

Financial

2023-2024



All Funds Summary

2023-2024 Budget

ALL FUNDS SUMMARY - 2023 AND 2024 BUDGETS

Budget Detail	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
General Fund							
Beginning Fund Balance	\$ 38,838,187	\$ 27,840,771	\$ 27,840,771	\$ 34,371,121	\$ 24,984,611	23%	-27%
Revenues	73,139,817	71,150,290	71,150,290	76,198,000	77,957,500	7%	2%
Other Financing Sources, Transfers In							
Transfer In From Land Use Fund	1,737,462	160,090	160,090	-	-	-100%	N/A
Total Sources	113,715,466	99,151,151	99,151,151	110,569,121	102,942,111	12%	-7%
Expenditures	53,786,035	63,310,160	63,429,630	60,584,510	62,915,020	-4%	4%
Other Financing Uses, Transfers Out							
Transfer Out To Street Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer Out To Capital Improvement Fund	1,280,000	-	-	-	-	N/A	N/A
Transfer Out To Land Use Fund	808,660	-	221,000	-	-	N/A	N/A
Transfer Out To Fiber Fund	-	-	-	-	155,260	N/A	N/A
Ending Fund Balance	27,840,771	23,840,991	23,500,521	24,984,611	19,871,831	5%	-20%
<i>Committed Fund Balance</i>	-	-	-	4,678,000	4,325,000	N/A	-8%
<i>Uncommitted Fund Balance</i>	27,840,771	23,840,991	23,500,521	20,306,611	15,546,831	-15%	-23%
Total Uses	113,715,466	99,151,151	99,151,151	110,569,121	102,942,111	12%	-7%
Street Fund							
Beginning Fund Balance	24,682,789	55,341,185	55,341,185	60,355,735	48,446,625	9%	-20%
Revenues	16,305,702	16,110,000	16,110,000	15,765,350	14,298,000	-2%	-9%
Other Financing Sources, Transfers In							
Transfer In From General Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer In From Capital Improvement Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
Total Sources	72,988,491	89,951,185	89,951,185	101,121,085	82,744,625	12%	-18%
Expenditures	17,647,306	38,158,450	41,382,450	52,674,460	37,108,545	38%	-30%
Ending Fund Balance	55,341,185	51,792,735	48,568,735	48,446,625	45,636,080	-6%	-6%
<i>Operating Reserve</i>	-	-	-	5,479,430	5,051,950	N/A	-8%
<i>Committed Fund Balance Long Term Projects</i>	-	-	-	25,359,000	25,359,000	N/A	0%
<i>Uncommitted Fund Balance</i>	55,341,185	51,792,735	48,568,735	17,608,195	15,225,130	-66%	-14%
Total Uses	72,988,491	89,951,185	89,951,185	101,121,085	82,744,625	12%	-18%
Capital Improvement Fund							
Beginning Fund Balance	24,176,237	20,751,186	20,751,186	11,921,186	7,930,186	-43%	-33%
Revenues	-	-	-	-	-	N/A	N/A
Other Financing Sources, Transfers In							
Transfer In From General Fund	1,280,000	-	-	-	-	N/A	N/A
Total Sources	25,456,237	20,751,186	20,751,186	11,921,186	7,930,186	-43%	-33%
Expenditures	2,705,051	4,985,340	5,969,390	3,991,000	595,000	-20%	-85%
Other Financing Uses, Transfers Out							
Transfer Out To Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
Ending Fund Balance	20,751,186	9,265,846	8,281,796	7,930,186	7,335,186	-14%	-8%
<i>Committed Fund Balance Building Reserve</i>	-	-	-	5,750,000	5,750,000	N/A	0%
<i>Uncommitted Fund Balance</i>	20,751,186	9,265,846	8,281,796	2,180,186	1,585,186	-76%	-27%
Total Uses	\$ 25,456,237	\$ 20,751,186	\$ 20,751,186	\$ 11,921,186	\$ 7,930,186	-43%	-33%

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				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
Open Space Fund							
Beginning Fund Balance	\$ 15,036,249	\$ 16,610,314	\$ 16,610,314	\$ 14,100,205	\$ 11,101,965	-15%	-21%
Revenues	4,209,106	5,800,200	5,800,200	5,621,000	5,113,210	-3%	-9%
Total Sources	19,245,355	22,410,514	22,410,514	19,721,205	16,215,175	-12%	-18%
Expenditures	2,635,041	12,404,410	13,237,685	8,619,240	7,514,870	-31%	-13%
Ending Fund Balance	16,610,314	10,006,104	9,172,829	11,101,965	8,700,305	11%	-22%
<i>Committed Fund Balance Long Term Projects</i>	-	-	-	<i>5,259,400</i>	<i>5,770,720</i>	N/A	10%
<i>Uncommitted Fund Balance</i>	<i>16,610,314</i>	<i>10,006,104</i>	<i>9,172,829</i>	<i>5,842,565</i>	<i>2,929,585</i>	-42%	-50%
Total Uses	19,245,355	22,410,514	22,410,514	19,721,205	16,215,175	-12%	-18%
Conservation Trust Fund							
Beginning Fund Balance	3,504,556	3,764,010	3,764,010	3,914,010	3,099,010	4%	-21%
Revenues	716,564	635,000	635,000	685,000	700,000	8%	2%
Total Sources	4,221,120	4,399,010	4,399,010	4,599,010	3,799,010	5%	-17%
Expenditures	457,110	600,000	600,000	1,500,000	700,000	150%	-53%
Ending Fund Balance	3,764,010	3,799,010	3,799,010	3,099,010	3,099,010	-18%	0%
Total Uses	4,221,120	4,399,010	4,399,010	4,599,010	3,799,010	5%	-17%
Land Use Fund							
Beginning Fund Balance	-	-	-	-	-	N/A	N/A
Revenues	4,154,848	4,103,000	4,103,000	-	-	-100%	N/A
Other Financing Sources, Transfers In	-	-	-	-	-	-	-
Transfer In From General Fund	808,660	-	221,000	-	-	N/A	N/A
Total Sources	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A
Expenditures	3,302,857	3,942,910	4,163,910	-	-	-100%	N/A
Other Financing Uses, Transfers Out	-	-	-	-	-	-	-
Transfer Out to General Fund	1,660,651	160,090	160,090	-	-	-100%	N/A
Ending Fund Balance	-	-	-	-	-	N/A	N/A
Total Uses	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A
Fiber Fund							
Beginning Cash Balance	834,798	840,443	840,443	598,240	175,840	-29%	-71%
Revenues	58,415	38,190	38,190	42,600	33,900	12%	-20%
Other Financing Sources, Transfers In	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	155,260	N/A	N/A
Total Sources	893,213	878,633	878,633	640,840	365,000	-27%	-43%
Expenditures	52,770	455,000	455,000	465,000	365,000	2%	-22%
Ending Cash Balance	840,443	423,633	423,633	175,840	-	-58%	-100%
Total Uses	\$ 893,213	\$ 878,633	\$ 878,633	\$ 640,840	\$ 365,000	-27%	-43%

