



2027/2028 City Manager’s Proposed Biennial Budget

City of Centennial

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HOW TO USE THIS DOCUMENT

A Brief Guide to the 2027/2028 City Manager's Proposed Biennial Budget

The City Manager presents the Proposed Biennial Budget to the Centennial Budget Committee, the City Council and the community as a funding plan for the policies, goals and service levels set by City Council. This is the working document for the October budget workshops.

The budget covers two years. 2027 is Year 1 and 2028 is Year 2. Each table presents 2025 Actual, 2026 Adopted, 2026 Revised, 2026 Projected, 2027 Budget and 2028 Budget, along with the dollar and percent change from the 2026 Revised Budget to the 2027 Budget.

The document is organized by fund so that Council can review each fund in full. There are seven sections, and a table of contents at the front lists the page number for every fund, department, decision package and budget highlight. A guide to reading the budget tables, and a list of terms, follow on the next page.

SECTION 1: GENERAL FUND

The General Fund is the City's primary operating fund, supporting public safety, community development, public works (non-street) and general administration. The section opens with the fund summary and the committed fund balance detail, followed by a summary table of every General Fund decision package and budget highlight. A budget page for each department follows, with any related decision package or budget highlight write-up placed directly after the department it belongs. Six decision packages and four budget highlights are presented.

SECTION 2: STREET FUND

The Street Fund accounts for roadways, street rehabilitation, traffic operations, streetlighting and transportation capital work. It is supported by dedicated revenues, including a share of sales tax, motor vehicle use tax and Highway Users Tax Fund receipts, together with grants and a transfer from the General Fund. The section includes the fund summary, the committed fund balance detail, a summary table of Street Fund requests, and the detail write-up for each. One decision package and six budget highlights are presented.

SECTION 3: CAPITAL IMPROVEMENT FUND

Capital Improvement Fund accounts for City buildings, facilities and fiber infrastructure. The page presents the fund summary and the committed fund balance detail.

SECTION 4: OPEN SPACE FUND

Open Space Fund accounts for the City's share of the Arapahoe County open space sales tax, together with grants and park revenue. It funds trails, parks, open space projects and the Civic Center Park.

SECTION 5: CONSERVATION TRUST FUND

Conservation Trust Fund accounts for Colorado Lottery proceeds, which state law restricts to park, trails and conservation purposes.

SECTION 6: GENERAL IMPROVEMENT DISTRICTS

Separate budget pages for the five General Improvement Districts: Antelope, Cherry Park, Foxridge, Walnut Hills and Willow Creek. Each district is funded by its own property tax levy and is budgeted separately from the City funds.

SECTION 7: ADDITIONAL INFORMATION

Four reference items support the fund sections:

FTE Summary: Full-time equivalent positions by department and by position, with salary ranges.

Revenue Manual: A guide to each major revenue source, organized by fund, giving a description, restrictions, forecasting method, rate, sources and collecting agency, with a financial snapshot for each.

Street Fund Ten-Year Capital Projects: The fiscally constrained ten year project list by category, with the year of expenditure and the annual funding allocation for each project.

Office of Information Technology Software Catalog: A summary and detail of 2027 and 2028 software costs by department and application.

WHERE TO START

Readers who want the overall picture first should begin with the General Fund summary and the Street Fund summary pages. Those two pages carry most of the City's operating activity and show the transfer that connects them.

The Decision Package and Budget Highlight summary details important budget items within the fund. Each line identifies the department/area, the amount in 2027 and 2028, the Council key performance area it supports, and the page number of the full write up.

Readers tracking reserves should look below the fund summary on each fund page, where the committed fund balance detail explains what has been set aside, for what purpose, and in what amount.

READING THE BUDGET TABLES

Every fund and department page in this document uses the same six data columns, followed by two change columns showing the dollar and percent change from the 2026 Revised Budget to the 2027 Budget.

COLUMN	WHAT IT SHOWS
2025 Actual	2025 audited results for the year.
2026 Adopted	The budget Council adopted for 2026, before any amendments.
2026 Revised	The 2026 budget, as amended (year-to-date), by Council action. This is the basis for the dollar and percent change columns.
2026 Projected	Staff estimate of where 2026 will finish. This figure drives the 2027 beginning fund balance.
2027 Budget	Year 1 of the biennium. The amount proposed for the next budget year.
2028 Budget	Year 2 of the biennium. Presented for planning and Council review.

HOW A FUND PAGE ADDS UP

Each fund page runs in the same order: Beginning Fund Balance, then Revenues, then Other Financing Sources (if any) such as transfers in, then Expenditures, then Transfers Out, then Net Change in Fund Balance, then Ending Fund Balance, followed by the fund balance detail listing what is committed for the fund.

Beginning fund balance, plus revenues and transfers in, less expenditures and transfers out, equals ending fund balance. The ending fund balance of one year becomes the beginning fund balance of the next, which is why the 2026 Projected column matters as it sets the starting point for 2027.

TERMS USED IN THIS DOCUMENT

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Money in a restricted fund cannot be spent for another fund's purposes.

Biennial Budget. A budget covering two years. 2027 is Year 1 and 2028 is Year 2.

Beginning Fund Balance. The accumulated resources on hand in a fund at the start of the year, carried forward from the prior year. This equals the prior year's ending fund balance.

Ending Fund Balance. The resources projected to remain in the fund at the end of the year, after all revenues, transfers and expenditures.

Net Change in Fund Balance. The difference between the beginning and ending fund balance for the year. A negative figure means the fund is planned to draw down accumulated balance, which is often intentional either because of transfers out or where money was reserved in an earlier year for a project now moving to construction.

Transfers. The movement of money between City funds. A Transfer Out is recorded as a use of the sending fund and a matching Transfer In is recorded as a financing source of the receiving fund. A transfer is not new revenue to the City as a whole, and transfers net to zero when the funds are viewed together. The 2027 budget includes a transfer of \$37,450,000 from the General Fund to the Street Fund.

Committed Fund Balance. Fund balance that is recommended to Council to formally set aside for a specified purpose, and that can be redirected only by the same level of Council action that committed it. Each fund page lists the recommended commitments and the amount to reserve for each. Fund balance is reviewed for every fund, with particular attention to the portion classified as committed.

Uncommitted Fund Balance. Fund balance not set aside for a specified purpose and therefore available for Council to direct.

Operating Reserve. A policy reserve stated as a percentage of operating expenditures. The General Fund and Street Fund pages show a 25% reserve calculation for each budget year.

Decision Package. A more distinct request, enhancement, expansion, reduction or policy choice that warrants separate Council review or discussion. It may represent a new or changed commitment of City resources. Council's direction is needed.

Budget Highlight. An important item, change or noteworthy component within the proposed budget that helps explain the budget or the services it funds. It is generally included for Council's awareness and does not represent a new policy choice.

Appropriation. The legal spending authority granted by Council. Spending may not exceed the appropriation.

Key Performance Area. The Council priority a request supports. Every decision package and budget highlight identifies one.

Line Item and Account. The fund, department and object charged for a request, and described on each request page.

FTE. Full Time Equivalent. One FTE is a full-time position. The counts shown are budgeted positions.

Personnel Costs and Departmental Costs. Personnel costs are salaries, wages and benefits. Departmental costs are all other operating costs, such as professional services, supplies and contracted work.

General Improvement District. A separate taxing district within the City, funded by its own property tax levy, with City Council acting as the District Board.

GENERAL FUND (001)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$	%
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget	Change	Change
BEGINNING FUND BALANCE	\$ 54,525,196	\$ 51,700,528	\$ 51,700,528	\$ 51,700,528	\$ 56,619,340	\$ 36,900,550	\$ 4,918,812	10%
Revenues								
Sales Tax	56,282,232	52,000,000	52,000,000	53,700,000	54,950,000	56,150,000	2,950,000	6%
Property Tax	15,558,590	15,100,000	15,100,000	15,950,000	16,000,000	14,850,000	900,000	6%
Construction Use Tax	4,055,212	3,800,000	3,800,000	3,900,000	4,500,000	4,150,000	700,000	18%
Specific Ownership Tax	862,004	870,000	870,000	850,000	860,000	860,000	(10,000)	-1%
Cigarette Tax	174,075	200,000	200,000	160,000	150,000	145,000	(50,000)	-25%
Franchise Fees	5,871,203	5,915,000	5,915,000	5,717,000	5,896,000	5,929,000	(19,000)	0%
Fines and Fees	5,801,568	5,881,000	5,881,000	5,946,500	5,825,100	5,825,100	(55,900)	-1%
Licenses and Permits	449,532	448,700	448,700	455,350	440,000	455,000	(8,700)	-2%
Investment Income (Loss)	6,212,477	2,000,000	2,000,000	4,000,000	3,500,000	3,200,000	1,500,000	75%
Intergovernmental	41,138	40,000	40,000	40,000	40,000	40,000	-	0%
Event Sponsorships/Donations	24,796	20,000	20,000	20,000	20,000	20,000	-	0%
Other Revenue	1,873,576	811,000	936,000	1,007,000	907,000	907,000	(29,000)	-3%
Subtotal Revenues	97,206,403	87,085,700	87,210,700	91,745,850	93,088,100	92,531,100	5,877,400	7%
TOTAL REVENUES	97,206,403	87,085,700	87,210,700	91,745,850	93,088,100	92,531,100	6,002,400	7%
Expenditures								
City Attorney's Office	1,019,206	1,337,500	1,337,500	1,045,000	1,363,600	1,396,700	26,100	2%
City Clerk's Office	1,096,213	1,211,660	1,266,400	1,206,670	1,330,550	1,364,860	64,150	5%
City Manager's Office	1,649,020	1,758,940	1,810,500	1,629,150	1,638,200	1,633,970	(172,300)	-10%
Central Services	1,619,090	4,050,840	3,421,040	2,083,740	3,195,730	3,873,440	(225,310)	-7%
Communications	1,259,340	1,764,040	1,807,640	1,496,520	1,656,320	1,710,700	(151,320)	-8%
Community and Economic Development	5,625,287	6,950,590	7,242,300	6,368,960	7,697,780	7,533,190	455,480	6%
Elected Officials	310,175	369,340	369,340	343,900	412,210	387,860	42,870	12%
Finance	2,145,991	2,892,430	2,979,470	2,527,050	3,054,100	3,008,960	74,630	3%
Human Resources	487,892	484,680	497,700	319,570	425,560	432,270	(72,140)	-14%
Office of Information Technology	4,845,856	6,374,740	6,501,940	5,886,180	6,330,510	6,295,720	(171,430)	-3%
Office of Strategic Initiatives	627,964	722,710	749,040	577,090	915,410	924,900	166,370	22%
Public Safety	39,524,755	43,589,360	43,589,360	43,180,588	44,720,970	46,509,810	1,131,610	3%
Public Works	2,207,183	2,480,390	2,531,740	2,162,620	2,615,950	2,632,940	84,210	3%
Subtotal Expenditures	62,507,805	73,987,220	74,103,970	68,827,038	75,356,890	77,705,320	1,252,920	2%
Excess of Revenues Over (Under) Expenditures	34,698,598	13,098,480	13,106,730	22,918,812	17,731,210	14,825,780		
Other Financing Uses								
Issuance of SBITAs	(412,992)	-	-	-	-	-	-	N/A
Transfer Out To Open Space Fund	2,936,258	-	-	-	-	-	-	N/A
Transfer Out To Capital Improvement Fund	5,000,000	3,000,000	3,000,000	3,000,000	-	-	(3,000,000)	-100%
Transfer Out To Street Fund	30,000,000	15,000,000	15,000,000	15,000,000	37,450,000	15,000,000	22,450,000	150%
Subtotal Other Financing Uses	37,523,266	18,000,000	18,000,000	18,000,000	37,450,000	15,000,000	19,450,000	108%
TOTAL EXPENDITURES & TRANSFERS	100,031,071	91,987,220	92,103,970	86,827,038	112,806,890	92,705,320	20,702,920	22%
NET CHANGE IN FUND BALANCE	(2,824,668)	(4,901,520)	(4,893,270)	4,918,812	(19,718,790)	(174,220)		
ENDING FUND BALANCE	\$ 51,700,528	\$ 46,799,008	\$ 46,807,258	\$ 56,619,340	\$ 36,900,550	\$ 36,726,330	(9,906,708)	-21%
25% Fund Balance Operating Reserve					\$ 18,839,223	\$ 19,426,330		
FUND BALANCE								2027/2028 Biennium
Committed Fund Balance								
Arapahoe County Sheriff's Office Equipment Replacement: Said funds shall be reserved to replace equipment under the ACSO contract. Replacement is for equipment for 5-years (2029 - 2033) as current contract ends 12/31/2027 and is extended automatically for one-year periods unless either party terminates.							12,300,000	
Development/Retail Development Funding: Said funds shall be reserved to facilitate development and/or improvements in the City. Use of the funds will be subject to approval of future policy.							5,000,000	
Total Committed Fund Balance							\$ 17,300,000	

General Fund Budget Request Summary

GENERAL FUND DECISION PACKAGES										
Department or Division		Budget Request Description	General Fund Account	2027		2028		Total Impact	Key Performance Area	Page #
				GF Amount	Other Fund Amount	GF Amount	Other Fund Amount			
Community and Economic Development	Land Development Code	001802 - 55011	\$ 400,000	-	\$ -	-	\$ 400,000	Future Ready City	16	
Community and Economic Development	Midtown Centennial	001807 - 55011	250,000	-	250,000	-	500,000	Economic Vitality	17	
Elected Officials	Centennial Arts and Cultural Foundation	001101 - 55010	76,500	-	45,500	-	122,000	Connected Community	19	
Finance	Impact Fee Analysis	001301 - 55011	150,000	-	-	-	150,000	Fiscal Sustainability	21	
Office of Information Technology	IT Projects and Implementation	001412 - 55011	585,000	-	-	-	585,000	Future Ready City	24	
Public Safety	ACSO Budget Review	001511 - 55224	44,720,970	-	-	-	44,720,970	Public Safety	28	

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GENERAL FUND BUDGET HIGHLIGHTS									
Department or Division	Budget Request Description	General Fund Account	2027		2028		Total Impact	Key Performance Area	Page #
			GF Amount	Other Fund Amount	GF Amount	Other Fund Amount			
City Clerks Office	Prosecutor / Election Services, Legal Notices & Records Storage	001111 - 55015	\$ 192,500	-	\$ 182,500	-	375,000	Administrative	9
City Manager's Office	AI Literacy and Training	001201 - 55011	50,000	-	50,000	-	100,000	Future Ready City	11
Communications	Community Events	001421 - 54130	31,000	-	31,000	-	62,000	Connected Community	14
Office of Strategic Initiatives	Waste Diversion - Extended Producer Responsibility Program	001430 - 55010	92,100	-	-	-	92,100	Future Ready City	26

CITY ATTORNEY'S OFFICE (001 121)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$	%
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget	Change	Change
Departmental Costs	\$ 1,019,206	\$ 1,337,500	\$ 1,337,500	\$ 1,045,000	\$ 1,363,600	\$ 1,396,700	\$ 26,100	2%
City Attorney's Office Service	1,017,714	1,065,000	1,065,000	1,040,000	1,103,600	1,136,700	38,600	4%
Special Legal Services	-	262,500	262,500	-	250,000	250,000	(12,500)	-5%
Outside Counsel Services	1,493	10,000	10,000	5,000	10,000	10,000	-	0%
TOTAL CITY ATTORNEY'S OFFICE	\$ 1,019,206	\$ 1,337,500	\$ 1,337,500	\$ 1,045,000	\$ 1,363,600	\$ 1,396,700	26,100	2%

CITY CLERK'S OFFICE

CITY CLERK'S OFFICE					BIENNIAL BUDGET			
BUDGET	2025	2026	2026	2026	YEAR 1	YEAR 2	2027 Budget to 2026 Revised	
DETAIL	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget	\$ Change	% Change
City Clerk's Office Administration (001 111)								
Personnel Costs	\$ 588,728	\$ 609,670	\$ 652,100	\$ 634,500	\$ 665,030	\$ 692,810	\$ 12,930	2%
Salaries And Wages	438,055	433,640	471,190	455,000	471,480	485,580	290	0%
Benefits	150,673	176,030	180,910	179,500	193,550	207,230	12,640	7%
Departmental Costs	57,828	130,200	130,200	117,500	133,700	123,700	3,500	3%
Boards, Commissions & Community Activities	6,912	25,200	25,200	10,000	25,200	25,200	-	0%
Election Services	28,969	75,000	75,000	85,000	85,000	75,000	10,000	13%
Professional Services	12,558	10,000	10,000	11,000	11,000	11,000	1,000	10%
Records Storage	4,669	15,000	15,000	5,500	5,500	5,500	(9,500)	-63%
Legal Notices	4,720	5,000	5,000	6,000	7,000	7,000	2,000	40%
Subtotal City Clerk's Office Administration	646,556	739,870	782,300	752,000	798,730	816,510	16,430	2%
Municipal Court (001 501)								
Personnel Costs	\$ 333,020	\$ 306,290	\$ 318,600	\$ 313,170	\$ 350,320	\$ 366,850	\$ 31,720	10%
Salaries And Wages	224,186	212,440	223,330	210,000	233,880	240,870	10,550	5%
Benefits	108,833	93,850	95,270	103,170	116,440	125,980	21,170	22%
Departmental Costs	116,637	165,500	165,500	141,500	181,500	181,500	16,000	10%
Professional Services	10,045	12,500	12,500	11,000	13,500	13,500	1,000	8%
Printing Services	-	1,000	1,000	500	1,000	1,000	-	0%
Judge Services	50,321	67,000	67,000	60,000	72,000	72,000	5,000	7%
Prosecutor Services	56,271	85,000	85,000	70,000	95,000	95,000	10,000	12%
Subtotal Municipal Court	449,657	471,790	484,100	454,670	531,820	548,350	47,720	10%
TOTAL CITY CLERK'S OFFICE	\$ 1,096,213	\$ 1,211,660	\$ 1,266,400	\$ 1,206,670	\$ 1,330,550	\$ 1,364,860	64,150	5%

Budget Highlight: Prosecutor / Election Services, Legal Notices & Records Storage

Budget Request Summary

There are several minor cost adjustments in the City Clerk's Office. As these items are the result of changes that have an impact on operations, this budget highlight provides a brief summary of the adjustments.

1) Records Storage - Following implementation of new processes and records management measures, this line item is recommended for reduction to \$5,500 going forward. Many of the City's records are maintained electronically, but there are still some paper originals required and maintained.

2) Prosecutor Services - The City recently conducted a competitive solicitation for prosecutor services. The cost going forward is expected to be slightly higher, but this item will be monitored in future years and appropriate adjustments made. (\$95,000)

3) Legal Notices - Council previously approved shifting to public notices on the City's website. Periodically, it is necessary to post a legal notice in the newspaper pursuant to state law. Given the limited general circulation newspaper options in Centennial, the City typically relies upon the Denver Post. (\$7,000)

Staff will continue to post legal notices online (<https://www.centennialco.gov/Government/Mayor-Council/City-Council-Meetings/Legal-Notices>) as the first priority, relying only on expensive newspaper postings when required.

4) Election Services - It is inherently difficult to budget for election costs. In municipal election years like 2027, there is some subsidization of election costs by the state. In non-municipal (even) years, the ballots are more expansive and costs are split differently. Staff will continue to monitor election costs but recommends maintaining this line item to preserve options for Council. (\$85,000 in 2027/ \$75,000 in 2028)

2027 Request: \$ 192,500

2028 Request: \$ 182,500

Key Performance Area:

Administrative

Line Item:

001 – General Fund / City Clerk's Office

CITY MANAGER'S OFFICE (001 201)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ % Change Change		
	2025	2026	2026	2026	YEAR 1	YEAR 2			
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget			
Personnel Costs	\$ 1,295,026	\$ 1,118,940	\$ 1,170,500	\$ 1,189,150	\$ 1,243,200	\$ 1,238,970	\$ 72,700	6%	
Salaries And Wages	1,036,352	865,300	910,940	910,000	947,870	945,170	36,930	4%	
Benefits	258,674	253,640	259,560	279,150	295,330	293,800	35,770	14%	
Departmental Costs	353,994	640,000	640,000	440,000	395,000	395,000	(245,000)	-38%	
Boards, Commissions and Community Activities	-	-	-	-	245,000	245,000	245,000	N/A	
Professional Services	326,415	540,000	540,000	340,000	100,000	100,000	(440,000)	-81%	
Project Specific	27,579	100,000	100,000	100,000	50,000	50,000	(50,000)	-50%	
TOTAL CITY MANAGER'S OFFICE	\$ 1,649,020	\$ 1,758,940	\$ 1,810,500	\$ 1,629,150	\$ 1,638,200	\$ 1,633,970	(172,300)	-10%	

Budget Highlight: AI Literacy and Training

Budget Request Summary

Staff continues to work diligently to appropriately implement artificial intelligence into City operations. Key principles of the City's approach include data privacy and security, ensuring a human remains in the decision-making loop, and providing tools and resources where appropriate to Staff to focus on higher-value work.

One of the responsibilities of any organization is ensuring its employees are appropriately prepared to respond to issues and challenges – especially when it comes to new technology. This funding request (\$50,000 in both 2027 and 2028) will help to provide required training and education for Staff and Contractors. This training will ensure individuals are using AI tools appropriately and in alignment with the City's data privacy and security obligations. It also represents an opportunity to engage employees in thinking toward the future and identifying how they can work more productively using AI.

2027 Request: \$ 50,000

2028 Request: \$ 50,000

Key Performance Area:

Future Ready City

Line Item:

001 – General Fund / City Manager's Office / Project Specific

CENTRAL SERVICES (001 205)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ %	
	2025	2026	2026	2026	YEAR 1	YEAR 2		
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget	Change	Change
Departmental Costs	1,619,090	4,050,840	3,421,040	2,083,740	3,195,730	3,873,440	\$ (225,310)	-7%
Internships	10,000	25,000	25,000	7,500	15,000	15,000	(10,000)	-40%
Annual Compensation	-	629,800	-	-	325,800	331,500	325,800	N/A
Tuition Reimbursement	-	18,000	18,000	-	10,000	10,000	(8,000)	-44%
Office Supplies	37,877	58,500	58,500	50,000	50,000	50,000	(8,500)	-15%
Postage And Courier	10,136	20,000	20,000	16,500	20,000	20,000	-	0%
Non-Capital Equipment	-	2,000	2,000	1,000	2,000	2,000	-	0%
City Grants	283,713	80,000	80,000	31,000	50,000	-	(30,000)	-38%
County Treasurer Fee	155,586	151,000	151,000	159,000	160,000	145,500	9,000	6%
Professional Services	100,438	70,000	70,000	225,000	85,000	90,000	15,000	21%
Project Specific	67,871	-	-	-	-	-	-	N/A
Printing Services	6,656	10,000	10,000	7,000	10,000	10,000	-	0%
Merchant Card Services	50,859	222,500	222,500	75,000	75,000	77,500	(147,500)	-66%
Bag Admin Fees	521	1,000	1,000	600	1,000	1,000	-	0%
Security Services	127,434	180,000	180,000	180,000	252,000	252,000	72,000	40%
City Attorney's Office Service	-	100,000	100,000	-	100,000	100,000	-	0%
Professional Development	235,519	373,630	373,630	280,800	300,000	300,000	(73,630)	-20%
Staff Committees	3,736	8,000	8,000	5,000	5,000	5,000	(3,000)	-38%
Dues And Memberships	260,788	344,060	344,060	330,140	331,930	360,940	(12,130)	-4%
Subscriptions	4,752	7,350	7,350	5,000	3,000	3,000	(4,350)	-59%
Sales Tax Reimbursement Agreements	270,056	1,250,000	1,250,000	450,000	800,000	850,000	(450,000)	-36%
Construction Use Tax Reimbursement Agrmnts	-	500,000	500,000	260,200	500,000	350,000	-	0%
Other Redevelopment/Revitalization Agrmnts	-	-	-	-	100,000	900,000	100,000	N/A
TOTAL CENTRAL SERVICES	\$ 1,619,090	\$ 4,050,840	\$ 3,421,040	\$ 2,083,740	\$ 3,195,730	\$ 3,873,440	(225,310)	-7%

COMMUNICATIONS (001 421)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$	%
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
Personnel Costs	\$ 725,411	\$ 759,040	\$ 802,640	\$ 728,520	\$ 816,320	\$ 850,700	\$ 13,680	2%
Salaries and Wages	516,353	533,490	572,080	500,000	572,580	589,700	500	0%
Benefits	209,058	225,550	230,560	228,520	243,740	261,000	13,180	6%
Departmental Costs	533,929	1,005,000	1,005,000	768,000	840,000	860,000	(165,000)	-16%
Boards, Commissions and Community Activitie	929	20,000	20,000	-	-	-	(20,000)	-100%
Community Activities	363,403	500,000	500,000	425,000	475,000	475,000	(25,000)	-5%
Professional Services	59,222	330,000	330,000	200,000	210,000	210,000	(120,000)	-36%
Printing Services	2,925	30,000	30,000	18,000	30,000	30,000	-	0%
Advertising	7,343	15,000	15,000	25,000	25,000	25,000	10,000	67%
Newsletter	100,107	110,000	110,000	100,000	100,000	120,000	(10,000)	-9%
TOTAL COMMUNICATIONS	\$ 1,259,340	\$ 1,764,040	\$ 1,807,640	\$ 1,496,520	\$ 1,656,320	\$ 1,710,700	(151,320)	-8%

Budget Highlight: Community Events

Budget Request Summary

Previous Councils have approached public funding to external organizations in several different ways. Based on this experience, this decision package recommends \$31,000 in total funding split across four organizations and for two broad purposes.

