerk's Office	5.00	4.00	4.00	-			
City Manager's Office							
City Manager	1.00	1.00	1.00	-	200,000	250,000	City Manager's Office
Deputy City Manager	1.00	1.00	1.00	-	144,600	217,000	City Manager's Office
Assistant City Manager	1.00	1.00	1.00	-	124,400	186,600	City Manager's Office
Executive Assistant to City Manager/Mayor	1.00	1.00	1.00	-	58,600	82,000	City Manager's Office
Strategic Advisor - Transportation and Mobility	1.00	1.00	1.00	-	67,800	95,000	City Manager's Office
Economic Development Director	1.00	-	-	-	114,400	171,600	City Manager's Office
Senior Economic Developer	1.00	-	-	-	75,000	105,000	City Manager's Office
Redevelopment Specialist	1.00	-	-	-	58,600	82,000	City Manager's Office
Economic Development Specialist	1.00	-	-	-	58,600	82,000	City Manager's Office
City Manager's Office	9.00	5.00	5.00	-			
Finance							
Finance Director	1.00	1.00	1.00	-	124,400	186,600	Finance
Accounting Manager	1.00	1.00	1.00	-	91,800	133,000	Finance
Revenue Manager	1.00	1.00	1.00	-	91,800	133,000	Finance
Purchasing Manager	1.00	1.00	1.00	-	67,800	95,000	Finance
Senior Accountant	1.00	1.00	1.00	-	67,800	95,000	Finance
Accountant	2.00	2.00	2.00	-	51,700	72,300	Finance
Financial Analyst	1.00	1.00	1.00	-	51,700	72,300	Finance
Finance Assistant/Payroll Technician	1.00	1.00	1.00	-	44,400	62,200	Finance
Buyer/Purchasing Specialist	1.00	1.00	1.00	-	51,700	72,300	Finance
Sales & Use Tax Technician	2.00	2.00	2.00	-	44,400	62,200	Finance
Payroll Specialist	-	-	-	-	44,400	62,200	Finance
Accounting Technician	2.00	2.00	2.00	-	38,900	54,500	Finance
Finance	14.00	14.00	14.00	-			
Human Resources							
Human Resources Director	1.00	1.00	1.00	-	114,400	171,600	Human Resources
Human Resources Generalist/Recruiting Manager	1.00	1.00	1.00	-	67,800	95,000	Human Resources
HR Assistant	1.00	1.00	1.00	-	44,400	62,200	Human Resources
Human Resources	3.00	3.00	3.00	-			
Office of Information Technology							
Director of Information Technology	1.00	1.00	1.00	-	114,400	171,600	Office of Information Technology
Administrative Assistant IV	0.50	1.00	1.00	-	44,400	62,200	Office of Information Technology
Enterprise Services Manager	1.00	-	-	-	86,400	129,600	Office of Information Technology
Business Analyst	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
Financial Application Administrator	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
Applications Administrator	2.00	2.00	2.00	-	64,000	96,000	Office of Information Technology
Applications and Desktop Support Manager	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior Client Systems Administrator	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
Client Systems Administrator	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
System Engineer	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior Data Architect	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior System Administrator	1.00	1.00	1.00	-	80,200	120,300	Office of Information Technology
Analytical Services Manager	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
GIS Analyst	1.00	1.00	1.00	-	53,300	74,500	Office of Information Technology
Senior GIS Analyst	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
GIS Technician	-	1.00	1.00	-	46,500	65,100	Office of Information Technology
Network/Cyber Security Engineer	1.00	1.00	1.00	-	100,100	150,100	Office of Information Technology
System Architect	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
Office of Information Technology	17.50	18.00	18.00	-			

FTE SUMMARY 2021 BUDGET - 2024 BUDGET

FTE SUMMARY 2021 BUDGET - 2024 BUDGET		BIENNIAL BUDGET					
Department / Division	2022 FTE	YEAR 1 2023 FTE	YEAR 2 2024 FTE	2023 FTE / 2022 FTE	Salary Range Low	Salary Range High	2023 Department
General Fund							
Communications							
Communications Director	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Communications
Communications Manager	1.00	1.00	1.00	-	67,800	95,000	Communications
Communications Strategist	1.00	1.00	1.00	-	58,600	82,000	Communications
Digital Communications Specialist	1.00	1.00	1.00	-	51,700	72,300	Communications
Communications Coordinator	1.00	1.00	1.00	-	44,400	62,200	Communications
Communications Specialist	-	1.00	1.00	-	51,700	72,300	Communications
Communications	5.00	6.00	6.00	-			
Office of Strategic Initiatives							
Strategic Initiatives Director	1.00	-	-	-	114,400	171,600	Office of Strategic Initiatives
Strategic Initiatives Manager	1.00	1.00	1.00	-	75,000	105,000	Office of Strategic Initiatives
Senior Management Analyst	1.00	1.00	1.00	-	67,800	95,000	Office of Strategic Initiatives
Management Analyst	1.00	1.00	1.00	-	58,600	82,000	Office of Strategic Initiatives
Innovation UI/UX Designer	1.00	-	-	-	58,600	82,000	Office of Strategic Initiatives
Office of Strategic Initiatives	5.00	3.00	3.00	-			
Municipal Court							
City Clerk/Director of Municipal Court	0.50	0.50	0.50	-	114,400	171,600	Municipal Court
Court Administrator	-	-	-	-	91,800	133,000	Municipal Court
Administrative Coordinator Clerk/Court	0.50	0.50	0.50	-	44,400	62,200	Municipal Court
Senior Court Clerk	1.00	1.00	1.00	-	51,700	72,300	Municipal Court
Deputy Court Clerk II	-	2.00	2.00	-	44,400	62,200	Municipal Court
Deputy Court Clerk I	1.00	-	-	-	38,900	54,500	Municipal Court
Municipal Court	3.00	4.00	4.00	-			
Public Works							
Director of Public Works	1.00	1.00	1.00	-	114,400	171,600	Public Works
Engineer Manager	1.00	1.00	1.00	-	96,300	139,700	Public Works
Public Works Program Manager	-	1.00	1.00	-	81,700	114,300	Public Works
Engineer II	1.00	-	-	-	75,000	105,000	Public Works
Engineer I	1.00	2.00	2.00	-	67,800	95,000	Public Works
Construction Inspector	1.00	1.00	1.00	-	51,700	72,300	Public Works
Construction/Facilities Manager	1.00	1.00	1.00	-	67,800	95,000	Public Works
Administrative Assistant IV	0.50	1.00	1.00	-	44,400	62,200	Public Works
Public Works	6.50	8.00	8.00	-			
Community & Economic Development							
Director of Community Economic Development	1.00	1.00	1.00	-	114,400	171,600	Community Economic Development
Deputy Community Development Director	1.00	1.00	1.00	-	91,800	133,000	Community Economic Development
Administrative Assistant IV	-	1.00	1.00	-	44,400	62,200	Community Economic Development
Neighborhood Services Administrator	1.00	1.00	1.00	-	75,000	105,000	Community Economic Development
Administrative Analyst	-	1.00	1.00	-	51,700	72,300	Community Economic Development
Administrative/Project Coordinator	1.00	-	-	-	58,600	82,000	Community Economic Development
Principal Planner	-	1.00	1.00	-	81,700	114,300	Community Economic Development
Planner II	-	3.00	3.00	-	67,800	95,000	Community Economic Development
Planner I	-	2.00	2.00	-	58,600	82,000	Community Economic Development
Chief Building Official	-	1.00	1.00	-	96,300	139,700	Community Economic Development
Deputy Bulding Official	-	-	1.00	1.00	81,700	114,300	Community Economic Development
Building Inspector	-	4.00	4.00	-	67,800	95,000	Community Economic Development
Plans Examiner	-	2.00	2.00	-	58,600	82,000	Community Economic Development
Permit Technician	-	3.00	2.00	(1.00)	44,400	62,200	Community Economic Development
Administrative Assistant IV	-	1.00	1.00	-	44,400	62,200	Community Economic Development
Economic Development Director	-	1.00	1.00	-	114,400	171,600	Community Economic Development
Senior Economic Developer	-	1.00	1.00	-	75,000	105,000	Community Economic Development
Senior Planner	-	1.00	1.00	-	75,000	105,000	Community Economic Development
Economic Development Specialist	-	2.00	2.00	-	58,600	82,000	Community Economic Development
Community & Economic Development	4.00	27.00	27.00	-			
Land Use Fund							
Building & Planning							
Principal Planner	1.00	-	-	-	81,700	114,300	Land Use Fund
Senior Planner	-	-	-	-	75,000	105,000	Land Use Fund
Planner I	3.00	-	-	-	58,600	82,000	Land Use Fund
Planner II	3.00	-	-	-	67,800	95,000	Land Use Fund
Administrative Assistant IV	1.00	-	-	-	44,400	62,200	Land Use Fund
Chief Building Official	1.00	-	-	-	96,300	139,700	Land Use Fund
Deputy Chief Building Official	1.00	-	-	-	81,700	114,300	Land Use Fund
Building Inspector	4.00	-	-	-	67,800	95,000	Land Use Fund
Plans Examiner	1.00	-	-	-	58,600	82,000	Land Use Fund
Permit Technician	3.00	-	-	-	44,400	62,200	Land Use Fund
Administrative Assistant	1.00	-	-	-	44,400	62,200	Land Use Fund
Building & Planning	19.00	-	-	-			
TOTAL	91.00	92.00	92.00	-			

# REVENUE SUMMARY BY FUND

BUDGET DETAIL	2022 Actual	2023 Revised	2023 Projected	BIENNIAL BUDGET		2024 Original to 2024 Updated \$ Change      % Change	
				2024 Original	2024 Updated		
General Fund							
Sales Tax	50,046,150	46,035,000	50,500,000	47,210,000	51,200,000	3,990,000	8%
Property Tax	13,182,436	13,150,000	13,200,000	13,500,000	13,500,000	-	0%
Construction Use Tax	4,694,325	2,925,000	3,300,000	2,931,500	2,931,500	-	0%
Other Taxes	1,028,118	1,125,200	1,040,000	1,134,400	1,134,400	-	0%
Franchise Fees	6,074,415	5,560,600	6,000,000	5,580,800	5,580,800	-	0%
Fines and Fees, Licenses and Permits	1,774,616	5,458,200	6,102,200	5,746,300	5,746,300	-	0%
Investment Income (Loss)	(1,297,418)	1,100,000	2,000,000	1,000,000	1,000,000	-	0%
Intergovernmental	4,746,054	40,000	15,000	40,000	40,000	-	0%
Other Revenue	2,219,865	804,000	930,000	814,500	814,500	-	0%
Total General Fund	82,468,562	76,198,000	83,087,200	77,957,500	81,947,500	3,990,000	5%
Street Fund							
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	-	0%
Motor Vehicle Use Tax	6,616,395	6,250,000	6,550,000	6,380,000	6,500,000	120,000	2%
Highway Users Tax Fund	4,077,351	3,715,000	3,715,000	4,400,000	4,400,000	-	0%
Road and Bridge Shareback	632,300	625,000	538,170	625,000	625,000	-	0%
Pavement Degradation Fees	43,831	40,000	20,000	40,000	40,000	-	0%
State Grants	22,224	1,450,000	220,000	-	4,150,000	4,150,000	N/A
Intergovernmental	451,437	885,350	500,000	53,000	1,048,000	995,000	1877%
Miscellaneous	55,294	-	-	-	-	-	N/A
Total Street Fund	14,698,831	15,765,350	14,343,170	14,298,000	19,563,000	5,265,000	37%
Open Space Fund							
Open Space Tax	3,704,504	3,926,000	3,994,450	4,075,000	4,075,000	-	0%
Park Reservations	-	45,000	55,000	45,000	45,000	-	0%
Interest Income	289,545	150,000	400,000	125,000	125,000	-	0%
Intergovernmental	1,992,225	1,500,000	470,000	868,210	1,250,000	381,790	44%
Miscellaneous	6,000	-	-	-	-	-	N/A
Total Open Space Fund	5,992,274	5,621,000	4,919,450	5,113,210	5,495,000	381,790	7%
Conservation Trust Fund							
Lottery Proceeds	740,871	665,000	750,000	680,000	680,000	-	0%
Interest Income	74,638	20,000	80,000	20,000	20,000	-	0%
Total Conservation Trust Fund	815,509	685,000	830,000	700,000	700,000	-	0%
Fiber Fund							
Miscellaneous	96,733	-	-	-	-	-	N/A
Leased Property Revenue	37,022	42,600	27,700	33,900	27,700	(6,200)	-18%
Total Fiber Fund	133,756	42,600	27,700	33,900	27,700	(6,200)	-18%

# REVENUE SUMMARY BY FUND

				BIENNIAL BUDGET			
BUDGET DETAIL	2022 Actual	2023 Revised	2023 Projected	YEAR 2		2024 Original to 2024 Updated	
				2024 Original	2024 Updated	\$ Change	% Change
Antelope GID							
Property Tax	175,247	175,000	185,000	175,000	175,000	-	0%
Specific Ownership Tax	11,048	10,000	10,000	10,000	10,000	-	0%
Investment Income	2,173	400	400	400	400	-	0%
Total Antelope GID	188,469	185,400	195,400	185,400	185,400	-	0%
Cherry Park GID							
Property Tax	60,708	63,200	65,400	65,000	65,000	-	0%
Specific Ownership Tax	4,165	3,500	3,000	3,500	3,500	-	0%
Investment Income	4,120	1,500	8,000	1,500	1,500	-	0%
Total Cherry Park GID	68,993	68,200	76,400	70,000	70,000	-	0%
Foxridge GID							
Property Tax	203,550	205,840	205,000	206,270	206,270	-	0%
Specific Ownership Tax	14,001	10,000	9,000	10,000	10,000	-	0%
Investment Income	6,089	1,500	15,000	1,500	1,500	-	0%
Total Foxridge GID	223,640	217,340	229,000	217,770	217,770	-	0%
Walnut Hills GID							
Property Tax	92,211	95,800	98,500	98,200	98,200	-	0%
Specific Ownership Tax	6,325	5,500	5,000	5,500	5,500	-	0%
Investment Income	13,687	3,000	10,000	3,000	3,000	-	0%
Total Walnut Hills GID	112,223	104,300	113,500	106,700	106,700	-	0%
Willow Creek GID							
Property Tax	296,495	300,050	298,000	301,800	301,800	-	0%
Specific Ownership Tax	20,378	10,000	12,000	10,000	10,000	-	0%
Investment Income	20,287	1,500	10,000	1,000	1,000	-	0%
Total Willow Creek GID	337,160	311,550	320,000	312,800	312,800	-	0%
CURA							
Property Tax	5,293,088	5,460,000	5,250,000	5,625,000	5,625,000	-	0%
Sales Tax	583,901	770,000	380,000	807,000	807,000	-	0%
Investment Income	-	500	500	500	500	-	0%
Miscellaneous Revenues	73,865	100,000	50,000	100,000	100,000	-	0%
Total CURA	5,950,854	6,330,500	5,680,500	6,532,500	6,532,500	-	0%

# Centennial

C O L O R A D O

2023/24 Revenue Manual





# INTRODUCTION

*The Department of Finance is pleased to present the Revenue Manual for the budget years 2023 and 2024 on behalf of the City of Centennial*

This document is intended to provide City Council, staff and the community a comprehensive guide to the City's major revenue sources. Within this revenue manual, readers will find the City's revenues categorized by fund, a description of each revenue source and pertinent data visualizations. Additionally, this document is designed to educate readers on the types of revenues the City receives, how they are collected, for what purposes they are intended and which tools the City uses in forecast models. For more information on revenue data and long-term planning efforts, readers are encouraged to review the City's adopted budget document.

The information provided in this document for each revenue source includes:

- Fund - the financial bucket each revenue falls into.
- Description - an overview of how and why the revenue is received.
- Restrictions - certain revenues in the City's budget may only be used for specific needs.
- Forecasting Method - the tools and metrics the City uses to project revenue performances.
- Rate - the amount of fees, taxes, licenses, etc. that are collected.
- Sources - from where the revenue is derived.
- Collecting Agency - the entity (City, County, State) that receives the revenue.