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Antelope General Improvement District							
Beginning Fund Balance	\$ 65,959	\$ 54,329	\$ 54,329	\$ 37,428	\$ 33,678	-31%	-10%
Revenues	186,418	183,400	183,400	185,400	185,400	1%	0%
Total Sources	252,377	237,729	237,729	222,828	219,078	-6%	-2%
Expenditures	198,048	191,250	191,250	189,150	191,000	-1%	1%
Ending Fund Balance	54,329	46,479	46,479	33,678	28,078	-28%	-17%
Total Uses	252,377	237,729	237,729	222,828	219,078	-6%	-2%
Cherry Park General Improvement District							
Beginning Fund Balance	146,621	183,910	183,910	209,260	210,010	14%	0%
Revenues	67,315	66,350	66,350	68,200	70,000	3%	3%
Total Sources	213,936	250,260	250,260	277,460	280,010	11%	1%
Expenditures	30,026	53,330	53,330	67,450	66,475	26%	-1%
Ending Fund Balance	183,910	196,930	196,930	210,010	213,535	7%	2%
Total Uses	213,936	250,260	250,260	277,460	280,010	11%	1%
Foxridge General Improvement District							
Beginning Fund Balance	2,014,326	492,969	492,969	543,608	494,408	10%	-9%
Revenues	222,149	211,100	211,100	217,340	217,770	3%	0%
Total Sources	2,236,475	704,069	704,069	760,948	712,178	8%	-6%
Expenditures	1,743,506	186,980	186,980	266,540	189,580	43%	-29%
Ending Fund Balance	492,969	517,089	517,089	494,408	522,598	-4%	6%
Total Uses	2,236,475	704,069	704,069	760,948	712,178	8%	-6%
Walnut Hills General Improvement District							
Beginning Fund Balance	723,815	760,377	760,377	762,276	491,436	0%	-36%
Revenues	97,381	103,100	103,100	104,300	106,700	1%	2%
Total Sources	821,196	863,477	863,477	866,576	598,136	0%	-31%
Expenditures	60,819	126,000	126,000	375,140	260,180	198%	-31%
Ending Fund Balance	760,377	737,477	737,477	491,436	337,956	-33%	-31%
Total Uses	821,196	863,477	863,477	866,576	598,136	0%	-31%
Willow Creek General Improvement District							
Beginning Fund Balance	4,942,271	4,642,050	4,642,050	2,497,880	24,380	-46%	-99%
Revenues	357,069	307,550	307,550	311,550	312,800	1%	0%
Total Sources	5,299,340	4,949,600	4,949,600	2,809,430	337,180	-43%	-88%
Expenditures	657,290	4,886,450	4,886,450	2,785,050	288,850	-43%	-90%
Ending Fund Balance	4,642,050	63,150	63,150	24,380	48,330	-61%	98%
Total Uses	5,299,340	4,949,600	4,949,600	2,809,430	337,180	-43%	-88%
Centennial Urban Redevelopment Authority							
Beginning Fund Balance	451,565	116,312	116,312	116,312	116,312	0%	0%
Revenues	5,165,597	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
Total Sources	5,617,162	6,376,812	6,376,812	6,446,812	6,648,812	1%	3%
Expenditures	5,500,850	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
Ending Fund Balance	116,312	116,312	116,312	116,312	116,312	0%	0%
Total Uses	\$ 5,617,162	\$ 6,376,812	\$ 6,376,812	\$ 6,446,812	\$ 6,648,812	1%	3%

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				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
ALL FUNDS							
Beginning Fund Balance	\$ 115,417,373	\$ 131,397,856	\$ 131,397,856	\$ 129,427,260	\$ 97,108,460	-1%	-25%
Revenues	104,680,381	104,968,680	104,968,680	105,529,240	105,527,780	1%	0%
Other Financing Sources, Transfers In							
GF Transfer In From LUF	1,737,462	160,090	160,090	-	-	-100%	N/A
LUF Transfer In From GF	808,660	-	221,000	-	-	N/A	N/A
Fiber Fund Transfer In From GF	-	-	-	-	155,260	N/A	N/A
CIF Transfer In From GF	1,280,000	-	-	-	-	N/A	N/A
Street Fund Transfer In From GF	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Street Fund Transfer In From CIF	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
Total Transfers In	35,826,122	18,660,090	18,881,090	25,000,000	20,155,260	34%	-19%
TOTAL SOURCES - ALL FUNDS	255,923,876	255,026,626	255,247,626	259,956,500	222,791,500	2%	-14%
Expenditures	88,776,709	135,560,780	140,942,575	137,848,040	116,727,020	2%	-15%
Other Financing Uses, Transfers Out							
GF Transfer Out to Street Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
GF Transfer Out to CIF	1,280,000	-	-	-	-	N/A	N/A
GF Transfer Out to LUF	808,660	-	221,000	-	-	N/A	N/A
GF Transfer Out to Fiber Fund	-	-	-	-	155,260	N/A	N/A
LUF Transfer Out to GF	1,660,651	160,090	160,090	-	-	-100%	N/A
CIF Transfer Out to Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
Total Transfers Out	35,749,311	18,660,090	18,881,090	25,000,000	20,155,260	34%	-19%
Ending Fund Balance	202,896,478	138,125,936	133,186,141	147,108,460	126,219,740	7%	-14%
<i>Operating Reserve</i>	-	-	-	5,479,430	5,051,950	N/A	-8%
<i>Committed Fund Balance</i>	-	-	-	41,046,400	41,204,720	N/A	0%
<i>Uncommitted Fund Balance</i>	202,896,478	138,125,936	133,186,141	100,582,630	79,963,070	-27%	-21%
TOTAL USES - ALL FUNDS	\$ 255,923,876	\$ 255,026,626	\$ 255,247,626	\$ 259,956,500	\$ 222,791,500	2%	-14%

Operating Funds Summary

Fund description, revenues and expenditures

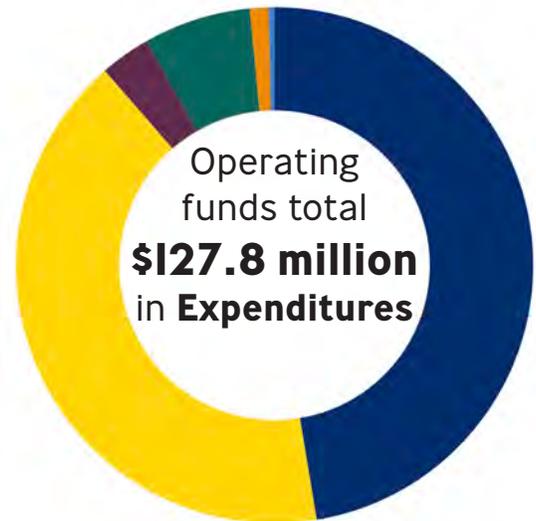
General
Used for all resources and expenditures except those required to be accounted for in another fund
Street
Created during the 2020 fiscal year for the purpose of accepting revenues from restricted sources in order to fund the construction and maintenance of the City's streets, sidewalks, and traffic infrastructure
Open Space
Operates in tandem with the Conservation Trust Fund in order to preserve open spaces within Arapahoe County; resources may be used to acquire new open space and parklands, as well as oversee improvements to the existing parks and trails network
Capital Improvement
Funded through transfers from the General Fund and may be used for the construction, replacement and major repairs of capital assets

Conservation Trust
Operates in tandem with the Open Space Fund in order to acquire, develop and maintain new conservation sites and fund capital improvements for recreation purposes

Fiber
Supports the operation and maintenance costs associated with the City's fiber optic backbone network which connects key sites that tie into the City's infrastructure with the goal of providing better services for Centennial residents



- General Fund - \$76.2M (77%)**
- Street Fund - \$15.8M (16%)**
- Open Space Fund - \$5.6M (6%)**
- Conservation Trust Fund - \$0.7M (1%)**
- Fiber Fund - \$0.1M (<1%)**



- General Fund - \$60.6M (48%)**
- Street Fund - \$52.7M (41%)**
- Capital Improvement Fund - \$4.0M (3%)**
- Open Space Fund - \$8.6M (7%)**
- Conservation Trust Fund - \$2.0M (1%)**
- Fiber Fund - \$0.5M (<1%)**

Staff Resources

City staff summary by fund and department

CITY EMPLOYEES AND BENEFITS

The City has 91.0 authorized Full-Time Equivalent positions (exempt and non-exempt in the 2023 Budget). Contract employees are not included in the FTE count as they are not City employees. Centennial neither recognizes nor bargains with any employee union.

A benchmark survey is conducted each year using a variety of resources to establish salary adjustments. Employees are eligible to receive salary increases based on individual performance. Actual salaries and benefits are calculated assuming that each authorized position is filled for the entire Budget period at the current salary level.

Benefits provided to City employees include paid time off and paid holidays. Health care benefits include medical, dental and vision insurance; disability plans; and life insurance. The City offers pretax options on health insurance premiums, flexible spending accounts under Section 125 of the Internal Revenue Code, and 401(a) and 457 retirement savings plans.

CONTRACTORS

Centennial contracts with private entities and builds partnerships with neighboring jurisdictions to provide services to the citizens of Centennial. Many of the City's core services, including Law Enforcement and Public Works, are contracted using third-party service providers.

A major goal of the City is to provide responsive government. The City has a 24-hour, seven-day-a-week citizen response center that is ready to respond to the needs of the community. The utilization of contractors for government services provides flexibility in responding to the changing needs of the community.