For the two major parks and recreation districts in the City to support public events that are open to the community:

- South Suburban Parks and Recreation District - \$10,000
- Trails Parks and Recreation District - \$10,000

For the two school districts to support ongoing educational efforts through their community foundations:

- Cherry Creek School District - \$5,500
- Littleton Public Schools - \$5,500

2027 Request: \$ 31,000

2028 Request: \$ 31,000

Key Performance Area:

Connected Community

Line Item:

001 – General Fund / Communications / Community Activities

COMMUNITY & ECONOMIC DEVELOPMENT (001 800)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2		
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget	\$ Change	% Change
CD Administration (001 801)								
Personnel Costs	\$ 605,878	\$ 811,800	\$ 851,540	\$ 703,350	\$ 703,430	\$ 730,440	\$ (148,110)	-17%
Salaries And Wages	462,220	593,540	628,710	525,000	527,090	542,860	(101,620)	-16%
Benefits	143,659	218,260	222,830	178,350	176,340	187,580	(46,490)	-21%
Departmental Costs	437,706	597,000	588,750	425,000	450,000	450,000	(138,750)	-24%
Neighborhood Services	144,724	168,000	168,000	160,000	180,000	180,000	12,000	7%
Professional Services	8,636	175,000	175,000	65,000	25,000	25,000	(150,000)	-86%
Project Specific	94,708	9,000	750	-	-	-	(750)	-100%
City Attorney's Office Service	189,638	245,000	245,000	200,000	245,000	245,000	-	0%
Subtotal CD Administration	1,043,584	1,408,800	1,440,290	1,128,350	1,153,430	1,180,440	(286,860)	-20%
Planning (001 802)								
Personnel Costs	746,865	795,490	834,660	794,360	880,770	913,960	46,110	6%
Salaries And Wages	581,835	618,330	653,000	618,000	661,850	681,640	8,850	1%
Benefits	165,031	177,160	181,660	176,360	218,920	232,320	37,260	21%
Departmental Costs	142,757	465,000	465,000	265,000	590,000	190,000	125,000	27%
Professional Services	56,755	165,000	165,000	165,000	190,000	190,000	25,000	15%
Project Specific	86,003	300,000	300,000	100,000	400,000	-	100,000	33%
Subtotal Planning	889,622	1,260,490	1,299,660	1,059,360	1,470,770	1,103,960	171,110	13%
Building (001 803)								
Personnel Costs	1,173,885	1,244,840	1,305,510	1,185,920	1,346,430	1,419,700	40,920	3%
Salaries And Wages	903,173	925,550	979,250	875,000	995,230	1,027,390	15,980	2%
Benefits	270,711	319,290	326,260	310,920	351,200	392,310	24,940	8%
Departmental Costs	178,555	345,000	470,000	433,500	713,120	719,240	243,120	52%
Non-Capital Equipment	5,133	10,000	10,000	3,500	10,000	10,000	-	0%
DRCOG Decarbonization Exp	-	-	125,000	125,000	363,120	369,240	238,120	190%
Professional Services	165,923	325,000	325,000	295,000	325,000	325,000	-	0%
Home Improvement Program Rebates	7,500	10,000	10,000	10,000	15,000	15,000	5,000	50%
Subtotal Building	1,352,440	1,589,840	1,775,510	1,619,420	2,059,550	2,138,940	284,040	16%
Code Compliance (001 804)								
Departmental Costs	942,201	1,010,000	1,010,000	1,010,000	1,044,690	1,094,430	34,690	3%
Code Compliance Contract	942,201	1,010,000	1,010,000	1,010,000	1,044,690	1,094,430	34,690	3%
Subtotal Code Compliance	942,201	1,010,000	1,010,000	1,010,000	1,044,690	1,094,430	34,690	3%
Animal Services (001 805)								
Departmental Costs	786,345	804,430	804,430	804,430	811,000	830,380	6,570	1%
Animal Services Contract	786,345	804,430	804,430	804,430	811,000	830,380	6,570	1%
Subtotal Animal Services	786,345	804,430	804,430	804,430	811,000	830,380	6,570	1%
Economic Development (001 807)								
Personnel Costs	461,779	622,030	657,410	547,400	653,340	680,040	(4,070)	-1%
Salaries And Wages	328,313	443,710	475,030	380,000	462,960	476,810	(12,070)	-3%
Benefits	133,467	178,320	182,380	167,400	190,380	203,230	8,000	4%
Departmental Costs	149,314	255,000	255,000	200,000	505,000	505,000	250,000	98%
Professional Services	149,314	255,000	255,000	200,000	255,000	255,000	-	0%
Project Specific	-	-	-	-	250,000	250,000	250,000	N/A
Subtotal Economic Development	611,093	877,030	912,410	747,400	1,158,340	1,185,040	245,930	27%
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	\$ 5,625,287	\$ 6,950,590	\$ 7,242,300	\$ 6,368,960	\$ 7,697,780	\$ 7,533,190	455,480	6%

Decision Package – Land Development Code

Budget Request Summary

In 2026, the City completed a comprehensive review of its Land Development Code (LDC) to evaluate the organization, usability, effectiveness, and administration of the City's development regulations. The review identified opportunities to improve code clarity, modernize standards and procedures, eliminate duplication and inconsistencies, streamline development review processes, and enhance the overall experience for residents, businesses, developers, and staff.

This decision package recommends 2027 and 2028 funding to implement the review recommendations by rewriting and modernizing the LDC (Chapter 12 of the Centennial Municipal Code). The project will prioritize regulatory updates that advance Centennial's Mission, Vision, and Values; Centennial NEXT; applicable subarea plans; a redevelopment-ready approach; and other adopted City initiatives.

The overarching goal is a clear, predictable, and user-friendly regulatory framework that promotes life safety, site functionality, quality design, and aesthetics while supporting economic reinvestment, placemaking, and long-term community value. The rewrite will modernize development standards, zoning regulations, and administrative procedures; improve code organization and usability; incorporate graphics and illustrations; and eliminate outdated or duplicative provisions. The project will also evaluate opportunities to incorporate Crime Prevention Through Environmental Design (CPTED) principles and other best practices that support safe, welcoming, accessible, and people-oriented places.

Consistent with Centennial's customer service philosophy, the Code will be rewritten to position the City as a collaborative development partner that provides clear expectations, transparent processes, and predictable outcomes while maintaining the community's adopted standards and priorities. Stakeholder engagement, Planning and Zoning Commission work sessions, and City Council review will be conducted throughout the project to ensure the Code reflects community priorities and the City's long-term vision.

2027 Request: \$400,000

Key Performance Area:

Future Ready City

Line Item:

001 – General Fund / Community & Economic Development - Planning / Project Specific

Decision Package – Midtown Centennial

Budget Request Summary

The City has adopted a vision plan for Midtown Centennial, created new zone districts, a Midtown-specific overlay district, and amended entitlements to guide long-term and short-term development outcomes. In late 2026, Centennial will begin laying the foundation for several key implementation tools including infrastructure funding, governance, public realm vision and standards, additional development standards for private development, transportation and mobility, and parks, trails and open space (primarily funded via OSF).

This decision package recommends funding for:

- 1) evaluation and recommendation for use of various redevelopment tools within Midtown Centennial
- 2) develop public realm standards (streetscape, streetlights, bike lanes, design themes, etc.)
- 3) traffic scenario planning to inform public and private transportation and mobility investments
- 4) evaluate Midtown signage, branding, and marketing opportunities; and
- 5) services for individual project evaluation such as fiscal impact analysis

2027 Request: \$250,000

2028 Request: \$250,000

Key Performance Area:

Economic Vitality

Line Item:

001 – General Fund / Community & Economic Development – Economic Development / Project Specific

ELECTED OFFICIALS (001 101)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$ Change	% Change
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
Personnel Costs	\$ 172,624	\$ 220,340	\$ 220,340	\$ 224,900	\$ 236,160	\$ 242,810	\$ 15,820	7%
Salaries And Wages	113,016	149,000	149,000	149,000	149,000	149,000	-	0%
Benefits	59,608	71,340	71,340	75,900	87,160	93,810	15,820	22%
Departmental Costs	137,551	149,000	149,000	119,000	176,050	145,050	27,050	18%
Community Events	60,850	60,000	60,000	27,500	-	-	(60,000)	-100%
Professional Services	-	-	-	2,500	76,500	45,500	76,500	N/A
Professional Development	53,650	63,000	63,000	63,000	71,550	71,550	8,550	14%
Council Meetings	23,051	26,000	26,000	26,000	28,000	28,000	2,000	8%
TOTAL ELECTED OFFICIALS	\$ 310,175	\$ 369,340	\$ 369,340	\$ 343,900	\$ 412,210	\$ 387,860	42,870	12%

Decision Package – Centennial Arts and Cultural Foundation

Budget Request Summary

The Centennial Arts and Cultural Foundation, or CACF, has requested project support from the City. The total request for 2027 is \$76,500, with an estimated additional request for 2028 of \$45,500. This funding would go toward public art and cultural efforts in Centennial.

Funding requested for both 2027 and 2028 includes \$15,000 in baseline operating expenses, ongoing funding (\$25,000) for the Colorado Symphony event in Centennial Center Park, and continuation of the Traffic Box Art Wrap Program (\$5,500). This recurring funding request totals \$45,500 for both 2027 and 2028.

Additional funding is requested by CACF in the 2027 budget in order to develop a mural for Centennial Center Park, following completion of the trail construction activity. \$31,000 would support artist commission and labor, surface preparation work, sealing and weatherproofing, and a community input / engagement effort.

CACF also proposes to continue their efforts for the Centennial dedication garden. There is no public funding requested for the construction of the dedication garden, but ongoing maintenance would become the responsibility of the City.

This budget request should be considered a placeholder for Council consideration. A presentation is anticipated in late 2026, to include the proposed annual CACF workplan and consideration of a services agreement.

2027 Request: \$ 76,500
2028 Request: \$ 45,500
\$122,000

Key Performance Area:

Connected Community

Line Item:

001 – General Fund / Elected Officials / Professional Services

FINANCE (001 300)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	YEAR 1 2027 Budget	YEAR 2 2028 Budget	\$ Change	% Change
Finance Administration (001 301)								
Personnel Costs	\$ 1,363,749	\$ 1,768,230	\$ 1,855,270	\$ 1,671,050	\$ 1,882,000	\$ 1,957,320	\$ 26,730	1%
Salaries And Wages	1,011,532	1,282,930	1,359,960	1,200,000	1,357,030	1,397,610	(2,930)	0%
Benefits	352,216	485,300	495,310	471,050	524,970	559,710	29,660	6%
Departmental Costs	186,662	416,300	416,300	191,000	372,100	217,940	(44,200)	-11%
Professional Services	18,413	35,000	35,000	12,000	10,000	10,000	(25,000)	-71%
Project Specific	-	150,000	150,000	-	150,000	-	-	0%
Audit Services	68,875	90,000	90,000	50,000	55,000	57,500	(35,000)	-39%
Investment Services	56,593	65,000	65,000	67,000	77,500	70,000	12,500	19%
Bank Fees	246	16,000	16,000	12,000	16,000	16,000	-	0%
Financial Accounting Services	42,536	60,300	60,300	50,000	63,600	64,440	3,300	5%
Subtotal Finance Administration	1,550,411	2,184,530	2,271,570	1,862,050	2,254,100	2,175,260	(17,470)	-1%
Sales Tax (001 302)								
Departmental Costs	237,700	253,250	253,250	221,000	260,000	266,950	6,750	3%
Professional Services	228,371	235,000	235,000	210,000	240,000	246,700	5,000	2%
Lockbox Fees	9,329	18,250	18,250	11,000	20,000	20,250	1,750	10%
Subtotal Sales Tax	237,700	253,250	253,250	221,000	260,000	266,950	6,750	3%
Risk Management (001 303)								
Departmental Costs	357,879	454,650	454,650	444,000	540,000	566,750	85,350	19%
Property & Casualty	337,133	433,150	433,150	420,000	510,000	535,500	76,850	18%
Workers Compensation Insurance	20,747	21,500	21,500	24,000	30,000	31,250	8,500	40%
Subtotal Risk Management	357,879	454,650	454,650	444,000	540,000	566,750	85,350	19%
TOTAL FINANCE	\$ 2,145,991	\$ 2,892,430	\$ 2,979,470	\$ 2,527,050	\$ 3,054,100	\$ 3,008,960	74,630	3%

Decision Package – Impact Fee Analysis

Budget Request Summary

Impact fees in Colorado are charges imposed on new development to help cover the added cost of public infrastructure that is created by growth. For Centennial, that could mean roads, sidewalks, emergency services, regional projects, and other similar costs. Under state law, local governments have to formally adopt a fee schedule that applies broadly across development types, and the fees themselves have to be tied directly to the actual cost impact of new construction rather than used to fix pre-existing infrastructure gaps. Impact fees help to fund capital projects tied to growth without placing that obligation on existing taxpayers.

Staff recommends performing this analysis in concert with the LDC rewrite. Implementation would be handled through updates to the Transportation Master Plan, the Capital Improvement Plan, and other major infrastructure policies.

2027 Request: \$ 150,000

Key Performance Area:

Fiscal Sustainability

Line Item:

001 – General Fund / Finance / Project Specific

HUMAN RESOURCES (001 401)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$ Change	% Change
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
Personnel Costs	\$ 485,046	\$ 453,680	\$ 466,700	\$ 239,570	\$ 402,060	\$ 418,770	\$ (64,640)	-14%
Salaries And Wages	374,541	339,160	350,690	170,000	276,090	284,340	(74,600)	-21%
Benefits	110,505	114,520	116,010	69,570	125,970	134,430	9,960	9%
Departmental Costs	2,845	31,000	31,000	80,000	23,500	13,500	(7,500)	-24%
Professional Services	-	-	-	49,000	-	-	-	N/A
Project Specific	800	22,000	22,000	25,000	16,000	6,000	(6,000)	-27%
Onboarding And Recruitment	2,045	9,000	9,000	6,000	7,500	7,500	(1,500)	-17%
TOTAL HUMAN RESOURCES	\$ 487,892	\$ 484,680	\$ 497,700	\$ 319,570	\$ 425,560	\$ 432,270	(72,140)	-14%

OFFICE OF INFORMATION TECHNOLOGY (001 410)

OFFICE OF INFORMATION TECHNOLOGY (001 410)					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	YEAR 1 2027 Budget	YEAR 2 2028 Budget	\$ Change	% Change
OIT Administration (001 411)								
Personnel Costs	\$ 599,419	\$ 516,080	\$ 539,490	\$ 569,980	\$ 536,500	\$ 555,950	\$ (2,990)	-1%
Salaries And Wages	467,473	394,470	415,200	425,000	416,770	429,250	1,570	0%
Benefits	131,946	121,610	124,290	144,980	119,730	126,700	(4,560)	-4%
Subtotal OIT Administration	599,419	516,080	539,490	569,980	536,500	555,950	(2,990)	-1%
Client Services (001 412)								
Personnel Costs	886,949	869,310	913,610	897,300	918,580	950,900	4,970	1%
Salaries And Wages	686,714	658,670	697,870	690,000	716,880	738,330	19,010	3%
Benefits	200,235	210,640	215,740	207,300	201,700	212,570	(14,040)	-7%
Departmental Costs	2,155,061	3,673,430	3,673,430	3,116,870	3,513,400	3,371,450	(160,030)	-4%
Computer Supplies	25,696	31,500	31,500	31,500	33,080	34,730	1,580	5%
Non-Capital Equipment	62,396	72,500	72,500	72,500	85,500	89,780	13,000	18%
Professional Services	19,017	99,750	99,750	99,750	117,350	52,870	17,600	18%
Project Specific	447,044	769,980	769,980	369,980	918,200	479,100	148,220	19%
IT Services	138,502	225,000	225,000	225,000	190,510	200,040	(34,490)	-15%
Software Licenses And Maintenance	1,117,611	2,263,140	2,263,140	2,106,580	1,946,620	2,281,680	(316,520)	-14%
Copiers	5,495	42,000	42,000	42,000	44,100	46,310	2,100	5%
Telecommunications	49,463	95,260	95,260	95,260	100,020	105,020	4,760	5%
Cell Phones	69,863	74,300	74,300	74,300	78,020	81,920	3,720	5%
Subtotal Client Services	3,042,010	4,542,740	4,587,040	4,014,170	4,431,980	4,322,350	(155,060)	-3%
Technical Services (001 413)								
Personnel Costs	1,109,703	1,087,270	1,146,760	1,073,380	1,163,160	1,204,850	16,400	1%
Salaries And Wages	866,581	822,430	875,080	820,000	900,350	927,300	25,270	3%
Benefits	243,123	264,840	271,680	253,380	262,810	277,550	(8,870)	-3%
Departmental Costs	94,725	228,650	228,650	228,650	198,870	212,570	(29,780)	-13%
Non-Capital Equipment	14,040	52,500	52,500	52,500	75,000	82,500	22,500	43%
Professional Services	39,067	146,250	146,250	146,250	117,570	123,450	(28,680)	-20%
Project Specific	1,920	-	-	-	-	-	-	N/A
Software License And Maintenance	39,698	29,900	29,900	29,900	6,300	6,620	(23,600)	-79%
Subtotal Technical Services	1,204,428	1,315,920	1,375,410	1,302,030	1,362,030	1,417,420	(13,380)	-1%
TOTAL OFFICE OF INFORMATION TECHNOLOGY	\$ 4,845,856	\$ 6,374,740	\$ 6,501,940	\$ 5,886,180	\$ 6,330,510	\$ 6,295,720	(171,430)	-3%

Decision Package – Major IT Projects and Implementation

Budget Request Summary

This budget request summarizes multiple information technology projects across the organization. Total amount requested for the collective projects is \$585,000 across six project areas. Grant funding has been applied for and received in the amount of \$260,000.

1. Digital Services Strategy and Customer Experience - \$300,000 – More City services and interactions continue to take place via software or other digital means. As our IT efforts are generally focused on specific systems, Staff identified a need to unify our approach when it comes to digital customer experience. This funding request supports our mission of providing exceptional service across all forums, as well as supports strategic efforts to be a Future Ready City.
2. Enterprise Information Management (grant-funded, State Internet Portal Authority) - \$215,000 – Staff has been working to ensure all project records and documents are maintained digitally in a cohesive manner. With advances in AI document processing, Staff successfully submitted a grant application to the State Internet Portal Authority, or SIPA, to establish the initial process of digitizing these files using an AI model and current software. If successful, this effort will result in significant Staff time savings and better results for our customers.
3. Building Services AI Plan Reviews (grant-funded, SIPA) - \$45,000 – In the City's Building Services division, Staff is exploring the use of AI tools to perform initial building code intake review. This project would not replace the expertise required of Staff, but would aim to minimize the back-and-forth when it comes to a completed project submission. When expectations are not clearly aligned between the City and its customers, frustration can occur. Using this grant-funded program (or others) would help to alleviate that frustration.
4. Payment Processor Consolidation - \$25,000 – The City has multiple payment processors for the acceptance of electronic payments, whether credit or debit cards. These systems were tied initially to the various software platforms that were implemented, including court management software, sales tax payments, park reservations, and other payments. At the time, the integrations between the various software systems were not as mature as they are today. A concerted effort will resolve an issue identified by the Fee Analysis performed last year and ensure customers have a uniform experience when making an electronic payment.

2027 Request: \$585,000 (\$260,000 in grant funding)

Key Performance Area:

Future Ready City

Line Item:

001 – General Fund / Office of Information Technology

OFFICE OF STRATEGIC INITIATIVES (001 430)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$	%
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
Personnel Costs	\$ 515,919	\$ 526,210	\$ 552,540	\$ 510,590	\$ 536,810	\$ 546,300	\$ (15,730)	-3%
Salaries And Wages	392,539	393,360	416,640	380,000	393,180	404,930	(23,460)	-6%
Benefits	123,380	132,850	135,900	130,590	143,630	141,370	7,730	6%
Departmental Costs	112,046	196,500	196,500	66,500	378,600	378,600	182,100	93%
Professional Services	3,123	86,500	86,500	36,500	158,600	158,600	72,100	83%
Project-Specific	108,923	110,000	110,000	30,000	220,000	220,000	110,000	100%
TOTAL OFFICE OF STRATEGIC INITIATIVES	\$ 627,964	\$ 722,710	\$ 749,040	\$ 577,090	\$ 915,410	\$ 924,900	166,370	22%

Budget Highlight: Waste Diversion – Extended Producer Responsibility program

Budget Request Summary

Centennial anticipates receiving \$92,112 per year in Education and Outreach funding through the state's Extended Producer Responsibility (EPR) program. This funding can only be utilized for certain limited activities and would allow conduct education and outreach primarily through a consultant.

This would help ensure Centennial residents know how to access free curbside recycling services (once available), and how to recycle, and minimize contamination.

Allowable expenses include:

- Direct mailers, monthly email updates, weekly social media updates related to the EPR program and recycling.
- Tours of Designated Facilities, community presentations and/or tabling at public meetings and events
- "Train-the-trainer" sessions designed to provide individuals with the knowledge, tools, and resources necessary to train others to correctly recycle, compost, or dispose of Designated Covered Materials
- One-on-one outreach to residents, which may include door hanger campaigns, cart tagging, multifamily technical assistance, or other initiatives approved by CAA Colorado
- Behavior change initiatives designed to engage local groups and promote specific positive behaviors through targeted, community-specific interventions addressing behavioral barriers and motivations
- Engage local and regional community-based organizations to share relevant and relatable messaging through dynamic storytelling
- Promote recycling Collection Service Providers in the Service Area that are participating in the Program
- Promote Drop-Off Facilities in the Service Area that are in the Program

2027 Request: \$92,100

Key Performance Area:

Future Ready City

Line Item:

001 – General Fund / Office of Strategic Initiatives / Professional Services

PUBLIC SAFETY (001 511)					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
BUDGET DETAIL	2025	2026	2026	2026	YEAR 1	YEAR 2	\$ Change	% Change
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
Departmental Costs	\$ 39,524,755	\$ 43,589,360	\$ 43,589,360	\$ 43,180,588	\$ 44,720,970	\$ 46,509,810	\$ 1,131,610	3%
Public Safety Contract	39,524,755	43,589,360	43,589,360	43,180,588	44,720,970	46,509,810	1,131,610	3%
TOTAL PUBLIC SAFETY	\$ 39,524,755	\$ 43,589,360	\$ 43,589,360	\$ 43,180,588	\$ 44,720,970	\$ 46,509,810	1,131,610	3%

Decision Package – ACSO Budget Review

Budget Request Summary

As the City enters the final year of the law enforcement services contract, there are two items to highlight. The first pertains to staffing levels, and the second is related to the capital and operational technical equipment the Sheriff's Office utilizes.

First, as has been discussed with previous Councils, staffing levels on the City side of the Sheriff's Office are largely stable. This is based on current call load and call response times, and a significant change in either of those measures would necessitate additional discussion. ACSO anticipates that the County will allocate additional funding for several positions this year after the passage of ballot question #1A.

For transparency and not as a request, Staff and ACSO have discussed the potential future need for an additional Community Resources Officer if the demand on these positions stays as high as it has been. The Community Resources Officer position is public-facing and handles most of the requests for things like National Night Out, crime prevention evaluations, neighborhood or HOA meetings, etc. Staff recommends that this position be revisited during contract negotiations as staffing levels will be a significant topic of discussion.

Second, ACSO is evaluating the replacement of its body-worn cameras, radios, and other associated equipment. In light of heightened interest in law enforcement technology, Staff is recommending a policy discussion between ACSO and Council prior to authorizing the expenditure. The money is recommended to be appropriated but not expended until after that policy discussion.

Preliminary 2027 – ACSO Proposed: \$ 44,720,970

Key Performance Area:

Public Safety

Line Item:

001 – General Fund / Law Enforcement

PUBLIC WORKS (001 600)

PUBLIC WORKS (001 600)					BIENNIAL BUDGET			
BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	YEAR 1 2027 Budget	YEAR 2 2028 Budget	2027 Budget to 2026 Revised \$ Change	% Change
Public Works Administration (001 601)								
Personnel Costs	\$ 1,136,656	\$ 1,108,790	\$ 1,160,140	\$ 1,038,070	\$ 1,237,400	\$ 1,286,990	\$ 77,260	7%
Salaries And Wages	845,191	820,240	865,690	760,000	907,900	935,070	42,210	5%
Benefits	291,464	288,550	294,450	278,070	329,500	351,920	35,050	12%
Departmental Costs	163,878	197,500	197,500	122,650	139,100	140,600	(58,400)	-30%
Professional Services	117,348	150,000	150,000	75,000	90,000	90,000	(60,000)	-40%
Mosquito Control	46,530	47,500	47,500	47,650	49,100	50,600	1,600	3%
Subtotal Public Works Administration	1,300,533	1,306,290	1,357,640	1,160,720	1,376,500	1,427,590	18,860	1%
Fleet (001 602)								
Departmental Costs	15,635	36,000	36,000	35,400	37,100	37,100	1,100	3%
Fuel	29	1,000	1,000	400	1,000	1,000	-	0%
General Repair And Maintenance	15,606	35,000	35,000	35,000	36,100	36,100	1,100	3%
Subtotal Fleet	15,635	36,000	36,000	35,400	37,100	37,100	1,100	3%
Facilities (001 604)								
Departmental Costs	891,015	1,138,100	1,138,100	966,500	1,202,350	1,168,250	64,250	6%
Non-Capital Equipment	2,276	14,100	14,100	2,000	14,100	14,100	-	0%
Professional Services	94,511	150,000	150,000	158,500	167,000	175,500	17,000	11%
Facilities Contract	365,304	380,000	380,000	380,000	393,750	413,420	13,750	4%
Grounds Maintenance	32,771	75,000	75,000	39,000	75,000	75,000	-	0%
General Repair And Maintenance	104,694	200,000	200,000	85,000	210,000	210,000	10,000	5%
Utilities	262,960	250,000	250,000	250,000	257,500	265,230	7,500	3%
Alarm and Fax Lines	10,072	15,000	15,000	15,000	15,000	15,000	-	0%
Building Improvements	13,550	10,000	10,000	5,000	-	-	(10,000)	-100%
Furniture & Fixtures	4,875	44,000	44,000	32,000	70,000	-	26,000	59%
Subtotal Facilities	891,015	1,138,100	1,138,100	966,500	1,202,350	1,168,250	64,250	6%
TOTAL PUBLIC WORKS	\$ 2,207,183	\$ 2,480,390	\$ 2,531,740	\$ 2,162,620	\$ 2,615,950	\$ 2,632,940	84,210	3%

STREET FUND (112)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ Change	
	2025	2026	2026	2026	YEAR 1	YEAR 2		
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		% Change
BEGINNING FUND BALANCE	\$ 70,262,876	\$ 71,395,987	\$ 71,395,987	\$ 71,395,987	\$ 60,926,167	\$ 57,859,557	\$ (10,469,820)	-15%
Revenues								
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	-	0%
Motor Vehicle Use Tax	7,078,041	6,900,000	6,900,000	6,800,000	6,850,000	6,900,000	(50,000)	-1%
Highway Users Tax Fund	4,179,858	4,200,000	4,200,000	4,166,400	4,150,000	4,100,000	(50,000)	-1%
Road and Bridge Share back	588,758	575,000	575,000	557,850	560,000	560,000	(15,000)	-3%
Pavement Restoration Fees	36,763	40,000	40,000	35,000	35,000	35,000	(5,000)	-13%
State Grants	787,083	12,336,000	12,336,000	550,000	25,720,000	411,000	13,384,000	108%
Federal Grants	-	-	165,000	165,000	-	-	(165,000)	-100%
Intergovernmental	1,673,585	456,100	456,100	378,100	55,000	23,000	(401,100)	-88%
Miscellaneous	-	10,000	10,000	10,000	10,000	10,000	-	0%
Subtotal Revenues	17,165,770	27,317,100	27,482,100	15,462,350	40,180,000	14,839,000	12,697,900	46%
Other Financing Sources								
Transfer In From General Fund	30,000,000	15,000,000	15,000,000	15,000,000	37,450,000	15,000,000	22,450,000	150%
TOTAL REVENUES & TRANSFERS	47,165,770	42,317,100	42,482,100	30,462,350	77,630,000	29,839,000	35,312,900	83%

STREET FUND (112)