# GENERAL FUND

The General Fund is the City's operating fund. It accounts for most financial resources of the general government. The General Fund provides the resources necessary to sustain the day-to-day activities of the City.





# GENERAL FUND SUMMARY

Taxes

Sales Tax (62%)

Property Tax (17%)

Construction Use Tax (4%)

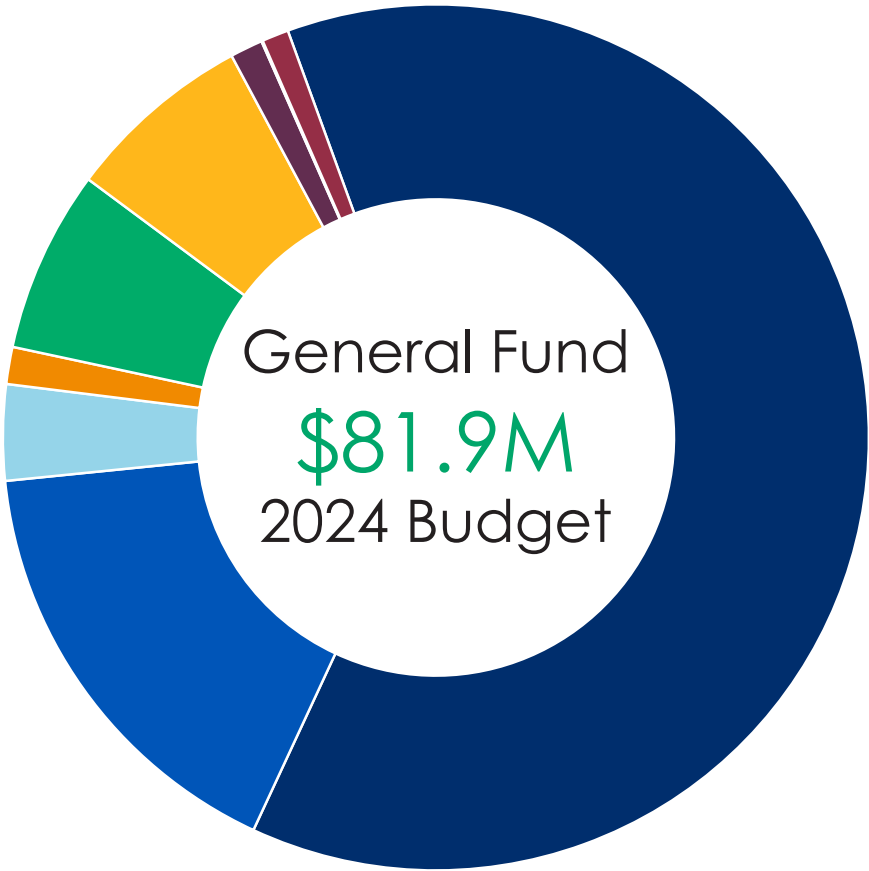
Other Taxes (1%)

Franchise Fees (7%)

Fines & Fees and Licenses & Permits (7%)

Investment Income (1%)

All Other Revenues (1%)



BUDGET DETAIL	2022 Actual	2023 Revised	2023 Projected	BIENNIAL BUDGET YEAR 2		2024 Original to 2024 Updated	
				2024 Original	2024 Updated	\$ Change	% Change
Sales Tax	\$ 50,046,150	\$ 46,035,000	\$ 50,500,000	\$ 47,210,000	\$ 51,200,000	\$ 3,990,000	8%
Property Tax	13,182,436	13,150,000	13,200,000	13,500,000	13,500,000	-	0%
Construction Use Tax	4,694,325	2,925,000	3,300,000	2,931,500	2,931,500	-	0%
Other Taxes	1,028,118	1,125,200	1,040,000	1,134,400	1,134,400	-	0%
Franchise Fees	6,074,415	5,560,600	6,000,000	5,580,800	5,580,800	-	0%
Fines and Fees, Licenses and Permits	1,774,616	5,458,200	6,102,200	5,746,300	5,746,300	-	0%
Investment Income (Loss)	(1,297,418)	1,100,000	2,000,000	1,000,000	1,000,000	-	0%
Intergovernmental	4,746,054	40,000	15,000	40,000	40,000	-	0%
Other Revenue	2,219,865	804,000	930,000	814,500	814,500	-	0%
TOTAL GENERAL FUND	\$ 82,468,562	\$ 76,198,000	\$ 83,087,200	\$ 77,957,500	\$ 81,947,500	\$ 3,990,000	5%

## Sales Tax

1

### RATE

- 2.5% tax rate on eligible goods & services

2

### SOURCES

- Consumers
- Audits
- Penalties & Interest

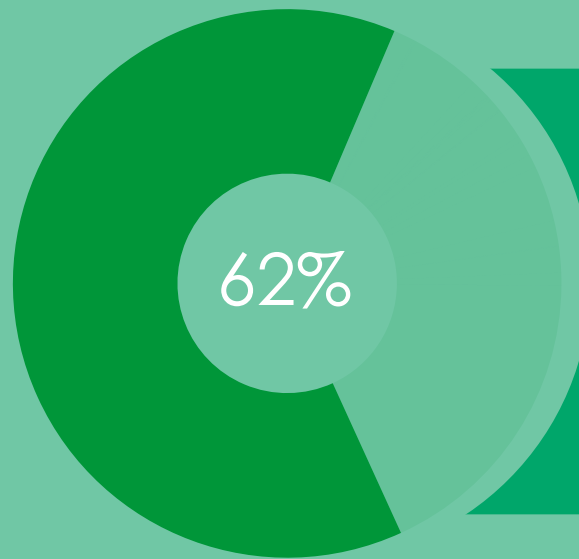
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

## INFO

## 2024 Financial Snapshot



Sales Tax

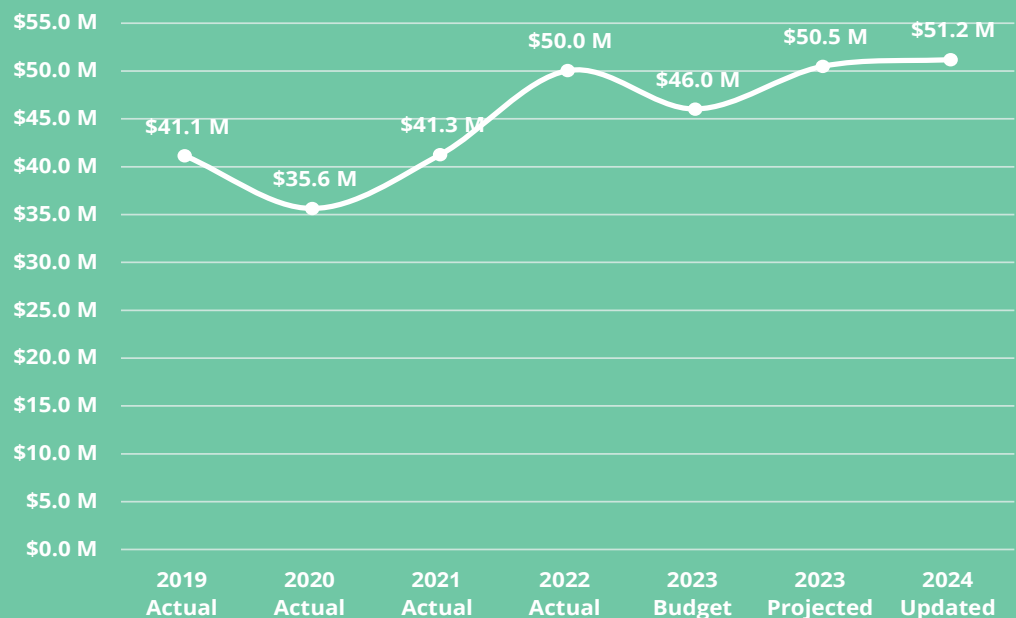
Revenue

\$51.2M

General Fund

Total

\$82.0M



## Additional Details

### Description

Retail sales tax is a consumption tax levied upon the sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

### Restrictions

Incentive agreements within the City's sales tax areas, including:

- Streets at SouthGlenn
- Centennial Center

### Forecasting Method

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.

## Construction Use Tax

1

### RATE

- 2.5% tax rate on the price of materials

2

### SOURCES

- General contractors
- Builders & Contractors
- Property owners

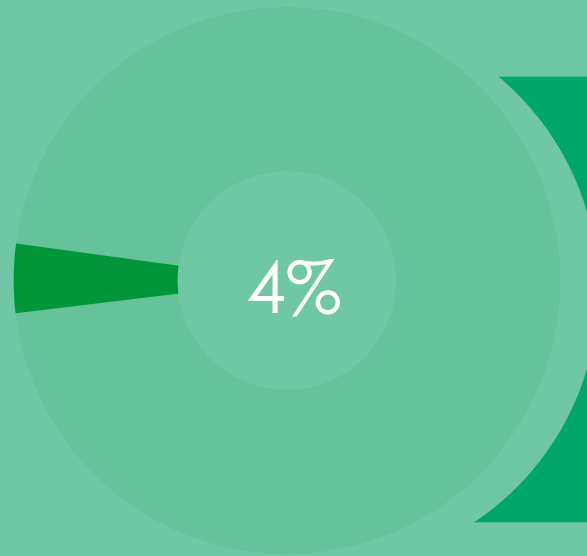
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

## INFO

## 2024 Financial Snapshot



### Construction Use

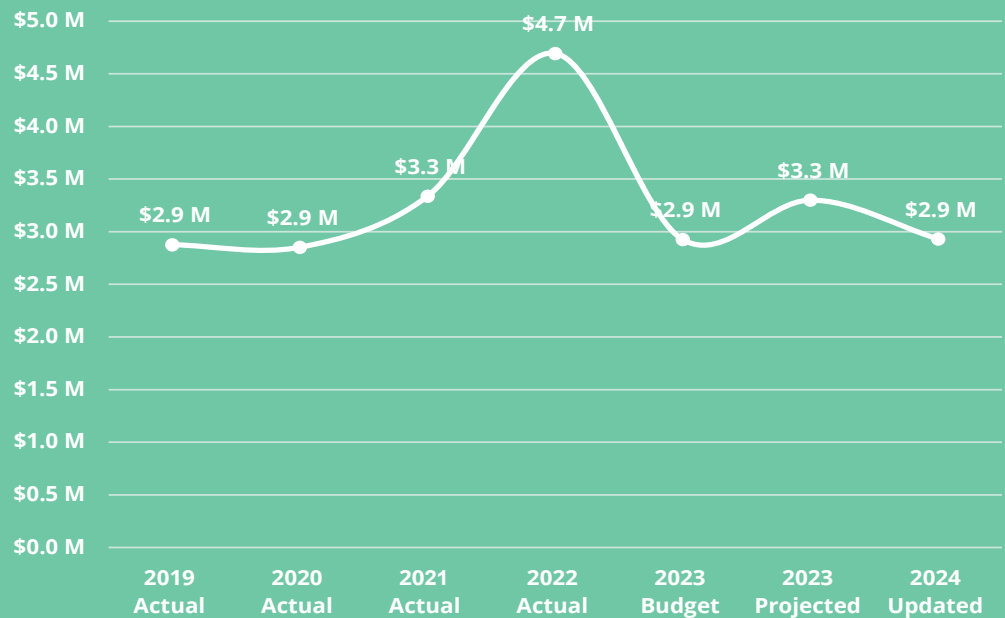
#### Revenue

\$2.9M

#### General Fund

#### Total

\$82.0M



## Additional Details

### Description

Construction use tax is a tax imposed on the price of materials used for construction purposes, generally at the time a building permit is issued to a contractor or homeowner within the City, to build or remodel commercial and residential properties.

### Restrictions

The revenues generated may be used for any purpose authorized by law and City Council.

### Forecasting Method

Construction use tax revenues are based on historical data, relevant local economic indicators and data from the Association of General Contractors and the Colorado Home Builders Association.

## Property Tax

1

### RATE

- 4.982 mills + additional refunds or abatements from the prior year

2

### SOURCES

- Property owners

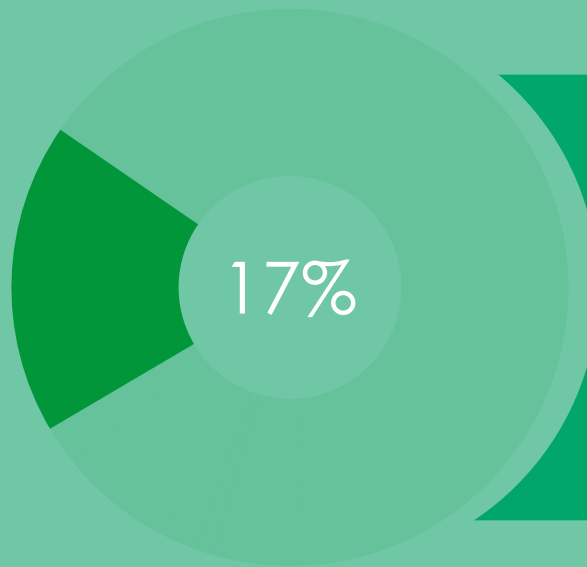
3

### WHO COLLECTS?

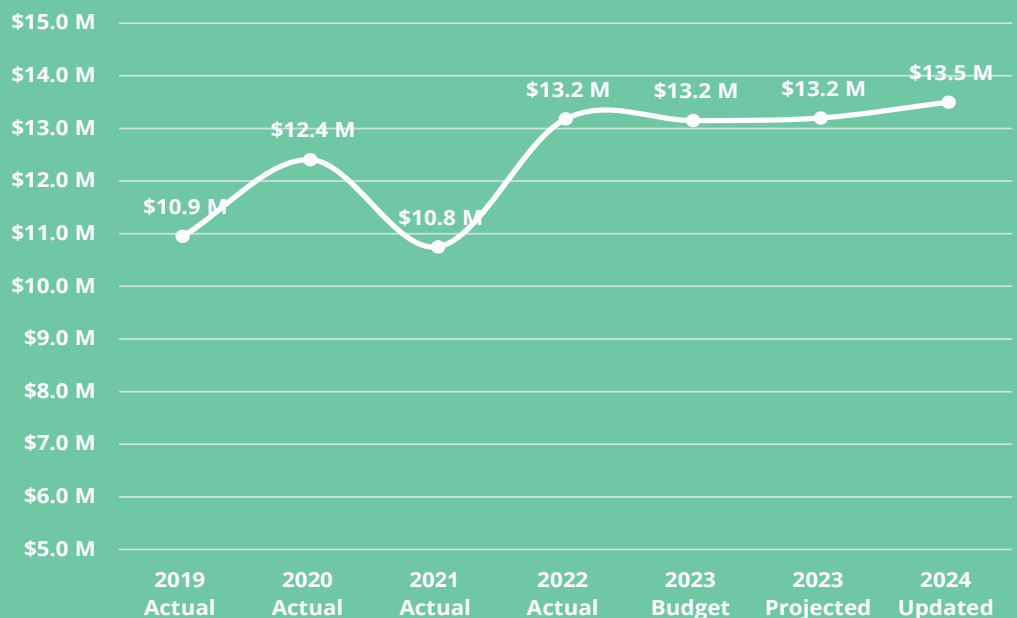
- Arapahoe County (remitted to the city on the 10th day of the following month)

## INFO

## 2024 Financial Snapshot



Property Tax  
Revenue  
\$13.5M  
General Fund  
Total  
\$82.0M



## Additional Details

### Description

Property tax is a tax assessed against all real and business property. Assessed values are set by the Arapahoe County Assessor's Office and values are re-assessed every odd year. The collection of the tax has three due dates during the fiscal year; 2/28, 4/30, and 6/15.

### Restrictions

- Centennial Urban Redevelopment Authority (CURA) receives property tax increments for the tax assessed at the Streets at SouthGlenn.
- Business Personal Property Tax (BPPT); exemption of \$100,000 of BPPT value.

### Forecasting Method

Property tax revenues are based on historical data, relevant local economic indicators assessed property valuations, foreclosure activity and annexation agreements.