Staff resources

FTE SUMMARY: 2021 BUDGET - 2024 BUDGET

Department / Division	2021 FTE	2022 FTE	BIENNIAL BUDGET		2023 FTE / 2022 FTE	Salary Range Low	Salary Range High	2023 Department
			YEAR 1 2023 FTE	YEAR 2 2024 FTE				
General Fund								
Elected Officials								
Mayor	-	-	-	-	-	\$ 16,008	\$ 16,008	Elected Officials
Mayor Pro Tem	-	-	-	-	-	13,008	13,008	Elected Officials
Council Members	-	-	-	-	-	12,000	12,000	Elected Officials
Elected Officials	-	-	-	-	-			
City Clerk's Office								
City Clerk/Director of Municipal Court	0.50	0.50	0.50	0.50	-	114,400	171,600	City Clerk's Office
Deputy City Clerk/Licensing & Passport Manager	1.00	1.00	1.00	1.00	-	58,600	82,000	City Clerk's Office
Records/Data Management Specialist	1.00	1.00	1.00	1.00	-	58,600	82,000	City Clerk's Office
Administrative Coordinator Clerk/Court	0.50	0.50	0.50	0.50	-	44,400	62,200	City Clerk's Office
Assistant City Clerk	-	1.00	1.00	1.00	-	38,900	54,500	City Clerk's Office
Passport Clerk	1.00	1.00	-	-	(1.00)	35,300	47,700	City Clerk's Office
City Clerk's Office	4.00	5.00	4.00	4.00	(1.00)			
City Manager's Office								
City Manager	1.00	1.00	1.00	1.00	-	200,000	250,000	City Manager's Office
Deputy City Manager	1.00	1.00	1.00	1.00	-	144,600	217,000	City Manager's Office
Assistant City Manager	1.00	1.00	1.00	1.00	-	124,400	186,600	City Manager's Office
Executive Assistant to City Manager/Mayor	1.00	1.00	1.00	1.00	-	58,600	82,000	City Manager's Office
Neighborhood Services Administrator	1.00	-	-	-	-	75,000	105,000	City Manager's Office
Strategic Advisor - Transportation and Mobility	-	1.00	1.00	1.00	-	67,800	95,000	City Manager's Office
Economic Development Director	1.00	1.00	-	-	(1.00)	114,400	171,600	City Manager's Office
Senior Economic Developer	1.00	1.00	-	-	(1.00)	75,000	105,000	City Manager's Office
Redevelopment Specialist	-	1.00	-	-	(1.00)	58,600	82,000	City Manager's Office
Economic Development Specialist	-	1.00	-	-	(1.00)	58,600	82,000	City Manager's Office
City Manager's Office	7.00	9.00	5.00	5.00	(4.00)			
Finance								
Finance Director	1.00	1.00	1.00	1.00	-	124,400	186,600	Finance
Accounting Manager	1.00	1.00	1.00	1.00	-	91,800	133,000	Finance
Revenue Manager	1.00	1.00	1.00	1.00	-	91,800	133,000	Finance
Purchasing Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Finance
Senior Accountant	1.00	1.00	1.00	1.00	-	67,800	95,000	Finance
Accountant	1.00	2.00	2.00	2.00	-	51,700	72,300	Finance
Financial Analyst	1.00	1.00	1.00	1.00	-	51,700	72,300	Finance
Finance Assistant/Payroll Technician	1.00	1.00	1.00	1.00	-	44,400	62,200	Finance
Buyer/Purchasing Specialist	1.00	1.00	1.00	1.00	-	51,700	72,300	Finance
Sales & Use Tax Technician	2.00	2.00	2.00	2.00	-	44,400	62,200	Finance
Payroll Specialist	0.50	-	-	-	-	44,400	62,200	Finance
Accounting Technician	2.00	2.00	2.00	2.00	-	38,900	54,500	Finance
Finance	13.50	14.00	14.00	14.00	-			
Human Resources								
Human Resources Director	1.00	1.00	1.00	1.00	-	114,400	171,600	Human Resources
Human Resources Generalist/Recruiting Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Human Resources
HR Assistant	-	1.00	1.00	1.00	-	44,400	62,200	Human Resources
Human Resources	2.00	3.00	3.00	3.00	-			
Office of Information Technology								
Director of Information Technology	1.00	1.00	1.00	1.00	-	114,400	171,600	Office of Information Technology
Administrative Assistant IV	0.50	0.50	0.50	0.50	-	44,400	62,200	Office of Information Technology
Enterprise Services Manager	1.00	1.00	-	-	(1.00)	86,400	129,600	Office of Information Technology
Business Analyst	1.00	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
Financial Application Administrator	-	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
Applications Administrator	2.00	2.00	2.00	2.00	-	64,000	96,000	Office of Information Technology
Applications and Desktop Support Manager	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior Client Systems Administrator	1.00	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
Client Systems Administrator	-	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
System Engineer	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior Data Architect	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
Senior System Administrator	1.00	1.00	1.00	1.00	-	80,200	120,300	Office of Information Technology
Analytical Services Manager	1.00	1.00	1.00	1.00	-	86,400	129,600	Office of Information Technology
GIS Analyst	1.00	1.00	1.00	1.00	-	53,300	74,500	Office of Information Technology
Senior GIS Analyst	1.00	1.00	1.00	1.00	-	64,000	96,000	Office of Information Technology
GIS Technician	-	-	1.00	1.00	1.00	46,500	65,100	Office of Information Technology
Network/Cyber Security Engineer	1.00	1.00	1.00	1.00	-	100,100	150,100	Office of Information Technology
System Architect	1.00	1.00	1.00	1.00	-	57,200	85,800	Office of Information Technology
Office of Information Technology	15.50	17.50	17.50	17.50	-			