STREET FUND (112)					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	YEAR 1 2027 Budget	YEAR 2 2028 Budget	\$ Change	% Change
Expenditures								
Street Fund Administration (609)								
County Treasurer Fee	\$ 353,912	\$ 345,000	\$ 345,000	\$ 340,000	\$ 342,500	\$ 345,000	(2,500)	-1%
Software Licenses And Maintenance	-	-	-	-	661,610	680,150	661,610	N/A
Subtotal Street Fund Administration	353,912	345,000	345,000	340,000	1,004,110	1,025,150	659,110	191%
Roadways (603)								
Materials Snow Removal	619,083	750,000	750,000	700,000	725,000	725,000	(25,000)	-3%
Materials Asphalt	124,934	226,000	226,000	150,000	200,000	200,000	(26,000)	-12%
Materials Fuel	128,136	280,000	280,000	200,000	260,000	260,000	(20,000)	-7%
Professional Services	937,382	700,510	879,610	734,610	50,000	50,000	(829,610)	-94%
Public Works Contract	16,442,866	17,260,000	17,260,000	17,210,000	18,530,000	19,319,000	1,270,000	7%
Animal Services	3,991	6,000	6,000	4,500	6,000	6,000	-	0%
Street Rehab	14,423,419	13,503,100	13,503,100	12,600,000	15,545,500	15,226,150	2,042,400	15%
Emergency Repairs	-	200,000	200,000	50,000	200,000	200,000	-	0%
Major Structures	2,519	700,000	1,100,000	450,000	-	-	(1,100,000)	-100%
Minor Structures	534,587	50,000	50,000	15,000	50,000	50,000	-	0%
TMA Landscaping	51,553	52,000	52,000	51,560	52,000	52,000	-	0%
Roadway Data Collection	142,664	-	16,200	16,200	-	150,000	(16,200)	-100%
Land Acquisition	3,365	500,000	500,000	170,000	100,000	300,000	(400,000)	-80%
Roadway Improvements	-	-	-	-	-	400,000	-	N/A
Bridge Projects	-	-	-	-	1,400,000	700,000	1,400,000	N/A
Capital Projects	3,522,706	2,243,300	2,243,300	1,499,750	17,275,000	125,000	15,031,700	670%
Neighborhood Traffic Mitigation	121,121	150,000	150,000	50,000	250,000	250,000	100,000	67%
Subtotal Roadways	37,058,326	36,620,910	37,216,210	33,901,620	54,643,500	38,013,150	17,427,290	47%
Traffic Signalization (605)								
Professional Services	542,562	1,663,300	1,663,300	500,000	260,000	80,000	(1,403,300)	-84%
Traffic Signals Maintenance	235,310	275,000	275,000	250,000	450,000	250,000	175,000	64%
Traffic Signals Utilities	37,559	42,500	42,500	40,000	43,000	44,000	500	1%
Traffic Signals	1,909,524	5,426,390	5,426,390	3,490,550	1,315,000	785,000	(4,111,390)	-76%
ITS Project	123,118	-	-	-	300,000	300,000	300,000	N/A
Capital Projects	256,649	250,000	250,000	100,000	-	-	(250,000)	-100%
Subtotal Traffic Signalization	3,104,721	7,657,190	7,657,190	4,380,550	2,368,000	1,459,000	(5,289,190)	-69%
Bike & Pedestrian (607)								
Professional Services	1,103,852	3,430,700	3,626,950	550,000	-	-	(3,626,950)	-100%
Transit & Shelter Administration	3,700	300,000	300,000	300,000	100,000	80,000	(200,000)	-67%
Roadway Improvements	156,183	9,361,000	9,361,000	-	11,261,000	-	1,900,000	20%
Sidewalks	877,680	6,980,000	6,980,000	-	8,080,000	600,000	1,100,000	16%
Traffic Signals	-	350,000	350,000	100,000	-	350,000	(350,000)	-100%
Subtotal Bike & Pedestrian	2,141,415	20,421,700	20,617,950	950,000	19,441,000	1,030,000	(1,176,950)	-6%
Street Lighting (608)								
Street Light Maintenance	697,570	800,000	800,000	400,000	360,000	350,000	(440,000)	-55%
Street Lighting Utilities	591,326	550,000	550,000	500,000	500,000	500,000	(50,000)	-9%
Capital Projects	2,375,944	550,000	715,000	460,000	2,380,000	3,050,000	1,665,000	233%
Subtotal Street Lighting	3,664,841	1,900,000	2,065,000	1,360,000	3,240,000	3,900,000	1,175,000	57%
TOTAL EXPENDITURES	46,032,659	66,944,800	67,901,350	40,932,170	80,696,610	45,427,300	12,795,260	19%
NET CHANGE IN FUND BALANCE	1,133,111	(24,627,700)	(25,419,250)	(10,469,820)	(3,066,610)	(15,588,300)		
ENDING FUND BALANCE	\$ 71,395,987	\$ 46,768,287	\$ 45,976,737	\$ 60,926,167	\$ 57,859,557	\$ 42,271,257	\$ 11,882,820	26%
25% Operating Reserve					\$ 9,583,903	\$ 9,641,825		
Fund Balance							2027/2028 Biennium	
Committed Fund Balance								
Emergency Capital Repairs: Said funds shall be available if emergency repairs need to be made to infrastructure, or other capital improvements and other appropriated funds are not available or insufficient to cover cost of repairs.							1,000,000	
Colorado & Euclid Intersection: Said funds shall be reserved to implement results from the alternatives analysis and design for Colorado and Euclid intersection.							2,600,000	
NDST Priority 2: Said funds shall be reserved for traffic pole replacements identified in the nondestructive structural testing (NDST).							2,100,000	
Warranted Improvement Mitigation: Said funds shall be reserved for warranted improvements for traffic mitigation. \$150k of prior committed amount of \$2.15M budgeted in 2028 to begin design at Caley and Peoria.							2,000,000	
School Safety Improvements: Said funds shall be reserved for improvements identified in the citywide School Safety Study.							1,000,000	
Buckley & Crestline Signal Construction - Dropping budget request down to CFB in order to prioritize projects. Signal is warranted and planned to be bundled with Inverness Modular based on design package.							900,000	
Inverness Modular Replacement Construction- Dropping budget request down to CFB in order to prioritize projects. Modular signal replacement budget if/when opportunity is right to replace outdated and unsafe infrastructure, to be packaged with Buckley and Crestline design.							1,800,000	
HSIP Construction Dry Creek and Holly span wire replacement - Funding reserved to complete construction of the span wire signal replacement.							1,326,400	
HSIP Construction Himalaya and Chenango span wire replacement - Funding reserved to complete construction of the span wire signal replacement.							2,181,950	
Streetlight Pull Boxes - Said funds shall be reserved for pull boxes for streetlights to be replaced by the City in accordance with agreement from Xcel.							5,850,000	
High Line Canal Trail at Broadway - Said funds shall be reserved for the anticipated City portion of the underpass project for the High Line Canal Trail at Broadway.							1,300,000	
Broncos and Blackhawk Signal Construction - Funds reserved for the construction of traffic signal at the intersection of Broncos and Blackhawk.							1,000,000	
Bridge Construction - Fund reserved for the construction of the bridges at Dry Creek over Willow Creek and Dry Creek over Big Dry Creek. Bridge design for both started in 2026. Both bridges estimated at \$10.0 million each. Committing \$9.57M instead of full \$20.0M estimate based on available funds.							9,571,082	
Total Committed Fund Balance							\$	32,629,432

Street Fund Budget Request Summary

STREET FUND DECISION PACKAGES								
Budget Request Description	Street Fund Account	2027		2028		Total Impact	Key Performance Area	Page #
		SF Amount	Other Fund Amount	SF Amount	Other Fund Amount			
Smoky Hill Road and other Major Arterial Corridors	112608 - 60180	\$ 1,900,000	-	\$ -	-	\$ 1,900,000	Transportation and Mobility	33

STREET FUND BUDGET HIGHLIGHTS								
Budget Request Description	Street Fund Account	2027		2028		Total Impact	Key Performance Area	Page #
		SF Amount	Other Fund Amount	SF Amount	Other Fund Amount			
2027/28 Street Rehabilitation Funding	112603 - 57152	\$ 15,445,500	-	\$ 15,226,150	-	\$ 30,671,650	Transportation and Mobility	34
Easter and Peoria Design	112603 - 60140	-	-	250,000	-	250,000	Transportation and Mobility	35
Caley and Peoria Intersection Analysis	112603 - 60140	-	-	150,000	-	150,000	Transportation and Mobility	36
Bridge Maintenance	112603 - 60175	700,000	-	-	-	700,000	Transportation and Mobility	37
Design of Sidewalks	112607 - 60145	150,000	-	-	-	150,000	Transportation and Mobility	38
Street Fund Software	112609 - 57115	961,610	-	680,150	-	1,641,760	Transportation and Mobility	39

Decision Package: Smoky Hill Road and other Major Arterial Corridors

Budget Request Summary

Staff continuously review safety, crashes, signal warrants at intersections, and other incidents along City streets, with particular focus on the arterial street network.

There have been several fatal crashes on the Smoky Hill corridor over the past 24 months. When the residences along Smoky Hill were built prior to the City's incorporation, there were no streetlights constructed that were suitable for the type of road that Smoky Hill is today.

This budget request consists of two parts:

- The first (\$1.75 million) would move forward with the installation of streetlights along Smoky Hill that are consistent with its arterial nature. A portion of the project is funded with the use of \$1.0 million of fund balance that was previously committed for undergrounding work in the CORE Electric service area. In addition, Staff would concurrently evaluate the other major arterial corridors across the City for future policy / budget discussions.
- The second (\$125,000) would perform a corridor study on Smoky Hill that takes into account the goals of the street itself, how lighting and street perspective present challenges, and appropriate traffic and speed analyses. This plan would serve as the foundation for future budget and policy decisions on capital improvements for Smoky Hill.

2027 Request: \$1,900,000

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Street Lighting / Capital Projects

Budget Highlight: 2027/28 Street Rehabilitation Funding

Budget Request Summary

\$15.545 million is proposed for street rehabilitation in 2027 and \$15.226 million in 2028. Refinements to the specific scopes of work for components of the program will continue as we get closer to the season.

The policy goal for the Pavement Condition Index, or PCI, has been between 60 and 70. The current PCI is at the top of that range. The program proposed for 2027 will continue these efforts, split across three broad "buckets:"

Mill and Overlay - \$7.6 million

Concrete Work - \$6.8 million

Slurry and Crack Seal - \$1.04 million

2027 will be a contract re-bid year for mill and overlay, allowing the City to receive the best performance for its dollar. Three major arterials are planned for mill and overlay: S. Himalaya / S. Reservoir Rd, E. Buckley Ave, and S. Potomac St. Each of these mill and overlay projects are in excess of \$1 million on their own.

Denver Water will continue work on City streets in 2027. Mill and overlay work has already been programmed for the impacted streets in 2028.

Program costs and specifics will continue to be refined with consideration of bids, upcoming major utility work, and collaborative efforts between other jurisdictions and Centennial. Staff will continue to monitor pavement conditions across the City. A major policy discussion is anticipated for late 2027 / early 2028 to review how the City continues its street rehabilitation program.

2027 Request: \$ 15,545,500

2028 Request: \$ 15,226,150

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Roadways / Street Rehabilitation

Budget Highlight: Easter and Peoria Design

Budget Request Summary

With work at Easter and Havana underway, the next step of improvement along the Dry Creek/Havana/Easter/Broncos corridor is to investigate and engineer a more appropriate intersection layout at Easter and Peoria. This work will continue long-term efforts to create a secondary route for Arapahoe Road and improve accessibility in the central area of the City.

This budget request was for 2028 and may be adjusted based on construction status of Easter / Havana.

2028 Request: \$ 250,000

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Roadways / Roadway Improvements

Budget Highlight: Caley and Peoria Intersection Analysis

Budget Request Summary

Based on crash data analysis, there is a history of broadside crashes at the intersection of Caley and Peoria. Staff has monitored and implemented interim crash mitigation measures that allowed for the delay of the design, but crashes have continued, making the need for improvements justified on a safety basis. Consistent with the adopted Transportation Master Plan, Staff recommends utilizing this budget to analyze intersection alternatives for safety and operations.

This budget request is utilizing \$150k which is previously within the Street Fund Committed Fund Balance.

2028 Request: \$ 150,000

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Roadways / Roadway Improvements

Budget Highlight: Bridge Maintenance

Budget Request Summary

Prior year inspections have identified necessary repairs at Colorado over Little Dry Creek. Issues were identified on bridge girders and spalled concrete exposing rebar. Analysis and design for the repairs took place in 2026. Funding has also been added in Committed Fund Balance to begin saving for a replacement of this structure.

2027 Request: \$ 700,000

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Roadways / Bridge Projects

Budget Highlight: Design of Sidewalks

Budget Request Summary

This budget request is for design budget of \$150k across three locations of significant gaps in the sidewalk network. Design funding is necessary to address these gaps due to steep grades, the need to move curb lines, and/or drainage considerations. The three locations are:

- Alton Court from Alton Way to E. Dry Creek
- Easter Avenue west of S. Havana
- E. Jamison Drive between Trenton and Rosemary

2027 Request: \$ 150,000

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Bike & Pedestrian / Sidewalks

Budget Highlight: Street Fund Software

Budget Request Summary

The Street Fund was created in 2019 for the 2020 fiscal year. At its inception, the goal was to accurately capture the costs of constructing, operating, and maintaining the City's largest asset. Costs for information technology were similarly centralized within the General Fund in past budget cycles.

This budget highlight documents the transfer of software costs that are solely for use on the street network to the Street Fund. There is one new hardware project contained in this Budget Highlight as well.

Software Costs Transferred from GF to SF - \$661,610 (2027) and \$680,150 (2028):

- CityWorks Asset Management Software / Citizen Response Center Software
- Predictive Crash / Detection Camera Analytics
- Terrasound Fiber Monitoring
- System-to-System ITS Connections
- Vision Zero Safety Toolbox
- 811 / Utility Locate Management Software
- Weather Monitoring System
- Snowplow Tracking

New project - Traffic Signal Network Switches Replacement - \$300,000: The network switches for the traffic signal network are housed in the field, creating a harsh operating environment. This budget request creates a life-cycle replacement process in order to maintain required network connectivity and appropriate cybersecurity protection.

2027 Request: \$ 661,610

2027 Request: \$ 300,000

\$961,610

2028 Request: \$ 680,150

Key Performance Area:

Transportation and Mobility

Line Item:

112 – Street Fund / Street Fund Administration / Software Licenses And Maintenance

112 – Street Fund / Traffic Signalization / ITS Project

CAPITAL IMPROVEMENT FUND (200)

BUDGET DETAIL					BIENNIAL BUDGET		2027 Budget to 2026 Revised	
	2025	2026	2026	2026	YEAR 1	YEAR 2	\$	%
	Actual	Adopted	Revised	Projected	2027 Budget	2028 Budget		
BEGINNING FUND BALANCE	\$ 13,616,193	\$ 18,154,382	\$ 18,154,382	\$ 18,154,382	\$ 17,504,382	\$ 16,562,382	\$ (650,000)	-4%
Other Financing Sources								
Transfer In From General Fund	5,000,000	-	-	-	-	-	-	#DIV/0!
TOTAL REVENUES & TRANSFERS	5,000,000	-	-	-	-	-	-	#DIV/0!
Expenditures								
Building Improvements	23,228	850,000	1,135,000	500,000	642,000	100,000	(493,000)	-43%
Contingency - Fiber	153,204	300,000	300,000	150,000	300,000	300,000	-	0%
Project Specific	285,379	-	-	-	-	225,000	-	N/A
Subtotal Expenditures	461,811	1,150,000	1,435,000	650,000	942,000	625,000	(493,000)	-34%
TOTAL EXPENDITURES & TRANSFERS	461,811	1,150,000	1,435,000	650,000	942,000	625,000	(493,000)	-34%
NET CHANGE IN FUND BALANCE	4,538,189	(1,150,000)	(1,435,000)	(650,000)	(942,000)	(625,000)		
ENDING FUND BALANCE	\$ 18,154,382	\$ 17,004,382	\$ 16,719,382	\$ 17,504,382	\$ 16,562,382	\$ 15,937,382	\$ (157,000)	-1%
FUND BALANCE DETAIL								2027/2028 Biennium
Committed Fund Balance								
Building Reserve: Said funds have been reserved for city property and facilities including improvements and major repairs. Identified improvements include Eagle Street facility yard concrete and asphalt replacements (\$6.0M) and Civic Center landscaping for removal of grass (750k).								14,892,382
Building Accessibility Improvements: Funds reserved for making accessibility improvements to City facilities.								750,000
Solar Power Purchase Agreement Buyout: Said funds shall be reserved for the buyout option in the Power Purchase Agreement per the contract terms. Represents an option for Council to consider, not a requirement.								295,000
Total Committed Fund Balance							\$	15,937,382

OPEN SPACE FUND (111)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ % Change Change	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 16,845,915	\$ 23,163,899	\$ 23,163,899	\$ 23,163,899	\$ 23,912,689	\$ 23,912,689	\$ 748,790	3%
Revenues								
Open Space Tax	4,146,450	4,150,000	4,150,000	4,294,290	4,300,000	4,375,000	150,000	4%
Park Reservations	63,958	50,000	50,000	80,000	65,000	65,000	15,000	30%
Interest Income	1,170,879	600,000	600,000	1,000,000	1,000,000	900,000	400,000	67%
Intergovernmental	343,000	1,250,000	2,076,000	1,351,350	892,630	-	(1,183,370)	-57%
Grants	250,000	3,881,000	3,881,000	3,181,000	700,000	-	(3,181,000)	-82%
Subtotal Revenues	5,974,287	9,931,000	10,757,000	9,906,640	6,957,630	5,340,000	(3,799,370)	-35%
Other Financing Sources								
Transfer In From General Fund	2,936,258	-	-	-	-	-	-	N/A
TOTAL REVENUES & TRANSFERS	8,910,545	9,931,000	10,757,000	9,906,640	6,957,630	5,340,000	(3,799,370)	-35%
Expenditures								
Trails								
Professional Services	250,000	250,000	250,000	200,000	50,000	50,000	(200,000)	-80%
City Attorney's Office Service	1,111	15,000	15,000	5,000	15,000	15,000	-	0%
Grounds Maintenance	102,620	210,000	210,000	150,000	169,000	169,000	(41,000)	-20%
OS Project Level 1								
Parks and Recreation	637,390	1,200,000	1,200,000	1,200,000	245,000	550,000	(955,000)	-80%
OS Project Level 2								
Lone Tree Creek Trail	465,665	9,055,000	9,055,000	3,550,000	1,397,190	-	(7,657,810)	-85%
City Priority Projects	747,249	99,520	2,864,380	2,864,380	800,000	100,000	(2,064,380)	-72%
Neighborhood Trail Connections	22,282	25,000	25,000	3,000	25,000	25,000	-	0%
OS Project Level 3								
Regional Partnerships	366,246	2,548,430	2,548,430	1,185,470	1,938,710	585,750	(609,720)	-24%
TOTAL EXPENDITURES	2,592,561	13,402,950	16,167,810	9,157,850	4,639,900	1,494,750	(11,527,910)	-71%
NET CHANGE IN FUND BALANCE	6,317,984	(3,471,950)	(5,410,810)	748,790	2,317,730	3,845,250		
ENDING FUND BALANCE	\$ 23,163,899	\$ 19,691,949	\$ 17,753,089	\$ 23,912,689	\$ 26,230,419	\$ 27,757,939	\$ 8,477,330	48%
Fund Balance								2027/2028 Biennium
Committed Fund Balance								
Long Term Projects Reserve: Said funds shall be reserved to complete future capital projects identified by City Council. Ten percent of Open Space Tax funds annually will be put into reserve and shall carry any remaining previous year's funds. (Council Policy 2018-CCP-01): Balance includes 10% of 2019 -2026 actual, and 2027-2028 estimated revenues.								3,829,360
Centennial Link Trail: Said funds shall be reserved to complete the Centennial Link Trail - includes amounts for segments 9D, 6A, 6B, 9B and 9E.								563,500
Midtown: Said funds shall be reserved for Midtown parks and open space improvements.								5,000,000
Lone Tree Creek Enhancements: Said funds shall be reserved to create a natural channel at Lone Tree Creek Trail in Centennial Center Park and add natural play areas and features to connect the creek to the Centennial Center Park.								5,000,000
Centennial Center Park: Said funds to replace Center park equipment such as toddler structure, rope structure, and circular pods.								2,750,000
LTCT Phase II - Funds reserved for Lone Tree Creek Trail Phase II Construction from Caley Ave to Cherry Creek State Park.								3,500,000
Total Committed Fund Balance							\$	20,642,860
Uncommitted Fund Balance							\$	7,115,079

Open Space Fund Budget Request Summary

OPEN SPACE FUND BUDGET HIGHLIGHTS								
		2027		2028				
Budget Request Description	Open Space Fund Account	OSF Amount	Other Fund Amount	OSF Amount	Other Fund Amount	Total Impact	Key Performance Area	Page #
Open Space Level 3 – 2027 Regional Partnerships	111706 - 60174	\$ 573,750	-	\$ -	-	\$ 573,750	Connected Community	43

Budget Highlight: Open Space Level 3 – 2027 Regional Partnerships

Budget Request Summary

Projects within the Open Space fund are managed under City Council Policy 2020-CCP-04. This budget request provides additional information on the proposed 2027 regional partnership projects.

1. South Suburban Parks and Recreation District – High Line Canal Trail crossing at Goodson entry road (\$135,000)

This project is aimed at improving safety at one of the most heavily used regional trail corridors in the City. The existing crossing is located along a curved section of roadway approximately 160 feet west of University Boulevard, where the roadway geometry, skewed trail alignment, and limited site distance present challenges to vehicles, pedestrians, and bicyclists.

The entry road carries consistent traffic throughout the day due to shared access for the recreation center, deKoevend Park, and Cherry Hills Assisted Memory Care. These operational and geometric conditions underscore the need to improve the crossing for the thousands of annual users of the High Line Canal Trail/Centennial Link Trail.

The scope of work is based on the coordinated recommendations of SSPRD, Arapahoe County, the City of Centennial, SEMSWA, Denver Water, and the High Line Canal Conservancy.

2. Trails – Piney Creek Trail connection at Piney Creek Hollow Park (\$337,500)

In partnership with Goodman Metropolitan District and potentially Arapahoe County Open Space, Trails Parks and Recreation District proposes to complete a vital connection point of the Piney Creek Trail regional system within Piney Creek Hollow Park. Piney Creek Trail is a regional multi-use trail that extends through Centennial (East-West Trail), unincorporated Arapahoe County, and Aurora. The regional system ultimately connects to Cherry Creek State Park, providing a scenic corridor for walkers, runners, and cyclists. The trail sees approximately 51,000 visits from 22,000 unique visitors, demonstrating its importance as a regional recreation asset. Trails Park and Recreation District currently maintains the 3.9-mile segment at the trail's southeast end.

This project will focus on the conversion of an existing dirt trail to concrete to connect the trail on the east side of Piney Creek Hollow Park to the existing trail near the East Cherry Creek Valley (ECCV) pump station. This section will eventually tie in along Tower Road by running through the southwest side of the park, connecting a vital missing link in the regional trail corridor.

3. Highline Canal Conservancy – Little Dry Creek Regional Open Space Master Plan (\$101,250)

The High Line Canal Conservancy proposes to complete a Master Plan for the future Little Dry Creek Regional Open Space, a centrally located site along the High Line Canal that will serve as both the Conservancy’s headquarters and a publicly accessible regional open space. This Master Planning effort will result in a community supported Master Plan that will shape a vision for passive recreation, habitat preservation, public gathering spaces, and interpretation of the Canal’s natural and cultural history. The Plan will define future uses and facilities, guide long term implementation, and will position Little Dry Creek as a key open space amenity for Centennial and the broader region.

2027 Request: \$ 573,750

Key Performance Area:

Connected Community

Line Item:

111 – Open Space Fund / Regional Partnerships

CONSERVATION TRUST FUND (110)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ Change	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 4,683,540	\$ 3,486,041	\$ 3,486,041	\$ 3,486,041	\$ 3,628,041	\$ 3,431,621	\$ 142,000	4%
Revenues								
Lottery Proceeds	686,426	750,000	750,000	700,000	700,000	700,000	(50,000)	-7%
Interest Income	314,176	100,000	100,000	250,000	250,000	210,000	150,000	150%
TOTAL REVENUES	1,000,602	850,000	850,000	950,000	950,000	910,000	100,000	12%
Expenditures								
Professional Services	-	475,000	475,000	475,000	511,420	534,490	36,420	8%
Project Specific	-	165,000	222,940	165,000	215,000	165,000	(7,940)	-4%
Park Maintenance	2,198,101	40,000	40,000	98,000	40,000	40,000	-	0%
Park Utilities	-	80,000	80,000	70,000	80,000	80,000	-	0%
Center Park Projects	-	-	-	-	300,000	100,000	300,000	#DIV/0!
TOTAL EXPENDITURES	2,198,101	760,000	817,940	808,000	1,146,420	919,490	328,480	40%
NET CHANGE IN FUND BALANCE	(1,197,499)	90,000	32,060	142,000	(196,420)	(9,490)		
ENDING FUND BALANCE	\$ 3,486,041	\$ 3,576,041	\$ 3,518,101	\$ 3,628,041	\$ 3,431,621	\$ 3,422,131	\$ (86,480)	-2%

ANTELOPE GID (900)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ % Change Change	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 88,269	\$ 88,456	\$ 88,456	\$ 88,456	\$ 76,126	\$ 65,086	\$ (12,330)	-14%
Revenues								
Property Tax	169,940	175,000	175,000	165,000	167,000	165,000	(8,000)	-5%
Specific Ownership Tax	9,424	10,000	10,000	9,250	9,250	9,000	(750)	-8%
Investment Income	6,601	3,000	3,000	5,000	5,000	4,000	2,000	67%
TOTAL REVENUES	185,965	188,000	188,000	179,250	181,250	178,000	(6,750)	-4%
Expenditures								
County Treasurer Fee	2,549	2,630	2,630	2,500	2,510	2,480	(120)	-5%
Professional Services	6,192	6,250	6,250	6,250	6,250	6,250	-	0%
Bank Fees	312	1,000	1,000	500	1,000	1,000	-	0%
Principal	110,000	120,000	120,000	120,000	125,000	130,000	5,000	4%
Interest	66,725	62,330	62,330	62,330	57,530	51,280	(4,800)	-8%
TOTAL EXPENDITURES	185,778	192,210	192,210	191,580	192,290	191,010	80	0%
NET CHANGE IN FUND BALANCE	187	(4,210)	(4,210)	(12,330)	(11,040)	(13,010)		
ENDING FUND BALANCE	\$ 88,456	\$ 84,246	\$ 84,246	\$ 76,126	\$ 65,086	\$ 52,076	\$ (19,160)	-23%

CHERRY PARK GID (710)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ Change		2027 Budget to 2026 Revised %
					YEAR 1 2027 Budget	YEAR 2 2028 Budget			
BEGINNING FUND BALANCE	\$ 316,502	\$ 356,173	\$ 356,173	\$ 356,173	\$ 207,773	\$ 180,003	\$ (148,400)		-42%
Revenues									
Property Tax	71,713	72,500	72,500	84,000	145,000	145,000	72,500		100%
Specific Ownership Tax	3,896	3,500	3,500	3,600	3,600	3,500	100		3%
Investment Income	15,477	9,000	9,000	18,000	10,000	8,500	1,000		11%
Bond Proceeds	-	-	950,000	755,000	-	-	(950,000)		-100%
TOTAL REVENUES	91,086	85,000	1,035,000	860,600	158,600	157,000	73,600		87%
Expenditures									
County Treasurer Fee	1,076	1,100	1,100	-	2,180	2,180	1,080		98%
Professional Services	5,162	2,500	952,500	952,500	4,040	4,100	(948,460)		-100%
Bank Fees	-	500	500	500	500	500	-		0%
City Attorney's Office Service	15,365	5,000	5,000	12,000	5,000	5,000	-		0%
Grounds Maintenance	18,091	53,500	53,500	35,000	104,500	104,500	51,000		95%
Utilities	11,721	9,000	9,000	9,000	10,000	10,000	1,000		11%
Principal	-	-	-	-	25,000	25,000	25,000		N/A
Interest	-	-	-	-	35,150	33,970	35,150		N/A
TOTAL EXPENDITURES	51,415	71,600	1,021,600	1,009,000	186,370	185,250	(835,230)		-82%
NET CHANGE IN FUND BALANCE	39,671	13,400	13,400	(148,400)	(27,770)	(28,250)			
ENDING FUND BALANCE	\$ 356,173	\$ 369,573	\$ 369,573	\$ 207,773	\$ 180,003	\$ 151,753	\$ (189,570)		-51%