# Specific Ownership Tax

1

## RATE

- Tax rate is based on age and class of each registered vehicle

2

## SOURCES

- Consumers
- Motor vehicle owners

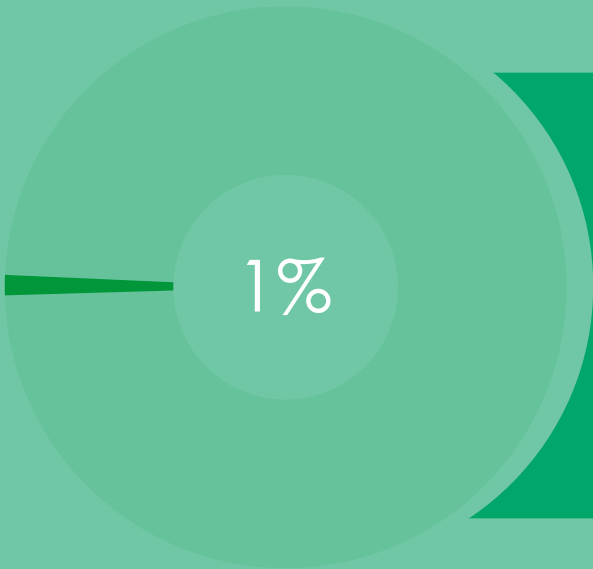
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## WHO COLLECTS?

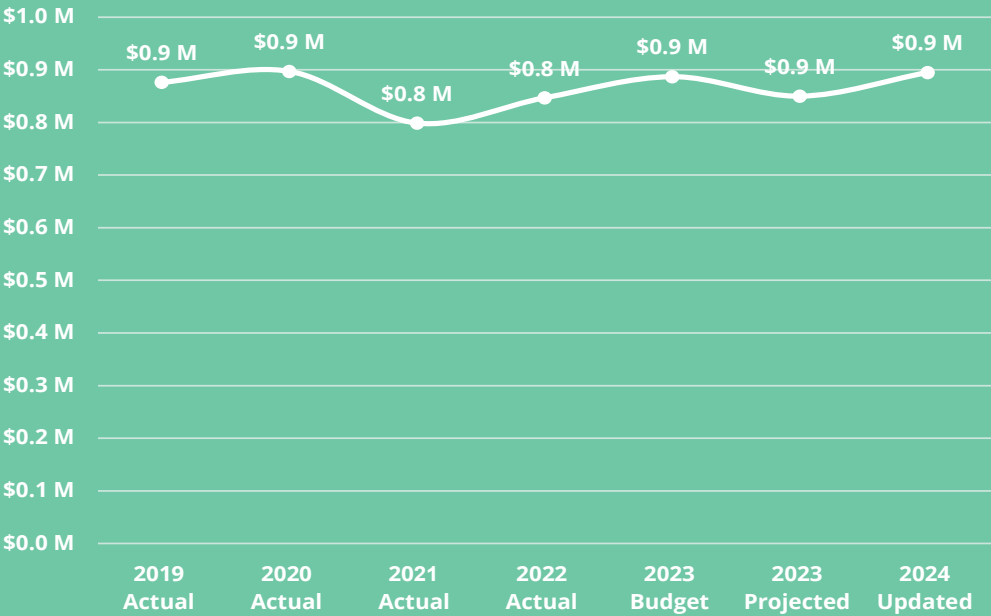
- Arapahoe County (remitted to the city on the 10th day of the following month)

## INFO

# 2024 Financial Snapshot



Specific Ownership
Tax Revenue
\$0.9M
General Fund
Total
\$82.0M



# Additional Details

## Description

Specific Ownership taxes are levied by the Colorado General Assembly on all motor vehicles, wheeled trailers, semi-trailers, trailer coaches, mobile homes, and self-propelled construction equipment. The tax rate is based on the year of manufacture, class and original taxable value of each vehicle as defined by state statutory authority.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Specific Ownership Tax revenues are based on historic trends. Considerations for these revenue projections include vehicle sales and annexations (favorable effect).

# Cigarette Tax

1

## RATE

- State-imposed \$0.84 excise tax per pack (27% distribution model)

2

## SOURCES

- Consumers
- Cigarette purchases

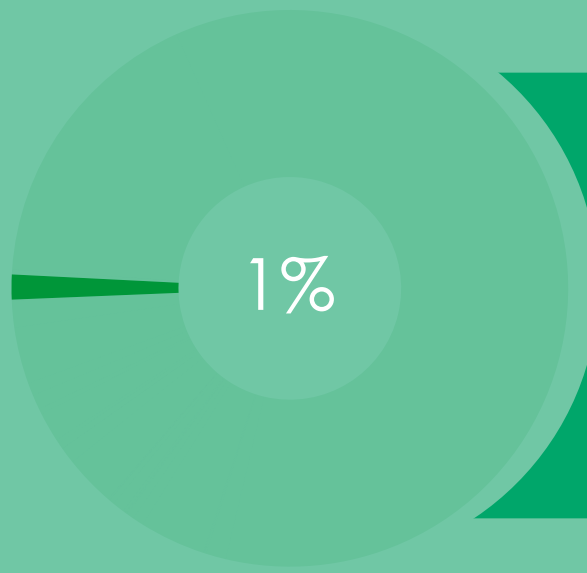
3

## WHO COLLECTS?

- State of Colorado (remitted to the city sixty days after the end of each month)

## INFO

# 2024 Financial Snapshot



## Cigarette Tax

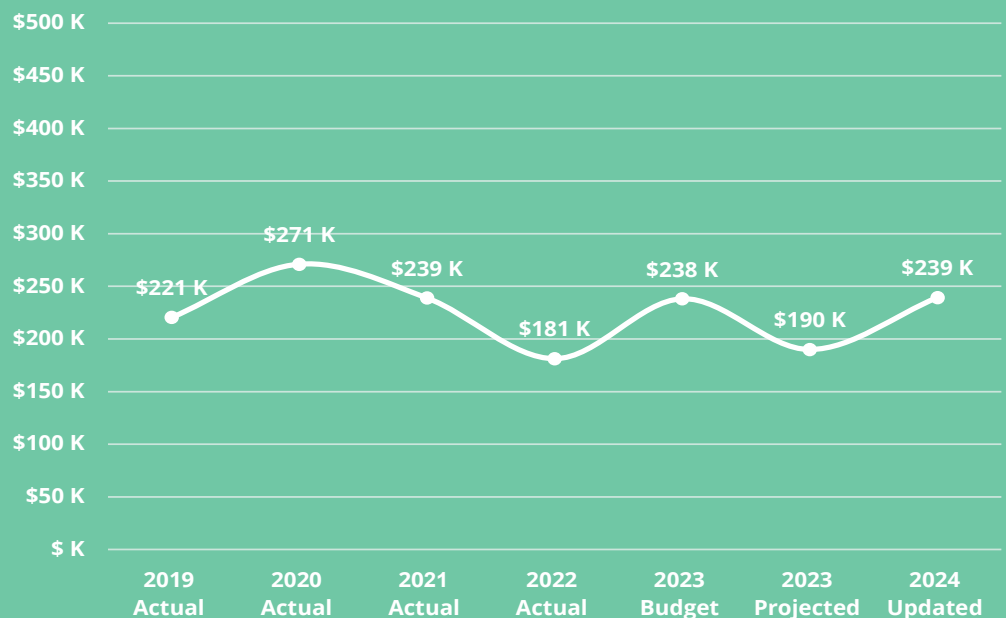
### Revenue

\$0.2M

### General Fund

### Total

\$82.0M



# Additional Details

## Description

The City receives appropriations from the State of Colorado. The State disburses an amount equal to 27% of statewide cigarette tax revenues to local governments in proportion to the amount of cigarette sales revenue collected within the boundaries of the City.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Cigarette tax revenues are projected to remain relatively flat in the out-years as indicators show a plateau in cigarette smoking rates, though emerging trends may have an effect on future projections.

## Franchise Fees

1

### RATE

- 5% Cable TV franchise fee
- 3% Gas & Electric franchise fee

2

### SOURCES

- Vendors (Cable, Gas & Electric)
- Consumers; fees may be passed on to customers

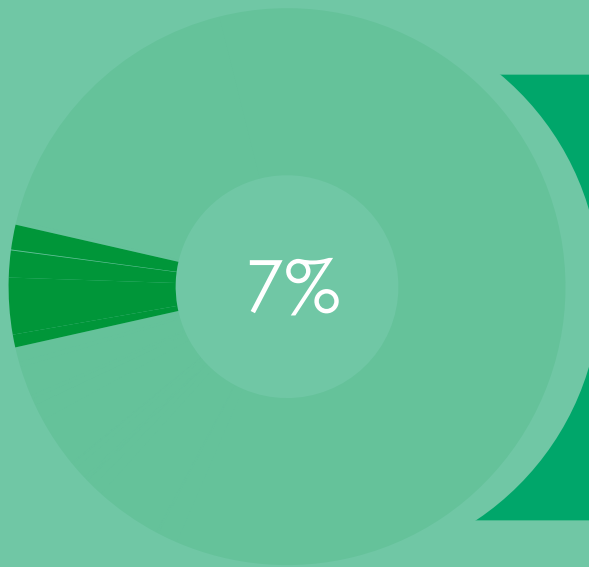
3

### WHO COLLECTS?

- City of Centennial (cable collected quarterly, utilities collected monthly)

## INFO

## 2024 Financial Snapshot



### Franchise Fees

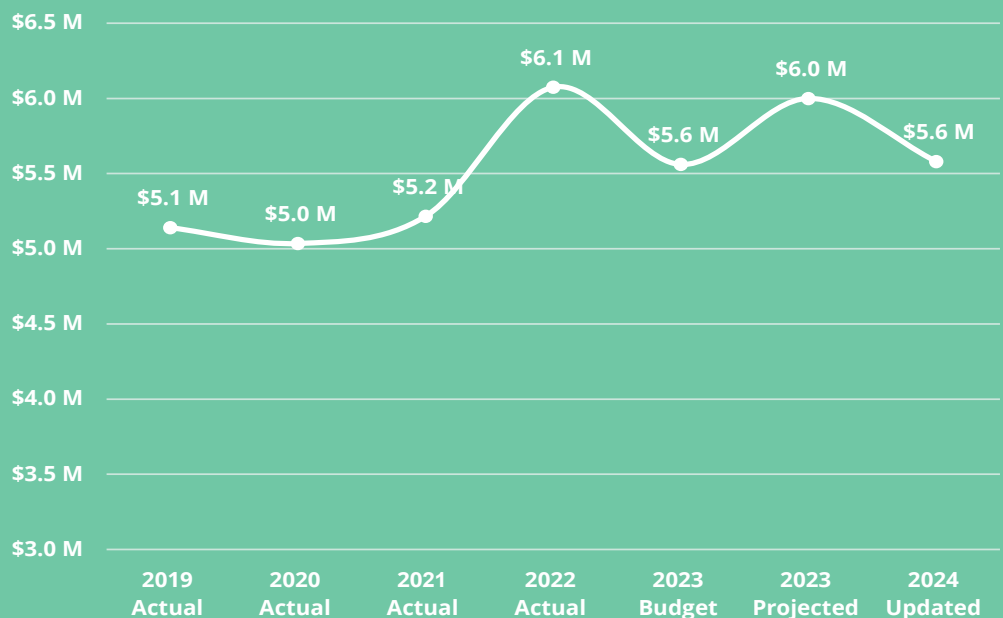
#### Revenue

\$5.6M

#### General Fund

#### Total

\$82.0M



## Additional Details

### Description

The cable television franchise fee is a compensation remitted to the City for the benefits and privileges granted under the Cable Television Franchise Agreements. The fees are in consideration of the permission to use City streets and rights-of-way for the provision of cable services. The Gas & Electric Franchise Fee has a non-exclusive agreement with Xcel Energy and Intermountain Rural Electric Association (IREA) for the right to furnish, sell, and distribute natural gas and/or electricity to residents and businesses within the community.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

- Cable TV Franchise Fee revenues are based on subscription rates and trend data from service providers.
- Gas & Electric Franchise Fee revenues are based on utility usage, prices and trend data from service providers.

# Motor Vehicle Registration

1

## RATE

- Tax rate is based on age and weight of each registered vehicle

2

## SOURCES

- Consumers
- Motor vehicle owners

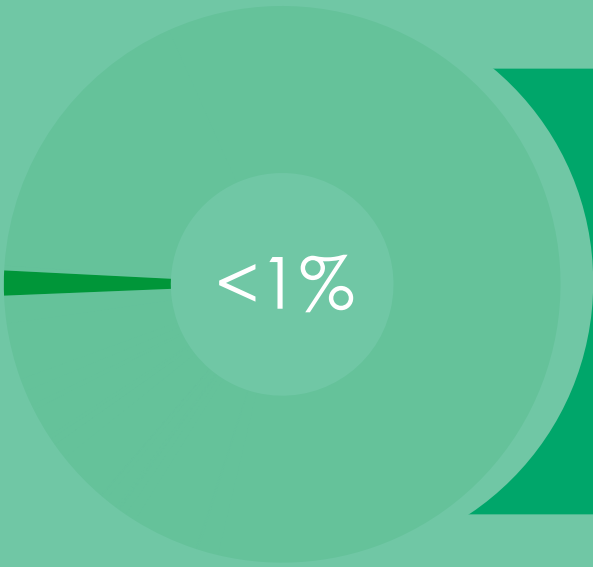
3

## WHO COLLECTS?

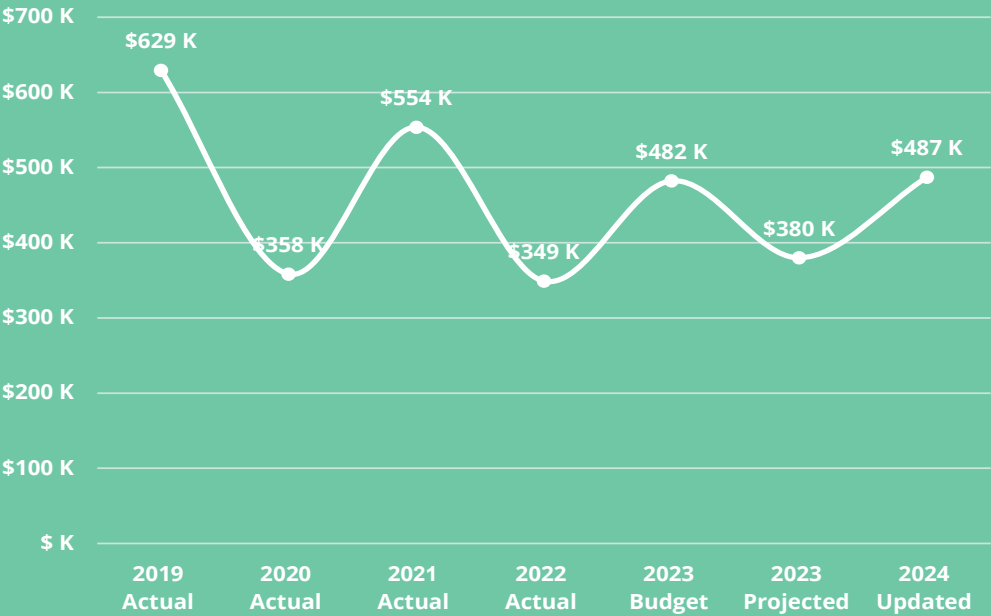
- Arapahoe County (remitted to the city thirty days after the end of each month)

## INFO

# 2024 Financial Snapshot



MV Registration
Revenue
\$0.5M
General Fund
Total
\$82.0M



# Additional Details

## Description

Motor vehicle registration is levied by Arapahoe County on all motor vehicles within the City at the time of registration. Fees are assessed based on the age and weight of each vehicle based on a funding formula.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Motor vehicle registration revenues are based on historic trends as well as the estimated number of new vehicle sales to residents within the City and the average number of vehicles per household.