Staff resources

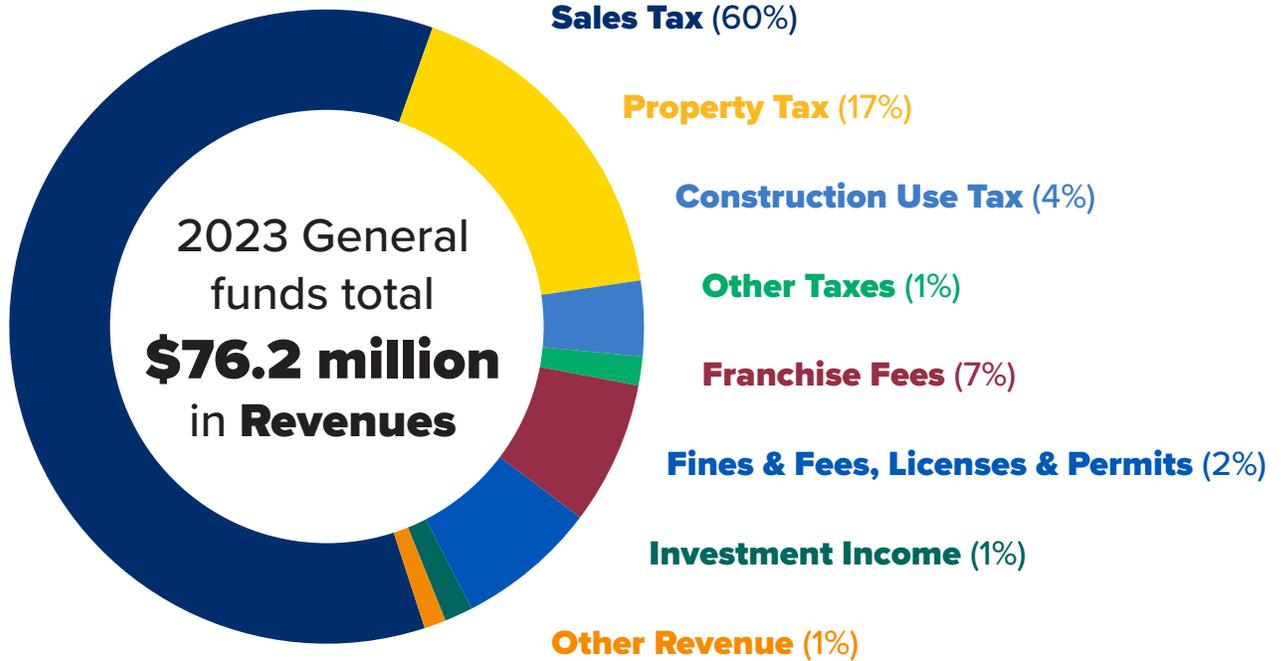
FTE SUMMARY: 2021 BUDGET - 2024 BUDGET

Department / Division	2021 FTE	2022 FTE	BIENNIAL BUDGET		2023 FTE / 2022 FTE	Salary Range Low	Salary Range High	2023 Department
			YEAR 1 2023 FTE	YEAR 2 2024 FTE				
General Fund								
Communications								
Communications Director	1.00	1.00	1.00	1.00	-	\$ 114,400	\$ 171,600	Communications
Customer Engagement Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Communications
Communications Strategist	1.00	1.00	1.00	1.00	-	58,600	82,000	Communications
Digital Communications Specialist	1.00	1.00	1.00	1.00	-	51,700	72,300	Communications
Communications Coordinator	1.00	1.00	1.00	1.00	-	44,400	62,200	Communications
Communications Specialist	-	-	1.00	1.00	1.00	51,700	72,300	Communications
Communications	5.00	5.00	6.00	6.00	1.00			
Office of Strategic Initiatives								
Strategic Initiatives Director	1.00	1.00	-	-	(1.00)	114,400	171,600	Office of Strategic Initiatives
Strategic Initiatives Manager	1.00	1.00	1.00	1.00	-	75,000	105,000	Office of Strategic Initiatives
Senior Management Analyst	1.00	1.00	1.00	1.00	-	67,800	95,000	Office of Strategic Initiatives
Management Analyst	1.00	1.00	1.00	1.00	-	58,600	82,000	Office of Strategic Initiatives
Innovation UI/UX Designer	1.00	1.00	-	-	(1.00)	58,600	82,000	Office of Strategic Initiatives
Strategic Advisor - Transportation and Mobility	1.00	-	-	-	-	67,800	95,000	Office of Strategic Initiatives
Strategic Advisor - Organizational Excellence	1.00	-	-	-	-	67,800	95,000	Office of Strategic Initiatives
Office of Strategic Initiatives	7.00	5.00	3.00	3.00	(2.00)			
Municipal Court								
City Clerk/Director of Municipal Court	-	0.50	0.50	0.50	-	114,400	171,600	Municipal Court
Court Administrator	1.00	-	-	-	-	91,800	133,000	Municipal Court
Administrative Coordinator Clerk/Court	1.00	0.50	0.50	0.50	-	44,400	62,200	Municipal Court
Senior Court Clerk	-	1.00	1.00	1.00	-	51,700	72,300	Municipal Court
Deputy Court Clerk II	2.00	-	2.00	2.00	2.00	44,400	62,200	Municipal Court
Deputy Court Clerk I	-	1.00	-	-	(1.00)	38,900	54,500	Municipal Court
Municipal Court	4.00	3.00	4.00	4.00	1.00			
Public Works								
Director of Public Works	1.00	1.00	1.00	1.00	-	114,400	171,600	Public Works
Engineer Manager	1.00	1.00	1.00	1.00	-	96,300	139,700	Public Works
Public Works Program Manager	-	-	1.00	1.00	1.00	81,700	114,300	Public Works
Engineer II	1.00	1.00	-	-	(1.00)	75,000	105,000	Public Works
Engineer I	1.00	1.00	2.00	2.00	1.00	67,800	95,000	Public Works
Construction Inspector	1.00	1.00	1.00	1.00	-	51,700	72,300	Public Works
Construction/Facilities Manager	1.00	1.00	1.00	1.00	-	67,800	95,000	Public Works
Administrative Assistant IV	0.50	0.50	0.50	0.50	-	44,400	62,200	Public Works
Public Works	6.50	6.50	7.50	7.50	1.00			
Community & Economic Development								
Director of Community Economic Development	1.00	1.00	1.00	1.00	-	114,400	171,600	Community Economic Development
Deputy Community Development Director	-	1.00	1.00	1.00	-	91,800	133,000	Community Economic Development
Administrative Assistant IV	1.00	-	1.00	1.00	1.00	44,400	62,200	Community Economic Development
Neighborhood Services Administrator	-	1.00	1.00	1.00	-	75,000	105,000	Community Economic Development
Administrative Analyst	-	-	1.00	1.00	1.00	51,700	72,300	Community Economic Development
Administrative/Project Coordinator	1.00	1.00	-	-	(1.00)	58,600	82,000	Community Economic Development
Principal Planner	1.00	-	1.00	1.00	1.00	81,700	114,300	Community Economic Development
Planner II	-	-	3.00	3.00	3.00	67,800	95,000	Community Economic Development
Planner I	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
Chief Building Official	-	-	1.00	1.00	1.00	96,300	139,700	Community Economic Development
Building Inspector	-	-	4.00	4.00	4.00	67,800	95,000	Community Economic Development
Plans Examiner	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
Permit Technician	-	-	3.00	3.00	3.00	44,400	62,200	Community Economic Development
Administrative Assistant IV	-	-	1.00	1.00	1.00	44,400	62,200	Community Economic Development
Economic Development Director	-	-	1.00	1.00	1.00	114,400	171,600	Community Economic Development
Senior Economic Developer	-	-	1.00	1.00	1.00	75,000	105,000	Community Economic Development
Senior Planner	-	-	1.00	1.00	1.00	75,000	105,000	Community Economic Development
Economic Development Specialist	-	-	2.00	2.00	2.00	58,600	82,000	Community Economic Development
Community & Economic Development	4.00	4.00	27.00	27.00	23.00			
Land Use Fund								
Building & Planning								
Principal Planner	-	1.00	-	-	(1.00)	81,700	114,300	Land Use Fund
Senior Planner	1.00	-	-	-	-	75,000	105,000	Land Use Fund
Planner I	2.00	3.00	-	-	(3.00)	58,600	82,000	Land Use Fund
Planner II	3.00	3.00	-	-	(3.00)	67,800	95,000	Land Use Fund
Administrative Assistant IV	1.00	1.00	-	-	(1.00)	44,400	62,200	Land Use Fund
Chief Building Official	-	1.00	-	-	(1.00)	96,300	139,700	Land Use Fund
Deputy Chief Building Official	-	1.00	-	-	(1.00)	81,700	114,300	Land Use Fund
Building Inspector	-	4.00	-	-	(4.00)	67,800	95,000	Land Use Fund
Plans Examiner	-	1.00	-	-	(1.00)	58,600	82,000	Land Use Fund
Permit Technician	-	3.00	-	-	(3.00)	44,400	62,200	Land Use Fund
Administrative Assistant	-	1.00	-	-	(1.00)	44,400	62,200	Land Use Fund
Building & Planning	7.00	19.00	-	-	(19.00)			
TOTAL	75.50	91.00	91.00	91.00	-			