FOXTRIDGE GID (730)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ %	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 592,675	\$ 708,644	\$ 708,644	\$ 708,644	\$ 909,494	\$ 956,694	\$ 200,850	28%
Revenues								
Property Tax	241,996	215,000	215,000	215,100	218,100	215,900	3,100	1%
Specific Ownership Tax	13,156	11,000	11,000	12,500	12,500	12,000	1,500	14%
Investment Income	32,633	25,000	25,000	28,000	25,000	22,000	-	0%
TOTAL REVENUES	287,784	251,000	251,000	255,600	255,600	249,900	4,600	2%
Expenditures								
County Treasurer Fee	3,630	3,300	3,300	-	3,280	3,240	(20)	-1%
Professional Services	10,700	10,500	10,500	10,500	15,530	15,700	5,030	48%
Bank Fees	-	500	500	500	500	500	-	0%
City Attorney's Office Service	384	4,000	4,000	4,000	4,000	4,000	-	0%
Grounds Maintenance	22,291	47,500	47,500	35,000	47,500	47,500	-	0%
Utilities	2,565	4,750	4,750	4,750	4,500	4,500	(250)	-5%
Principal	95,000	95,000	95,000	-	100,000	100,000	5,000	5%
Interest	37,245	35,200	35,200	-	33,090	30,900	(2,110)	-6%
TOTAL EXPENDITURES	171,815	200,750	200,750	54,750	208,400	206,340	7,650	4%
NET CHANGE IN FUND BALANCE	115,969	50,250	50,250	200,850	47,200	43,560		
ENDING FUND BALANCE	\$ 708,644	\$ 758,894	\$ 758,894	\$ 909,494	\$ 956,694	\$ 1,000,254	\$ 197,800	26%

WALNUT HILLS GID (720)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ %	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 758,534	\$ 831,114	\$ 831,114	\$ 831,114	\$ 905,114	\$ 166,974	\$ 74,000	9%
Revenues								
Property Tax	109,184	112,800	112,800	111,700	112,000	112,000	(800)	-1%
Specific Ownership Tax	5,939	6,000	6,000	5,800	5,800	5,700	(200)	-3%
Investment Income	35,131	22,000	22,000	31,000	27,000	24,000	5,000	23%
TOTAL REVENUES	150,254	140,800	140,800	148,500	144,800	141,700	4,000	3%
Expenditures								
County Treasurer Fee	1,638	1,700	1,700	-	1,680	1,680	(20)	-1%
Professional Services	11,219	18,000	18,000	20,000	22,860	16,960	4,860	27%
Bank Fees	-	500	500	500	500	500	-	0%
City Attorney's Office Service	5,146	5,000	5,000	3,000	5,000	5,000	-	0%
Grounds Maintenance	59,230	261,300	261,300	50,000	851,900	75,500	590,600	226%
Utilities	441	1,000	1,000	1,000	1,000	1,000	-	0%
TOTAL EXPENDITURES	77,674	287,500	287,500	74,500	882,940	100,640	595,440	207%
NET CHANGE IN FUND BALANCE	72,580	(146,700)	(146,700)	74,000	(738,140)	41,060		
ENDING FUND BALANCE	\$ 831,114	\$ 684,414	\$ 684,414	\$ 905,114	\$ 166,974	\$ 208,034	\$ (517,440)	-76%

WILLOW CREEK GID (750)

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Revised \$ % Change Change	
					YEAR 1 2027 Budget	YEAR 2 2028 Budget		
BEGINNING FUND BALANCE	\$ 275,712	\$ 277,026	\$ 277,026	\$ 277,026	\$ 529,647	\$ 481,427	\$ 252,621	91%
Revenues								
Property Tax	303,256	306,300	306,300	301,300	302,050	302,550	(4,250)	-1%
Specific Ownership Tax	16,468	15,000	15,000	15,000	15,000	14,200	-	0%
Investment Income	18,346	6,000	6,000	13,000	8,000	7,000	2,000	33%
Miscellaneous	16,327	-	-	-	-	-	-	N/A
TOTAL REVENUES	354,397	327,300	327,300	329,300	325,050	323,750	(2,250)	-1%
Expenditures								
County Treasurer Fee	4,549	4,600	4,600	-	4,530	4,540	(70)	-2%
Professional Services	53,914	22,500	22,500	15,000	74,690	42,840	52,190	232%
Bank Fees	-	500	500	500	500	500	-	0%
City Attorney Services	269	5,000	5,000	1,000	2,500	2,500	(2,500)	-50%
Grounds Maintenance	32,052	75,000	75,000	60,179	27,000	30,000	(48,000)	-64%
Principal	80,000	85,000	85,000	-	90,000	95,000	5,000	6%
Interest	182,300	178,300	178,300	-	174,050	169,550	(4,250)	-2%
TOTAL EXPENDITURES	353,084	370,900	370,900	76,679	373,270	344,930	2,370	1%
NET CHANGE IN FUND BALANCE	1,314	(43,600)	(43,600)	252,621	(48,220)	(21,180)		
ENDING FUND BALANCE	\$ 277,026	\$ 233,426	\$ 233,426	\$ 529,647	\$ 481,427	\$ 460,247	\$ 248,001	106%

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET		BIENNIAL BUDGET		2027 FTE / 2026 FTE
Department / Division	2026 FTE	YEAR 1	YEAR 2	
		2027 FTE	2028 FTE	
General Fund				
Elected Officials	-	-	-	-
City Clerk's Office	8.00	8.00	8.00	-
City Manager's Office	6.00	6.00	5.00	-
Communications	6.00	6.00	6.00	-
Community & Economic Development	28.00	28.00	28.00	-
Finance	14.00	14.00	14.00	-
Human Resources	3.00	3.00	3.00	-
Office of Information Technology	17.00	17.00	17.00	-
Office of Strategic Initiatives	4.00	4.00	4.00	-
Public Works	8.00	8.00	8.00	-
TOTAL	94.00	94.00	93.00	0.00

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET				BIENNIAL BUDGET					
Department / Division	2026	YEAR 1		YEAR 2	2027 FTE / 2026 FTE	Salary Range		2027 Department	
	FTE	2027 FTE	2028 FTE	Low		High			
General Fund									
Elected Officials									
Mayor	-	-	-	-	\$	20,000	\$	20,000	Elected Officials
Mayor Pro Tem	-	-	-	-		17,000		17,000	Elected Officials
Council Members	-	-	-	-		16,000		16,000	Elected Officials
Elected Officials	-	-	-	-					
City Clerk's Office/Municipal Court									
City Clerk	1.00	1.00	1.00	-		121,800		182,700	City Clerk's Office
Deputy City Clerk	1.00	1.00	1.00	-		78,333		109,667	City Clerk's Office
City Records Administrator	1.00	1.00	1.00	-		69,958		97,492	City Clerk's Office
Licensing Specialist	1.00	1.00	1.00	-		54,542		76,358	City Clerk's Office
Administrative Coordinator	1.00	1.00	1.00	-		47,438		66,413	City Clerk's Office
Court Administrator	1.00	1.00	1.00	-		78,333		109,667	City Clerk's Office
Senior Court Clerk	1.00	1.00	1.00	-		54,542		76,359	City Clerk's Office
Court Clerk	1.00	1.00	1.00	-		47,438		66,413	City Clerk's Office
City Clerk's Office/Municipal Court	8.00	8.00	8.00	-					
City Manager's Office									
City Manager	1.00	1.00	1.00	-		240,000		290,000	City Manager's Office
Deputy City Manager	1.00	1.00	1.00	-		150,840		226,260	City Manager's Office
Assistant City Manager	1.00	1.00	1.00	-		131,200		196,800	City Manager's Office
Executive Assistant to City Manager/Mayor	1.00	1.00	1.00	-		62,471		87,383	City Manager's Office
City Manager's Office Fellow*	1.00	1.00	-	-		62,471		87,383	City Manager's Office
Manager, Development Foresight and Infrastructure Readiness	1.00	1.00	1.00	-		78,333		94,000	City Manager's Office
City Manager's Office	6.00	6.00	5.00	-					
Communications									
Communications Director	1.00	1.00	1.00	-		121,800		182,700	Communications
Communications Manager	1.00	1.00	1.00	-		78,333		109,667	Communications
Communications Strategist	1.00	1.00	1.00	-		62,471		87,383	Communications
Digital Communications Specialist	1.00	1.00	1.00	-		54,542		76,359	Communications
Communications Specialist	1.00	1.00	1.00	-		54,542		76,359	Communications
Communications Coordinator	1.00	1.00	1.00	-		54,542		76,359	Communications
Communications	6.00	6.00	6.00	-					
Community & Economic Development									
Director of Community Economic Development	1.00	1.00	1.00	-		121,800		182,700	Community Economic Development
Deputy Community Development Director	1.00	1.00	1.00	-		94,531		137,069	Community Economic Development
Neighborhood Services Manager	1.00	1.00	1.00	-		78,333		109,667	Community Economic Development
Administrative Analyst	1.00	1.00	1.00	-		54,542		76,359	Community Economic Development
Administrative Assistant IV	1.00	1.00	1.00	-		47,438		66,413	Community Economic Development
Planning Manager	1.00	1.00	1.00	-		94,531		137,069	Community Economic Development
Principal Planner	1.00	1.00	1.00	-		86,971		121,683	Community Economic Development
Senior Planner	1.00	1.00	1.00	-		78,333		109,667	Community Economic Development
Planner II	2.00	2.00	2.00	-		69,958		97,492	Community Economic Development
Planner I	2.00	2.00	2.00	-		62,471		87,383	Community Economic Development
Chief Building Official	1.00	1.00	1.00	-		104,898		152,102	Community Economic Development
Building Inspection Supervisor	1.00	1.00	1.00	-		86,971		121,683	Community Economic Development
Building Inspector	4.00	4.00	4.00	-		69,958		97,492	Community Economic Development
Plans Examiner	2.00	2.00	2.00	-		69,958		97,492	Community Economic Development
Plans Examiner - Energy (DRCOG grant position)**	1.00	1.00	1.00	-		69,958		97,492	Community Economic Development
Permit Technician	3.00	3.00	3.00	-		47,438		66,413	Community Economic Development
Economic Development Director	1.00	1.00	1.00	-		104,898		152,102	Community Economic Development
Economic Development - Planner II	1.00	1.00	1.00	-		69,958		97,492	Community Economic Development
Senior Economic Developer	1.00	1.00	1.00	-		78,333		109,667	Community Economic Development
Economic Development Specialist	1.00	1.00	1.00	-		62,471		87,383	Community Economic Development
Community & Economic Development	28.00	28.00	28.00	-					
Finance									
Finance Director	1.00	1.00	1.00	-		131,200		196,800	Finance
Deputy Finance Director	1.00	1.00	1.00	-		94,531		137,069	Finance
Revenue Manager	1.00	1.00	1.00	-		94,531		137,069	Finance
Purchasing Manager	1.00	1.00	1.00	-		78,333		109,667	Finance
Principal Accountant	1.00	1.00	1.00	-		78,333		109,667	Finance
Senior Accountant	1.00	1.00	1.00	-		69,958		97,492	Finance
Accountant	2.00	2.00	2.00	-		58,333		81,667	Finance
Financial Analyst	1.00	1.00	1.00	-		69,958		97,492	Finance
Payroll Specialist/Finance Assistant	1.00	1.00	1.00	-		54,542		76,359	Finance
Procurement Specialist	1.00	1.00	1.00	-		54,542		76,359	Finance
Sales & Use Tax Technician	2.00	2.00	2.00	-		54,542		76,359	Finance
Accounting Technician	1.00	1.00	1.00	-		47,438		66,413	Finance
Finance	14.00	14.00	14.00	-					
Human Resources									
Human Resources Director	1.00	1.00	1.00	-		121,800		182,700	Human Resources
Human Resources Generalist	1.00	1.00	1.00	-		62,471		87,383	Human Resources
Human Resources Assistant	1.00	1.00	1.00	-		47,438		66,413	Human Resources
Human Resources	3.00	3.00	3.00	-					

* City Manager Office Fellow is temporary position and ends in June 2027.

** Plans Examiner - Energy is a DRCOG grant funded temporary position from Fall 2026 through 2029.

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET

FTE SUMMARY 2026 ACTUAL - 2028 BUDGET				BIENNIAL BUDGET				
Department / Division	2026 FTE	YEAR 1 2027 FTE	YEAR 2 2028 FTE	2027 FTE / 2026 FTE	Salary Range Low	Salary Range High	2027 Department	
General Fund								
Office of Information Technology								
Director of Information Technology	1.00	1.00	1.00	-	\$ 131,200	\$ 196,800	Office of Information Technology	
Administrative Assistant IV	1.00	1.00	1.00	-	47,438	66,413	Office of Information Technology	
Senior Business Analyst	1.00	1.00	1.00	-	67,560	101,340	Office of Information Technology	
ERP Application Administrator	1.00	1.00	1.00	-	77,040	115,560	Office of Information Technology	
Applications Administrator	2.00	2.00	2.00	-	67,560	101,340	Office of Information Technology	
Applications and Desktop Support Manager	1.00	1.00	1.00	-	93,200	139,800	Office of Information Technology	
Senior Client Systems Administrator	2.00	2.00	2.00	-	67,560	101,340	Office of Information Technology	
System Engineer	1.00	1.00	1.00	-	93,200	139,800	Office of Information Technology	
Senior Data Architect	1.00	1.00	1.00	-	104,400	15,600	Office of Information Technology	
Senior Systems Administrator	1.00	1.00	1.00	-	85,520	128,280	Office of Information Technology	
Technical Services Manager	1.00	1.00	1.00	-	93,200	139,800	Office of Information Technology	
GIS Analyst	-	-	-	-	54,366	76,112	Office of Information Technology	
Senior GIS Analyst	2.00	2.00	2.00	-	67,560	101,340	Office of Information Technology	
Network/Cyber Security Engineer	1.00	1.00	1.00	-	104,400	156,600	Office of Information Technology	
System Architect	1.00	1.00	1.00	-	58,344	87,516	Office of Information Technology	
Office of Information Technology	17.00	17.00	17.00	-				
Office of Strategic Initiatives								
Strategic Initiatives Manager	1.00	1.00	1.00	-	78,333	109,667	Office of Strategic Initiatives	
Senior Management Analyst	1.00	1.00	1.00	-	69,958	97,492	Office of Strategic Initiatives	
Management Analyst	1.00	1.00	1.00	-	62,471	87,383	Office of Strategic Initiatives	
Homeless Outreach Liaison	1.00	1.00	1.00	-	69,958	97,492	Office of Strategic Initiatives	
Office of Strategic Initiatives	4.00	4.00	4.00	-				
Public Works								
Director of Public Works	1.00	1.00	1.00	-	121,800	182,700	Public Works	
Engineer Manager	1.00	1.00	1.00	-	104,898	152,102	Public Works	
Public Works Program Manager	1.00	1.00	1.00	-	86,971	121,683	Public Works	
Engineer II	1.00	1.00	1.00	-	78,333	109,667	Public Works	
Engineer I	1.00	1.00	1.00	-	69,958	97,492	Public Works	
Construction Inspector	1.00	1.00	1.00	-	54,542	76,359	Public Works	
Construction/Facilities Manager	1.00	1.00	1.00	-	78,333	109,667	Public Works	
Administrative Assistant IV	1.00	1.00	1.00	-	47,438	66,413	Public Works	
Public Works	8.00	8.00	8.00	-				
TOTAL	94.00	94.00	93.00	-				



REVENUE MANUAL

2027



INTRODUCTION

Department of Finance

THE DEPARTMENT OF FINANCE IS PLEASED TO PRESENT THE REVENUE MANUAL FOR THE 2027 BUDGET YEAR ON BEHALF OF THE CITY OF CENTENNIAL.

This document is intended to provide City Council, staff and the community a comprehensive guide to the City's major revenue sources. Within this revenue manual, readers will find the City's revenues categorized by fund, a description of each revenue source and pertinent data visualizations.

Additionally, this document is designed to educate readers about the types of revenues the City receives, how it is collected, and the tools the City uses to develop financial forecasts. For more information on revenue data and long-term planning efforts, readers are encouraged to review the City's comprehensive Budget Book.

The information provided in this document for each revenue source includes:

- **Fund** - The financial bucket each revenue falls into
- **Description** - An overview of how and why the revenue is received
- **Restrictions** - Certain revenues may only be used for specific purposes
- **Forecasting Method** - The tools and metrics the City uses to project revenue
- **Rate** - The amount of fees, taxes, licenses, etc. that are collected
- **Sources** - Where the revenue comes
- **Collecting Agency** - The entity (City, County, State) who is responsible for collecting the revenue



GENERAL FUND

The General Fund is the primary operating fund that supports the day-to-day functions of the City. It finances essential public services such as public safety, community development, public works, and administration. Revenue for the General Fund is critical for maintaining the City's core operations and supporting the community's safety, well-being, and quality of life.

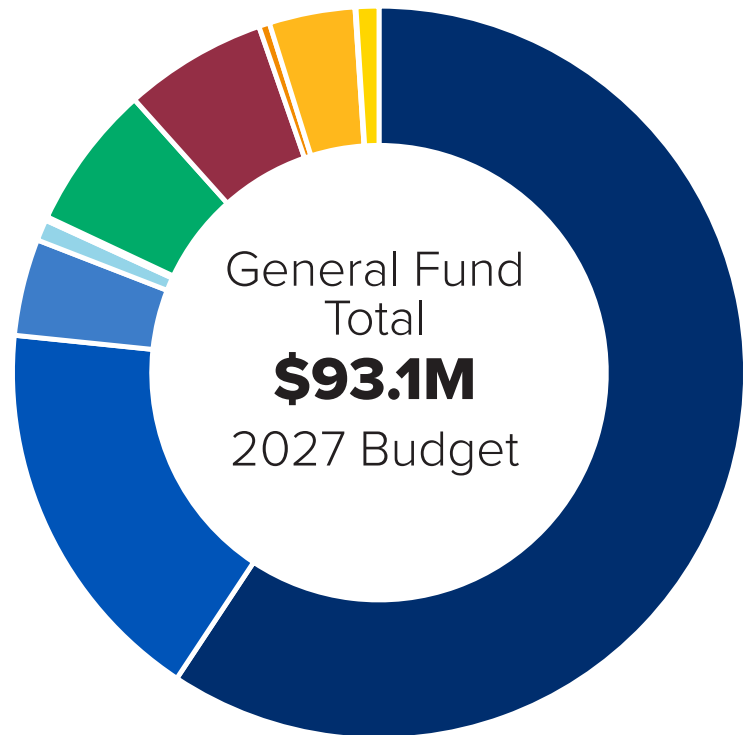


GENERAL FUND SUMMARY

2027 Financial Snapshot

REVENUE

Sales Tax	59%
Property Tax	17%
Construction Use Tax	5%
Specific Ownership Tax	1%
Cigarette Tax	0.2%
Franchise Fees	6%
Fines and Fees	6%
Licenses and Permits	0.5%
Investment Income	4%
Intergovernmental	0.04%
Other Revenues	1%



BIENNIAL BUDGET									
				YEAR 1	YEAR 2	2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
BIENNIAL BUDGET									
Sales Tax	\$56,282,232	\$52,000,000	\$53,700,000	\$54,950,000	\$56,150,000	\$2,950,000	6%	\$1,200,000	2%
Property Tax	15,558,590	15,100,000	15,950,000	16,000,000	14,850,000	900,000	6%	(1,150,000)	-7%
Construction Use Tax	4,055,212	3,800,000	3,900,000	4,500,000	4,150,000	700,000	18%	(350,000)	-8%
Specific Ownership Tax	862,004	870,000	850,000	860,000	860,000	(10,000)	-1%	-	0%
Cigarette Tax	174,075	200,000	160,000	150,000	145,000	(50,000)	-25%	(5,000)	-3%
Franchise Fees	5,871,203	5,915,000	5,717,000	5,896,000	5,929,000	(19,000)	0%	33,000	1%
Fines and Fees	5,801,568	5,881,000	5,946,500	5,825,100	5,825,100	(55,900)	-1%	-	0%
Licenses and Permits	449,532	448,700	455,350	440,000	455,000	(8,700)	-2%	15,000	3%
Investment Income (Loss)	5,241,831	2,000,000	4,000,000	3,500,000	3,200,000	1,500,000	75%	(300,000)	-9%
Intergovernmental	41,138	40,000	40,000	40,000	40,000	-	0%	-	0%
Other Revenue	2,869,018	831,000	1,027,000	927,000	927,000	96,000	12%	-	0%
TOTAL GENERAL FUND	\$97,206,403	\$87,085,700	\$91,745,850	\$93,088,100	\$92,531,100	\$6,002,400	7%	\$(557,000)	-1%

SALES TAX

2027 Financial Snapshot

RATE

- 2.5% tax rate on goods & certain (or specific) services

SOURCES

- Consumers
- Audits
- Penalties & Interest

WHO COLLECTS

- City of Centennial
(received via daily deposit)

DESCRIPTION

Retail sales tax is a consumption tax levied upon the purchase price of a sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

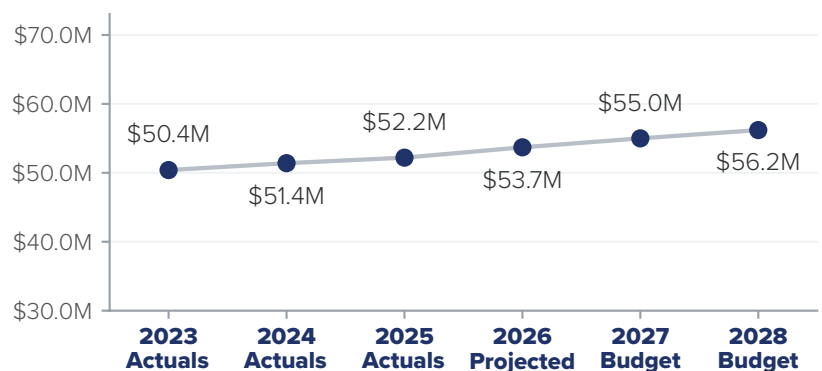
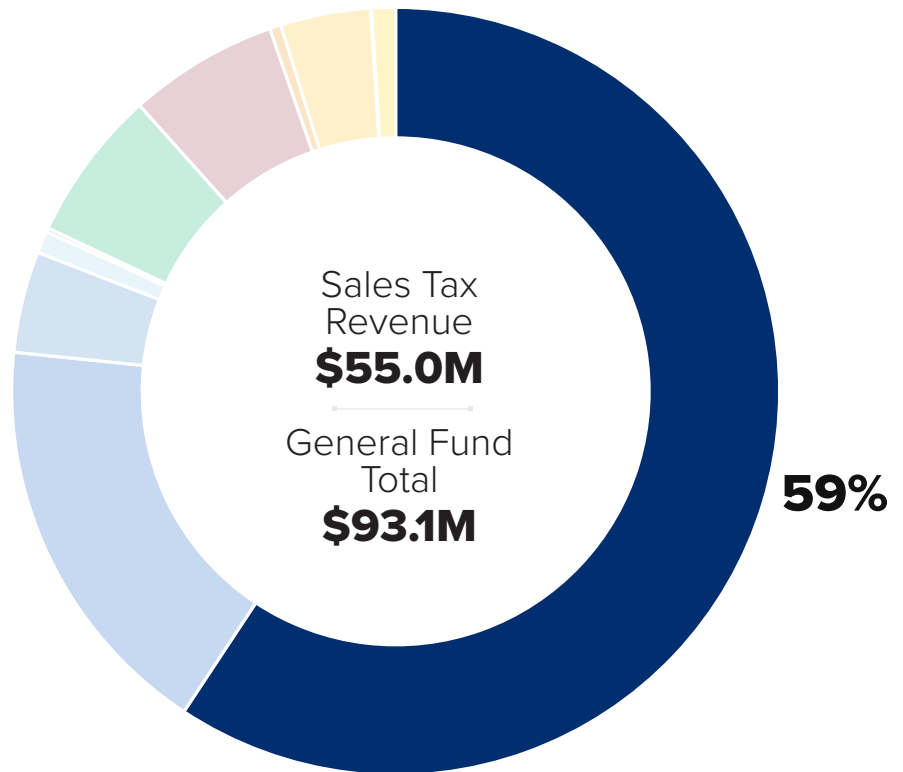
RESTRICTIONS

Reimbursement agreements within the City's sales tax areas, including:

- The Streets at SouthGlenn
- Centennial Center

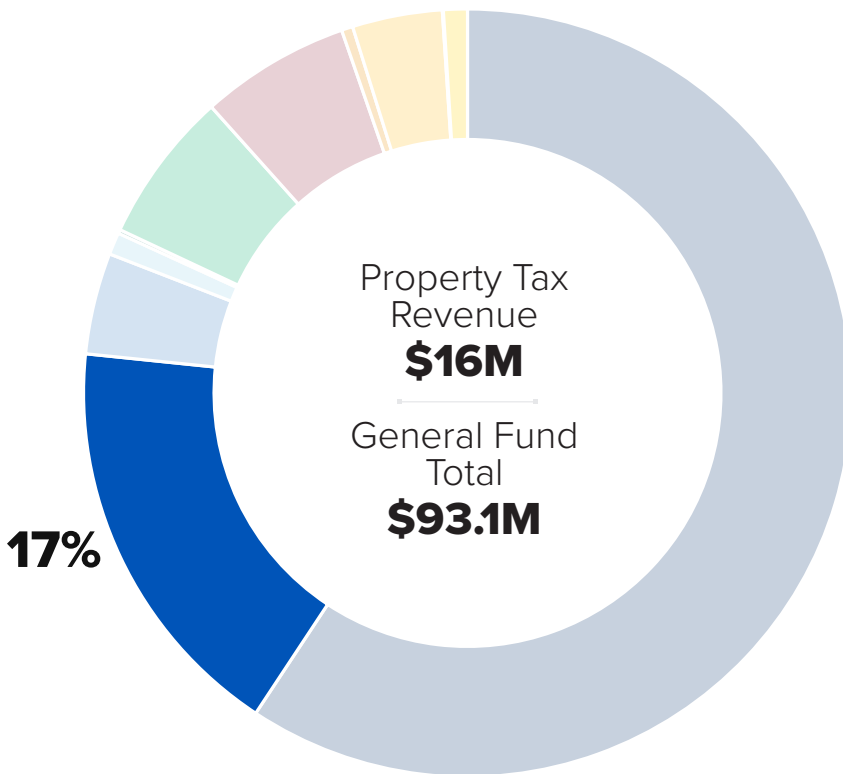
FORECASTING METHOD

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.



PROPERTY TAX

2027 Financial Snapshot



RATE

- 4.982 mills + additional refunds or abatements from the prior year

SOURCES

- Property owners

WHO COLLECTS

- Arapahoe County (remitted to the City on the 10th day of the following month)

DESCRIPTION

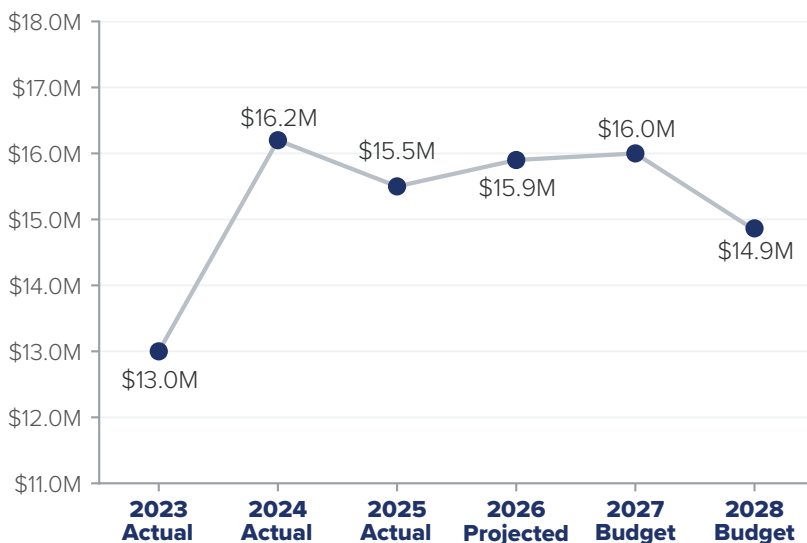
Property tax is a tax assessed against all real and business personal property. Assessed values are set by the Arapahoe County Assessor's Office and values are re-assessed every odd year. The collection of the tax has three due dates during the fiscal year: 2/28, 4/30, and 6/15.