# Investment Income

1

## RATE

- Variable; dependent upon market conditions

2

## SOURCES

- City investment portfolio

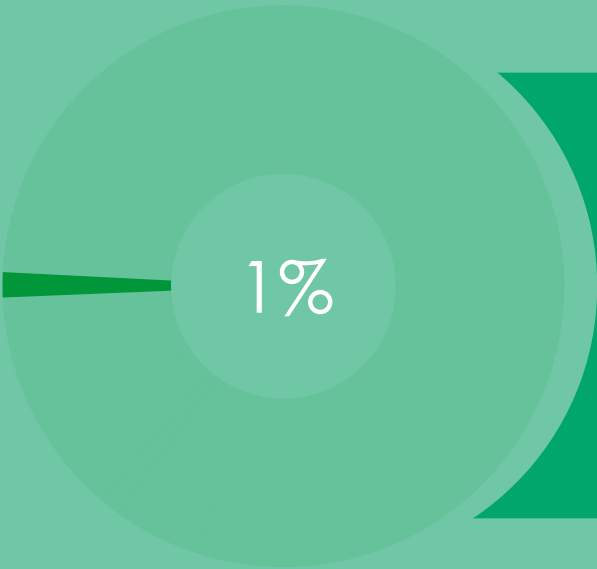
3

## WHO COLLECTS?

- Wells Fargo
- Local government investment pools
- City bank accounts

## INFO

# 2024 Financial Snapshot



Investment

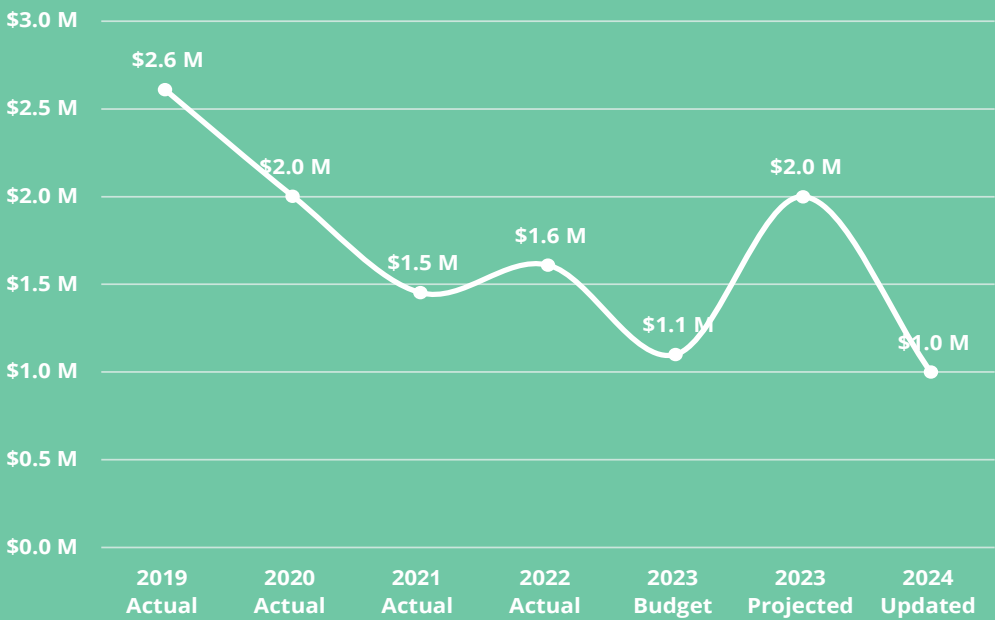
Income

\$1.0M

General Fund

Total

\$82.0M



# Additional Details

## Description

Investment Income is derived from the money received on investments made by the City's diverse investment portfolio within the confines of the City's Investment Policy Statement and is overseen by the City's Investment Committee. The City's portfolio largely consists of US Agencies/Treasuries, Corporate Notes and CDs.

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Investment Income is largely based on economic indicators and investment market trends.

## Fines & Fees

1

### RATE

- City ordinance or resolution
- Passport set by US State Department
- Based on value of the work noted on application or calculated by ICC Building Standards

2

### SOURCES

- Violation of City ordinance
- Passport (upon application for a US passport)
- Property Owners
- Contractors

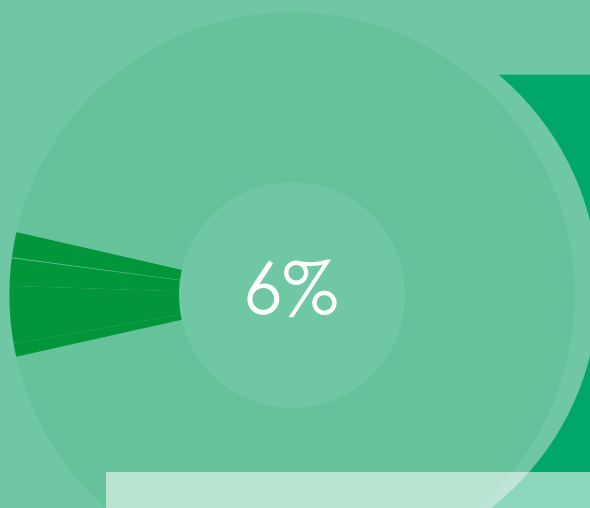
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

## INFO

## 2024 Financial Snapshot



Fines & Fees

Revenue

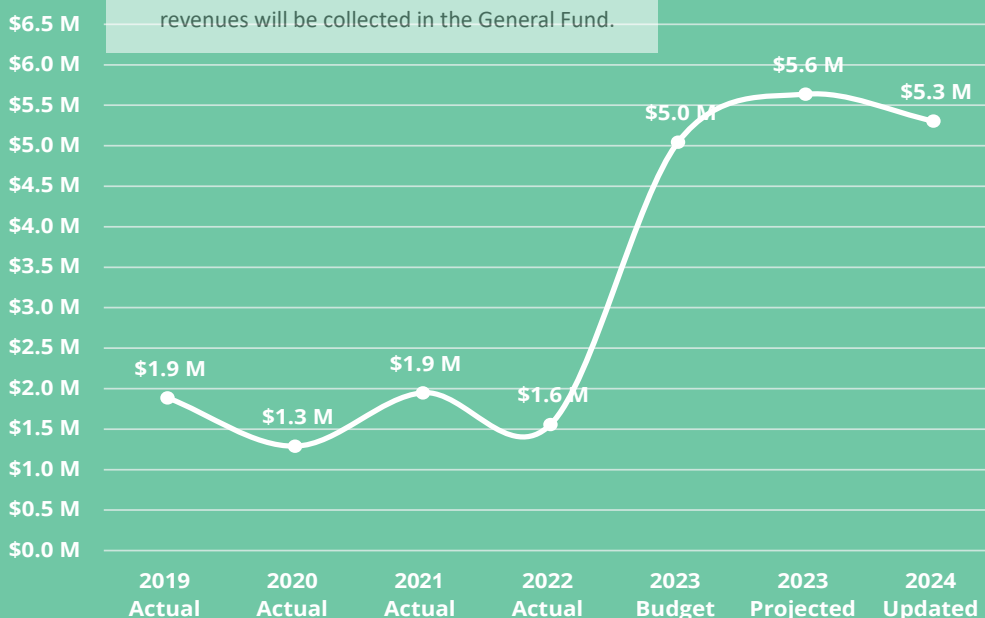
\$5.3M

General Fund

Total

\$82.0M

During 2022, the City brought building services in-house. The result of this change eliminated the need for the City's Land Use Fund. Beginning in Fiscal Year 2023, building-related revenues will be collected in the General Fund.



## Additional Details

### Description

The City collects revenue for various fines and fees that are imposed, including the following:

- Animal Services Fees; fees derived from penalties imposed on citizens for offenses related to animal complaints, non-compliance, dangerous animals, etc.
- Court Fines; fines levied by the City's Municipal Court for scenarios including conviction, failure to comply with court summons, etc.
- Passport Services; fees are collected by the City Clerk's Office upon application and issuance of a U.S. passport.
- Building Permit; fees are associated with the administration of the City's system for permitting residential, commercial and industrial construction for new and existing structures within the City.

# Additional Details

## Description (continued)

- Plan Review; fee charged by the City for the review of building and development plans. Plan review fees are applicable to all land use applications, including, but not limited to:
  - building plans
  - preliminary development plans (PDP)
  - site plans (SP)
  - rezoning applications
  - administration amendments (AA)
  - final plats (FP)
  - annexation plans
  - comprehensive plans
  - correction and exemption plats, special districts
  - requests to rezone an existing site

## Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

## Forecasting Method

Revenues for City fines & fees are based on historical trends and a three-year average. All revenues in excess of TABOR limitations can be used for any governmental purpose. Revenues for building related fees are based on historical trends and information on new commercial construction planned within the City.

## Licenses & Permits

1

### RATE

- City ordinance or resolution
- Business & Sales (\$25 biannually)
- Dependent upon the contractor class & type

2

### SOURCES

- Centennial citizens, dog owners
- Business owners & contractors

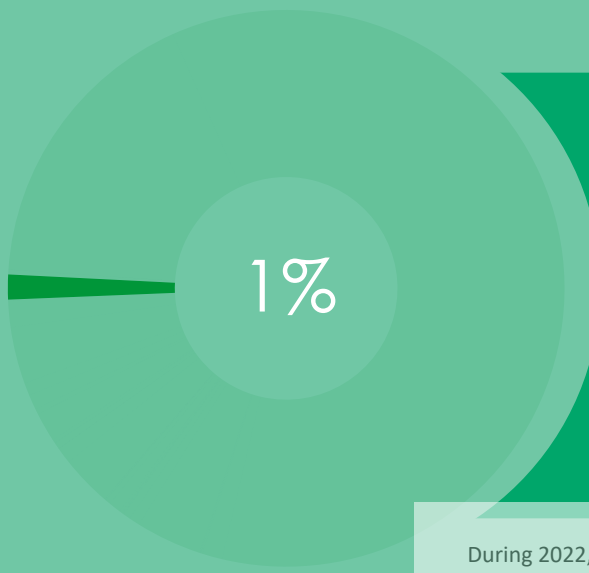
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### WHO COLLECTS?

- City of Centennial (received via daily deposit)

INFO

## 2024 Financial Snapshot



### Licenses & Permits Revenue

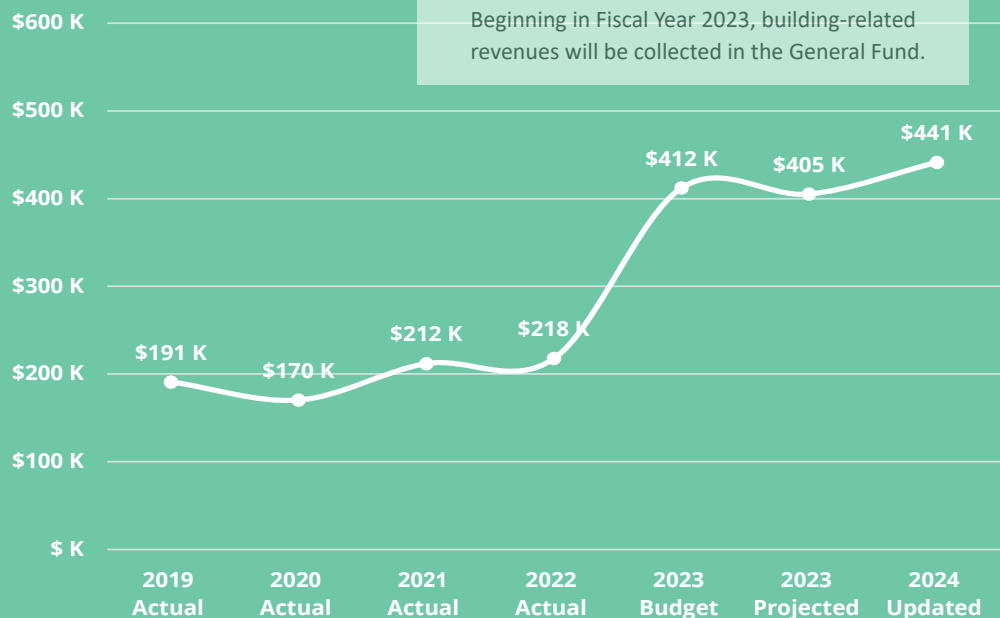
\$0.4M

General Fund

Total

\$82.0M

During 2022, the City brought building services in-house. The result of this change eliminated the need for the City's Land Use Fund. Beginning in Fiscal Year 2023, building-related revenues will be collected in the General Fund.



## Additional Details

### Description

The City collects revenue for various licenses and permits that are issued, including the following:

- Animal Licensing; issued to pet owners upon registration of a dog within the City.
- General Business & Retail Sales License; registration required to operate a business within the City.
- Liquor License; issued to applicable business owners within the City.
- Contractor License; requires that all contractors and subcontractors performing work within the City are licensed. In order to obtain a license all contractors must apply and meet the City's requirements.

### Restrictions

All revenues in excess of TABOR limitations can be used for any governmental purpose.

### Forecasting Method

Revenues for City fines & fees are based on historical trends and a three-year average.



# CONSERVATION TRUST FUND & OPEN SPACE FUND

The Open Space and Conservation Trust funds are used in tandem to fund the maintenance and enhancement of the City's network of parks, open space and trails.





# Lottery Proceeds

1

## RATE

- 40% of state-wide lottery revenue shared with local municipalities

2

## SOURCES

- Consumers
- Colorado lottery players

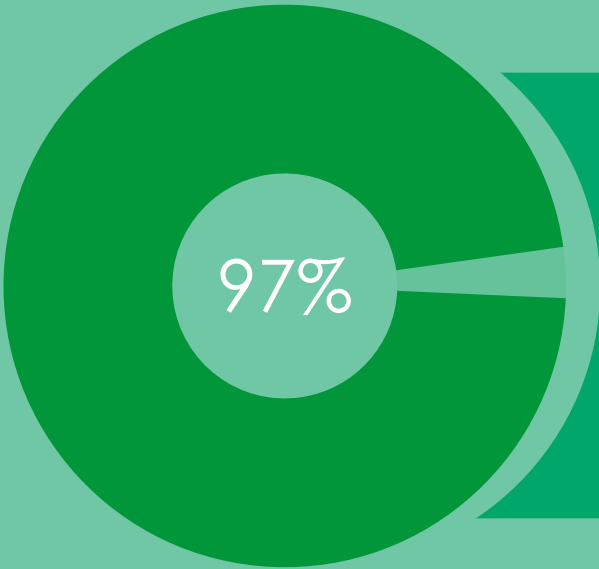
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## WHO COLLECTS?

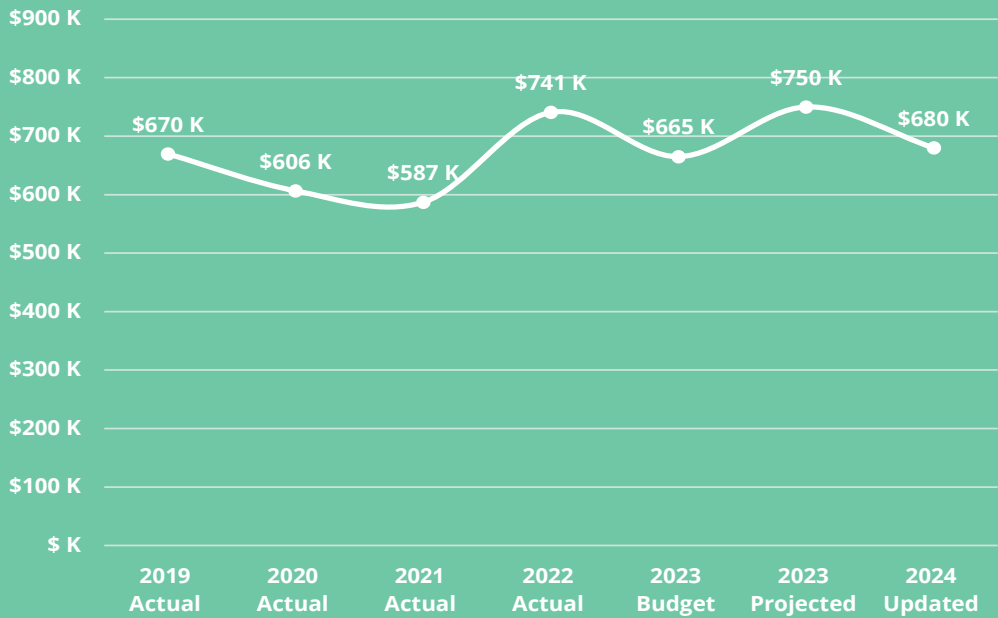
- State of Colorado

## INFO

# 2024 Financial Snapshot



Lottery Proceeds  
Revenue  
\$0.7M  
Conservation  
Trust Fund Total  
\$0.7M



# Additional Details

## Description

The City of Centennial's Conservation Trust Fund receives revenue via state-wide profits from the sale of lottery products distributed to local governments to help fund conservation efforts. Distribution of state-wide lottery profits are based on the population metrics of each municipality.