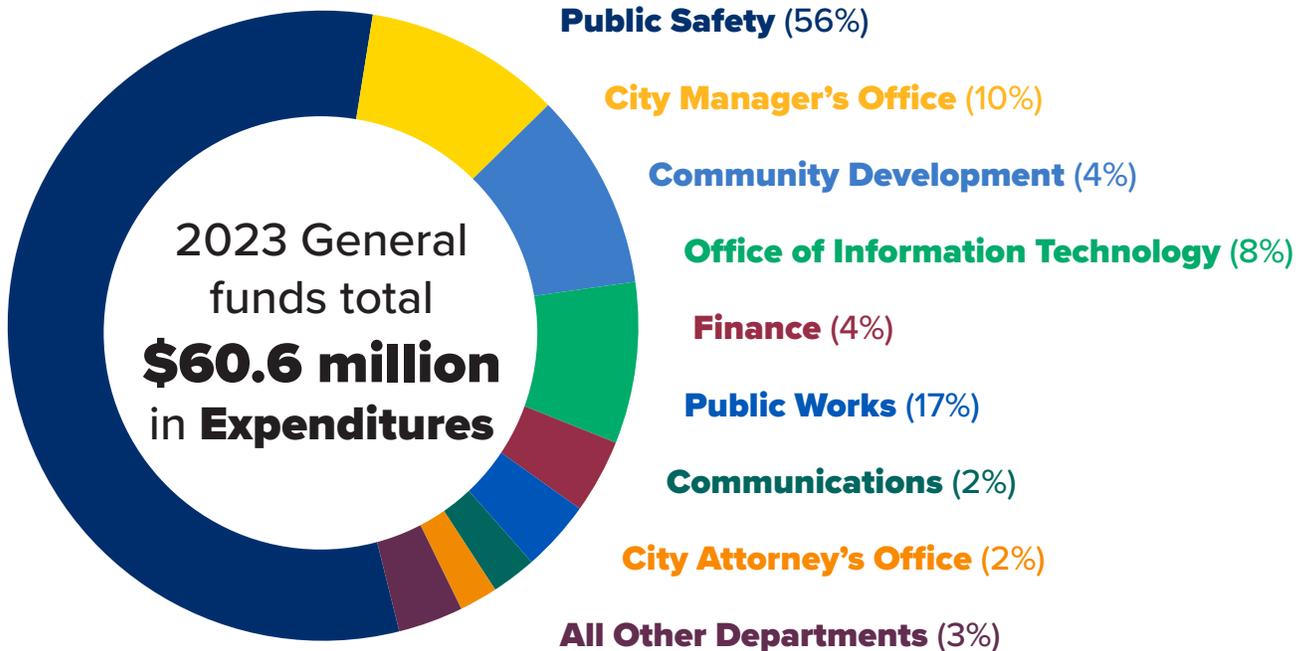
General Fund

General fund revenue and expenditures

REVENUES



EXPENDITURES



General Fund

Fund balance, total financial sources and use

GENERAL FUND (001)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	38,838,187	27,840,771	27,840,771	34,371,121	24,984,611	23%	-27%
Revenues							
Sales Tax	44,010,308	41,240,000	41,240,000	46,035,000	47,210,000	12%	3%
Property Tax	12,515,081	12,950,000	12,950,000	13,150,000	13,500,000	2%	3%
Construction Use Tax	3,144,057	2,795,000	2,795,000	2,925,000	2,931,500	5%	0%
Other Taxes	877,588	1,129,100	1,129,100	1,125,200	1,134,400	0%	1%
Franchise Fees	5,396,494	5,093,000	5,093,000	5,560,600	5,580,800	9%	0%
Fines & Fees and Licenses & Permits	1,361,226	1,891,600	1,891,600	5,458,200	5,746,300	189%	5%
Investment Income (Loss)	(343,185)	1,450,000	1,450,000	1,100,000	1,000,000	-24%	-9%
Intergovernmental Revenue	5,293,495	3,880,590	3,880,590	40,000	40,000	-99%	0%
Other Revenue	884,753	721,000	721,000	804,000	814,500	12%	1%
Subtotal Revenues	73,139,817	71,150,290	71,150,290	76,198,000	77,957,500	7%	2%
Other Financing Sources							
Transfer In From Land Use Fund	1,737,462	160,090	160,090	-	-	-100%	N/A
TOTAL REVENUES & TRANSFERS	74,877,279	71,310,380	71,310,380	76,198,000	77,957,500	7%	2%
Expenditures							
City Attorney's Office	937,149	1,148,150	1,148,150	1,193,680	1,241,030	4%	4%
City Clerk's Office	373,449	546,250	562,840	449,340	477,000	-18%	6%
City Manager's Office	2,841,210	7,114,830	6,805,410	6,137,420	6,122,360	-14%	0%
Communications	925,218	1,142,400	1,165,970	1,398,360	1,419,260	22%	1%
Community & Economic Development	1,964,846	2,330,670	2,354,160	6,127,410	6,324,880	163%	3%
Elected Officials	252,384	301,580	321,050	294,590	303,760	-2%	3%
Finance	1,877,970	2,225,130	2,277,720	2,306,000	2,367,640	4%	3%
Human Resources	337,910	405,500	427,070	427,460	433,850	5%	1%
Municipal Court	429,070	336,880	353,530	439,210	449,340	30%	2%
Office of Information Technology	3,172,631	3,925,350	4,107,770	5,021,350	5,004,590	28%	0%
Office of Strategic Initiatives	535,401	599,240	630,680	409,280	421,130	-32%	3%
Public Safety	30,053,397	32,325,100	32,325,100	34,179,580	36,084,150	6%	6%
Public Works	10,085,400	10,909,080	10,950,180	2,200,830	2,266,030	-80%	3%
Subtotal Expenditures	53,786,035	63,310,160	63,429,630	60,584,510	62,915,020	-4%	4%
Other Financing Uses							
Transfer Out To Land Use Fund	808,660	-	221,000	-	-	N/A	N/A
Transfer Out To Fiber Fund	-	-	-	-	155,260	N/A	N/A
Transfer Out To Capital Improvement Fund	1,280,000	-	-	-	-	N/A	N/A
Transfer Out To Street Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Subtotal Other Financing Uses	32,088,660	12,000,000	12,221,000	25,000,000	20,155,260	108%	-19%
TOTAL EXPENDITURES & TRANSFERS	85,874,695	75,310,160	75,650,630	85,584,510	83,070,280	14%	-3%
NET CHANGE IN FUND BALANCE	(10,997,416)	(3,999,780)	(4,340,250)	(9,386,510)	(5,112,780)		
ENDING FUND BALANCE	27,840,771	23,840,991	23,500,521	24,984,611	19,871,831	5%	-20%
FUND BALANCE						2023	2024
Committed Fund Balance							
Arapahoe County Sheriff's Office Equipment Replacement: Said funds shall be reserved to replace equipment under the ACSO contract. Replacement is for equipment through 2027.						1,383,000	1,030,000
Solar Power Purchase Agreement Buyout: Said funds shall be reserved for the buyout option in the Power Purchase Agreement after 2027 per the contract terms. Represents an option for Council to consider, not a requirement.						295,000	295,000
Retail Center Transformation Funding: Said funds shall be reserved to facilitate improvements in the City's retail centers. Use of the funds will be subject to approval of future policy and agreements with property owners. Committed amount does not include amounts budgeted in						3,000,000	3,000,000
Total Committed Fund Balance						\$ 4,678,000	\$ 4,325,000
Uncommitted Fund Balance						\$ 20,306,611	\$ 15,546,831

City Attorney's Office

Department description and budget detail

The City Attorney's Office represents the City of Centennial in all legal matters affecting the municipal corporation. This representation includes day-to-day advice and counsel, defense of lawsuits filed against the City and affirmatively asserting claims that will benefit the citizens and municipal operations. The City Attorney attends all City Council meetings and provides legal advice to the City Council. Other attorneys in the City Attorney's Office: advise the City's administrative departments if requested by the department; advise the City's boards, commissions and authorities; drafts

or supervises the drafting of ordinances and resolutions; provides assistance and advice if requested by the City Manager on contracts, agreements and other legal documents prepared or negotiated by the City Council, Council Members, City Manager and City administrative staff; supervises the prosecution of municipal code violations through the City's contracts prosecution staff; and directs the City's special and outside legal counsel.

CITY ATTORNEY'S OFFICE (001 121)

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				Departmental Costs	\$ 937,149	\$ 1,148,150	\$ 1,148,150
City Attorney's Office Service	860,353	906,400	906,400	942,660	980,370	4%	4%
Special Legal Services	72,242	231,750	231,750	241,020	250,660	4%	4%
Outside Counsel Services	4,554	10,000	10,000	10,000	10,000	0%	0%
TOTAL CITY ATTORNEY'S OFFICE	\$ 937,149	\$ 1,148,150	\$ 1,148,150	\$ 1,193,680	\$ 1,241,030	4%	4%



City Clerk's Office

Department description and budget detail

The City Clerk's Office is responsible for all official City records, legal publications, records management and handling of open records requests. The City Clerk is the secretary to City Council and attends and records all City Council meetings and prepares City Council agendas, packets and minutes. The City Clerk's Office maintains the Centennial Municipal Code, legal notice publications and meetings notices. Also, licensing administration (including Liquor, Massage Parlor and Pawnbroker licensing) is a responsibility of this office, working with the Arapahoe County Sheriff's Office in enforcement of licensing concerns. The City Clerk's Office administers Centennial's special municipal elections. The City Clerk, as a

Designated Election Official, assists the County in the conduct of coordinated elections. The City Clerk sits as the chairperson for the Centennial Elections Commission and oversees Fair Campaign Practices Act filings for candidates for municipal office, as well as filings for various issue committees. The City Clerk manages the ad hoc appointment committees for the various City boards and commissions and the membership rosters. The Clerk's Office is a registered Acceptance Agency to accept passport applications on behalf of the U.S. Department of State.