RESTRICTIONS

- Centennial Urban Redevelopment Authority (CURA) receives property tax increments for the tax assessed at The Streets at SouthGlenn.
- Business Personal Property Tax (BPPT); exemption of \$100,000 of BPPT value.

FORECASTING METHOD

Property tax revenues are based on historical data, relevant local economic indicators, assessed property valuations, foreclosure activity and annexation agreements.



CONSTRUCTION USE TAX

2027 Financial Snapshot

RATE

- 2.5% tax rate on the price of materials

SOURCES

- General contractors
- Builders & Contractors
- Property owners

WHO COLLECTS

- City of Centennial
(received via daily deposit)

DESCRIPTION

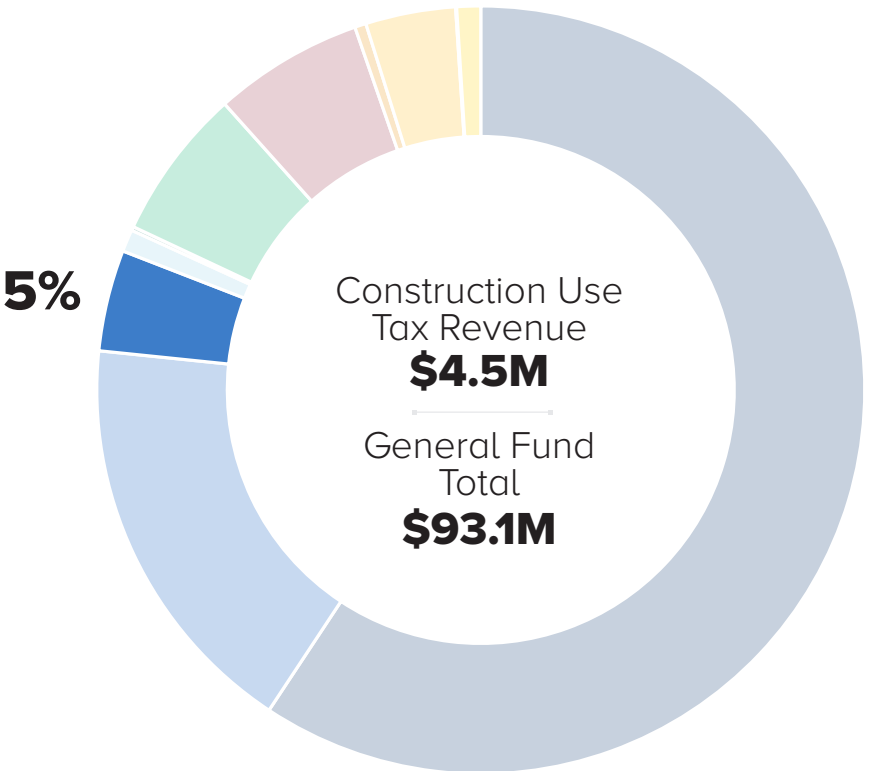
Construction use tax is a tax imposed on the purchase price of materials used for construction purposes, generally at the time a building permit is issued to a contractor or homeowner within the City, to build or remodel commercial and residential properties.

RESTRICTIONS

The revenues generated may be used for any purpose authorized by law and City Council.

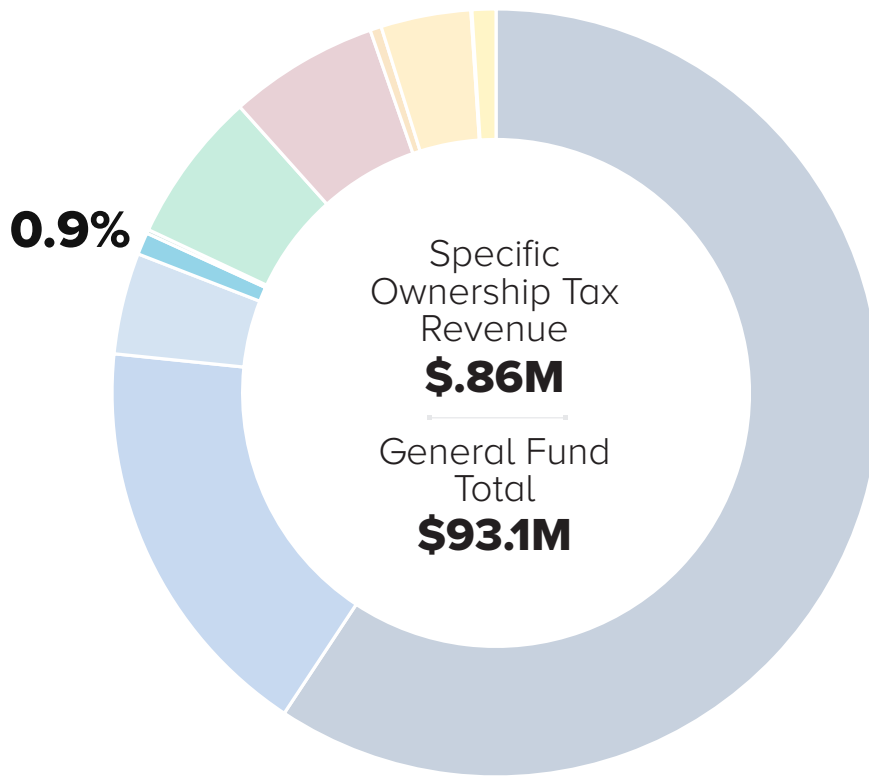
FORECASTING METHOD

Construction use tax revenues are based on historical data, relevant local economic indicators and data from the Association of General Contractors and the Colorado Home Builders Association.



SPECIFIC OWNERSHIP TAX

2027 Financial Snapshot



RATE

- Tax rate is based on age and class of each registered vehicle

SOURCES

- Consumers
- Motor vehicle owners

WHO COLLECTS

- Arapahoe County (remitted to the City on the 10th day of the following month)

DESCRIPTION

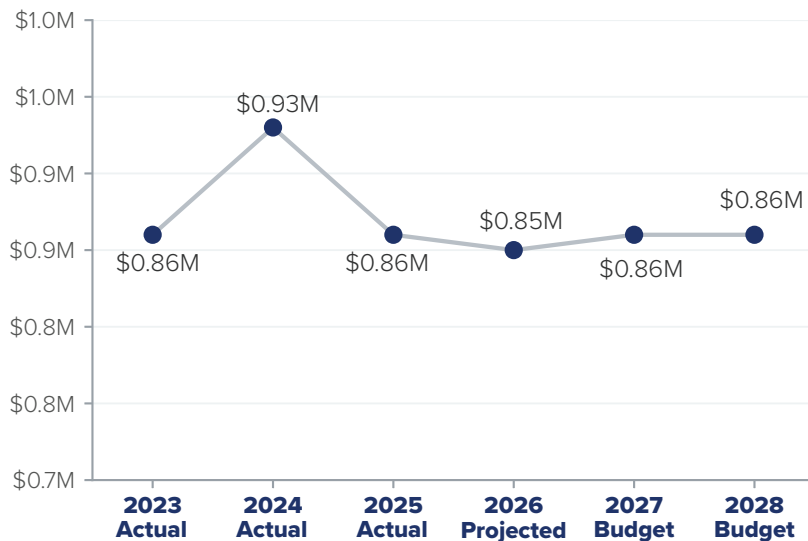
Specific Ownership taxes are levied by the Colorado General Assembly on all motor vehicles, wheeled trailers, semi-trailers, trailer coaches, mobile homes, and self-propelled construction equipment. The tax rate is based on the year of manufacture, class and original taxable value of each vehicle as defined by state statutory authority.

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

FORECASTING METHOD

Specific Ownership Tax revenues are based on historic trends. Considerations for these revenue projections include vehicle sales and annexations (favorable effect).



CIGARETTE TAX

2027 Financial Snapshot

RATE

- State-imposed excise tax per pack (27% distribution model)

SOURCES

- Consumers
- Cigarette purchases

WHO COLLECTS

- State of Colorado (remitted to the City 60 days after the end of each month)

DESCRIPTION

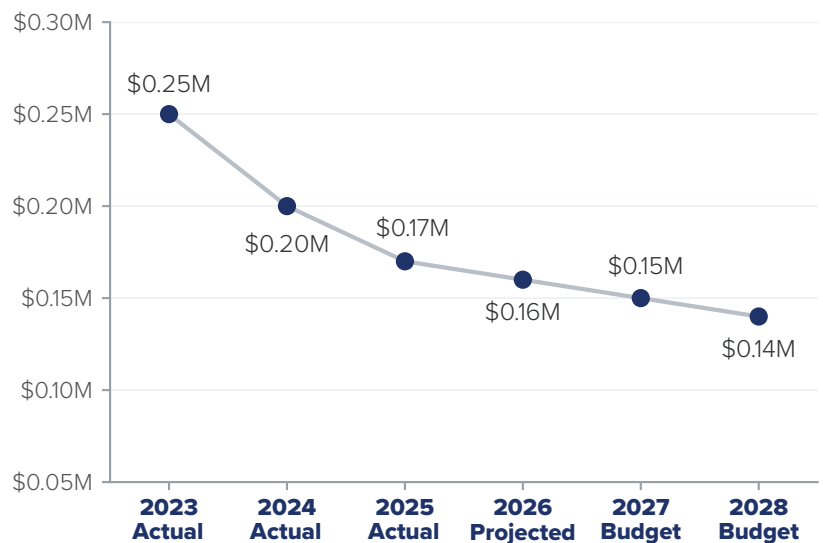
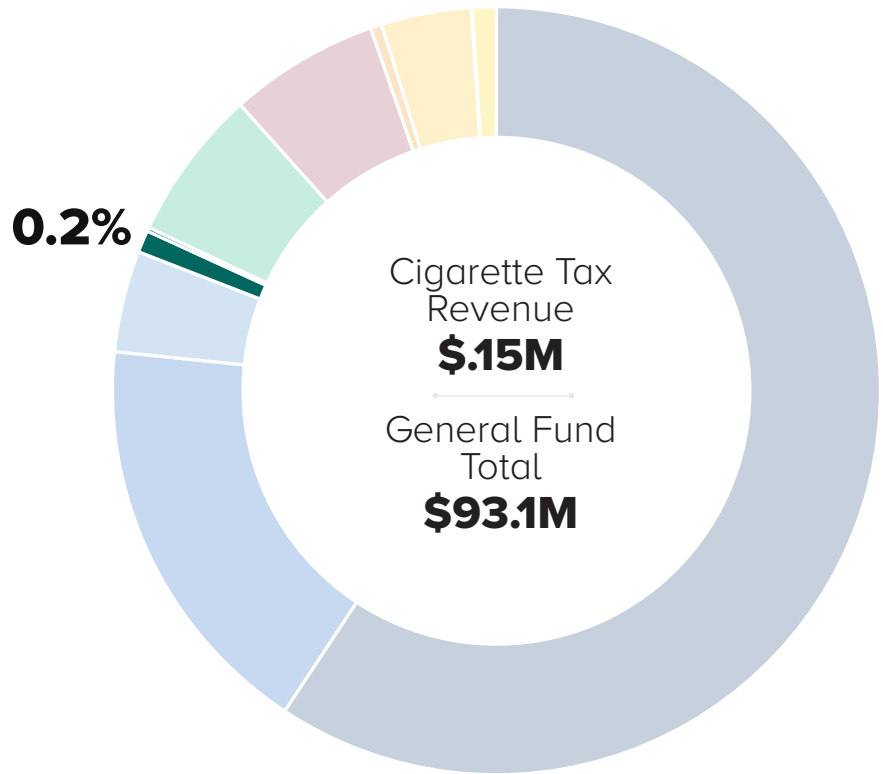
The City receives appropriations from the State of Colorado. The State disburses an amount equal to 27% of statewide cigarette tax revenues to local governments in proportion to the amount of cigarette sales revenue collected within the boundaries of the City.

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

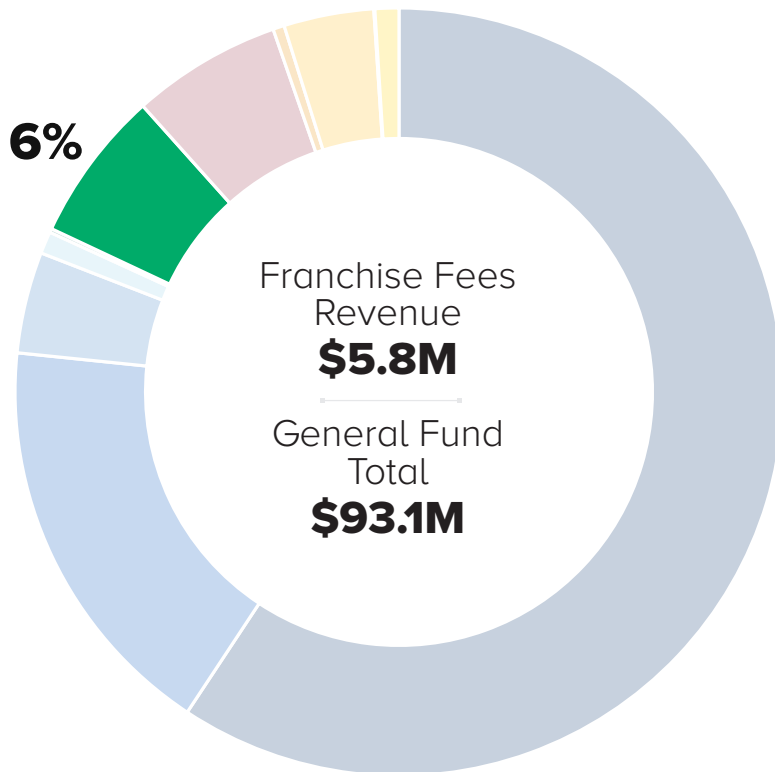
FORECASTING METHOD

Cigarette tax revenues are projected to remain relatively flat in the out-years as indicators show a plateau in cigarette smoking rates, though emerging trends may have an effect on future projections.



FRANCHISE FEES

2027 Financial Snapshot



RATE

- 5% Cable TV franchise fee
- 3% Gas & Electric franchise fee

SOURCES

- Vendors (Cable, Gas & Electric)
- Consumers; fees may be passed on to customers

WHO COLLECTS

- City of Centennial (cable collected quarterly, utilities collected monthly)

DESCRIPTION

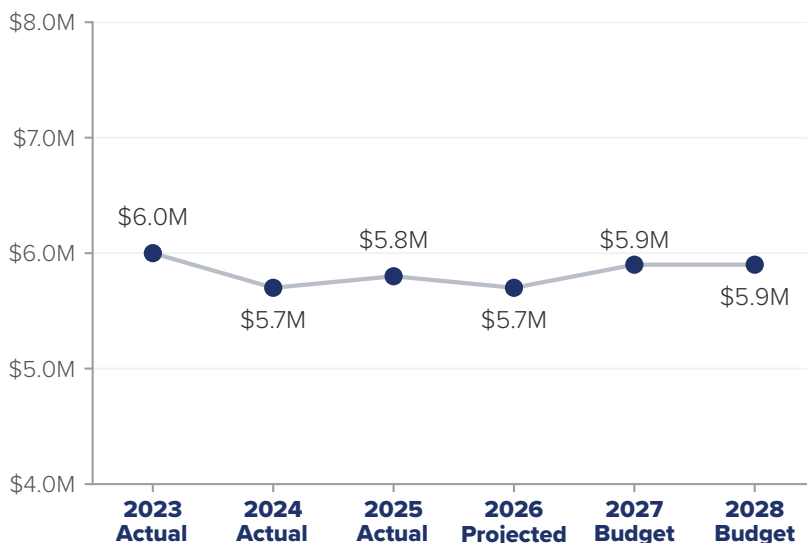
The cable television franchise fee is a compensation remitted to the City for the benefits and privileges granted under the Cable Television Franchise Agreements. The fees are in consideration of the permission to use City streets and rights-of-way for the provision of cable services. The Gas & Electric Franchise Fee has a non-exclusive agreement with Xcel Energy and CORE Electric for the right to furnish, sell, and distribute natural gas and/or electricity to residents and businesses within the community.

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

FORECASTING METHOD

- Cable TV Franchise Fee revenues are based on subscription rates and trend data from service providers.
- Gas & Electric Franchise Fee revenues are based on utility usage, prices and trend data from service providers.



FINES & FEES

2027 Financial Snapshot

RATE

- City ordinance or resolution
- Passport set by the U.S. State Department
- Based on value of the work noted on application or calculated by ICC Building Standards

SOURCES

- Violation of City ordinance
- Passports
(upon application for a U.S. passport)
- Property Owners
- Contractors

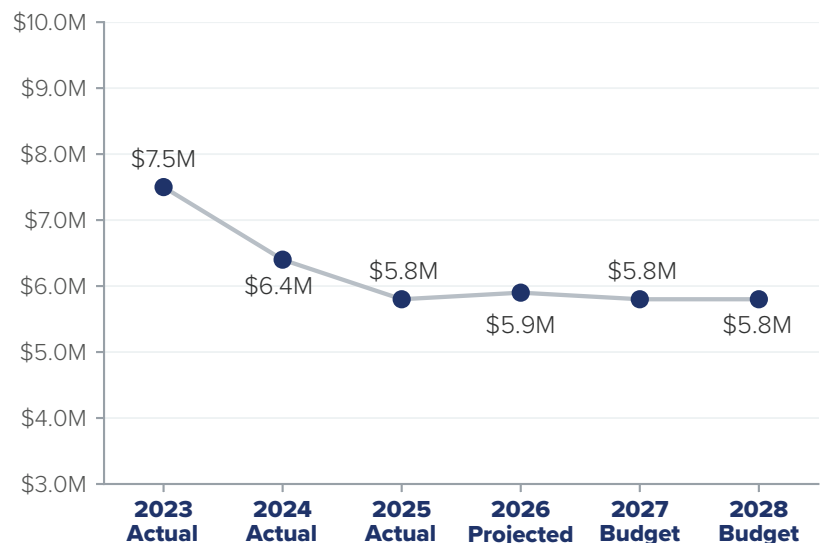
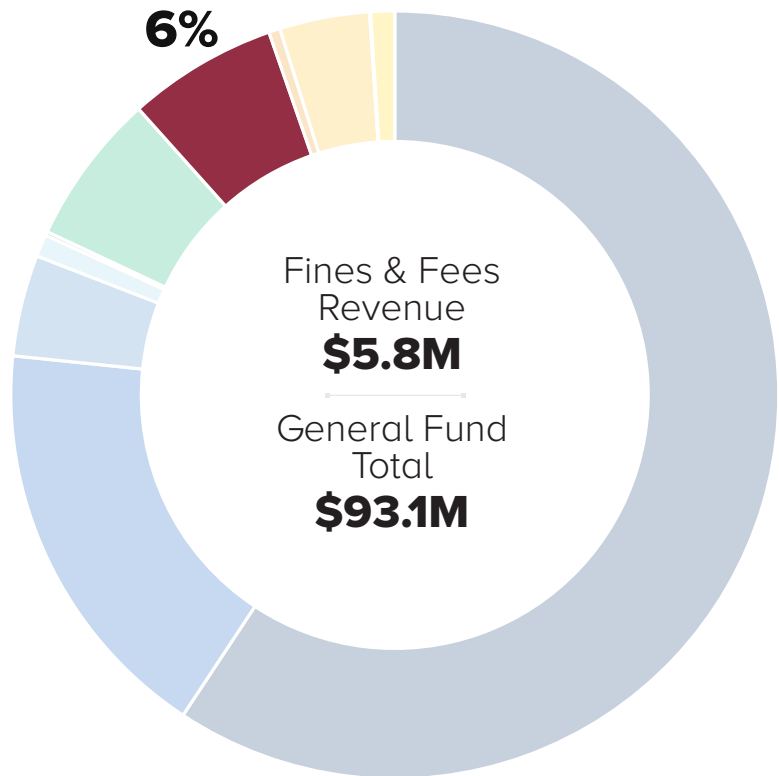
WHO COLLECTS

- City of Centennial
(received via daily deposit)

DESCRIPTION

The City collects revenue for various fines and fees that are imposed, including the following:

- Animal Services Fees; fees derived from penalties imposed on citizens for offenses related to animal complaints, non-compliance, dangerous animals, etc. (\$8,000)
- Court Fines; fines levied by the City's Municipal Court for scenarios including conviction, failure to comply with court summons, etc. (\$760,000)
- Passport Services; fees are collected by the City Clerk's Office upon application and issuance of a U.S. passport. (\$75,000)
- Bag Fees; state statutes require that stores remit the carryout bag fee to the City within which the store is located. Current bag fee is \$0.10 a bag. (\$140,000)



FINES & FEES

2027 Financial Snapshot

- Motor vehicle registration fees are levied by Arapahoe County on all motor vehicles within the City at the time of registration. Fees are assessed based on the age and weight of each vehicle based on a funding formula. (\$340,000)
- Building Permit; fees are associated with the administration of the City's system for permitting residential, commercial and industrial construction for new and existing structures within the City. (\$2,800,000)
- Plan Review; fees charged by the City for the review of building and development plans. Plan review fees are applicable to all land use applications, including, but not limited to (\$975,000):
 - building plans
 - preliminary development plans
 - site plans
 - rezoning applications
 - administration amendments
 - final plats
 - annexation plans
 - comprehensive plans
 - correction and exemption plats, special districts
 - requests to rezone an existing site

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

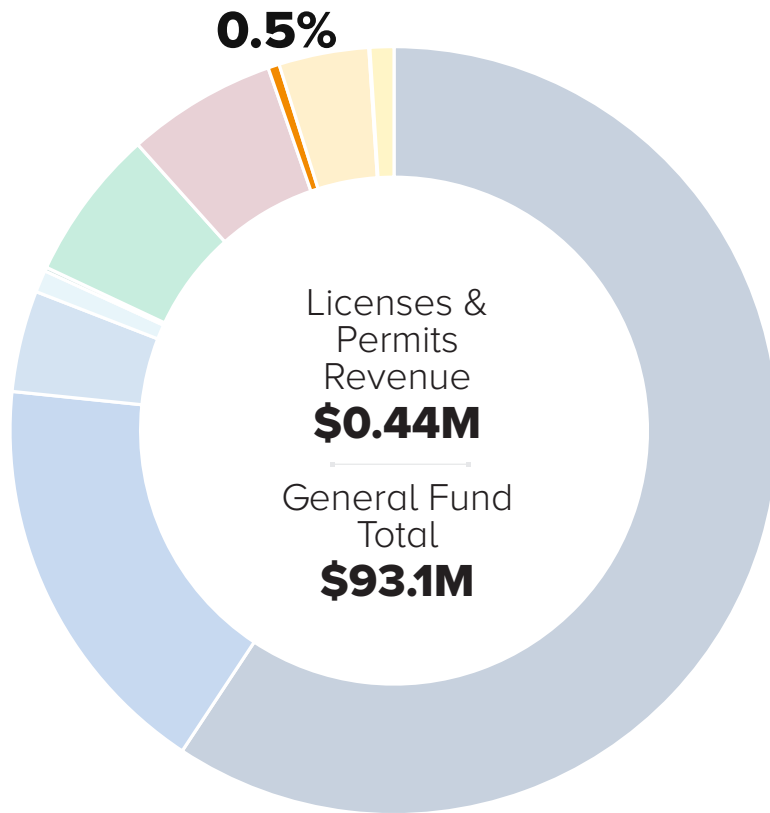
FORECASTING METHOD

Revenues for City fines & fees are based on historical trends and a five-year average. All revenues in excess of TABOR limitations can be used for any governmental purpose. Revenues for building related fees are based on historical trends and information on new commercial development.



LICENSES & PERMITS

2027 Financial Snapshot



RATE

- City ordinance or resolution
- Business & Sales (\$25 biannually)
- Dependent upon the contractor class and type

SOURCES

- Centennial citizens, dog owners
- Business owners & contractors

WHO COLLECTS

- City of Centennial (received via daily deposit)

DESCRIPTION

The City collects revenue for various licenses and permits including the following:

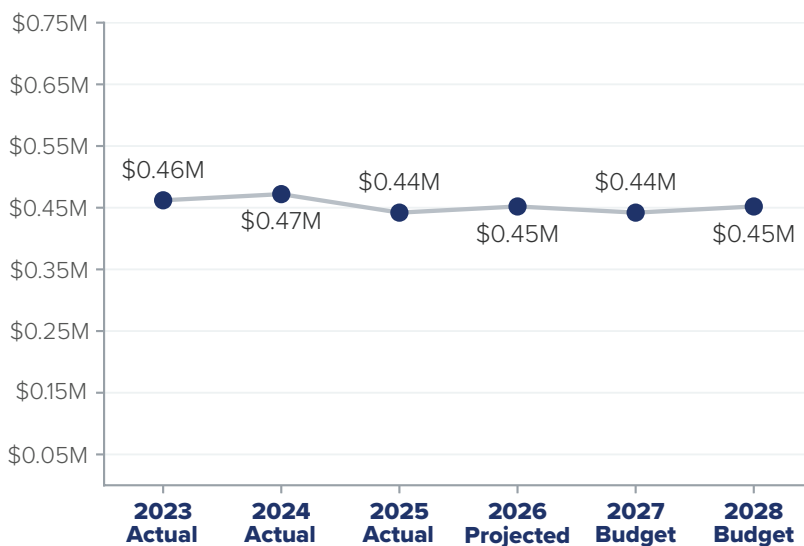
- Animal Licensing; issued to pet owners upon registration of a dog within the City. (\$25,000)
- General Business & Retail Sales License; registration required to operate and/or do business within the City. (\$70,000)
- Liquor License; issued to applicable business owners within the City. (\$40,000)
- Contractor License; requires all contractors and subcontractors performing work within the City are licensed. In order to obtain a license all contractors must apply and meet the City's requirements. (\$285,000)
- Pawnbroker Licenses, Short-Term Rental Licenses (\$20,000)

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

FORECASTING METHOD

Revenues for City Licenses and Permits are based on historical trends and a five-year average.