## Restrictions

Revenue is restricted to the acquisition, development and maintenance of new conservation sites, or for capital improvements and maintenance for recreational purposes at public sites.

## Forecasting Method

Revenues are based on historical trends.

# Open Space Tax

1

## RATE

- 0.25% Sales and Use tax (distribution based on population)

2

## SOURCES

- Consumers
- Contractors
- Property Owners

3

## WHO COLLECTS?

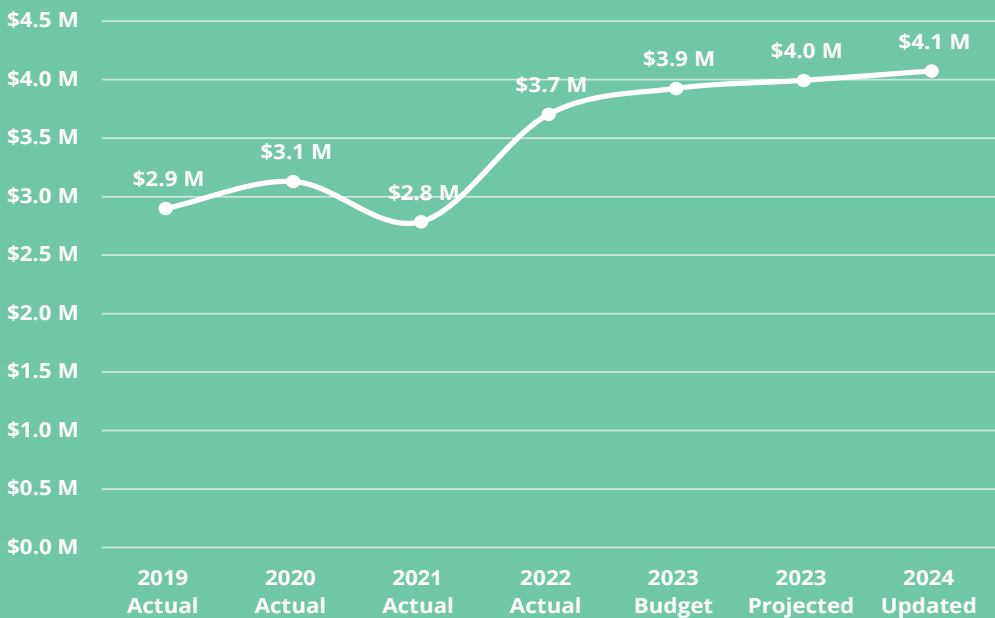
- Arapahoe County (received annually, June/ July)

## INFO

# 2024 Financial Snapshot



Open Space Tax  
Revenue  
\$4.1M  
Open Space  
Fund Total  
\$5.5M



# Additional Details

## Description

A portion of Arapahoe County tax revenues are shared back to participating municipalities within Arapahoe County. Fifty percent of the net proceeds are shared, based on population.

## Restrictions

Revenue is restricted to the acquisition of open spaces or parklands, as well as oversight of improvements to existing parks and trail networks.

## Forecasting Method

Revenues are based on historical trends.



# STREET FUND

The Street Fund is used to fund (without limitation) projects to develop, construct and maintain the City's streets, sidewalks, traffic signals, street lights and curb & gutters.





# Highway User Tax Fund

1

## RATE

- 14% State HUTF distributed to municipalities
- 80% based on the number of motor vehicles registered
- 20% based on road miles

2

## SOURCES

- Fuel excise taxes
- Motor vehicle registration

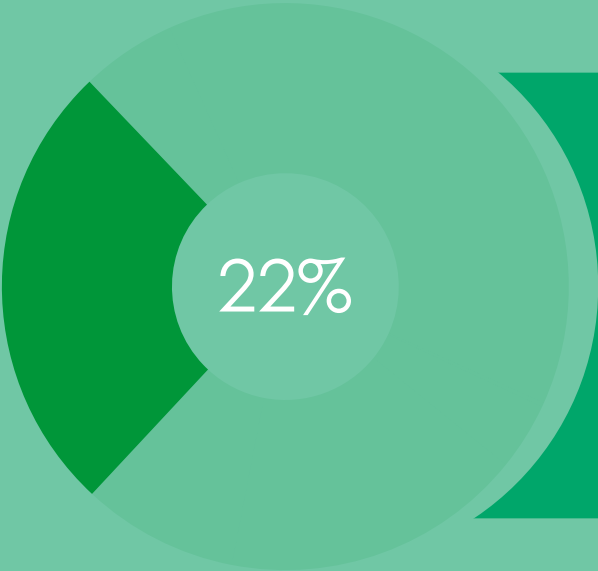
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## WHO COLLECTS?

- State of Colorado (remitted to the city seventeen days after the end of each month)

## INFO

# 2024 Financial Snapshot



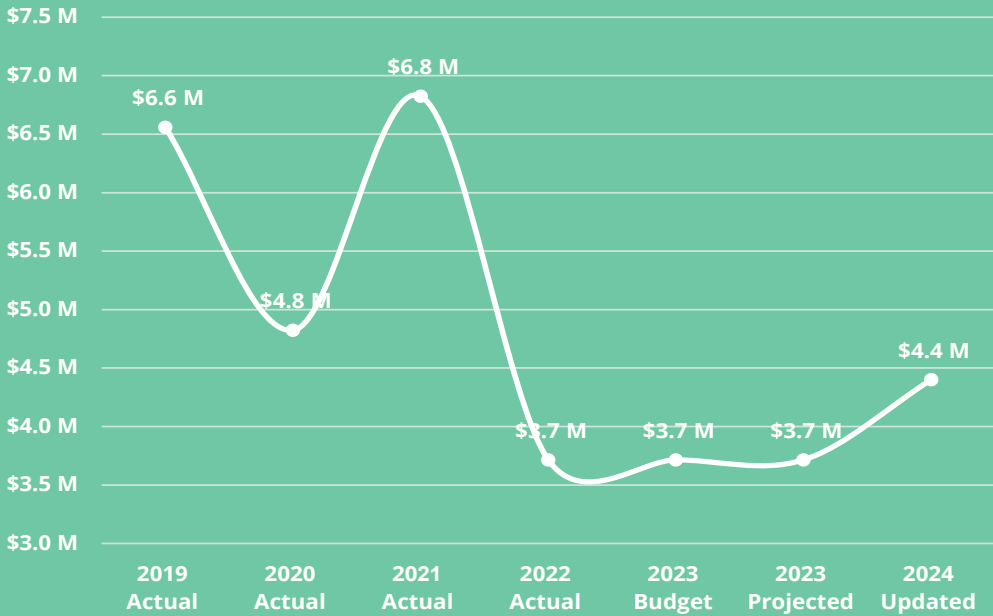
HUTF Revenue

\$4.4M

Street Fund

Total

\$19.6M



# Additional Details

## Description

The highway user tax fund (HUTF) is a State collected, locally shared revenue. HUTF revenues are derived from motor fuel taxes, drivers licenses and motor vehicle registration fees. The tax is distributed monthly among the State and the municipalities based on a formula that takes into account the number of registered vehicles and the miles of road within in each municipality.

## Restrictions

HUTF revenues must be spent on new constructions, safety, reconstruction, improvement, repair and maintenance in order to improve the capacity of roads.

## Forecasting Method

Revenues are based on historical trends and takes into account indicators from the State’s traffic and consumer forecast models.

## Motor Vehicle Use Tax

1

### RATE

- 2.5% of the purchase price of a registered vehicle in the City

2

### SOURCES

- Consumers
- Motor vehicle purchases

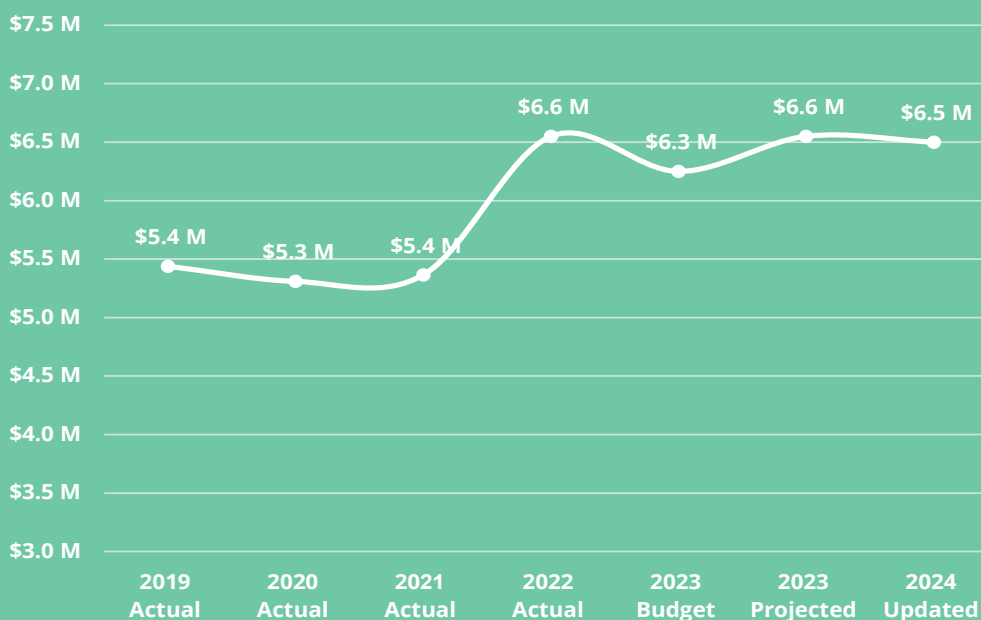
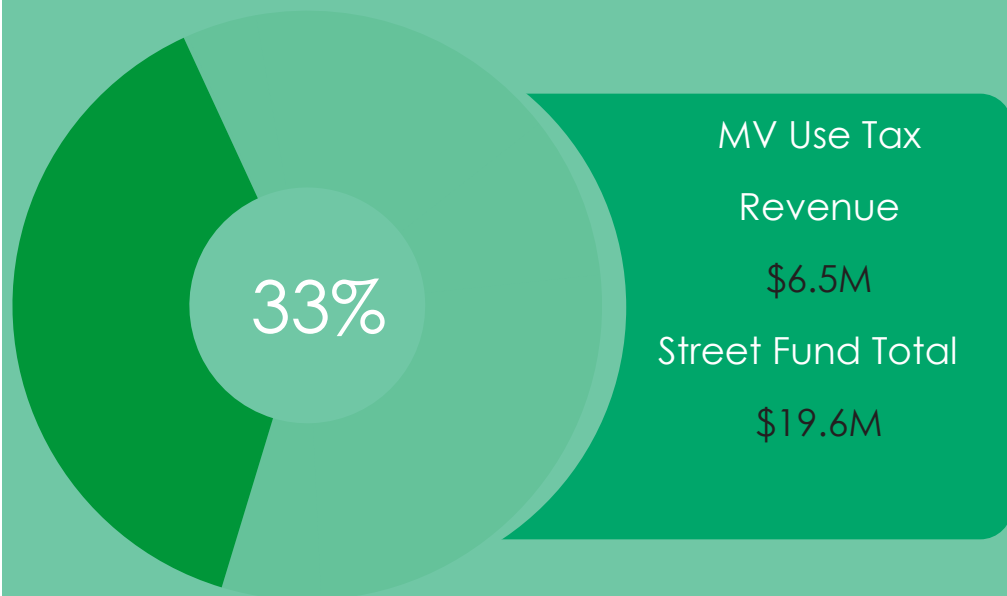
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### WHO COLLECTS?

- Arapahoe County (remitted to the city fifteen days after the end of each month)

## INFO

## 2024 Financial Snapshot



## Additional Details

### Description

Motor vehicle use tax is imposed on all motor vehicles registered within the boundaries of the City upon registration of the vehicle.

### Restrictions

100% of the revenue generated by motor vehicle use tax is to be used solely for the acquisition, construction, operation, maintenance and financing of the City's transportation system improvements.

### Forecasting Method

Revenues are based on historical trends, relevant local economic indicators, industry trends and data from the Colorado Auto Dealer Association.

## Sales Tax

1

### RATE

- 2.5% tax rate on eligible goods & services

2

### SOURCES

- Consumers
- Audits
- Penalties & Interest

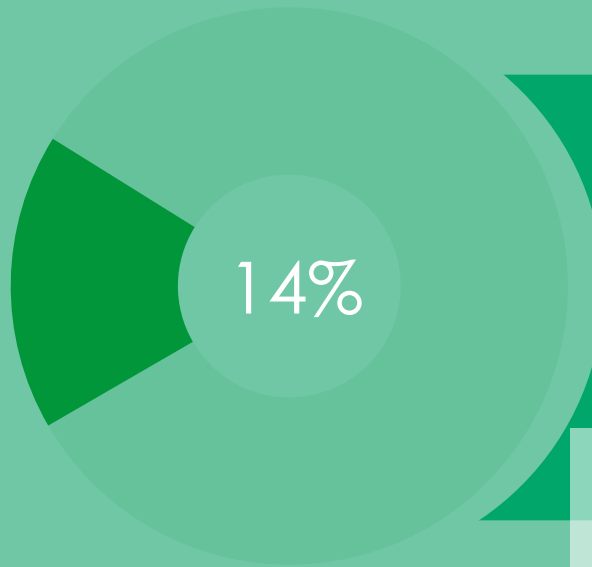
3

### WHO COLLECTS?

- City of Centennial (received via daily deposit)

## INFO

## 2024 Financial Snapshot



Sales Tax

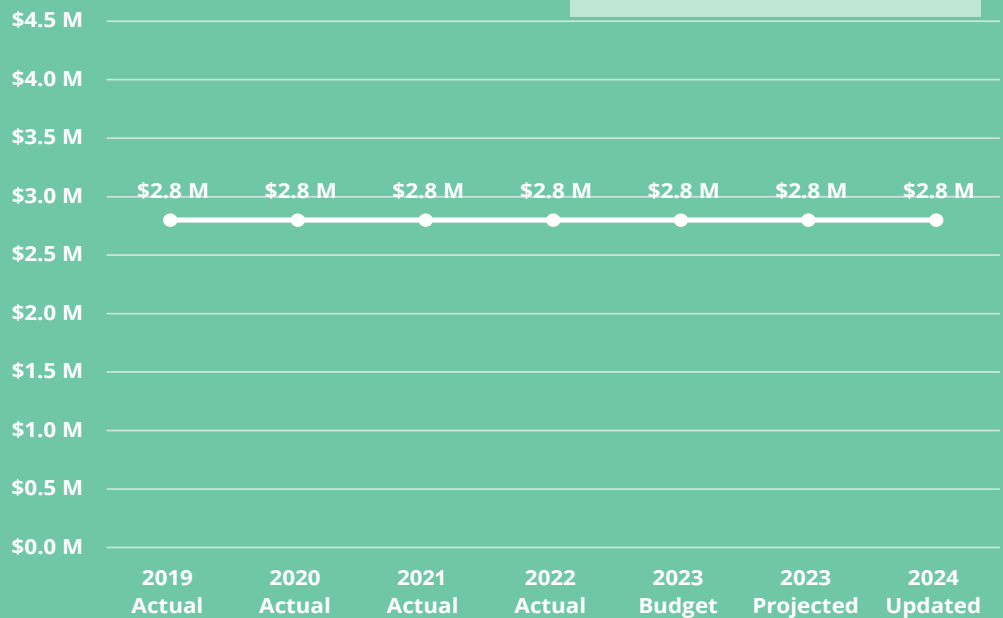
Revenue

\$2.8M

Street Fund Total

\$19.6M

Fiscal year 2019 and prior years includes \$2.8M in the general fund that was reserved for street use. In 2020, these monies were allocated to the Street Fund.



## Additional Details

### Description

Retail sales tax is a consumption tax levied upon the sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

### Restrictions

\$2.8 million collected within the City's Street Fund per voter-approved ballot question 2G decision in 2003.

### Forecasting Method

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.