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				CITY CLERK'S OFFICE (001 111)			
Personnel Costs	\$ 304,100	\$ 424,250	\$ 440,840	\$ 314,140	\$ 341,800	-26%	9%
Salaries And Wages	225,906	305,700	320,380	255,480	265,640	-16%	4%
Benefits	78,194	118,550	120,460	58,660	76,160	-51%	30%
Departmental Costs	69,350	122,000	122,000	135,200	135,200	11%	0%
Boards, Commissions & Community Activities	11,874	20,000	20,000	25,200	25,200	26%	0%
Election Services	29,367	75,000	75,000	75,000	75,000	0%	0%
Professional Services	13,147	5,000	5,000	5,000	5,000	0%	0%
Records Storage	10,373	12,000	12,000	20,000	20,000	67%	0%
Legal Notices	4,088	10,000	10,000	10,000	10,000	0%	0%
TOTAL CITY CLERK'S OFFICE	\$ 373,449	\$ 546,250	\$ 562,840	\$ 449,340	\$ 477,000	-18%	6%

2022 ACCOMPLISHMENTS

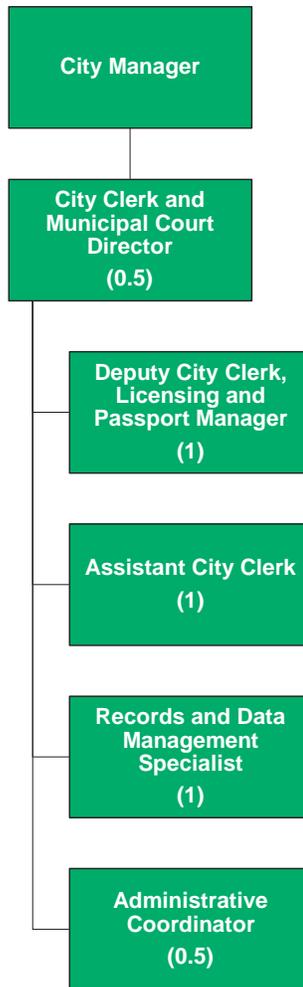
- Facilitated 2022 TABOR Election on a lodging tax
- Implemented online payment option for liquor licensees
- Implemented cross-training of City Clerk's Office Staff and Court Staff as Passport Agents, improving customer service and increasing availability

2023/24 WORK PLAN

- Facilitate 2023 Council Election
- Resume photo services for passport applications and increase appointment availability
- Continued implementation of records management policies and directives, including supporting City processes



City Clerk's Office



CITY CLERK 4.0 FTE

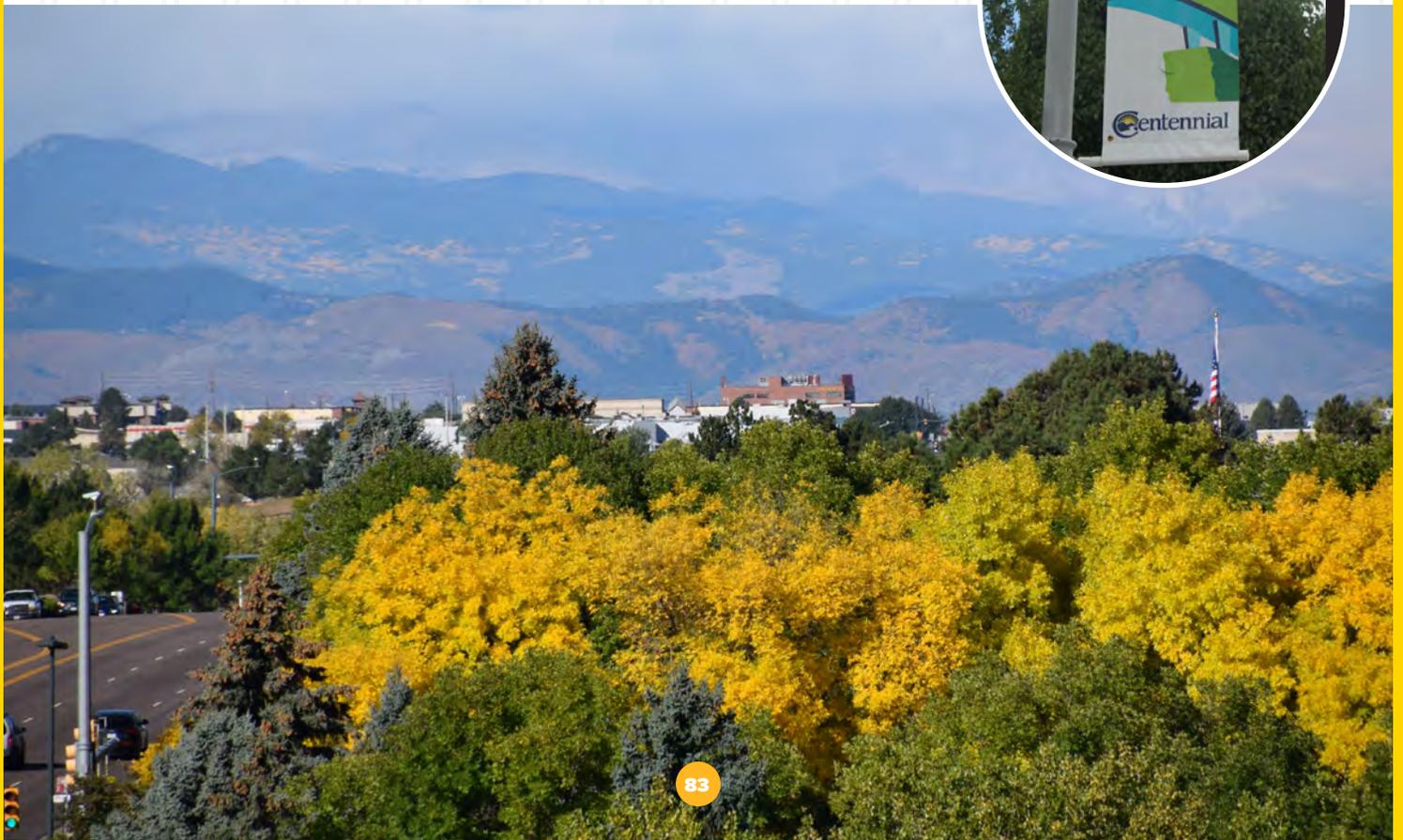
● Citizens ● Elected Officials ● City Staff ● Contracted Services

City Manager's Office

Department description and budget detail

The City Manager's Office sets the standards for the City organization in providing quality services to the public and ensuring the policies and vision established by City Council are implemented. Section 8.4(c) of the Centennial Home Rule Charter gives the City Manager the responsibility of supervising and overseeing all aspects of City functions and activities and service contracts of personnel and departments that report to the City Manager.

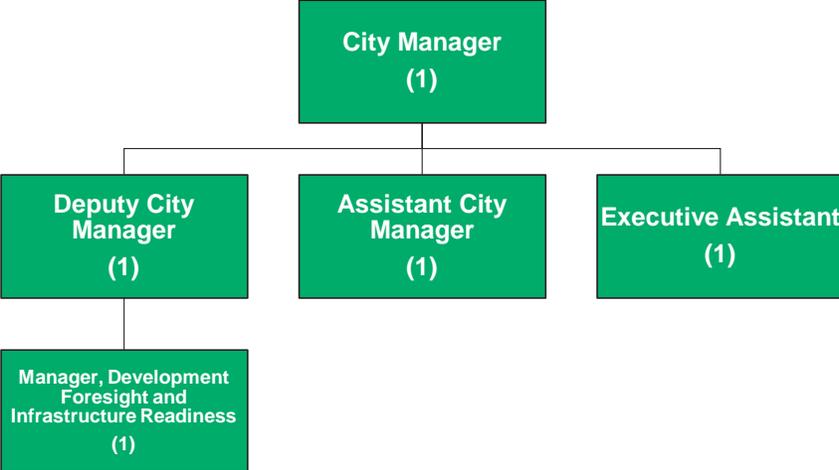
The Central Services division is responsible for overseeing the centralized administrative operations of the City including office supplies, postage, printing and publishing, meetings, training and travel, and overseeing professional dues and memberships for all City employees.