INVESTMENT INCOME

2027 Financial Snapshot

RATE

- Variable; dependent upon market conditions

SOURCES

- City investment portfolio

WHO COLLECTS

- Investment portfolio
- Local government investment pools
- City bank accounts

DESCRIPTION

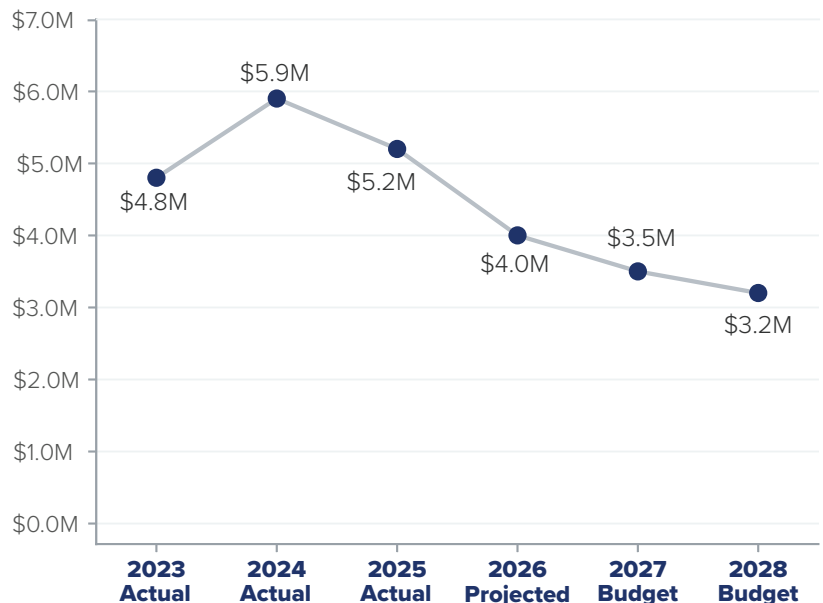
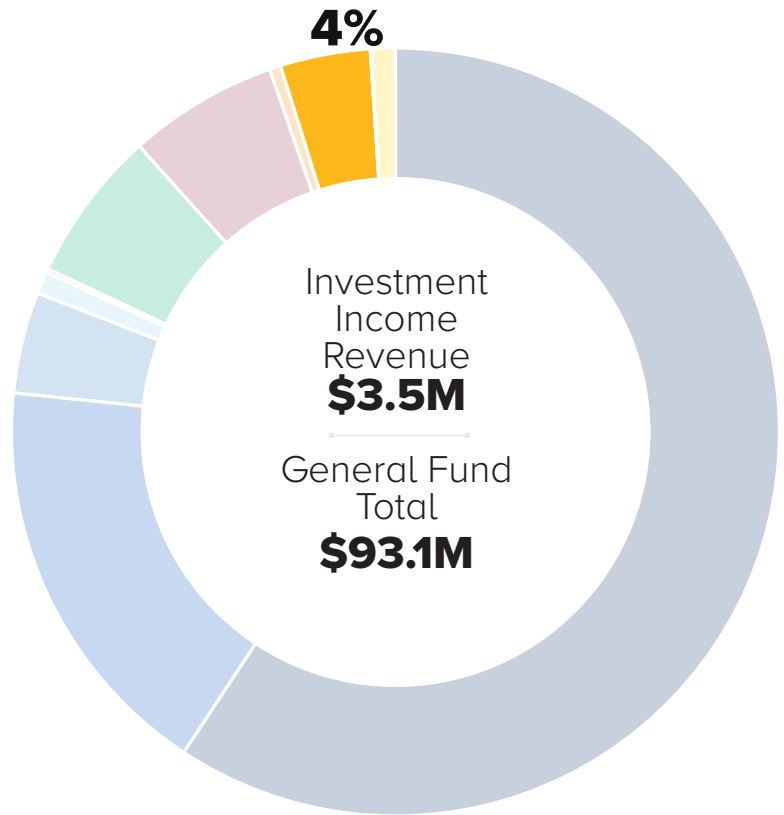
Investment Income is derived from the money received on investments made through the City's diverse investment portfolio in accordance with the City's Investment Policy Statement and is overseen by the City's Investment Committee. The portfolio consists primarily of U.S. Agencies/Treasuries, Corporate Notes and CDs.

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

FORECASTING METHOD

Investment Income is largely based on economic indicators and investment market trends.



STREET FUND

The Street Fund is dedicated to maintaining, repairing, and improving Centennial's street infrastructure. This fund typically covers expenses related to road construction, pavement maintenance, street lighting, traffic signals, sidewalks, and snow removal. The fund helps ensure that the City's roadways are safe, functional, and accessible, contributing to the overall efficiency of transportation within the community.

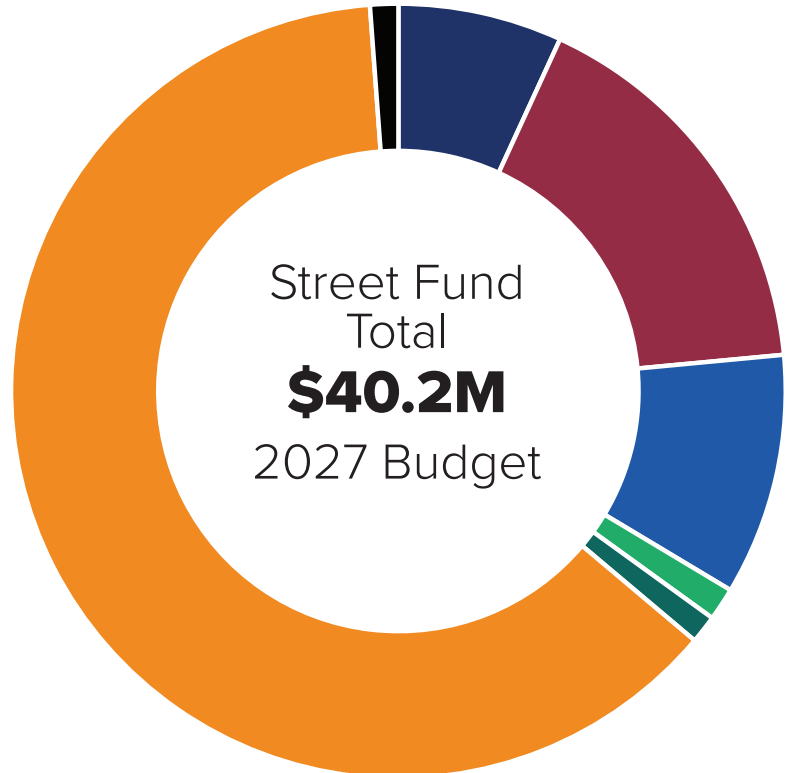


STREET FUND SUMMARY

2027 Financial Snapshot

REVENUE

Sales Tax	7%
Motor Vehicle Use Tax	17%
Highway User Tax Fund	10.3%
Road and Bridge Shareback	1.4%
Pavement Restoration Fees	0.1%
State Grants	64%
Intergovernmental	0.1%



BIENNIAL BUDGET									
				YEAR 1	YEAR 2	2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
STREET FUND									
Sales Tax	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$-	0%	\$-	0%
Motor Vehicle Use Tax	7,078,041	6,900,000	6,800,000	6,850,000	6,900,000	(50,000)	-1%	50,000	1%
Highway Users Tax Fund	4,179,858	4,200,000	4,166,400	4,150,000	4,100,000	(50,000)	-1%	(50,000)	-1%
Road and Bridge Shareback	588,758	575,000	557,850	560,000	560,000	(15,000)	-3%	-	0%
Pavement Restoration Fees	36,763	40,000	35,000	35,000	35,000	(5,000)	-13%	-	0%
State Grants	577,636	12,336,000	550,000	25,720,000	411,000	13,384,000	108%	(25,309,000)	-98%
Federal Grants	-	165,000	165,000	-	-	(165,000)	N/A	-	N/A
Intergovernmental	1,883,031	456,100	378,100	55,000	23,000	(401,100)	-88%	(32,000)	-58%
Miscellaneous	21,683	10,000	10,000	10,000	10,000	-	N/A	-	N/A
TOTAL STREET FUND	\$17,165,770	\$27,482,100	\$15,462,350	\$40,180,000	\$14,839,000	\$12,697,900	46%	\$(25,341,000)	-63%

SALES TAX

2027 Financial Snapshot

RATE

- 2.5% tax rate on goods & certain (or specific) services

SOURCES

- Consumers
- Audits
- Penalties & Interest

WHO COLLECTS

- City of Centennial
(received via daily deposit)

DESCRIPTION

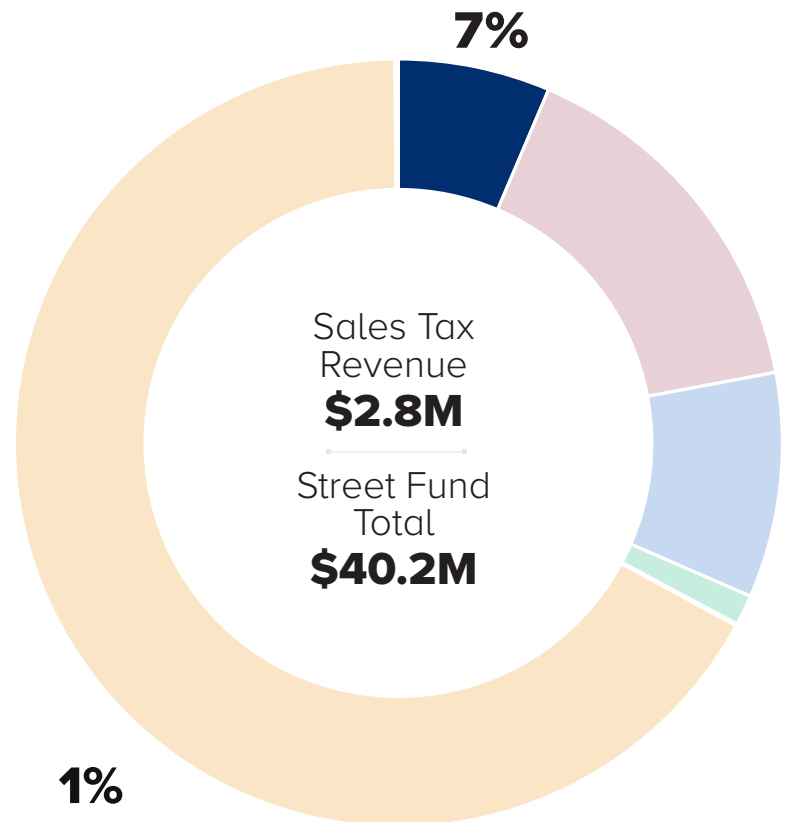
Retail sales tax is a consumption tax levied upon the sale of tangible personal property and specific services, paid by consumers and collected by vendors on the City's behalf.

RESTRICTIONS

\$2.8 million of sales tax collected is allocated to the City's Street Fund per voter-approved ballot question 2G decision in 2003.

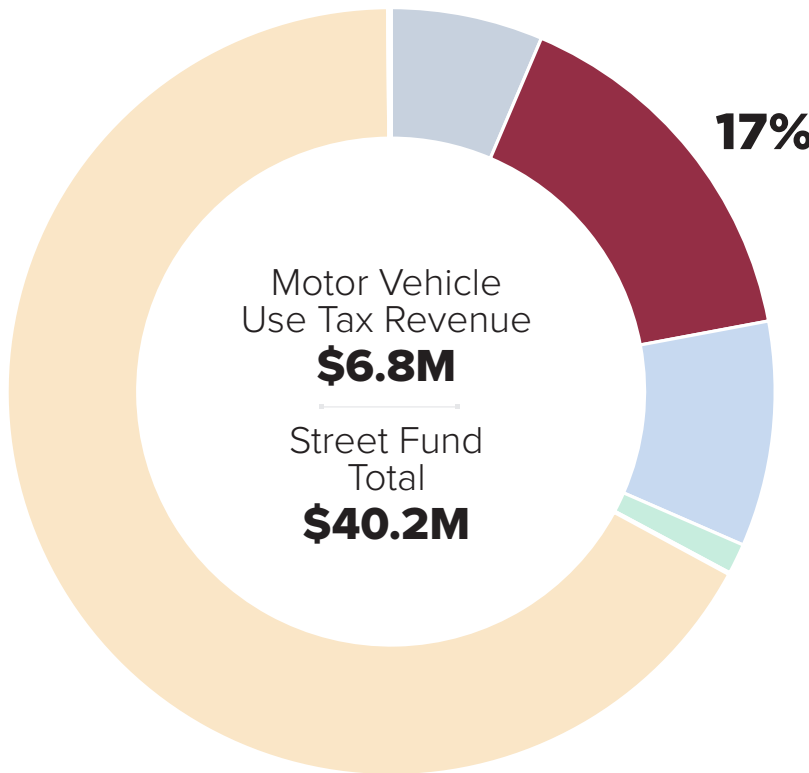
FORECASTING METHOD

Retail sales tax revenue is calculated using historical data, relevant economic indicators and current market trends.



MOTOR VEHICLE USE TAX

2027 Financial Snapshot



RATE

- 2.5% of the purchase price of a registered vehicle in the City

SOURCES

- Consumers
- Motor vehicle purchases

WHO COLLECTS

- Arapahoe County (remitted to the City 15 days after the end of each month)

DESCRIPTION

Motor vehicle use tax is imposed on all motor vehicles registered within the boundaries of the City upon registration of the vehicle.

RESTRICTIONS

100% of the revenue generated by motor vehicle use tax is to be used solely for the acquisition, construction, operation, maintenance and financing of the City's transportation system improvements.

FORECASTING METHOD

Revenues are based on historical trends, relevant local economic indicators, industry trends and data from the Colorado Auto Dealer Association.



HIGHWAY USER TAX FUND

2027 Financial Snapshot

RATE

- 14% State Highway User Tax Fund (HUTF) distributed to municipalities
- 80% based on the number of motor vehicles registered
- 20% based on road miles

SOURCES

- Fuel excise taxes
- Motor vehicle registration

WHO COLLECTS

- State of Colorado (remitted to the City 17 days after the end of each month)

DESCRIPTION

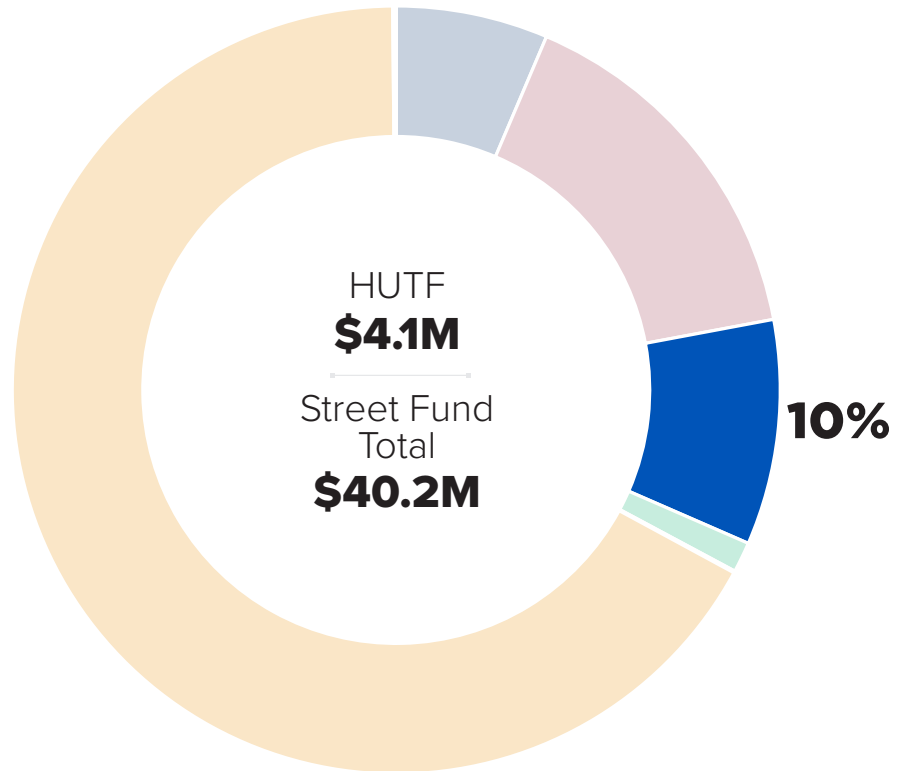
HUTF is a state-collected, locally shared revenue derived from motor fuel taxes, driver's licenses and motor vehicle registration fees. The tax is distributed monthly among the state and municipalities based on a formula that considers the number of registered vehicles and the miles of road within in each municipality.

RESTRICTIONS

HUTF revenues must be spent on new road construction, safety, reconstruction, improvement, repair and maintenance projects that improve roadway capacity.

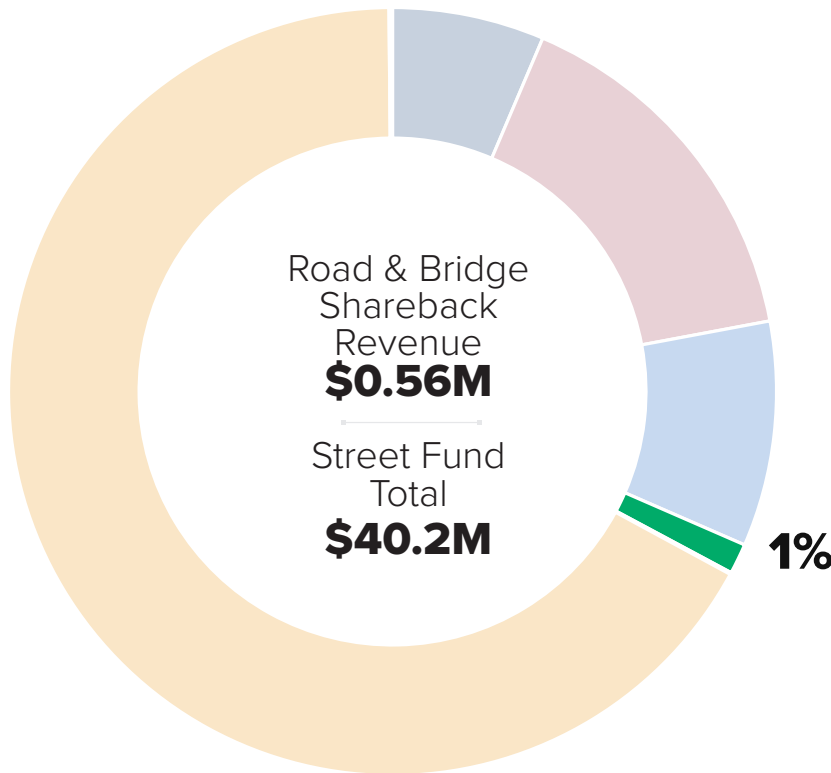
FORECASTING METHOD

Revenues are based on historical trends and takes into account indicators from the Colorado Department of Transportation and Colorado Municipal League forecast models.



ROAD & BRIDGE SHAREBACK

2027 Financial Snapshot



RATE

- % of the City's assessed valuation to Arapahoe County's total assessed valuation

SOURCES

- Property owners
- Based on property tax mill levy (Board of County Commissioners)

WHO COLLECTS

- Arapahoe County (remitted to the City quarterly)

DESCRIPTION

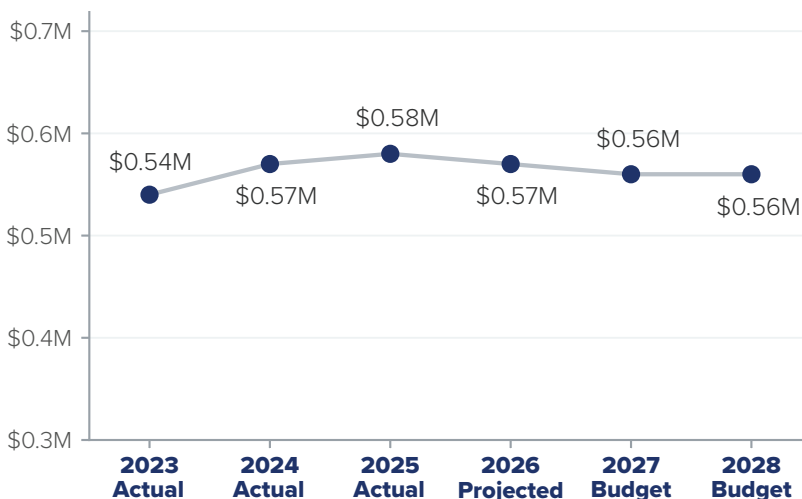
The City's road and bridge shareback revenue is a property tax at a mill levy set by Arapahoe County for road and bridge construction, maintenance and administration. Fifty percent of the revenue received is shared with municipalities within the County.

RESTRICTIONS

Revenues collected must be spent on the construction and maintenance of roads and bridges located within the City.

FORECASTING METHOD

Road and bridge distributions are based on the assessed valuations, historical data and local economic indicators.



PAVEMENT RESTORATION FEES

2027 Financial Snapshot

RATE

- Fee based on linear feet and pavement conditions

SOURCES

- Entity performing work in City Right-of-Way

WHO COLLECTS

- City of Centennial (received via daily deposit)

DESCRIPTION

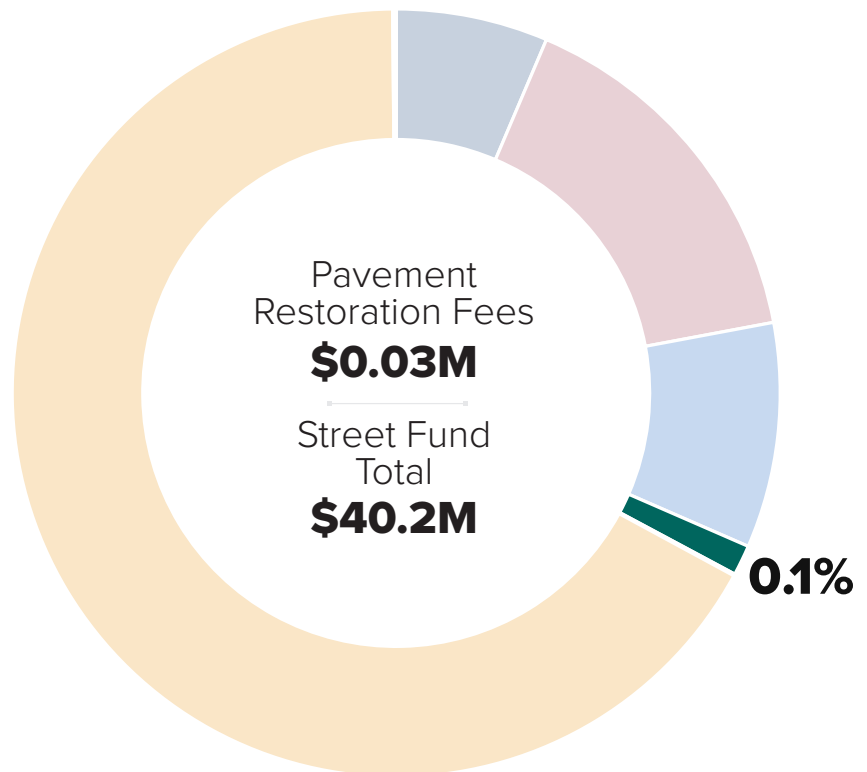
Pavement Restoration Fees are charges levied on utilities, developers, or other entities that perform work affecting the City's streets and roadways. These fees help cover the costs of restoring the affected areas to their original or better condition.

RESTRICTIONS

All revenues in excess of TABOR limitations can be used for any governmental purpose.

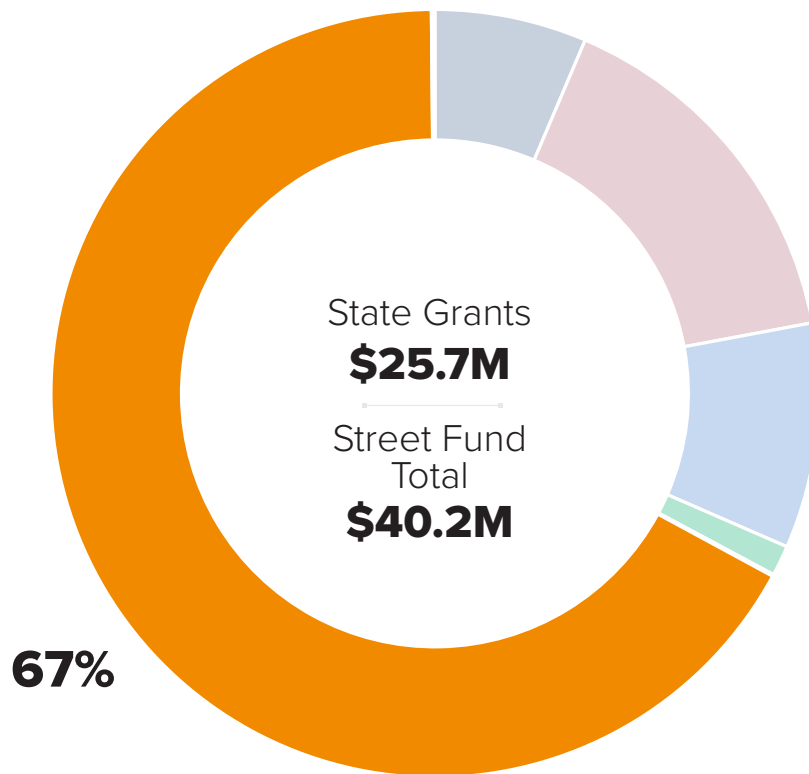
FORECASTING METHOD

Pavement Restoration Fee revenues are based on historic trends.



STATE GRANTS

2027 Financial Snapshot



2027 BUDGET BREAKDOWN

Havana & Easter Intersection	\$11,440,000
Colorado Multimodal Improvements	8,000,000
DRCOG / CDOT Arapahoe Rd Infill Side Paths	6,030,000
DRCOG Centracs System2System	250,000
TOTAL	\$25,720,000

SOURCES

- Denver Regional Council of Governments (DRCOG)
- Colorado Department of Transportation (CDOT)
- Federal Pass-Through Funding

WHO COLLECTS

- City of Centennial (when a grant is awarded)

DESCRIPTION

Grant revenue consists of one-time, non-recurring funds awarded to Centennial for specific purposes, typically capital projects or targeted improvements. Grants are tied to a defined scope and timeline and revenues are not be treated as an ongoing or recurring revenue source.

RESTRICTIONS

Grant funds are governed by grant agreements that limit their use to designated projects or activities. The City must comply with regulatory reporting and performance requirements outlined in each agreement. Funds generally expire with the project or grant period and do not roll forward as general revenue.

FORECASTING METHOD

Revenue estimates are based on anticipated project spending and grant timelines. Because each award is project-specific and one-time, grant revenue is not projected in future budget years unless a new award has been confirmed.

OPEN SPACE FUND & CONSERVATION TRUST FUND

The Open Space and Conservation Trust funds are dedicated to acquiring, preserving and maintaining open space, parks, trails and natural areas within the City. Revenue from these funds helps provide residents with access to outdoor spaces for recreation and relaxation while supporting environmental stewardship and the community's overall quality of life.



OPEN SPACE TAX

2027 Financial Snapshot

RATE

- 0.25% County Sales and Use tax (distribution based on population)

SOURCES

- Consumers
- Contractors
- Property Owners

WHO COLLECTS

- Arapahoe County (received annually, June/July)

DESCRIPTION

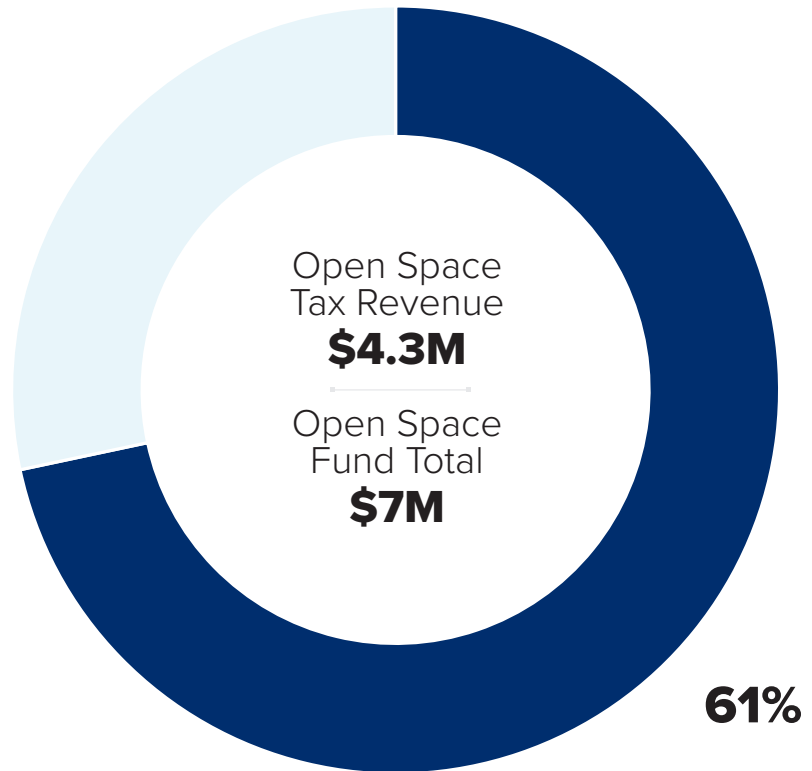
A portion of Arapahoe County tax revenue is shared with participating municipalities within the County. Fifty percent of the net proceeds are shared with municipalities, based on population.