1

RATE

- % of the City’s assessed valuation to the county’s total assessed valuation

2

SOURCES

- Property owners
- Based on property tax mill levy (Board of County Commissioners)

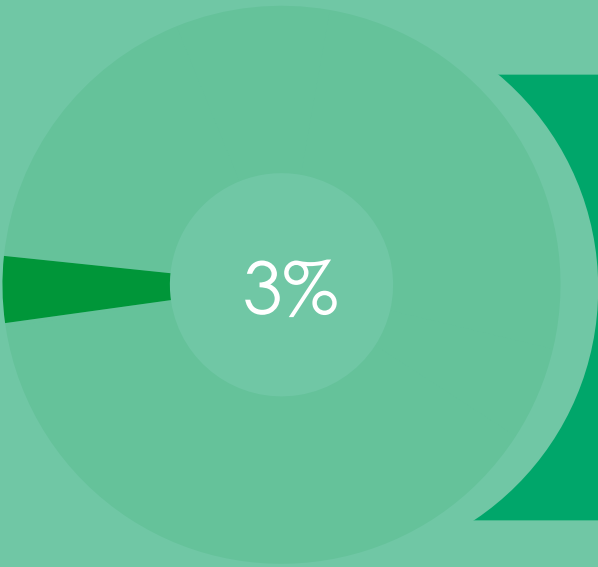
3

WHO COLLECTS?

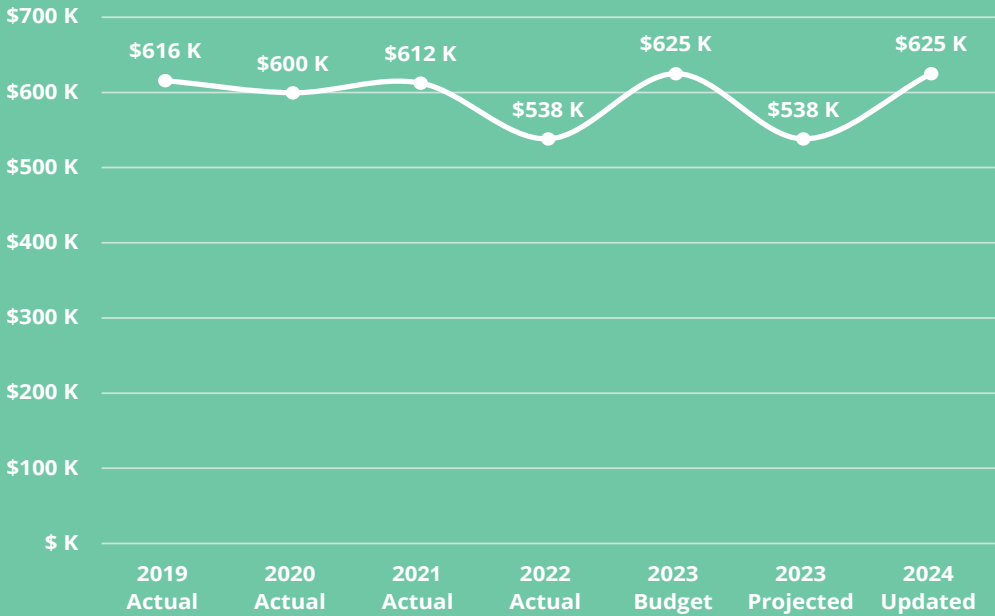
- Arapahoe County (remitted to the city fifteen days after the end of each month)

INFO

2024 Financial Snapshot



Road & Bridge  
Shareback  
Revenue  
\$0.6M  
Street Fund Total  
\$19.6M



Additional Details

Description

The City’s road and bridge shareback revenue is a property tax at a mill levy set by Arapahoe County for road and bridge construction, maintenance and administration. Fifty percent of the revenue received by the county is shared with municipalities within the City.

Restrictions

Revenues collected must be spent on the construction and maintenance of roads and bridges located within the City.

Forecasting Method

Road and bridge distributions are based on the assessed valuations, historical data and local economic indicators.



# Centennial

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City of Centennial  
13133 E. Arapahoe Road  
Centennial, Colorado 80112





# 2024 CENTENNIAL CAPITAL IMPROVEMENT PROGRAM

TEN YEAR CAPITAL IMPROVEMENT PROGRAM



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# Introduction

Centennial is committed to being a good steward of the public's funds through the long-range planning of infrastructure improvements. The repair and improvement of the City's streets, sidewalks, traffic signals, and bridges must keep pace with the changing population and ensure the overall utility, efficiency, and safety of the City's infrastructure.

The Capital Improvement Program (CIP) sets the general schedule for public improvements to be designed and constructed. The program as presented in this document is organized into three timeframes. The first year reflects the adopted budget for Fiscal Year 2024. The first five years represent a schedule and estimate of future capital needs that may be funded with a reasonable level of certainty. The last five years represent the City's long-term goals. As the Program looks further into the future, the chance of unforeseen events influencing the City's budget levels and overall priorities increases, therefore the final five years outlined in this document should serve more as guidelines for the City's decision makers than as a literal schedule for project implementation. The ten year CIP builds from the project priorities established in the 2040 Transportation Master Plan (TMP) (adopted in May 2022).

The CIP draws from four sources of funding to implement projects:

- ▶ Street Fund
- ▶ Capital Improvement Fund
- ▶ Open Space Fund
- ▶ Conservation Trust Fund

The Street Fund is used to accept revenues from restricted City and State sources as well as transfers from the General Fund, grants and/or developer contributions or other revenues to fund the design and construction of the City's transportation and safety infrastructure. The following revenues are assigned to the Street Fund: Sales Tax, Motor Vehicle Use Tax, Highway Users Tax Fund (HUTF), Road and Bridge shareback and pavement degradation fees. The Capital Improvement Fund (CIF) is used to fund the major maintenance of all facilities (such as the Civic Center) that are owned by the City. The Open Space Fund and the Conservation Trust Fund work in tandem to fund the maintenance and enhancement of the City's network of parks, open space, and trails. It should be noted that the Open Space Fund is generated by the Arapahoe County Open Space Tax, which restricts how it may be used; the Fund's availability is contingent on the continuation of the tax as a funding source. The Conservation Trust Fund is funded by the state lottery program and is also restricted in its uses. This document treats these funding sources separately since, in many cases, resources in a given fund cannot be used to fund proposed projects in another.

## Overview

The City of Centennial CIP provides four primary functions for the efficient use of funds.

1. Develop a ten-year plan to meet the needs for development of new infrastructure and replacement of existing infrastructure which are funded through taxes, fees, special revenues and supplementary funding sources. All projects within the first year of the ten-year plan are included in the biennial budget for 2023 and 2024.
2. Provide direction, oversight and quality assurance for the annual implementation of projects in the CIP.
3. Respond to citizen comments and questions regarding current and future capital improvement projects.
4. Prepare applications for grants and intergovernmental agreements to assist in funding capital improvement projects.

Resources to provide the above functions are drawn from both the Public Works and Community Development Departments. The Appendix E of the 2040 TMP includes an all-encompassing list of capital projects eligible for funding under the CIP. It is important to note that this list was generated during the development of the 2040 TMP, independent of budgetary considerations. The projects in Appendix E of the TMP are ranked according to their potential benefits. Projects receiving the highest rankings become the building blocks of the Ten Year Constrained List.

## Ten Year Constrained List

The Ten Year Constrained List is a strategic plan for allocating capital improvement funds over the next ten years. The ten years covered in this list are divided into three time periods: the adopted 2024 budget for capital improvements, medium term scheduling through 2028, and long term guidance and recommendations through 2033. The primary considerations in forming this strategic plan are:

- ▶ The amount of funds allocated for capital projects in a given year as well as across the entire ten-year span covered by the list. The constrained budget accounts for other funding sources on some projects from grants and other sources such as metro districts.
- ▶ The impact of the project on public safety and its ability to enhance the lives of the citizens of Centennial.
- ▶ The impacts of the project to the economic health and long-term viability of the City.
- ▶ The availability of supplemental funding through grants, intergovernmental cooperation, etc.

Ultimately, this ten year constrained list provides guidance for future planning.

## Goals

### Comprehensive Plan



In November 2018, the City approved Centennial NEXT, the City-wide Comprehensive Plan. The Plan promotes quality of life, a sense of community, economic vitality, supporting infrastructure, and responsible government that will leave a legacy for future generations. The Centennial NEXT Goals and Strategies provide direction to turn the Plan Vision into reality and are found within the Plan's four themes:

- ▶ Our NEXT Places
- ▶ Our NEXT Economy
- ▶ Our NEXT Innovation
- ▶ Our NEXT Community

### Transportation Master Plan



The City of Centennial adopted the 2040 Transportation Master Plan (TMP) in May 2022. The TMP is based on a set of seven goals that support the transportation needs, community values and the City's vision. The City's transportation-focused goals are as follows:

- ▶ **Safety:** Transportation-related fatalities and injuries are rare, and people feel safe walking, bicycling, driving, riding public transportation, or using a mobility device.
- ▶ **Flexible Mobility:** People of all ages, abilities, and social identities have convenient and affordable mobility options and freedom of choice to use the travel mode that best meets their needs.
- ▶ **Innovation:** Transportation infrastructure and policies prepare for mobility technologies that enhance the user experience and reduce transportation-related emissions and environmental impacts.
- ▶ **Fiscal Responsibility:** Transportation infrastructure is designed and maintained to optimize public benefit, and investments leverage funding opportunities and demonstrate good stewardship of public funds.
- ▶ **Efficiency and Reliability:** The transportation network is optimized to minimize congestion and offer reliable travel times for people traveling in and through Centennial.
- ▶ **Regionalism and Partnerships:** Centennial is a leader in working with neighboring communities and regional partners to build cohesive regional networks for all modes of transportation.
- ▶ **Economic and Community Vitality:** The City's streetscapes and transportation system support economic vitality, connect neighborhoods, and promote a vibrant community identity.

The City has established both the biennial CIP budget and this ten year CIP to achieve goals established in both Centennial NEXT and the TMP.

## Funding Strategy

The 2040 TMP establishes a funding strategy to optimize the use of available revenues and respond to the community's desire for a balanced approach to transportation investments. The TMP funding strategy recommends:

### Safety & Mobility Infrastructure

- ▶ Continuing to take care of the existing system by focusing on operations, maintenance and road and bridge rehabilitation
- ▶ Placing emphasis on addressing congestion and safety at intersection bottlenecks and leveraging technology to improve the efficiency of major corridors
- ▶ Increasing funding levels (compared to historic levels) for sidewalks and other bicycle and pedestrian projects to encourage active transportation modes
- ▶ Continuing to support roadside improvements and embracing opportunities to further Centennial's branding through entry monumentation and wayfinding

### Funding & Partnership Opportunities

- ▶ Funding studies in partnership with regional and local entities to explore enhanced transit service
- ▶ Dedicating funds to partner on advanced mobility and electrification projects such as mobility hubs, microtransit, connected and automated vehicles, and EV charging stations
- ▶ Pursuing additional revenue sources through federal, state, and other grant opportunities
- ▶ Support community growth through public-private partnerships

## Annual Refinement and Budgeting Process

The purpose of this document is to assist the City with short term and mid-term planning for implementation of needed infrastructure improvements. It is a dynamic document that may be updated every year as priorities, needs, and available funding change. To be most useful to the City, the CIP allows for some flexibility to respond to changing conditions and opportunities. During the budgeting process for each upcoming year, the CIP will be used as the primary source for identifying top priority projects. The CIP project lists may be refined based on new or updated information related to:

- ▶ Critical issues that need immediate attention (particularly in the areas of safety, the environment, or the economy)
- ▶ Level of supplemental funding available
- ▶ Opportunities for quick implementation (e.g., combining a bike project with an ongoing maintenance project, or leveraging partnership opportunities)
- ▶ Project cost, feasibility and ease of implementation





# CIP Development Process




## Prioritization Methodology

### Project Evaluation

With limited funding available, the process of prioritizing projects must be comprehensive and strive to identify those projects that will most effectively move the City's transportation system toward achieving the transportation goals. The project prioritization process was developed as part of the 2040 TMP and is structured to identify those projects that will provide the greatest contribution toward meeting the seven transportation goals. The seven transportation goals were used as the basis for a data-driven project evaluation for Multimodal Roadway, Sidewalk, and Other Bicycle & Pedestrian projects. **Table 1** provides an overview of the metrics used for each criterion. Scores for each goal area/criterion are on a 0–1 scale, with 0 being the least favorable and 1 being the most favorable.

**TABLE 1: PROJECT EVALUATION CRITERIA**

Goal Area		Evaluation Criteria	
		Multimodal Roadway Projects	Sidewalk, Other Bicycle & Pedestrian Projects
	<b>Safety</b>	<ul style="list-style-type: none"> <li>• Will the project provide proactive safety improvements?</li> <li>• Will it reduce injury and fatal crashes?</li> <li>• Will users feel more comfortable?</li> </ul>	<ul style="list-style-type: none"> <li>• Will the project provide safety improvements?</li> <li>• Will it reduce bicycle and/or pedestrian crashes?</li> <li>• Will users feel more comfortable?</li> </ul>
	<b>Flexible Mobility</b>	<ul style="list-style-type: none"> <li>• Will the project improve or add new mode choices and opportunities?</li> <li>• Will it help address the needs of underserved and overburdened communities within the project area?</li> </ul>	<ul style="list-style-type: none"> <li>• Will the project enhance bicycle and/or pedestrian access to a school, park or open space, or transit stop/station?</li> <li>• Will it help address the needs of underserved and overburdened communities within the project area?</li> </ul>
	<b>Innovation</b>	<ul style="list-style-type: none"> <li>• Does the project include advanced mobility elements and/or will the project reduce transportation-related emissions?</li> </ul>	
	<b>Efficiency and Reliability</b>	<ul style="list-style-type: none"> <li>• Is the project located on a road that is currently congested or expected to experience congestion in the future?</li> <li>• Will the project optimize corridor operations and reduce congestion (e.g., through capacity expansion and/or fiber communications)?</li> </ul>	<ul style="list-style-type: none"> <li>• Is the project located along or close to an area with high volumes of short trips (indicating a high potential for mode shift)?</li> </ul>

Goal Area		Evaluation Criteria	
		Multimodal Roadway Projects	Sidewalk, Other Bicycle & Pedestrian Projects
	<b>Regionalism and Partnerships</b>	<ul style="list-style-type: none"> <li>• Does the project include potential funding partners?</li> <li>• Are there opportunities to leverage partnerships to expand the scope and complete larger, more robust projects?</li> </ul>	
	<b>Economic and Community Vitality</b>	<ul style="list-style-type: none"> <li>• Does the project improve Centennial's image or invigorate vitality and positive growth and development?</li> <li>• Is the project located along one of the City's five designated retail corridors or within a Spotlight area from Centennial Next?</li> <li>• How many residents and employees will directly benefit from the project?</li> </ul>	<ul style="list-style-type: none"> <li>• Will the project allow a resident to walk to an ice cream shop (is the project within a 10-minute walk of neighborhood commercial)?</li> <li>• Is the project located along one of the City's five designated retail corridors or in a Spotlight area?</li> <li>• How many residents and employees will directly benefit from the project?</li> </ul>
	<b>Fiscal Responsibility</b>	<ul style="list-style-type: none"> <li>• How does the cost of the project compare to the benefits?</li> </ul>	

The relative importance of the seven goals varies; therefore, weights are assigned to each goal category and corresponding evaluation criteria, as shown in **Table 2**. The project score (0–1) for each goal is multiplied by the corresponding weight (as developed in the 2040 TMP), resulting in a total project score ranging from 0 to 100.