City Manager's Office

BUDGET DETAIL	CITY MANAGER'S OFFICE (001 200)			BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	2024 Budget
	Actual	Adopted	Revised	2023 Budget	2024 Budget	to 2022 Adopted	to 2023 Budget
City Manager Administration (001 201)							
Personnel Costs	\$ 918,732	\$ 894,650	\$ 943,310	\$ 968,390	\$ 1,005,420	8%	4%
Salaries And Wages	664,696	692,040	735,100	752,660	772,990	9%	3%
Benefits	254,037	202,610	208,210	215,730	232,430	6%	8%
Departmental Costs	66,197	90,000	90,000	615,000	500,000	583%	-19%
Professional Services	42,697	90,000	90,000	465,000	390,000	417%	-16%
Project-Specific	23,500	-	-	-	-	N/A	N/A
Intergovernmental	-	-	-	150,000	110,000	N/A	-27%
Subtotal City Manager Administration	984,930	984,650	1,033,310	1,583,390	1,505,420	61%	-5%
Economic Development (001 203)							
Personnel Costs	289,997	513,450	530,430	-	-	-100%	N/A
Salaries And Wages	234,765	395,600	410,630	-	-	-100%	N/A
Benefits	55,232	117,850	119,800	-	-	-100%	N/A
Departmental Costs	183,207	505,000	505,000	-	-	-100%	N/A
Professional Services	144,205	445,000	445,000	-	-	-100%	N/A
Project-Specific	39,003	60,000	60,000	-	-	-100%	N/A
Subtotal Economic Development	473,204	1,018,450	1,035,430	-	-	-100%	N/A
Central Services (001 205)							
Internship Wages	10,626	20,000	20,000	20,000	20,000	0%	N/A
Annual Compensation	-	455,000	79,940	709,310	736,700	56%	4%
Tuition Reimbursement	7,750	15,000	15,000	18,000	18,000	20%	0%
Office Supplies	26,528	39,560	39,560	54,000	55,500	37%	3%
Postage And Courier	8,432	16,000	16,000	17,500	17,750	9%	1%
Non-Capital Equipment	-	2,000	2,000	2,000	2,000	0%	0%
County Treasurer Fee	125,151	126,500	126,500	131,500	135,000	4%	3%
Professional Services	12,623	65,000	65,000	65,000	65,000	0%	0%
Printing Services	600	3,000	3,000	3,000	3,000	0%	0%
Bank Fees	126	300	300	-	-	-100%	N/A
Merchant Card Services	-	27,000	27,000	110,000	113,000	307%	3%
Security Services	75,578	167,310	167,310	165,000	165,000	-1%	0%
City Attorney's Office Service	-	100,000	100,000	100,000	100,000	0%	0%
Professional Development	135,278	251,430	251,430	315,450	316,600	25%	0%
Staff Committees	969	2,500	2,500	8,000	8,000	220%	0%
Dues And Memberships	194,715	260,390	260,390	360,970	372,090	39%	3%
Subscriptions	11,830	15,740	15,740	14,300	14,300	-9%	0%
Sales Tax Incentives	760,247	495,000	495,000	1,060,000	1,100,000	114%	4%
Construction Use Tax Incentive	-	550,000	550,000	400,000	375,000	-27%	-6%
Other Incentives	-	2,500,000	2,500,000	1,000,000	1,000,000	-60%	0%
Subtotal Central Services	1,383,076	5,111,730	4,736,670	4,554,030	4,616,940	-11%	1%
TOTAL CITY MANAGER'S OFFICE	\$ 2,841,210	\$ 7,114,830	\$ 6,805,410	\$ 6,137,420	\$ 6,122,360	-14%	0%

City Manager's Office



CITY MANAGER 5.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Communications

Department description and budget detail

The Communications Department is responsible for communicating the City's policies, initiatives and activities to external and internal audiences. This is accomplished by working with the media, posting information on the City's website and sharing via social media, producing print and digital marketing materials and providing opportunities for

public input through various communication channels. The Communications Department plans, executes, publicizes and produces community events in Centennial Center Park and at various public locations across the City and leads the Centennial 101 Leadership Academy.

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				2023 Budget	2024 Budget		
Personnel Costs	\$ 469,920	\$ 516,400	\$ 539,970	\$ 645,360	\$ 681,260	25%	6%
Salaries and Wages	353,163	389,540	410,390	469,280	487,980	20%	4%
Benefits	116,757	126,860	129,580	176,080	193,280	39%	10%
Departmental Costs	455,298	626,000	626,000	753,000	738,000	20%	-2%
Boards, Commissions and Community Activities	10,708	20,000	20,000	5,000	20,000	-75%	300%
Community Activities	277,370	316,000	316,000	350,000	385,000	11%	10%
Professional Services	110,342	175,000	175,000	247,000	211,000	41%	-15%
Project-Specific	-	-	-	30,000	-	N/A	-100%
Printing Services	3,146	25,000	25,000	26,000	27,000	4%	4%
Advertising	11,086	15,000	15,000	15,000	15,000	0%	0%
Newsletter	42,646	75,000	75,000	80,000	80,000	7%	0%
TOTAL COMMUNICATIONS	\$ 925,218	\$ 1,142,400	\$ 1,165,970	\$ 1,398,360	\$ 1,419,260	22%	1%

2022 ACCOMPLISHMENTS

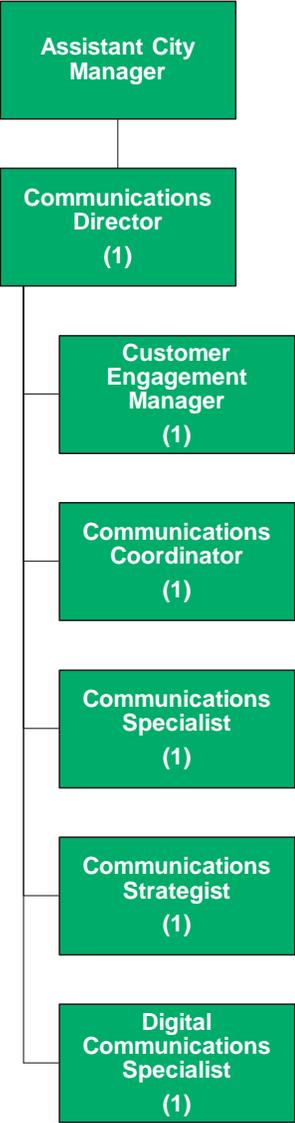
- Led community engagement for various projects including Housing, Transportation Master Plan and various City projects and initiatives
- Hosted 10 City-led events attended by more than 13,000 residents
- Updated City branding, including logo, positioning statement and Centennial's distinct advantages
- Managed and implemented Centennial 101 and State of Our City after hiatus due to COVID-19
- Created and distributed more than 235 e-newsletters/bulletins achieving more than 400,000 impressions
- Initiated website accessibility audit to improve customer service
- Maintained 99.97% uptime on the City website which received over 650,000 unique visitors
- Achieved nearly 470,000 impressions on citizen engagement social media outreach, representing 12.8% engagement per impression and 6% more impressions over 2021

2023/24 WORK PLAN

- Align digital accessibility of City website across service areas
- Proactively develop programs to engage and grow the City's online community
- Implement branding action items; complete signage/wayfinding audit and needs assessment



Communications



COMMUNICATIONS 6.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Community & Economic Development

Department description and budget detail

The Community and Economic Development function of the city government is responsible for the growth, development and maintenance of land use within the City. In 2022, the City combined multiple functions under the Community and Economic Development Department, in addition to bringing Building Services (which reviews and issues building permits) from a contractor-provided service to an in-house service. CED is made up of Building Services, Economic Development, Neighborhood Services and Planning, as well as two contracted services, Code Compliance and Animal Services. These service areas work together to carry out the City's vision and mission to address the physical and economic elements of the community.

The Building Services, Neighborhood Services and Planning divisions are responsible for managing the physical growth and development of the community to preserve quality of life, enhance property values and protect public safety by overseeing long-range planning, open space programming, current planning, building and neighborhood services.

The Economic Development division's role is to maintain and expand Centennial's vibrant economy through the retention and expansion of existing businesses and attraction of new enterprises. Economic Development assists the development community in creating and maintaining high-quality real estate within the City. The division is currently engaged in a multi-year effort to develop strategies that will enable retail centers with Centennial to adapt and thrive in a changing retail environment.

The Code Compliance division promotes a desirable living and working environment through the enforcement of codes to protect property values and quality of life. With a focus on voluntary compliance, the Code Compliance division seeks to partner with residents, neighborhood organizations, businesses, public agencies and other City departments to enhance the understanding of local regulations and, in doing so, foster civic pride.

Animal Services is committed to preserving the quality of life in the City by serving and protecting citizens and animals in our community through enforcement of animal-related laws and aims to educate residents on responsible pet ownership.