RESTRICTIONS

Revenue is restricted to the acquisition of open spaces or parklands, as well as oversight of improvements to existing parks and trail networks.

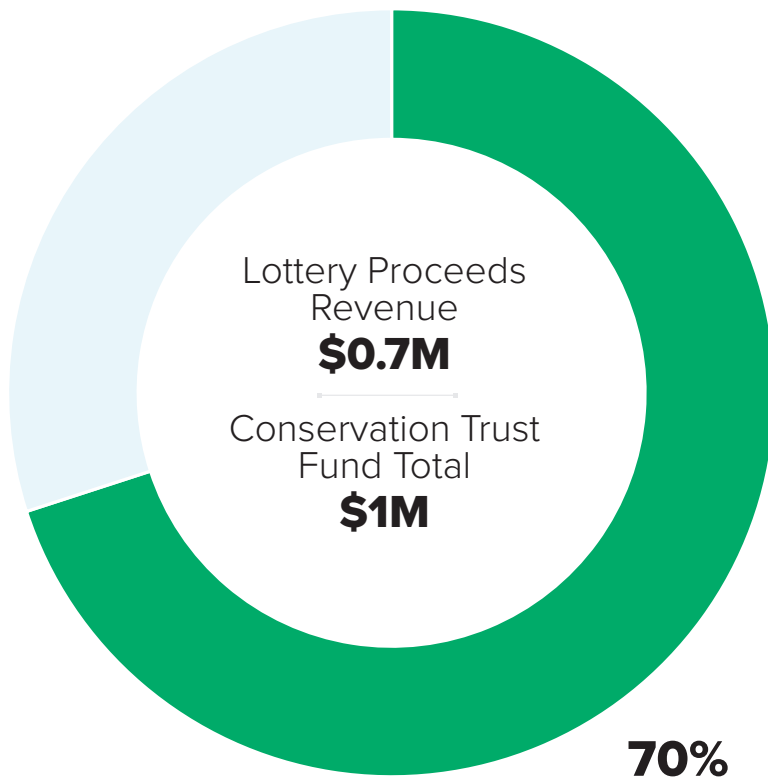
FORECASTING METHOD

Revenues are based on historical trends of tax revenues.



LOTTERY PROCEEDS

2027 Financial Snapshot



RATE

- 40% of state-wide lottery revenue shared with local municipalities

SOURCES

- Consumers
- Colorado lottery players

WHO COLLECTS

- State of Colorado

DESCRIPTION

The City's Conservation Trust Fund receives revenue via state-wide lottery proceeds distributed to local governments to support conservation efforts. Distribution is based on the population of each municipality.

RESTRICTIONS

Revenue is restricted to the acquisition, development and maintenance of new conservation sites, or for capital improvements and maintenance for recreational purposes at public sites.

FORECASTING METHOD

Revenues are based on historical trends.



ALL FUNDS REVENUE SUMMARIES

2027 Financial Snapshot

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
				YEAR 1	YEAR 2				
				2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
GENERAL FUND									
Sales Tax	\$56,282,232	\$52,000,000	\$53,700,000	\$54,950,000	\$56,150,000	\$2,950,000	6%	\$1,200,000	2%
Property Tax	15,558,590	15,100,000	15,950,000	16,000,000	14,850,000	900,000	6%	(1,150,000)	-7%
Construction Use Tax	4,055,212	3,800,000	3,900,000	4,500,000	4,150,000	700,000	18%	(350,000)	-8%
Specific Ownership Tax	862,004	870,000	850,000	860,000	860,000	(10,000)	-1%	-	0%
Cigarette Tax	174,075	200,000	160,000	150,000	145,000	(50,000)	-25%	(5,000)	-3%
Franchise Fees	5,871,203	5,915,000	5,717,000	5,896,000	5,929,000	(19,000)	0%	33,000	1%
Fines and Fees	5,801,568	5,881,000	5,946,500	5,825,100	5,825,100	(55,900)	-1%	-	0%
Licenses and Permits	449,532	448,700	455,350	440,000	455,000	(8,700)	-2%	15,000	3%
Investment Income (Loss)	5,241,831	2,000,000	4,000,000	3,500,000	3,200,000	1,500,000	75%	(300,000)	-9%
Intergovernmental	41,138	40,000	40,000	40,000	40,000	-	0%	-	0%
Other Revenue	2,869,018	831,000	1,027,000	927,000	927,000	96,000	12%	-	0%
TOTAL GENERAL FUND	\$97,206,403	\$87,085,700	\$91,745,850	\$93,088,100	\$92,531,100	\$6,002,400	7%	\$(557,000)	-1%

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
				YEAR 1	YEAR 2				
				2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
STREET FUND									
Sales Tax	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$2,800,000	\$-	0%	\$-	0%
Motor Vehicle Use Tax	7,078,041	6,900,000	6,800,000	6,850,000	6,900,000	(50,000)	-1%	50,000	1%
Highway Users Tax Fund	4,179,858	4,200,000	4,166,400	4,150,000	4,100,000	(50,000)	-1%	(50,000)	-1%
Road and Bridge Share-back	588,758	575,000	557,850	560,000	560,000	(15,000)	-3%	-	0%
Pavement Restoration Fees	36,763	40,000	35,000	35,000	35,000	(5,000)	-13%	-	0%
State Grants	577,636	12,336,000	550,000	25,720,000	411,000	13,384,000	108%	(25,309,000)	-98%
Federal Grants	-	165,000	165,000	-	-	(165,000)	N/A	-	N/A
Intergovernmental	1,883,031	456,100	378,100	55,000	23,000	(401,100)	-88%	(32,000)	-58%
Miscellaneous	21,683	10,000	10,000	10,000	10,000	-	N/A	-	N/A
TOTAL STREET FUND	\$17,165,770	\$27,482,100	\$15,462,350	\$40,180,000	\$14,839,000	\$12,697,900	46%	\$(25,341,000)	-63%

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
				YEAR 1	YEAR 2				
				2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
OPEN SPACE FUND									
Open Space Tax	\$4,146,450	\$4,150,000	\$4,294,290	\$4,300,000	\$4,375,000	\$150,000	4%	\$75,000	2%
Park Reservations	63,958	50,000	80,000	65,000	65,000	15,000	N/A	-	0%
Interest Income	1,170,879	600,000	1,000,000	1,000,000	900,000	400,000	67%	(100,000)	-10%
Intergovernmental	343,000	1,250,000	1,351,350	892,630	-	(357,370)	-29%	(892,630)	-100%
Grants	250,000	3,881,000	3,181,000	700,000	-	(3,181,000)	N/A	(700,000)	-100%
TOTAL OPEN SPACE FUND	\$5,974,287	\$9,931,000	\$9,906,640	\$6,957,630	\$5,340,000	\$(2,973,370)	-30%	\$(1,617,630)	-23%

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	BIENNIAL BUDGET		2027 Budget to 2026 Adopted		2028 Budget to 2027 Budget	
				YEAR 1	YEAR 2				
				2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
CONSERVATION TRUST FUND									
Lottery Proceeds	\$686,426	\$750,000	\$700,000	\$700,000	\$700,000	\$(50,000)	-7%	\$0	0%
Interest Income	314,176	100,000	250,000	250,000	210,000	150,000	150%	(40,000)	-16%
TOTAL CONSERVATION TRUST FUND	\$1,000,602	\$850,000	\$950,000	\$950,000	\$910,000	\$100,000	12%	\$(40,000)	-4%

GID & CURA REVENUE SUMMARIES

2027 Financial Snapshot

BUDGET DETAIL	2025 Actual	2026 Adopted	2026 Projected	BIENNIAL BUDGET				2028 Budget to 2027 Budget	% Change
				YEAR 1	YEAR 2	2027 Budget to 2026 Adopted			
				2027 Budget	2028 Budget	\$ Change	% Change	\$ Change	% Change
ANTELOPE GID									
Property Tax	\$169,940	\$175,000	\$165,000	\$167,000	\$165,000	\$(8,000)	-5%	\$(2,000)	-1%
Specific Ownership Tax	9,424	10,000	9,250	9,250	9,000	(750)	-8%	(250)	-3%
Investment Income	6,601	3,000	5,000	5,000	4,000	2,000	67%	(1,000)	-20%
TOTAL ANTELOPE GID	\$185,965	\$188,000	\$179,250	\$181,250	\$178,000	\$(6,750)	-4%	\$(3,250)	-2%
CHERRY PARK GID									
Property Tax	\$71,713	\$72,500	\$84,000	\$145,000	\$145,000	\$72,500	100%	\$ 0	0%
Specific Ownership Tax	3,896	3,500	3,600	3,600	3,500	100	3%	(100)	-3%
Investment Income	15,476	9,000	18,000	10,000	8,500	1,000	11%	(1,500)	-15%
Bond Proceeds	-	-	755,000	-	-	-	N/A	-	N/A
TOTAL CHERRY PARK GID	\$91,085	\$85,000	\$105,600	\$158,600	\$157,000	\$73,600	87%	\$(1,600)	-1%
FOX RIDGE GID									
Property Tax	\$241,996	\$215,000	\$215,100	\$218,100	\$215,900	\$3,100	1%	\$(2,200)	-1%
Specific Ownership Tax	13,156	11,000	12,500	12,500	12,000	1,500	14%	(500)	-4%
Investment Income	32,632	25,000	28,000	25,000	22,000	-	0%	(3,000)	-12%
Miscellaneous	-	-	-	-	-	-	N/A	-	N/A
TOTAL FOXRIDGE GID	\$287,784	\$251,000	\$255,600	\$255,600	\$249,900	\$4,600	2%	\$(5,700)	-2%
WALNUT HILLS GID									
Property Tax	\$109,184	\$112,800	\$111,700	\$112,000	\$112,000	\$(800)	-1%	\$ 0	0%
Specific Ownership Tax	5,939	6,000	5,800	5,800	5,700	(200)	-3%	(100)	-2%
Investment Income	35,130	22,000	31,000	27,000	24,000	5,000	23%	(3,000)	-11%
Miscellaneous	-	-	-	-	-	-	N/A	-	N/A
TOTAL WALNUT HILLS GID	\$150,253	\$140,800	\$148,500	\$144,800	\$141,700	\$4,000	3%	\$(3,100)	-2%
WILLOW CREEK 1&2 GID									
Property Tax	\$303,256	\$306,300	\$301,300	\$302,050	\$302,550	\$(4,250)	-1%	\$500	0%
Specific Ownership Tax	16,468	15,000	15,000	15,000	14,200	-	0%	(800)	-5%
Investment Income	18,346	6,000	13,000	8,000	7,000	2,000	33%	(1,000)	-13%
Miscellaneous	16,327	-	-	-	-	-	N/A	-	N/A
TOTAL WILLOW CREEK 1&2 GID	\$354,397	\$327,300	\$329,300	\$325,050	\$323,750	\$(2,250)	-1%	\$(1,300)	0%
CURA									
Property Tax	\$1,453,475	\$5,350,000	\$4,608,000	\$4,800,000	\$4,700,000	\$(550,000)	-10%	\$(100,000)	-2%
Sales Tax	139,431	200,000	150,000	200,000	200,000	-	0%	-	0%
Investment Income	-	500	-	500	500	-	0%	-	0%
Miscellaneous Revenues	24,220	100,000	30,000	100,000	100,000	-	0%	-	0%
TOTAL CURA	\$1,617,126	\$5,650,500	\$4,788,000	\$5,100,500	\$5,000,500	\$(550,000)	-10%	\$(100,000)	-2%

2027/2028 STREET FUND TEN-YEAR CAPITAL PROJECTS





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Introduction

Centennial is committed to being a good steward of the public's funds through the long-range planning of infrastructure improvements. The repair and improvement of the City's streets, sidewalks, traffic signals, and bridges must keep pace with the changing population and ensure the overall utility, efficiency, and safety of the City's infrastructure.

The Capital Improvement Program (CIP) sets the general schedule for public improvements to be designed and constructed within the Street Fund. The Capital Improvement Program (CIP) sets the general schedule for public improvements funded through the City's Street Fund. The program is organized into three timeframes:

- 2027–2028: The current biennial budget. Projects in these two years are scheduled and funding available.
- 2029–2031: A schedule and estimate of capital needs that can be funded with a reasonable level of certainty.
- 2032–2036: The City's long-range goals within the anticipate funding available.

As the Program looks further into the future, the chance of unforeseen events influencing the City's budget levels and overall priorities increases, therefore the final five years outlined in this document should serve as guidelines for the City's decision makers than as a literal schedule for project implementation. The ten-year CIP builds from the project priorities established in the 2040 Transportation Master Plan (TMP) (adopted in May 2022) and projects may span multiple years.

The CIP draws from the street fund to implement projects. The Street Fund is used to accept revenues from restricted City and State sources as well as transfers from the General Fund, grants and/or developer contributions or other revenues to fund the design and construction of the City's transportation and safety infrastructure. The following revenues are assigned to the Street Fund: Sales Tax, Motor Vehicle Use Tax, Highway Users Tax Fund (HUTF), Road and Bridge shareback and pavement degradation fees.

The ten-year program represents approximately \$131.7 million in planned transportation-related investments. Of that, about \$83.4 million falls in the 2027–2028 budget, \$39.5 million in 2029 through 2031, and \$8.8 million is currently programmed for 2032 through 2036. The 2040 TMP identified roughly \$121 million in additional improvements that projected revenues cannot fund within this ten-year period; those are listed in Table 11.

Capital projects in the Street Fund are supported by the Fund's dedicated revenues together with an annual transfer from the General Fund. Based on the City's long-range financial forecast, the General Fund's capacity to sustain transfers at current levels is reduced in the later years of this plan. Funding available to program capital projects therefore declines over the ten-year period. The declining amounts in this program reflect projected funding capacity, not a reduction in the City's infrastructure needs. Needs continue to grow as the system ages. Projects identified in the 2040 Transportation Master Plan that current and projected revenues cannot fund are listed in Table 11, and the City will continue to pursue grants, partnerships, and other revenue opportunities to advance them.

Overview

The City of Centennial CIP provides four primary functions for the efficient use of funds.

1. Develop a ten-year plan to meet the needs for development of new infrastructure and replacement of existing infrastructure which are funded through taxes, fees, special revenues and supplementary funding sources. All projects within the first two years of the ten-year plan are included in the budget for 2027 and 2028.
2. Provide direction, oversight, and quality assurance for the annual implementation of projects in the CIP.
3. Respond to citizen comments and questions regarding current and future capital improvement projects.
4. Prepare applications for grants and intergovernmental agreements to assist in funding capital improvement projects.

Resources to provide the above functions are drawn from both the Public Works and Community Development Departments. Appendix E of the 2040 TMP includes an all-encompassing list of capital projects eligible for funding under the CIP. It is important to note that this list was generated during the development of the 2040 TMP, independent of budgetary considerations. The projects in Appendix E of the TMP are ranked according to their potential benefits. Projects receiving the highest rankings become the building blocks of the Ten-Year Constrained List.

Ten-Year Constrained List

The Ten-Year Constrained List is a strategic plan for allocating capital improvement funds over the next ten years. The ten years covered in this list are divided into three time periods: the adopted 2027 and 2028 budget for capital improvements, medium term scheduling through 2031, and long-term guidance and recommendations through 2036. The primary considerations in forming this strategic plan are:

- ▶ The amount of funds allocated for capital projects each year as well as across the entire ten-year span covered by the list. The constrained budget accounts for other funding sources on some projects from grants and other sources such as metro districts.
- ▶ The impact of the project on public safety and its ability to enhance the lives of the citizens of Centennial.
- ▶ The impacts of the project to the economic health and long-term viability of the City.
- ▶ The availability of supplemental funding through grants, intergovernmental cooperation, etc.

Ultimately, this ten-year constrained list provides guidance for future planning.

Goals

Comprehensive Plan



In November 2018, the City approved Centennial NEXT, the City-wide Comprehensive Plan. The Plan promotes quality of life, a sense of community, economic vitality, supporting infrastructure, and responsible government that will leave a legacy for future generations. The Centennial NEXT Goals and Strategies provide direction to turn the Plan Vision into reality and are found within the Plan's four themes:

- ▶ Our NEXT Places
- ▶ Our NEXT Economy
- ▶ Our NEXT Innovation
- ▶ Our NEXT Community



Transportation Master Plan

The City of Centennial adopted the 2040 Transportation Master Plan (TMP) in May 2022. The TMP is based on a set of seven goals that support the transportation needs, community values and the City's vision. The City's transportation-focused goals are as follows:

- ▶ **Safety:** Transportation-related fatalities and injuries are rare, and people feel safe walking, bicycling, driving, riding public transportation, or using a mobility device.
- ▶ **Flexible Mobility:** People of all ages, abilities, and social identities have convenient and affordable mobility options and freedom of choice to use the travel mode that best meets their needs.
- ▶ **Innovation:** Transportation infrastructure and policies prepare for mobility technologies that enhance the user experience and reduce transportation-related emissions and environmental impacts.
- ▶ **Fiscal Responsibility:** Transportation infrastructure is designed and maintained to optimize public benefit, and investments leverage funding opportunities and demonstrate good stewardship of public funds.
- ▶ **Efficiency and Reliability:** The transportation network is optimized to minimize congestion and offer reliable travel times for people traveling in and through Centennial.
- ▶ **Regionalism and Partnerships:** Centennial is a leader in working with neighboring communities and regional partners to build cohesive regional networks for all modes of transportation.
- ▶ **Economic and Community Vitality:** The City's streetscapes and transportation system support economic vitality, connect neighborhoods, and promote a vibrant community identity.

The City has established both the biennial CIP budget and this ten-year CIP to achieve goals established in both Centennial NEXT and the TMP.

Funding Strategy

The 2040 TMP establishes a funding strategy to optimize the use of available revenues and respond to the community's desire for a balanced approach to transportation investments. The TMP funding strategy recommends:

Safety & Mobility Infrastructure

- ▶ Continuing to take care of the existing system by focusing on operations, maintenance, and road and bridge rehabilitation
- ▶ Placing emphasis on addressing congestion and safety at intersection bottlenecks and leveraging technology to improve the efficiency of major corridors
- ▶ Increasing funding levels (compared to historic levels) for sidewalks and other bicycle and pedestrian projects to encourage active transportation modes

- ▶ Continuing to support roadside improvements and embracing opportunities to further Centennial's branding through entry monumentation and wayfinding

Funding & Partnership Opportunities

- ▶ Funding studies in partnership with regional and local entities to explore enhanced transit service
- ▶ Dedicating funds to partners on advanced mobility and electrification projects such as mobility hubs, microtransit, connected and automated vehicles, and EV charging stations
- ▶ Pursuing additional revenue sources through federal, state, and other grant opportunities
- ▶ Support community growth through public-private partnerships

Annual Refinement and Budgeting Process

The purpose of this document is to assist the City with short-term and mid-term planning for implementation of needed infrastructure improvements. It is a dynamic document that may be updated every year as priorities, needs, and available funding change. To be most useful to the City, the CIP allows for some flexibility to respond to changing conditions and opportunities. During the budgeting process for each upcoming year, the CIP will be used as the primary source for identifying top priority projects. The CIP project lists may be refined based on new or updated information related to:

- ▶ Critical issues that need immediate attention (particularly in the areas of safety, the environment, or the economy)
- ▶ Level of supplemental funding available
- ▶ Opportunities for quick implementation (e.g., combining a bike project with an ongoing maintenance project, or leveraging partnership opportunities)
- ▶ Project cost, feasibility and ease of implementation

CIP Development Process

Prioritization Methodology

Project Evaluation

With limited funding available, the process of prioritizing projects must be comprehensive and strive to identify those projects that will most effectively move the City's transportation system toward achieving the transportation goals. The project prioritization process was developed as part of the 2040 TMP and is structured to identify those projects that will provide the greatest contribution toward meeting the seven transportation goals. The seven transportation goals were used as the basis for a data-driven project evaluation for Multimodal Roadway, Sidewalk, and Other Bicycle & Pedestrian projects. **Table 1** provides an overview of the metrics used for each criterion. Scores for each goal area/criterion are on a 0–1 scale, with 0 being the least favorable and 1 being the most favorable.

TABLE 1: PROJECT EVALUATION CRITERIA

Goal Area		Evaluation Criteria	
		Multimodal Roadway Projects	Sidewalk, Other Bicycle & Pedestrian Projects
	Safety	• Will the project provide proactive safety improvements? • Will it reduce injury and fatal crashes? • Will users feel more comfortable?	• Will the project provide safety improvements? • Will it reduce bicycle and/or pedestrian crashes? • Will users feel more comfortable?
	Flexible Mobility	• Will the project improve or add new mode choices and opportunities? • Will it help address the needs of underserved and overburdened communities within the project area?	• Will the project enhance bicycle and/or pedestrian access to a school, park or open space, or transit stop/station? • Will it help address the needs of underserved and overburdened communities within the project area?
	Innovation	• Does the project include advanced mobility elements and/or will the project reduce transportation-related emissions?	
	Efficiency and Reliability	• Is the project located on a road that is currently congested or expected to experience congestion in the future? • Will the project optimize corridor operations and reduce congestion (e.g., through capacity expansion and/or fiber communications)?	• Is the project located along or close to an area with high volumes of short trips (indicating a high potential for mode shift)?
	Regionalism and Partnerships	• Does the project include potential funding partners? • Are there opportunities to leverage partnerships to expand the scope and complete larger, more robust projects?	
	Economic and Community Vitality	• Does the project improve Centennial's image or invigorate vitality and positive growth and development? • Is the project located along one of the City's five designated retail corridors or within a Spotlight area from Centennial Next? • How many residents and employees will directly benefit from the project?	• Will the project allow a resident to walk to an ice cream shop (is the project within a 10-minute walk of neighborhood commercial)? • Is the project located along one of the City's five designated retail corridors or in a Spotlight area? • How many residents and employees will directly benefit from the project?
	Fiscal Responsibility	• How does the cost of the project compare to the benefits?	

The relative importance of the seven goals varies; therefore, weights are assigned to each goal category and corresponding evaluation criteria, as shown in **Table 2**. The project score (0–1) for each goal is multiplied by the corresponding weight (as developed in the 2040 TMP), resulting in a total project score ranging from 0 to 100.

TABLE 2: WEIGHTS BY GOAL AREA/EVALUATION CRITERION

Goal Area	Weight
Safety	24%
Efficiency and Reliability (Congestion Reduction)	16%
Economic and Community Vitality	15%
Flexible Mobility (Freedom of Choice)	14%
Fiscal Responsibility	12%
Innovation	11%
Regionalism and Partnerships	8%
Total	100%

Funding Sources

Project revenues for design and construction could potentially come from one or more of the sources listed below. These are the mechanisms available to the City in concept; they are not assumptions built into this ten-year program, which is constrained to currently projected Street Fund revenues. Several of the sources listed including general obligation bonds or an increase in the sales tax rate, require voter approval before the City could use them.

- ▶ City of Centennial General Fund and Street Fund
- ▶ General obligation bonds
- ▶ Additional sales tax revenues or a sales tax increase
- ▶ Regional Transportation Authority (RTA)
- ▶ Regional Transportation Improvement Funding (RTIF)
- ▶ Transportation Utility Funding
- ▶ Transportation Improvement Program (TIP) through DRCOG
- ▶ Partnership with other agencies or communities

Street Fund – Ten-Year Constrained Project List

The Capital Projects are divided into the following categories:

- ▶ Roadway Projects
- ▶ Arterial Sidewalk Projects
- ▶ Neighborhood Sidewalk Projects
- ▶ Other Bike/Ped Projects
- ▶ Traffic Program
- ▶ Studies
- ▶ Citywide Projects

Estimated annual funding has been allocated to the high-priority projects in each category, and the resulting ten year fiscally constrained projects are listed in **Table 3** through **Table 10**. The tables include the anticipated year of expenditure (YOE) (the year the project is expected to be built), and the annual funding allocation. In previous years, the following tables did not include funds that were expected to be reimbursed by grants or other partnering agencies and did not include funds that were unspent in prior years and re-budgeted into the following year. This previous approach resulted in the CIP document not matching to the budget. To better align the CIP and the budget, this approach has been revised to include these changes. **Table 11** contains a list of projects that were included in the estimated fiscally constrained project lists of the TMP, but that are currently unfunded based on projected revenues for the next ten years. A full listing of capital projects eligible for CIP funding is provided in Appendix E of the 2040 TMP.