**TABLE 2: WEIGHTS BY GOAL AREA/EVALUATION CRITERION**

Goal Area	Weight
Safety	24%
Efficiency and Reliability (Congestion Reduction)	16%
Economic and Community Vitality	15%
Flexible Mobility (Freedom of Choice)	14%
Fiscal Responsibility	12%
Innovation	11%
Regionalism and Partnerships	8%
<b>Total</b>	<b>100%</b>

## Funding Sources

Project revenues for design and construction could potentially come from one or more of the following sources:

- ▶ City of Centennial General Fund and Street Fund
- ▶ General obligation bonds
- ▶ Additional sales tax revenues or a sales tax increase
- ▶ Regional Transportation Authority (RTA)
- ▶ Regional Transportation Improvement Funding (RTIF)
- ▶ Transportation Utility Funding
- ▶ Transportation Improvement Program (TIP) through DRCOG
- ▶ Partnership with other agencies or communities

## Street Fund

### Ten Year Constrained Project List

The Capital Projects are divided into the following categories:

- ▶ Roadway Projects
- ▶ Arterial Sidewalk Projects
- ▶ Neighborhood Sidewalk Projects
- ▶ Other Bike/Ped Projects
- ▶ Traffic Program
- ▶ Studies
- ▶ Citywide Projects

Estimated annual funding has been allocated to the high priority projects in each category, and the resulting ten year fiscally constrained projects are listed in **Table 3** through **Table 10** and depicted on **Figure 1**. The tables include the total project cost (in 2024 dollars), the anticipated year of expenditure (YOE) (the year the project is expected to be built), the YOE cost (the project cost for the year of construction, accounting for a 4.3% annual construction cost inflation rate), and the annual funding allocation. A full listing of capital projects eligible for CIP funding is provided in Appendix E of the 2040 TMP.

### Table 3. Roadway Projects

ID	Location	Description	Cost (2024\$)	Year of Expenditure		Funding Allocation										Total Funding
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
113	County Line Road from University Boulevard to Broadway	Widen to 4 lanes and signalize County Line Road and Clarkson	\$20,000,000	2024	\$20,000,000	\$3,000,000										\$3,000,000
170	Broncos Parkway at Tagawa Lane	Access improvements	\$680,000	2024	\$680,000	\$680,000										\$680,000
532	Colorado Boulevard from Dry Creek Road to Arapahoe Road	Early action street reconfiguration to three-lane section with bicycle and pedestrian accommodation behind the curb	\$8,850,000	2026	\$9,811,000	\$300,000		\$1,100,000								\$1,400,000
143	Havana Street at Easter Avenue	Reconstruct - Continuous Flow Intersection and bike/ped improvements	\$16,100,000	2026	\$17,594,000	\$1,250,000		\$4,904,000								\$6,154,000
3	Smoky Hill Road from Buckley Road to Liverpool St	Corridor improvements including intersection improvements, multimodal and safety enhancements	TBD	TBD	TBD	\$500,000	\$5,712,110	\$3,591,090	\$5,597,648	\$4,599,152						\$20,000,000
475	Peoria Street at Caley Avenue	Intersection improvements such as roundabout to improve safety	\$1,700,000	2028	\$2,000,000					\$1,010,033	\$989,967					\$2,000,000
514	Easter Street at Peoria Street	Intersection improvements to facilitate east-west travel pattern	\$8,500,000	2029	\$10,100,000					\$1,000,000						\$1,000,000
412	Holly Street at Arapahoe Road	New southbound to westbound right turn lane	\$550,000	2029	\$700,000					\$700,000						\$700,000
406	Colorado Boulevard from Links Parkway to Dry Creek Road	Widen roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$5,200,000	2030	\$6,700,000					\$2,930,012	\$3,769,988					\$6,700,000
405	Colorado Boulevard from Mineral Avenue to Links Parkway	Widen roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$4,500,000	2031	\$6,000,000						\$1,860,145	\$3,005,320	\$1,134,535			\$6,000,000
407	Colorado Boulevard from County Line Road to Mineral and Arapahoe Road to Orchard Road	Restriping and buffered bike lane installation	\$890,000	2032	\$1,300,000								\$1,300,000			\$1,300,000
483	Peakview Avenue from Revere to Potomac	Restriping to accommodate bike lanes, parking and event curbside management; intersection improvements at Vaghn and Uvalda such as roundabouts to improve safety	\$1,700,000	2033	\$2,400,000								\$579,890	\$1,820,110		\$2,400,000
204	Dry Creek Road at Chester Street	Future intersection capacity improvements	\$1,700,000	2034	\$2,400,000										\$1,202,985	\$1,202,985
<b>Roadway Projects Total</b>						\$5,730,000	\$5,712,110	\$9,595,090	\$5,597,648	\$5,609,185	\$5,619,979	\$5,630,133	\$3,005,320	\$3,014,425	\$3,023,095	\$52,536,985



Table 4. Arterial Sidewalk Projects

ID	Location	Description	Cost (2024\$)	Year of Expenditure		Funding Allocation										Total Funding	
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
506 329, 333, 343, 345	Holly Street from Arapahoe Road north to existing HAWK	Add missing sidewalk	\$335,000	2024	\$335,000	\$300,000											\$300,000
	2025			\$970,000		\$450,000										\$1,420,000	
	Easter Avenue from Havana St to Lima St	Sidewalk infill project Add missing sidewalk sections on north and south sides	2026	\$53,000	\$30,166	\$27,834									\$58,000		
			2027														
174	Holly Street from Weaver Avenue to existing HAWK (north of Arapahoe Road)	Add 6' sidewalk to east side	\$125,000	2026	\$136,000			\$136,000									\$136,000
331	Havana Street from Geddes to Briarwood	Add sidewalk on east side	\$600,000	2027	\$700,000			\$292,703	\$407,297								\$700,000
49	Parker Road from Orchard Rd to Valley Hi Dr (within Centennial boundaries)	Add or widen sidewalks on both sides	\$3,500,000	2040	\$6,800,000												
Arterial Sidewalk Projects TOTAL						\$1,270,000	\$480,166	\$456,537	\$440,802	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318	\$308,202	\$2,284,585	
																	\$4,898,585

Table 5. Neighborhood Sidewalk Projects

ID	Location	Description	Year of Expenditure		Funding Allocation										Total Funding	
			Cost (2024\$)	YOE	YOE Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total Funding
158	Alton Way from Yosemite St/Briarwood to Easter Pl	Add missing sidewalk	\$850,000	2024	\$850,000	\$350,000										\$350,000
443	Alton Way from Alton Ct to Yosemite St/Xanthia St	Add missing sidewalk on north side	\$83,000	2024	\$83,000	\$83,000										\$83,000
444	Alton Ct from Alton Way to Dry Creek Rd	Add missing sidewalk on west side	\$125,000	2024	\$300,000	\$300,000										\$300,000
439	Otero Avenue from Newport Way to St. Thomas More Church	Add missing sidewalk on south side	\$65,000	2024	\$65,000	\$65,000										\$65,000
65	Niagara St from Newport Way to Newport Ct	New sidewalk on N. side of S. Niagra St. and connection to Phillips Ave walking path	\$66,000	2024	\$66,000	\$66,000										\$66,000
448	Easter Avenue west of Havana St	Add missing sidewalk on south side	\$27,000	2024	\$27,000	\$27,000										\$27,000
455	Briarwood Avenue from Peoria St to Blackhawk St	Add missing sidewalk sections on east and west sides	\$600,000	2026	\$660,000		\$455,166	\$204,834								\$660,000
461	Telluride Street from Powers Dr to Smoky Hill Rd	Add missing sidewalk sections on east and west sides	\$280,000	2027	\$320,000			\$251,703	\$68,297							\$320,000
450	Costilla Avenue from Fulton St to the east	Add missing sidewalk on south side	\$39,000	2027	\$44,000			\$44,000								\$44,000
431	Easter Avenue from Elizabeth St to Columbine Way	Add missing sidewalk on south side	\$230,000	2027	\$260,000				\$260,000							\$260,000
440	Mineral Avenue from Monaco St to Quebec St	Add missing sidewalk on north side	\$330,000	2028	\$390,000				\$68,505	\$321,495						\$390,000
428	Otero Circle/Phillips Circle from University Blvd to the west	Add missing sidewalk along outside of Otero Circle/Phillips Circle	\$670,000	2030	\$860,000					\$120,483	\$443,079	\$296,438				\$860,000
447	Easter Avenue from Clinton St to Easter Ln	Add missing sidewalk on north side	\$100,000	2030	\$130,000							\$130,000				\$130,000
451	Briarwood Avenue from Havana St to Lima St	Add missing sidewalk sections on south side	\$140,000	2031	\$190,000							\$17,676	\$172,324			\$190,000
40	Caley Avenue east of Quebec Street	Add detached 8' sidewalk on south side	\$85,000	2031	\$113,000								\$113,000			\$113,000
430	Creek Rd to north of Detroit St	Add missing sidewalk on west side	\$320,000	2033	\$440,000								\$21,065	\$307,318	\$111,617	\$440,000
456	Revere Pkwy from Easter Ave to Arapahoe Rd	Add missing sidewalk	\$265,000	2034	\$390,000										\$196,585	\$196,585
<b>Neighborhood Sidewalk Projects TOTAL</b>						<b>\$891,000</b>	<b>\$455,166</b>	<b>\$456,537</b>	<b>\$440,802</b>	<b>\$441,978</b>	<b>\$443,079</b>	<b>\$444,114</b>	<b>\$306,389</b>	<b>\$307,318</b>	<b>\$308,202</b>	<b>\$4,494,585</b>

Table 6. Other Bicycle/Pedestrian Projects

ID	Location	Description	Cost (2024\$)	Year of Expenditure		Funding Allocation										Total Funding
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
470	Holly Street at Easter Avenue	DRCOG SAFER Construction (HAWK)	\$775,000	2024	\$775,000	\$275,000										\$275,000
472	Arapahoe Road at Little Dry Creek Trail	At-grade crossing improvement such as HAWK to replace closed underpass	\$440,000	2026	\$440,000		\$100,000	\$380,000								\$480,000
359	Lone Tree Creek Trail at Arapahoe Road	Phase III Trail Construction - underpass	\$4,600,000	2025	\$4,811,711		\$431,000									\$431,000
353	High Line Canal Trail at Broadway (south of Arapahoe Road)	DRCOG Call 2 Underpass	\$14,000,000	2027	\$16,000,000	\$121,000			\$1,200,000							\$1,321,000
356	Dry Creek Road west of I-25 (Chester St)	Pedestrian Overpass	\$6,800,000	2028	\$8,100,000				\$166,261	\$33,739						\$200,000
354	Dry Creek Road east of I-25 (S Clinton St)	Pedestrian Overpass	\$6,800,000	2029	\$8,400,000					\$133,141	\$66,859					\$200,000
285	Havana Street from Peakview Ave to just North of E Geddes Ave	Sidewalk	\$6,000,000	2040	\$11,900,000						\$100,600	\$168,004	\$161,305	\$161,794	\$162,259	\$753,962
<b>Other Bicycle/Pedestrian Projects TOTAL</b>						<b>\$396,000</b>	<b>\$531,000</b>	<b>\$380,000</b>	<b>\$1,366,261</b>	<b>\$166,880</b>	<b>\$167,459</b>	<b>\$168,004</b>	<b>\$161,305</b>	<b>\$161,794</b>	<b>\$162,259</b>	<b>\$3,660,962</b>

## Table 7. Traffic Program

ID	Location	Description	Cost (2024\$)	Year of Expenditure		Funding Allocation										Total Funding	
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
N/A	Citywide	Traffic Program (Signal Replacements)		Ongoing													
173	Arapahoe Road at Clarkson Street	DRCOG SAFER Construction (Signal)	\$750,000	2024	\$900,000	\$350,000											\$350,000
	Dry Creek Rd & Inverness Blvd	Modular to mast conversion	\$650,000	2024	\$650,000	\$650,000											\$650,000
	Dry Creek Rd & Inverness Dr E	Modular to mast conversion	\$650,000	2024	\$650,000	\$650,000											\$650,000
	Buckley Rd & Crestline Ave	New Signal	\$800,000	2024	\$800,000	\$800,000											\$800,000
	Dry Creek Rd & Holly St	Span to mast conversion	\$1,347,481	2024	\$1,347,481	\$1,347,481											\$1,347,481
	Colorado Blvd & Euclid Ave	Modifications tbd	\$400,000	2024	\$400,000	\$400,000											\$400,000
	Arapahoe Rd & Franklin St	Span to mast conversion	\$891,667	2025	\$891,667	\$800,000											\$891,667
	Dry Creek Rd & Franklin St	Span to mast conversion	\$850,000	2025	\$891,667	\$800,000											\$891,667
	Dry Creek Rd & Clarkson St	Span to mast conversion	\$850,000	2025	\$891,667	\$800,000											\$891,667
	Himalaya St & Chenango Dr	Span to mast conversion	\$2,410,000	2025	\$2,518,793	\$170,453	\$2,348,340										\$2,518,793
	Dry Creek Rd & Willow Way (NDST)	Rebuild (Structural Failure)	\$850,000	2025	\$890,000	\$800,000											\$890,000
	NDST TBD #2	Rebuild (Structural Failure)	\$850,000	2025	\$890,000	\$800,000											\$890,000
	NDST TBD #3	Rebuild (Structural Failure)	\$850,000	2025	\$890,000	\$800,000											\$890,000
	Quebec St & Caley Ave	Modular to mast conversion	\$910,000	2026	\$992,500	\$92,500	\$900,000										\$992,500
	Quebec St & Peakview Ave	Modular to mast conversion	\$910,000	2026	\$992,500	\$92,500	\$900,000										\$992,500
	Broncos Plwy & Fairplay St	New Signal	\$920,000	2026	\$1,000,000	\$100,000	\$900,000										\$1,000,000
	Broncos Plwy & Blackhawk St	New Signal	\$920,000	2026	\$1,000,000	\$100,000	\$900,000										\$1,000,000
	TBD	Continuing program with approximately 3 signal designs and 3 signal constructions per year at locations TBD		Ongoing			\$290,000	\$3,030,000	\$3,160,000	\$3,300,000	\$3,440,000	\$3,590,000	\$3,740,000	\$3,900,000			\$24,450,000
N/A	Citywide	Traffic Program (Other)		Ongoing		\$1,100,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000			\$10,100,000
N/A	Citywide	ITS Project		Ongoing		\$1,005,000	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000			\$3,300,000
N/A	Citywide	DRCOG RT0&T Grant (\$25 Connection)	\$1,000,000	2024	\$1,000,000	\$50,000											\$50,000
<b>Traffic Program TOTAL</b>					<b>\$7,067,935</b>	<b>\$8,788,340</b>	<b>\$5,145,000</b>	<b>\$4,285,000</b>	<b>\$4,415,000</b>	<b>\$4,555,000</b>	<b>\$4,695,000</b>	<b>\$4,845,000</b>	<b>\$4,995,000</b>	<b>\$5,155,000</b>		<b>\$53,946,275</b>	

## Table 8. Studies

ID	Location	Description	Cost (2024\$)	Year of Expenditure		Funding Allocation										Total Funding	
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
N/A	Various	Studies		Ongoing													
N/A	Citywide	Safer Streets & Road For All - Safety Action Plan	\$275,000	2024	\$275,000	\$55,000											\$55,000
N/A	Citywide/Countywide	DRCOG Cal 2: Arapahoe County Mobility Study	\$1,455,000	2023	\$1,455,000	\$55,000											\$0
<b>Studies TOTAL</b>						<b>\$55,000</b>	<b>\$38,843</b>	<b>\$39,004</b>	<b>\$37,153</b>	<b>\$37,292</b>	<b>\$37,421</b>	<b>\$37,543</b>	<b>\$36,046</b>	<b>\$36,155</b>	<b>\$36,259</b>		<b>\$390,716</b>