Table 3. Roadway Projects

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
532	Colorado Boulevard from Dry Creek Road to Arapahoe Road	Early action street reconfiguration to three-lane section with bicycle and pedestrian accommodation behind the curb	2027	\$11,261,000										\$11,261,000
143	Havana Street at Easter Avenue	Intersection modifications to promote flow of traffic from Havana Street to Easter Ave	2027	\$17,150,000										\$17,150,000
	Colorado Blvd at Euclid Ave*	Implementation of a roundabout resulting from the alternatives analysis <i>*Funding in Committed Fund Balance - Available for appropriation in any year.</i>	2029	\$50,000		\$2,600,000								\$2,650,000
475	Peoria Street at Caley Avenue*	Intersection improvements such as roundabout or other reconfiguration to improve safety <i>*Funding in Committed Fund Balance - Available for appropriation in any year.</i>	2030		\$150,000		\$2,000,000							\$2,150,000
3	Smoky Hill Road from Buckley Road to Liverpool St	Corridor improvements including intersection improvements, multimodal and safety enhancements	TBD	\$125,000	\$375,000									\$500,000
514	Easter Ave at Peoria St	Intersection improvements to facilitate east-west travel pattern	TBD		\$250,000									\$250,000
Roadway Projects Total				\$28,586,000	\$775,000	\$2,600,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$33,961,000

Table 4. Arterial Sidewalk Projects

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
329, 333, 343, 345	Arapahoe Road between I-25 and Parker Road	Sidewalk infill project	2027	\$7,930,000										\$7,930,000
Arterial Sidewalk Projects TOTAL				\$7,930,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,930,000

Table 5. Neighborhood Sidewalk Projects

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
444	Alton Ct from Alton Way to Dry Creek Rd	Add missing sidewalk on west side	2028	\$60,000	\$300,000									\$360,000
448	Easter Ave west of Havana St	Add missing sidewalk on south side	2028	\$30,000	\$50,000									\$80,000
128	Jamison Dr from Trenton Dr to Rosemary Way	Add missing sidewalk on south side	2028	\$60,000	\$250,000									\$310,000
Neighborhood Sidewalk Projects TOTAL				\$150,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000

Table 6. Other Bicycle/Pedestrian Projects

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
353	High Line Canal Trail at Broadway (south of Arapahoe Road)*	Underpass for High Line Canal Trail *City portion of project is partially funded through Open Space Fund **Funding in Committed Fund Balance - Available for appropriation in any year.	2029			\$1,300,000								\$1,300,000
Other Bicycle/Pedestrian Projects TOTAL				\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000

Table 7. Traffic Program

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
N/A	Citywide	Traffic Program (Signal Replacements)	Ongoing											
N/A	Dry Creek Rd & Holly St*	conversion *Funding in Committed Fund Balance - Available for appropriation in any year.	2029	\$150,000		\$1,326,400								\$1,476,400
N/A	Himalaya St & Chenango Dr*	conversion *Funding in Committed Fund Balance - Available for appropriation in any year.	2029	\$185,000		\$2,181,950								\$2,366,950
N/A	Broncos Pkwy & Blackhawk St*	New Signal *Funding in Committed Fund Balance - Available for appropriation in any year.	2029	\$20,000		\$1,000,000								\$1,020,000
N/A	NDST Priority 2 Replacements*	Signal Pole replacements at the following locations: Arapahoe Road and Race St (2 poles), Dry Creek Road and Adams St (2 poles), Easter Ave and Lima St (1 pole), Buckley Road and Orchard Road (4 poles). *Funding in Committed Fund Balance - Available for appropriation in any year.	2030	\$300,000			\$2,100,000							\$2,400,000
N/A	Buckley Rd & Crestline Ave*	New Signal *Funding in Committed Fund Balance - Available for appropriation in any year.	2031					\$900,000						\$900,000
N/A	Dry Creek Rd & Inverness Blvd*	Signal modification - modular to mast-arm conversion *Funding in Committed Fund Balance - Available for appropriation in any year.	2031					\$900,000						\$900,000
N/A	Dry Creek Rd & Inverness Dr E*	Signal modification - modular to mast-arm conversion *Funding in Committed Fund Balance - Available for appropriation in any year.	2031					\$900,000						\$900,000
N/A	Quebec St & Caley Ave	Signal modification - modular to mast-arm conversion	2032		\$92,500				\$800,000					\$892,500
N/A	Quebec St & Peakview	Signal modification - modular to mast-arm conversion	2032		\$92,500				\$800,000					\$892,500
N/A	Citywide	Non-Destructive Structural Testing of traffic signals to determine maintenance and replacement needs	2027	\$200,000										\$200,000
N/A	Citywide*	School Safety Improvements - Implementation of Citywide School Safety Study *Funding in Committed Fund Balance - Available for appropriation in any year.	Ongoing			\$1,000,000								\$1,000,000
N/A	Citywide	Traffic Program (Other)	Ongoing	\$1,613,000	\$1,724,000	\$895,000	\$595,000	\$595,000	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000	\$6,897,000
Traffic Program TOTAL				\$2,468,000	\$1,909,000	\$6,403,350	\$2,695,000	\$3,295,000	\$1,895,000	\$295,000	\$295,000	\$295,000	\$295,000	\$19,845,350

Table 8. Studies

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
N/A	Citywide	IMS Pavement Analysis	Ongoing	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Studies TOTAL				\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000

Table 9. Citywide Programs

ID	Location	Description	Year of Expenditure	Funding Allocation										Total City Funding (2027-2036)
				2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
N/A	Citywide*	Bridge Projects <i>*\$9.5M in Committed Fund Balance - Available for appropriation in any year.</i>	Ongoing	\$1,400,000	\$700,000	\$9,500,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$11,800,000
N/A	Citywide	Minor Structures	Ongoing	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$250,000
N/A	Citywide	Neighborhood Traffic Management & Livable Streets Programs	Ongoing	\$250,000	\$250,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$650,000
N/A	Citywide	Street Rehabilitation	Ongoing	\$15,545,500	\$15,226,150	\$2,870,000	\$3,400,000	\$830,000	\$0	\$0	\$0	\$0	\$0	\$37,871,650
N/A	Citywide*	Emergency Capital Repairs <i>*\$1.0M in Committed Fund Balance - Available for appropriation in any year.</i>	Ongoing			\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$1,000,000
N/A	Citywide*	Street Lights <i>*\$5.85M in Committed Fund Balance - Available for appropriation in any year.</i>	Ongoing	\$3,240,000	\$3,900,000	\$1,100,000	\$1,100,000	\$1,100,000	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000	\$15,190,000
N/A	Citywide	Bus Transit & Shelter	Ongoing	\$100,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$820,000
Citywide Programs TOTAL				\$20,585,500	\$20,206,150	\$13,775,000	\$4,905,000	\$2,335,000	\$1,155,000	\$1,155,000	\$1,155,000	\$1,155,000	\$1,155,000	\$67,581,650

Table 10. Summary

Program	Funding Allocation										Total City Funding (2027-2036)
	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
Roadway Projects	\$28,586,000	\$775,000	\$2,600,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$33,961,000
Arterial Sidewalk Projects	\$7,930,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,930,000
Neighborhood Sidewalk Projects	\$150,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
Other Bicycle/Pedestrian Projects	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Traffic Program	\$2,468,000	\$1,909,000	\$6,403,350	\$2,695,000	\$3,295,000	\$1,895,000	\$295,000	\$295,000	\$295,000	\$295,000	\$19,845,350
Studies	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Citywide Programs	\$20,585,500	\$20,206,150	\$13,775,000	\$4,905,000	\$2,335,000	\$1,155,000	\$1,155,000	\$1,155,000	\$1,155,000	\$1,155,000	\$67,581,650
Grand Total	\$59,719,500	\$23,640,150	\$24,078,350	\$9,750,000	\$5,630,000	\$3,050,000	\$1,450,000	\$1,450,000	\$1,450,000	\$1,450,000	\$131,668,000

Funding shown for the later years of this program declines because the General Fund's projected capacity to transfer funds to the Street Fund is reduced in those years. The amounts in the 2029 through 2036 columns reflect that projected funding constraint, not a reduction in identified need. Programs shown at \$0 or reduced expenditures in those years, including street rehabilitation, remain ongoing City responsibilities and will be programmed per policy direction and as funding capacity allows through each biennial budget process.

Table 11. Unfunded TMP Projects

The 2040 TMP identified transportation improvements beyond what current estimated revenues and transfers can support. Table 11 lists the projects that were included in the TMP's fiscally constrained project lists but that remain unfunded based on revenues and transfers projected over the next ten years — approximately \$121 million in total. Costs are planning-level estimates stated in 2027 dollars and will escalate over time; they are not bids or engineer's estimates. These projects remain eligible for funding should additional revenue, grant awards, or partnership opportunities become available.

ID	Location	Description	Project Cost (2027\$)
Roadway Projects			
3	Smoky Hill Rd from Buckley Rd to Liverpool St	Implementation of portions of the Smoky Hill Corridor Study to include multimodal enhancements, safety improvements, streetlight infill, and intersection operational improvements such as additional turn lanes	\$ 20,000,000
407	Colorado Blvd from County Line Rd to Mineral Ave and Arapahoe Rd to Orchard Rd	Restriping and buffered bike lane installation	\$ 1,049,213
514	Easter Ave at Peoria St	Intersection improvements to facilitate east-west travel pattern	\$ 9,655,330
412	Holly St at Arapahoe Rd	New southbound to westbound right turn lane	\$ 643,689
406	Colorado Blvd from Links Pkwy to Dry Creek Rd	Roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$ 5,921,936
405	Colorado Blvd from Mineral Ave to Links Pkwy	Roadway to accommodate vehicle, bicycle, and pedestrian infrastructure on east side	\$ 5,046,519
483	Peakview Ave from Revere Pkwy to Potomac St	Restriping to accommodate bike lanes, parking and event curbside management; intersection improvements at Vaghn and Uvalda such as mini roundabouts to improve safety	\$ 1,931,066
204	Dry Creek Rd at Chester St	Future intersection capacity improvements	\$ 1,931,066
13	Chester St from County Line Rd to Otero Ave	Median and access improvements	\$ 450,582
413	Havana St at Costilla Ave/Briadwood Ave	New eastbound to southbound right turn lane	\$ 643,689
203	Dry Creek Rd at Yosemite St	Future intersection capacity improvements	\$ 1,931,066
210	County Line Rd at Chester St	Future Intersection Capacity Improvements	\$ 1,287,377
156	Arapahoe Rd from Chapparal to Himalaya Way	Widen to 6 lanes and add sidewalks	\$ 18,023,282
205	Chester St at Panorama Dr	Add SB dual left turn lanes and add receiving lane on east leg	\$ 1,287,377
404	Colorado Blvd at Dry Creek Rd	Widen west side of north leg to better align with SB lanes	\$ 1,068,523
16	Easter Ave from Havana St to Peoria St	Widen to 6 lanes	\$ 12,345,948
516	Arapahoe Rd from Grandview HS to Liverpool St	Future intersection capacity improvements	\$ 1,931,066
7	County Line Rd at Yosemite St	New southbound to westbound right turn lane	\$ 2,574,755

ID	Location	Description	Project Cost (2027\$)
Arterial Sidewalk Projects			
449	Easter Ave from Havana St to Lima St	Add missing sidewalk sections on north and south sides	\$ 60,507
174	Holly St from Weaver Ave to existing HAWK (north of Arapahoe Rd)	Add 6' sidewalk to east side	\$ 141,612
331	Havana St from Geddes Ave to Briarwood Ave	Add sidewalk on east side	\$ 695,184
49	Parker Rd from Orchard Rd to Valley Hi Dr	Add or widen sidewalks on both sides	\$ 3,949,674
Neighborhood Sidewalk Projects			
455	Briarwood Avenue from Peoria St to Blackhawk St	Add missing sidewalk sections on east and west sides	\$ 687,459
461	Telluride Street from Powers Dr to Smoky Hill Rd	Add missing sidewalk sections on east and west sides	\$ 315,407
450	Costilla Avenue from Fulton St to the east	Add missing sidewalk on south side	\$ 43,771
431	Easter Avenue from Elizabeth St to Columbine Way	Add missing sidewalk on south side	\$ 257,475
440	Mineral Avenue from Monaco St to Quebec St	Add missing sidewalk on north side	\$ 375,914
428	Otero Circle/Phillips Circle from University Blvd to the west	Add missing sidewalk along outside of Otero Circle/Phillips Circle	\$ 759,553
447	Easter Avenue from Clinton St to Easter Ln	Add missing sidewalk on north side	\$ 112,002
451	Briarwood Avenue from Havana St to Lima St	Add missing sidewalk sections on south side	\$ 159,635
40	Caley Avenue east of Quebec Street	Add detached 8' sidewalk on south side	\$ 95,266
430	Adams St from Dry Creek Rd to north of Detroit St	Add missing sidewalk on west side	\$ 359,178
456	Revere Parkway from Easter Ave to Arapahoe Rd	Add missing sidewalk on east side and short section of missing sidewalk on west side	\$ 301,246
441	Homestead Pkwy from Dry Creek Rd to Arapahoe Rd	Add missing sidewalk on west side	\$ 861,255
446	Clinton Street from Costilla Ave to south of Geddes Ave	Add missing sidewalk sections on east and west sides	\$ 316,695
438	Niagara St from County Line Rd to Niagara Way	Add missing sidewalk on west side	\$ 118,439
457	Peakview Avenue from Peoria St to Potomac St	Add missing sidewalk sections on north and south sides	\$ 229,153
459	Blackhawk St from Broncos Pkwy to Arapahoe Rd	Add missing sidewalk sections on east and west sides	\$ 702,908
Other Bicycle/Pedestrian Projects			
472	Arapahoe Road at Little Dry Creek Trail	At-grade crossing improvement such as HAWK to replace closed underpass	\$ 386,213
356	Dry Creek Road west of I-25 (Chester St)	Pedestrian Overpass	\$ 7,724,264
354	Dry Creek Road east of I-25 (Clinton St)	Pedestrian Overpass	\$ 7,724,264
285	Havana Street from E Peakview Ave to just North of E Geddes Ave	Sidepath	\$ 6,887,469
Total			\$ 120,987,026

Office of Information Technology - 2027/2028 Software Catalog Summary

General Fund Department	Application	2027 Budget	2028 Budget
All Staff	AI for Staff (formerly Copilot)	55,000	52,500
	Adobe (All Products)	29,120	30,570
	Closed Captioning	17,370	18,240
	DocuSign	10,130	10,630
	Finance System - Munis/EERP	129,150	137,990
	LastPass	7,430	7,800
	O365	99,230	104,190
	OnBase Agenda and records management	86,830	91,170
	Phone & A/V Software	71,670	75,250
	SentinelOne	12,000	12,600
	Teem Meeting Board	1,350	1,420
	Zoom	11,580	-
All Staff Total		\$530,860	\$542,360
Building	CompassCom	4,380	4,600
	Energov	256,620	269,440
Building Total		\$261,000	\$274,040
City Clerk	Intelligent Document Processing	-	67,500
	Liberty Recording	1,050	1,100
	Liquor Licensing System	-	20,000
	Qmatic	18,290	19,200
City Clerk Total		\$19,340	\$107,800
Communications	Brightsign	1,250	1,320
	Digital Asset Management (Canto)	22,240	23,340
	Expanded AI Capability (Canto)	-	15,000
	GovDelivery (Granicus)	17,730	18,610
	Open Cities	63,660	66,840
	Orlo Social Media Management	6,300	6,620
	Pagefreezer	10,130	10,630
	Qualtrics	11,580	12,160
	SilkTide	8,240	8,660
	Social Listening (Orlo)	-	15,000
Communications Total		\$141,130	\$178,180
Community Development	AutoCAD	7,500	7,880
	BlueBeam	7,500	7,880
	DigiPlan - AI Plan Review Tool	-	15,000
	DocuPet	5,520	5,790
	Recreation Management Application	14,880	15,620
	Table Talks Community Engagement Application	20,930	21,900
Community Development Total		\$56,330	\$74,070
Economic Development	CoStar	18,530	19,450
	LinkedIn (Economic Development)	700	730
Economic Development Total		\$19,230	\$20,180
Finance	Debt Book	17,370	18,240
	Sales Tax - Innoprise	48,610	51,040
	Tyler Expense Reporting Module	-	3,600
	Echo360	950	1,000
Finance Total		\$66,930	\$73,880
Human Resources	Electronic I-9 Processing	-	10,000

	Gallup Access	11,670	12,250
	Learning Management System (LMS)	-	20,000
	NeoGov	11,030	11,580
	OrgChart Now	810	850
	ReviewSnap -> TrackStar	9,050	9,500
	SkillSurvey	3,130	3,290
Human Resources Total		\$35,690	\$67,470
Information Technology	ARIN	550	580
	Application Monitoring	1,000	1,050
	ArcGIS Software Extensions	19,850	20,840
	Arctic Wolf	92,880	100,310
	Barracuda	3,850	4,050
	CommonLook	7,500	7,880
	CRM - Salesforce	25,000	52,500
	CRM for All Departments (OneView/Salesforce/Website)	-	100,000
	Conference Room Maintenance	5,790	6,080
	DRAPP / Near Map / 3D Imagery	46,540	48,860
	Dashboard Automation / Tyler Integration	-	5,000
	Dot.gov	1,020	1,070
	ESRI	85,050	89,300
	FME Desktop Server	35,000	36,750
	GoDaddy	3,780	3,970
	GoToAssist	4,050	4,260
	LinkedIn Learning	11,030	11,580
	MSDN Subscription	27,570	28,940
	Managed Engine	40,000	10,000
	Microsoft 365 Tenant Migration (GCC to Enterprise)	6,300	6,620
	Mpower Fiber Management	2,390	2,500
	Network Solutions	1,350	1,420
	Paessler (PRTG)	2,430	2,550
	Ping Identity (MFA/SSO/VPN)	93,240	93,240
	Power BI Premium Licensing	60,000	63,000
	Red Gate	1,220	1,280
	SQL Server Maintenance	103,680	109,050
	VMWare Support	24,260	25,470
	ZScaler	45,000	45,000
Information Technology Total		\$750,330	\$883,150
Municipal Court	Municipal Court - Municipal Justice	63,500	66,670
Municipal Court Total		\$63,500	\$66,670
Strategic Initiatives	Dropbox	8,100	-
	Zappier	480	500
Strategic Initiatives Total		\$8,580	\$500
General Fund Total		\$1,952,920	\$2,288,300

Street Fund Department	Application	2027 Budget	2028 Budget
Street Fund - Public Works	Cityworks	84,280	88,490
	Frost Weather Stations Monitoring	30,000	30,000
	Insight Dashboard Pilot Expansion (Traffic)	25,000	15,000
	Key Cabinet Reservation Module (Cockpit)	3,200	3,360
	PW Derq Annual Subscription	27,570	28,940
	PW Diexys Annual Subscription	16,540	17,370
	PW Econolite Adaptive System Renewal Costs	192,940	202,580
	PW Econolite Centracs Annual Cost	27,570	28,940
	PW Iris Annual Subscription	33,080	34,730
	PW Miovision	49,100	51,590
	PW TAPCO RRFB Analytics (9 systems)	6,620	6,950
	PW Terrasound Annual Subscription	22,050	23,150
	PlowOps	30,000	30,000
	Rock Solid	104,280	109,500
	Site Connect	3,380	3,550
	Utility Locate Tickets Application (Irth)	6,000	6,000
Street Fund - Public Works Total		\$661,610	\$680,150

Office of Information Technology - 2027/2028 Software Catalog Detail

Application	Department	Description	2027 Budget	2028 Budget
AI for Staff (formerly Copilot)	All Staff	Microsoft Copilot and other AI software licensing for staff	55,000	52,500
Adobe (All Products)	All Staff	Consolidated Adobe licensing (formerly separate Adobe Pro DC, Creative Suite, Captivate, Stock, and InDesign lines) for PDF, creative, and training content tools	29,120	30,570
Closed Captioning	All Staff	Closed Captioning Annual Support	17,370	18,240
DocuSign	All Staff	Electronic signature application.	10,130	10,630
Finance System - Munis/EERP	All Staff	Enterprise financial application	129,150	137,990
LastPass	All Staff	Password Management application	7,430	7,800
O365	All Staff	Productivity tool that includes Outlook, MS Word, MS Excel, MS PowerPoint and more.	99,230	104,190
OnBase Agenda and records management	All Staff	Records Management application - repository for all City records and handles the workflow for agenda management	86,830	91,170
Phone & A/V Software	All Staff	Telephones and Audio Visual Software	71,670	75,250
SentinelOne	All Staff	Anti-virus software used across the city	12,000	12,600
Teem Meeting Board	All Staff	Scheduling Software	1,350	1,420
Zoom	All Staff	Videoconferencing for Municipal Court, Public Meetings and a license for each department for video conferences that cannot be held in Teams.	11,580	-
CompassCom	Building	GPS tracking for all City vehicles	4,380	4,600
Energov	Building	Building permits, land development projects, work requests and citations	256,620	269,440
Intelligent Document Processing	City Clerk	AI-assisted document processing and records automation	-	67,500
Liberty Recording	City Clerk	Recording software for Courts	1,050	1,100
Liquor Licensing System	City Clerk	Liquor licensing case management system	-	20,000
Qmatic	City Clerk	Appointment booking software used for Passport Appointments and other scheduling needs	18,290	19,200
Brightsign	Communications	Digital signage for the lobbies in Civic Center and Eagle Street	1,250	1,320
Digital Asset Management (Canto)	Communications	Software to organize and tag pictures and video	22,240	23,340
Expanded AI Capability (Canto)	Communications	AI-powered digital asset tagging and search expansion	-	15,000
GovDelivery (Granicus)	Communications	Enables government agencies to connect with the public through integrated website, online services, and digital communications	17,730	18,610
Open Cities	Communications	Website hosting, maintenance and content management system for the intranet and internet sites	63,660	66,840
Orlo Social Media Management	Communications	Social media management platform	6,300	6,620
Pagefreezer	Communications	Archives websites, social media, mobile text messages, and collaboration platforms for compliance and litigation	10,130	10,630
Qualtrics	Communications	Create, test and modify surveys instantly without any coding	11,580	12,160
SilkTide	Communications	Website accessibility, content quality, and data privacy monitoring and automation tools	8,240	8,660
Social Listening (Orlo)	Communications	Social media listening and monitoring add-on	-	15,000
AutoCAD	Community Development	AutoCAD is a commercial computer-aided design and drafting software application.	7,500	7,880
DigiPlan - AI Plan Review Tool	Community Development	AI-assisted plan review tool for development review	-	15,000
DocuPet	Community Development	Pet Licensing software	5,520	5,790
Recreation Management Application	Community Development	Recreation program and facility management software	14,880	15,620
Table Talks Community Engagement Application	Community Development	Community engagement and public input platform	20,930	21,900
CoStar	Economic Development	Comprehensive platform of commercial real estate information, analytics and news	18,530	19,450
LinkedIn (Economic Development)	Economic Development	LinkedIn subscription supporting Economic Development outreach	700	730
Debt Book	Finance	Software to identify subscriptions - per GASB	17,370	18,240
Sales Tax - Innoprise	Finance	Tax reporting software	48,610	51,040
Tyler Expense Reporting Module	Finance	Expense reporting module within the Tyler/Munis platform	-	3,600
Echo360	Finance	Audience engagement tool for interactive polling and quizzes	950	1,000
Electronic I-9 Processing	Human Resources	Electronic I-9 employment verification processing	-	10,000
Gallup Access	Human Resources	Engage employees, develop managers and build a winning workplace culture	11,670	12,250
Learning Management System (LMS)	Human Resources	Learning management system for staff training and compliance tracking	-	20,000
NeoGov	Human Resources	Human capital management solution supporting recruiting, development, and compliance for public sector HR teams	11,030	11,580
OrgChart Now	Human Resources	Web-based software that automates the creation of organizational charts and facilitates workforce planning	810	850
ReviewSnap -> TrackStar	Human Resources	Employee reviews, engagement surveys and goal tracking	9,050	9,500
SkillSurvey	Human Resources	Reference verification for job candidates	3,130	3,290
ARIN	Information Technology	Nonprofit, member-based organization that administers IP addresses & ASNs supporting internet operations	550	580
Application Monitoring	Information Technology	Application monitoring to support infrastructure failure alerting and improve service quality	1,000	1,050
ArcGIS Software Extensions	Information Technology	Including Street Map Premium for EPL Routing	19,850	20,840
Arctic Wolf	Information Technology	Cybersecurity monitoring to detect and respond to cyber threats across on-prem and cloud assets	92,880	100,310
Barracuda	Information Technology	Email protection providing comprehensive protection against spam, ransomware, and phishing	3,850	4,050
CommonLook	Information Technology	Accessibility remediation tool for digital content (returning per 2026 note - Digital Accessibility project funding)	7,500	7,880
CRM - Salesforce	Information Technology	CRM platform for customer/constituent relationship management	25,000	52,500
CRM for All Departments (OneView/Salesforce/We	Information Technology	Citywide CRM expansion across OneView, Salesforce, and the website	-	100,000
Conference Room Maintenance	Information Technology	Maintenance contract for all conference room technology to keep it working efficiently.	5,790	6,080
DRAPP / Near Map / 3D Imagery	Information Technology	GIS aerial imagery services - Denver Regional Aerial Photography Project, Near Map, and 3D Imagery by Aerometrex, now consolidated into a single subscription	46,540	48,860
Dashboard Automation / Tyler Integration	Information Technology	Dashboard automation integrating with Tyler systems	-	5,000
Dot.gov	Information Technology	The City's centennialco.gov domain	1,020	1,070
ESRI	Information Technology	GIS mapping software - the most powerful mapping & spatial analytics technology available.	85,050	89,300
FME Desktop Server	Information Technology	All-in-one tool for data integration and productivity; configures interfaces between applications	35,000	36,750
GoDaddy	Information Technology	SSL and Wildcard certs	3,780	3,970
GoToAssist	Information Technology	Desktop support for users working remotely	4,050	4,260
LinkedIn Learning	Information Technology	Virtual training licenses for staff to learn applications, soft skills, etc.	11,030	11,580
MSDN Subscription	Information Technology	Allows development team members to install and use software to design, develop, test, evaluate, and demonstrate other software.	2,390	2,500
Managed Engine	Information Technology	Service desk application - tracking IT Assets, work requests, and projects	27,570	28,940
Microsoft 365 Tenant Migration (GCC to Enterprise	Information Technology	Migration of Microsoft tenant from GCC to Enterprise licensing	40,000	10,000
Mpower Fiber Management	Information Technology	FiberPro/mPowered fiber management tool for splicing, patch panel setups, OTDR, fiber tracing, and signal loss calculations	6,300	6,620
Network Solutions	Information Technology	Digital certs and centennialcolorado.com domain maintenance	1,350	1,420
Paessler (PRTG)	Information Technology	Monitoring software for networks; sends notifications when a component on the network fails.	2,430	2,550
Ping Identity (MFA/SSO/VPN)	Information Technology	Multi-Factor Authentication, Single Sign-On, and VPN authentication identity platform	93,240	93,240
Power BI Premium Licensing	Information Technology	Premium capacity licensing for Power BI dashboards and reporting	60,000	63,000
Red Gate	Information Technology	Tool to assist in managing SQL Servers	1,220	1,280
SQL Server Maintenance	Information Technology	SQL Server and Server OS licensing (Software Assurance) maintenance	103,680	109,050
VMWare Support	Information Technology	Infrastructure that allows building and maintaining Virtual Servers	24,260	25,470
ZScaler	Information Technology	Cloud security platform for secure internet and private access	45,000	45,000
Municipal Court - Municipal Justice	Municipal Court	Court software for case management.	63,500	66,670
BlueBeam	Community Development	PDF application that allows for online markup and e-review within Energov application.	7,500	7,880
Dropbox	Strategic Initiatives	Repository for files for Staff and outside agencies to collaborate	8,100	-
Zapier	Strategic Initiatives	Allows end users to integrate the web applications they use and automate workflows.	480	500
General Fund Total			1,952,920	2,288,300

Application	Department	Description	2027 Budget	2028 Budget
Street Fund				
Cityworks	Street Fund - Public Works	Asset management system - manages all work requests and work orders, assets, pavement, street lights, signs, etc.	84,280	88,490
Frost Weather Stations Monitoring	Street Fund - Public Works	Weather station monitoring software for road treatment decisions	30,000	30,000
Insight Dashboard Pilot Expansion (Traffic)	Street Fund - Public Works	Expansion of traffic insight dashboard pilot	25,000	15,000
Key Cabinet Reservation Module (Cockpit)	Street Fund - Public Works	Key cabinet reservation and access management module	3,200	3,360
PW Derq Annual Subscription	Street Fund - Public Works	Ongoing insight subscription for cloud-based predictive crash analytics	27,570	28,940
PW Diexys Annual Subscription	Street Fund - Public Works	DiExSys Vision Zero Suite subscription to enhance safety toolbox	16,540	17,370
PW Econolite Adaptive System Renewal Costs	Street Fund - Public Works	Adaptive system setup and adaptive mobility module renewal costs at Dry Creek, Arapahoe, Smoky Hill, Jordan, Himalaya, and Yosemite.	192,940	202,580
PW Econolite Centracs Annual Cost	Street Fund - Public Works	Econolite adaptive system continued online services.	27,570	28,940
PW Iris Annual Subscription	Street Fund - Public Works	Ongoing road patrol subscription, stemmed from 2023 ITS Pilot deployment.	33,080	34,730
PW Miovision	Street Fund - Public Works	Analytics from detection cameras; varies based on services selected and number of devices	49,100	51,590
PW TAPCO RRFB Analytics (9 systems)	Street Fund - Public Works	Cloud-based dashboard providing remote access and logging for the RRFB systems	6,620	6,950
PW Terrasound Annual Subscription	Street Fund - Public Works	Terrasound ongoing subscription costs	22,050	23,150
PlowOps	Street Fund - Public Works	Software for tracking snow plows	30,000	30,000
Rock Solid	Street Fund - Public Works	Call Center application for intake of Public Works and Code Enforcement requests	104,280	109,500
Site Connect	Street Fund - Public Works	Health and Safety - identification of risks and hazards	3,380	3,550
Utility Locate Tickets Application (lrth)	Street Fund - Public Works	Utility locate ticket intake and management application	6,000	6,000
General Fund Total			661,610	680,150