## Table 9. Citywide Programs

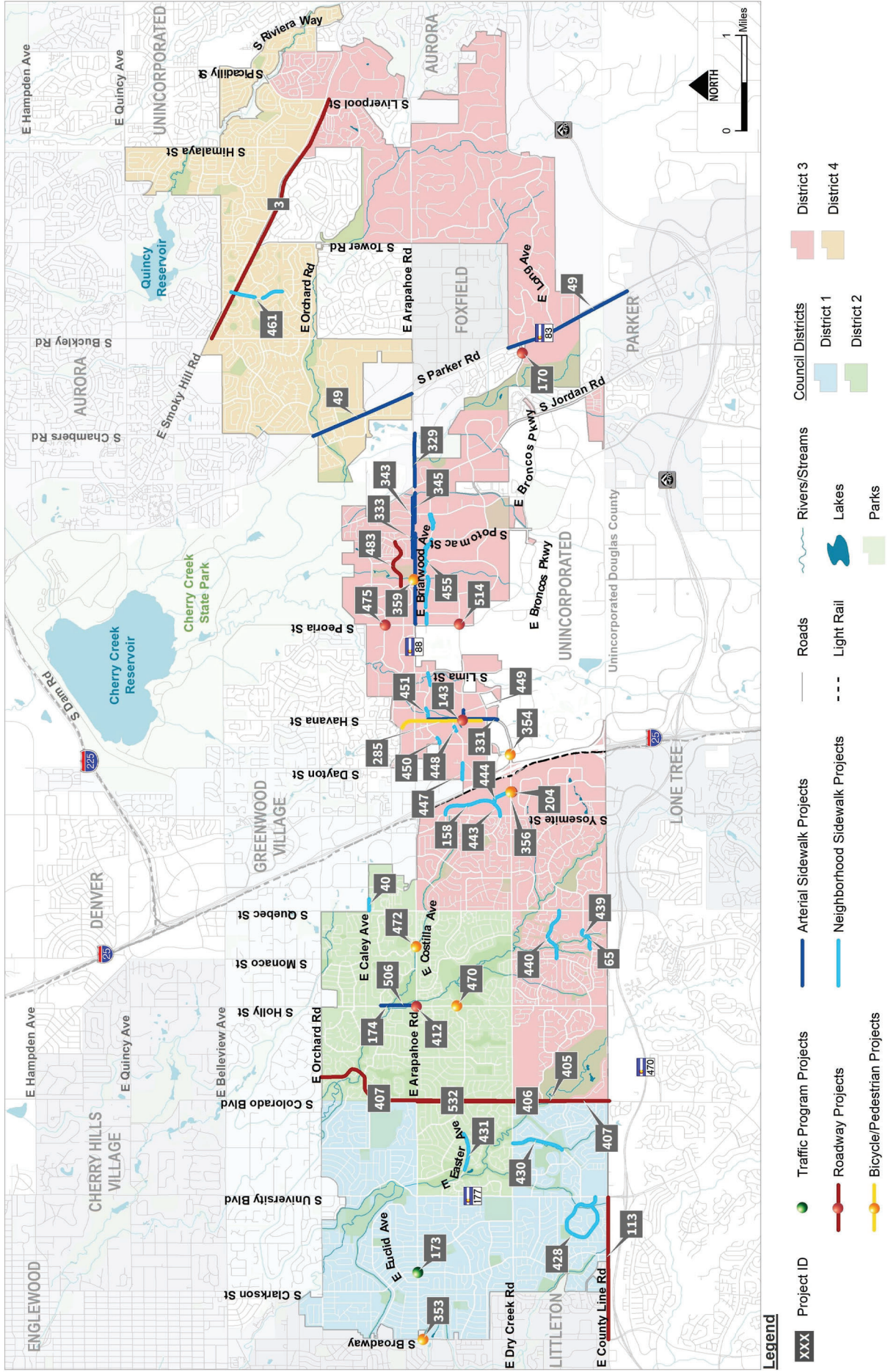
ID	Location	Description	Cost (2024s)	Year of Expenditure		Funding Allocation										Total Funding		
				YOY	YOY Cost	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033			
N/A	Citywide	Major Structures		Ongoing		\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$4,000,000	\$4,000,000	
N/A	Citywide	Minor Structures		Ongoing		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$500,000	\$500,000	
N/A	Citywide	Neighborhood Traffic Management Program		Ongoing		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000	\$1,500,000	
N/A	Citywide	Advanced Mobility / Smart City Improvements		Ongoing		\$0	\$174,000	\$175,000	\$166,000	\$167,000	\$167,000	\$168,000	\$161,000	\$162,000	\$162,000	\$1,502,000	\$1,502,000	
N/A	Citywide	Street Rehabilitation		Ongoing		\$12,000,000	\$16,200,000	\$15,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$169,200,000	\$169,200,000	
N/A	Citywide	Building Maintenance and Improvements		Ongoing		\$150,000	\$2,250,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$3,600,000	\$3,600,000	
N/A	Citywide	CIP Management		Ongoing		\$0	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000	\$2,925,000	\$2,925,000	
N/A	Citywide	Infill Sidewalk Program		Ongoing		\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$750,000	\$750,000	
N/A	Citywide	Misc. Bike & Pedestrian Improvements		Ongoing		\$870,000	\$318,750	\$318,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,507,500	\$1,507,500	
N/A	Citywide	Undergrounding Reserve		Ongoing		\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,125,000	\$1,125,000	
N/A	Citywide	Emergency Capital Repairs		Ongoing		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$2,000,000	\$2,000,000	
N/A	Citywide	Street Lights		Ongoing		\$3,195,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$1,320,000	\$15,075,000	\$15,075,000	
N/A	Citywide	Roadside Improvements		Ongoing		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
N/A	Citywide	Livable Streets Implementation		Ongoing		\$250,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000	
Citywide Programs TOTAL						\$17,340,000	\$21,637,750	\$18,288,750	\$20,961,000	\$20,962,000	\$20,962,000	\$20,963,000	\$20,956,000	\$20,957,000	\$20,957,000	\$203,984,500	\$203,984,500	

## Table 10. Summary

Program	Funding Allocation										Total Funding	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033		
Roaway Projects	\$5,730,000	\$5,712,110	\$9,445,090	\$5,597,648	\$5,609,185	\$5,619,979	\$5,630,133	\$3,005,320	\$3,014,425	\$3,023,095	\$52,386,985	\$52,386,985
Arterial Sidewalk Projects	\$1,270,000	\$480,166	\$456,537	\$440,802	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318	\$308,202	\$4,898,585	\$4,898,585
Neighborhood Sidewalk Projects	\$891,000	\$455,166	\$456,537	\$440,802	\$441,978	\$443,079	\$444,114	\$306,389	\$307,318	\$308,202	\$4,494,585	\$4,494,585
Other Bicycle/Pedestrian Projects	\$396,000	\$531,000	\$380,000	\$1,366,261	\$166,880	\$167,459	\$168,004	\$161,305	\$161,794	\$162,259	\$3,660,962	\$3,660,962
Traffic Program	\$7,067,935	\$8,788,340	\$5,145,000	\$4,285,000	\$4,415,000	\$4,555,000	\$4,695,000	\$4,845,000	\$4,995,000	\$5,155,000	\$53,946,275	\$53,946,275
Studies	\$55,000	\$38,843	\$39,004	\$37,153	\$37,292	\$37,421	\$37,543	\$36,046	\$36,155	\$36,259	\$390,716	\$390,716
Citywide Programs	\$17,340,000	\$21,637,750	\$18,288,750	\$20,961,000	\$20,962,000	\$20,962,000	\$20,963,000	\$20,956,000	\$20,957,000	\$20,957,000	\$203,984,500	\$203,984,500
<b>Grand Total</b>	<b>\$32,749,935</b>	<b>\$37,643,375</b>	<b>\$34,210,918</b>	<b>\$33,128,666</b>	<b>\$32,074,313</b>	<b>\$32,228,017</b>	<b>\$32,381,908</b>	<b>\$29,616,449</b>	<b>\$29,779,010</b>	<b>\$29,950,017</b>	<b>\$323,762,608</b>	<b>\$323,762,608</b>



Figure 1. 10 Year Capital Improvement Projects



Department	Application	Description	Sum of 2023	Sum of 2024
All Staff	Adobe Pro DC	Allows staff to read PDF files and create and build PDF forms	7,560	8,165
	CrowdStike	Anti-virus software used across the city	18,360	19,829
	DocuSign	Electronic signature application.	8,100	8,748
	Finance System - Munis	Enterprise financial application	66,312	71,617
	LastPass	Password Management application	5,940	6,415
	O365	Productivity tool that includes Outlook, MS Word, MS Excel, MS Powerpoint and more.	40,000	50,000
	OnBase Agenda and records management	Records Management application - repository for all City records and handles the workflow for agenda management.	47,844	51,672
	Teem Meeting Board	Scheduling Software	1,080	1,166
	Zoom	Videoconferencing for Municipal Court, Public Meetings and a license for each department for video conferences that cannot be held in Avaya.	10,000	10,000
	Closed Captioning	Closed Captioning Annual Support		15,000
All Staff Total			205,196	242,612
Building	CompassCom	GPS tracking for all City vehicles	3,500	3,780
	Energov	Building permits, land development projects, work requests and citations	122,170	180,000
Building Total			125,670	183,780
City Clerk	Cypher - Mindshare	DMV Software Connection		12,210
City Clerk Total				12,210
Communications	Adobe Captivate	Create training interactive videos, screen captures and slides.	1,188	1,283
	Adobe Creative Suite	Tools for laying out newsletters, marketing tools, professional videos, flyers, and other publications. Also allows for enhancing photos and creating logos.	10,000	10,800
	Adobe Stock	Stock assets including pictures, backgrounds, music) for creating flyers, videos, publications	1,296	1,400
		Connects directly to your social networks to capture and preserve all the content your organization posts and engages with, in-context and in near-real-time. One easy-to-use, secure archive, so you can easily manage your online communications and help your organization stay compliant with public records laws, regulations, and recordkeeping initiatives.	3,000	3,000
	Archive Social	Digital signage for the lobbies in Civic Center and Eagle Street	1,000	1,080
	Brightsign	Simple web tool that empowers anyone to create and share powerful visuals (infographics, posters)... no design experience needed!	65	70
	Easl.ly	Stock images	60	65
	Flickr	Enables government agencies to transform how they connect with the public through a unified experience that integrates website, online services, digital communications, and more		
	GovDelivery (Granicus)	Create embeddable flipbooks, email graphics, social stories, and more. Transform a single PDF into a uniquely interactive reading experience with creative assets automatically scaled for promoting across every channel.	14,175	15,309
	Issuu.com	Monitoring and automation tools for a flawless website UX across Web Accessibility, Content Quality Assurance, Data Privacy, Performance and more.	240	240
	Monsido	Web site hosting, maintenance and content management system for the intranet and internet sites	6,500	6,500
	Open Cities	Simplifies compliance and litigation by automatically archiving websites, social media, mobile text messages, and enterprise collaboration platforms through its archiving software solutions.	48,600	52,488
	Pagefreezer	Create, Test and Modify Surveys Instantly Without Any Coding	8,100	8,748
	Qualtrics	Social media management platform	10,000	10,000
	Sprout Social		5,832	6,299
Communications Total			110,056	117,281
Community Development	3-D Imagery by Aerometrex	Aerometrex allows users to view parts of the City in 3D. data can be dropped in on top of it to create visualizations based on data	-	70,000
	Adobe InDesign	Create marketing material, flyers, newsletters, year end and quarterly reports	3,240	3,499
	Airtable	Low-code or no-code platform that makes it easy to build powerful, custom applications. Can streamline just about any process, workflow, or project.	1,620	1,750
	AutoCAD	AutoCAD is a commercial computer-aided design and drafting software application.	6,000	6,480
Community Development Total			10,860	81,729
Economic Development	CoStar	Comprehensive platform of commercial real estate information, analytics and news across office, industrial, retail, multifamily, hospitality and land sectors.	15,000	16,000
	Insightly	CRM designed to build long-lasting customer relationships and drive your business success	1,740	-
Economic Development Total			16,740	16,000
Emergency Management	Dropbox	Repository for files for Staff and outside agencies to collaborate	6,480	6,998
Emergency Management Total			6,480	6,998
Facilities	RecTrac	Park Reservations software for facilities (Coffee Shelter, Amphitheater)	2,916	3,149
Facilities Total			2,916	3,149
Finance	Sales Tax - Innoprise	Tax reporting software	38,880	41,990
	Wordrake	Grammar application for finance publications	756	816
Finance Total			39,636	42,807
Human Resources	Gallup Access	Engage employees, develop managers and build a winning workplace culture with Gallup Access, the only software proven to turn human potential into business performance.	3,456	3,732
	NeoGov	Human capital management solution consists of three integrated modules— Recruit, Develop, Manage, and Comply. The modules work together seamlessly to support the unique needs of public sector and education HR teams and automate the entire employee life	3,888	4,199
	OrgChart Now	Web-based software that automates the creation of organizational charts and facilities workforce planning exercises.	600	700
	ReviewSnap -> TrackStar	Employee reviews, engagement surveys and goal tracking	5,400	5,832
	SkillSurvey	Reference verification for job candidates	2,500	2,700
Human Resources Total			15,844	17,164

Information Technology	ArcFM	A clear vision of assets at all times is key to maintaining a utility's infrastructure. ArcFM™, is a powerful extension of Esri's ArcGIS® platform, provides a graphical, data-rich environment and supports map-centric, intuitive modeling, design, maintenance, and management of facility and land base information for electric, gas, water utilities and telecommunications providers.	5,724	18,682
	Arctic Wolf	Cybersecurity company that provides security monitoring to detect and respond to cyber threats. The company monitors on-premises computers, networks and cloud based information assets from malicious activity such as cybercrime, ransomware, and malicious software attacks.	68,250	71,663
	ARIN	ARIN is a nonprofit, member-based organization that administers IP addresses & ASNs in support of the operation and growth of the Internet.	216	233
	Barracuda	Barracuda Email Protection provides comprehensive protection against email threat, from spam and ransomware to socially engineered threats such as spear phishing, business email compromise, and account takeover.	7,560	8,165
	Conference Room Maintenance	Maintenance contract for all conference room technology to keep it working efficiently.	5,000	5,000
	Dot.gov	The City's centennialco.gov domain	810	875
	ESRI	GIS mapping software - the most powerful mapping & spatial analytics technology available.	60,500	65,340
	FME Desktop Server	All-in-one tool for data integration and productivity. Easily configure interfaces between applications	4,471	5,875
	GoDaddy	SSL and Wildcard certs	3,024	3,266
	GoToAssist	Desktop support for users working remotely	3,240	3,499
	iland Secure Backup	Provides integrated, secure, and cost-effective protection for on-premises and cloud data, including Microsoft 365 data	4,000	4,000
	KnowB4	Phishing and Training application. Function rolled into Artic Wolf.	3,456	-
	LinkedIn Learning	Virtual training licenses for staff to learn applications, soft skills, etc.	9,600	10,320
	Managed Engine	Service desk application - tracking IT Assets, work requests, and projects	21,600	23,328
	MSDN Subscription	Allow development team members to install and use software to design, develop, test, evaluate, and demonstrate other software.	2,000	2,160
	Near Map	GIS software integrated into all mapping services utilized by the City	17,820	19,246
	Network Solutions	Digital Certs and centennialcolorado.com domain maintenance.	1,080	1,166
	Paessler (PRTG)	Monitoring software for networks. Sends notifications when a component on the network fails.	1,944	2,100
	Red Gate	Tool to assist in managing SQL Servers	972	1,050
	Teamwork	Collaborative project management application	7,500	7,740
	VMWare Support	Infrastructure that allows building and maintaining Virtual Servers	15,120	16,330
	DRAPP	Denver Regional Aerial Photography Project		9,000
	Application Monitoring	Application Monitoring to support infrastructure failure alerting, improve service quality and KPMs		20,000
Information Technology Total			243,887	299,037
Municipal Court	Municipal Court - Municipal Justice	Court software for case management.	50,787	54,850
Municipal Court Total			50,787	54,850
Public Works	BlueBeam	PDF application that allows for online markup and e-review within Energov application.	6,000	6,480
	Cartegraph	Previous asset management system; Maintained in 2023 and 2024 for records retention requirements	6,000	-
	Cityworks	New asset management system - manage all work requests and work orders, assets, pavement, street lights, signs, etc.	65,000	72,800
	mySidewalk	Comprehensive community data library	8,640	-
	Rock Solid	Call Center application for intake of PW and Code Enforcement requests	71,820	75,411
	Site Connect	Health and Safety - identification of risks and hazards	2,700	2,916
Public Works Total			160,160	157,607
Strategic Initiatives	NounProject	Aggregates and catalogs symbols that are created and uploaded by graphic designers around the world.	43	47
	SquareSpace	Online payment processor for trees, extra equipment for movies in the park and liquor licensing fees	270	292
	Zappier	Allows end users to integrate the web applications they use and automate workflows.	378	408
Strategic Initiatives Total			691	746
Grand Total			988,923	1,235,969