Community & Economic Development

COMMUNITY & ECONOMIC DEVELOPMENT (001 800)				BIENNIAL BUDGET		% Change	
BUDGET	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	2024 Budget
DETAIL	Actual	Adopted	Revised	2023	2024	to 2022 Adopted	to 2023 Budget
				Budget	Budget		
CD Administration (001 801)							
Personnel Costs	\$ 486,830	\$ 551,340	\$ 574,830	\$ 631,010	\$ 666,770	14%	6%
Salaries And Wages	376,214	411,510	432,300	458,940	477,240	12%	4%
Benefits	110,617	139,830	142,530	172,070	189,530	23%	10%
Departmental Costs	29,900	141,000	141,000	668,000	603,000	374%	-10%
Neighborhood Services	29,900	135,000	135,000	138,000	158,000	2%	14%
Professional Services	-	6,000	6,000	100,000	100,000	1567%	0%
Project-Specific	-	-	-	200,000	100,000	N/A	-50%
City Attorney Services	-	-	-	230,000	245,000	N/A	7%
Subtotal CD Administration	516,730	692,340	715,830	1,299,010	1,269,770	88%	-2%
Planning (001 802)							
Personnel Costs	-	-	-	589,670	624,790	N/A	N/A
Salaries And Wages	-	-	-	440,000	457,530	N/A	N/A
Benefits	-	-	-	149,670	167,260	N/A	N/A
Departmental Costs	-	-	-	220,000	220,000	N/A	N/A
Professional Services	-	-	-	220,000	220,000	N/A	N/A
Subtotal Planning	-	-	-	809,670	844,790	N/A	N/A
Building (001 803)							
Personnel Costs	-	-	-	1,131,030	1,240,540	N/A	N/A
Salaries And Wages	-	-	-	823,370	856,170	N/A	N/A
Benefits	-	-	-	307,660	384,370	N/A	N/A
Departmental Costs	-	-	-	345,000	345,000	N/A	N/A
Non-Capital Equipment	-	-	-	10,000	10,000	N/A	N/A
Professional Services	-	-	-	325,000	325,000	N/A	N/A
Other Incentives	-	-	-	10,000	10,000	N/A	N/A
Subtotal Building	-	-	-	1,476,030	1,585,540	N/A	N/A
Code Compliance (001 804)							
Departmental Costs	751,310	891,590	891,590	916,840	948,910	3%	3%
Code Compliance Contract	751,310	891,590	891,590	916,840	948,910	3%	3%
Subtotal Code Compliance	751,310	891,590	891,590	916,840	948,910	3%	3%
Animal Services (001 805)							
Departmental Costs	696,806	746,740	746,740	754,250	772,210	1%	2%
Animal Services Contract	696,806	746,740	746,740	754,250	772,210	1%	2%
Subtotal Animal Services	696,806	746,740	746,740	754,250	772,210	1%	2%
Economic Development (001 807)							
Personnel Costs	-	-	-	616,610	648,660	N/A	N/A
Salaries And Wages	-	-	-	464,600	483,120	N/A	N/A
Benefits	-	-	-	152,010	165,540	N/A	N/A
Departmental Costs	-	-	-	255,000	255,000	N/A	N/A
Professional Services	-	-	-	255,000	255,000	N/A	N/A
Subtotal Economic Development	-	-	-	871,610	903,660	N/A	N/A
TOTAL COMMUNITY & ECONOMIC DEVELOPMENT	\$ 1,964,846	\$ 2,330,670	\$ 2,354,160	\$ 6,127,410	\$ 6,324,880	163%	3%

Community & Economic Development

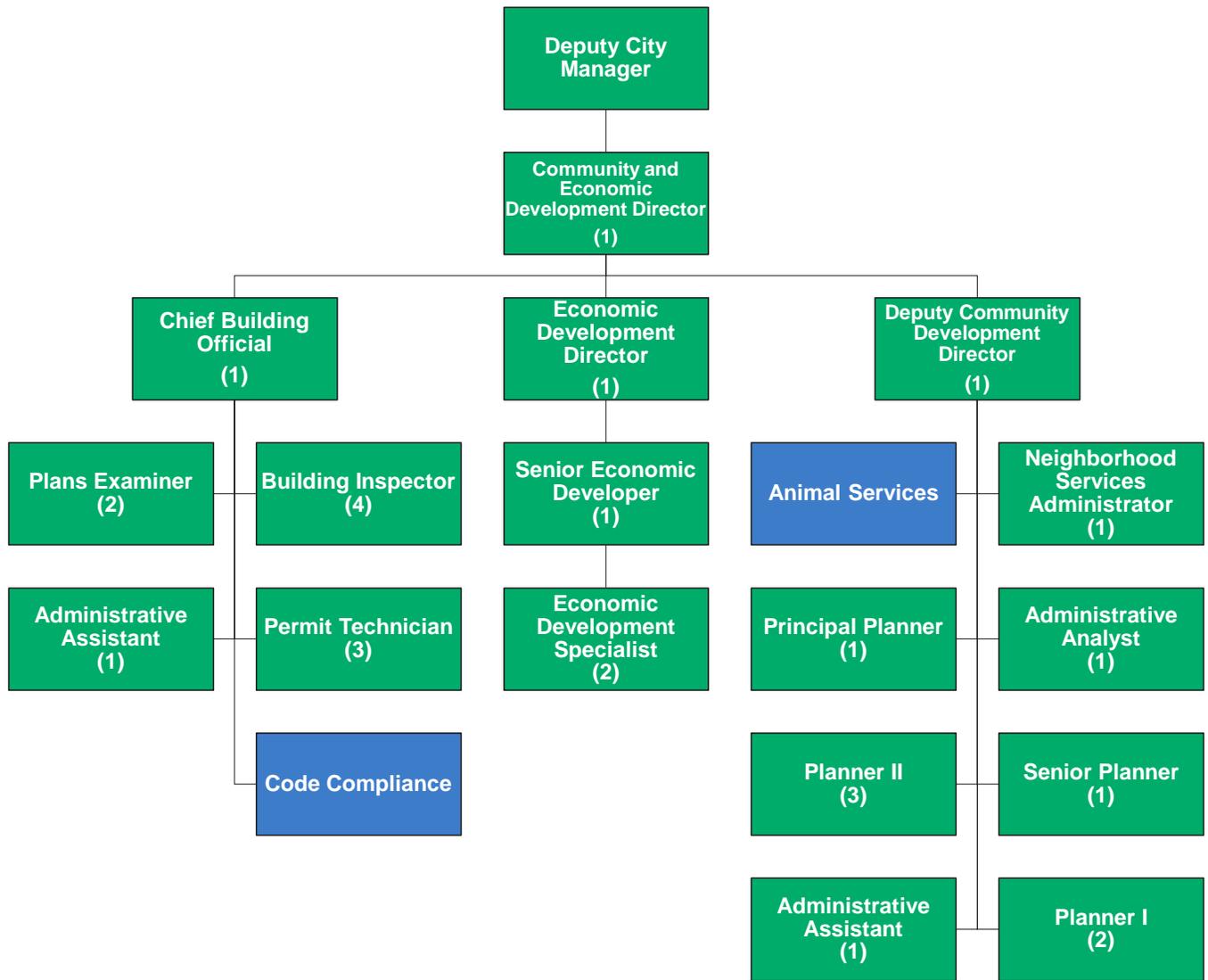
2022 ACCOMPLISHMENTS

- Reorganized and added services under a combined Community and Economic Development Department including Building Services, Economic Development, Neighborhood Services, Planning, Code Compliance and Animal Services to align City services provided to the community
- Expanded 1041 Regulations for enhanced local control
- Transitioned Building Services from contract to in-house model to increase service levels
- Implemented new Short-Term Rental Registration Program
- Launched Centennial Movie Nights Program for residents and neighborhoods
- Awarded six large community improvement grants totaling \$10,000 each and distributed over \$47,000 in small community engagement grants with anticipated attendance of over 15,000
- Completed annexation of Dove Valley Regional Park, Cherry Creek Innovation Campus and adjacent vacant land
- Completed several Land Development Code updates and amendments including live-work land use regulations, fiber optic infrastructure standards, rooftop greenhouses and Dove Valley Residential Overlay
- Completed update of Centennial NEXT to recognize the future vision for the City with amendments to Spotlight Areas and the Future Land Use Map associated with Dove Valley and various annexations
- Rezoned City-owned property at South Potomac Street and East Fremont Avenue
- Centennial Center Park expansion/construction project substantially complete
- Completed Centennial Link Trail design, with the goal of connecting east and west Centennial along a single trail system
- Continued Lone Tree Creek Trail design
- Continued development of retail center strategies for University Boulevard Corridor; began development of retail center strategies for Smoky Hill Road Corridor and Centennial Promenade
- Awarded \$9,000 in prototype funding to 19 Centennial businesses through the 2022 Spark Centennial program
- Implemented license expiration notification process for pet licenses

2023/24 WORK PLAN

- Continue work on Centennial Housing Study and policy development
- Adopt updated International Building Codes, update buildings guides and website for Building Services division
- Continue Short-Term Rental licensing and evaluate third-party providers
- Implement neighborhood signage program associated with the Safe Streets Initiative
- Evaluate future development trends and identify opportunities to implement the City's Strategic Plan through the Land Development Code and Centennial NEXT
- Complete Arapahoe Urban Center regulating plan
- Continue to facilitate development of The District-Centennial, Westray, SouthGlenn and other major projects
- Complete retail frameworks for local corridors
- Implement mobile pet registration option through Animal Services
- Implement proactive code compliance efforts on retail centers and commercial properties

Community & Economic Development



COMMUNITY & ECONOMIC DEVELOPMENT 27.0 FTE

● Citizens
 ● Elected Officials
 ● City Staff
 ● Contracted Services

Elected Officials

Department description and budget detail

The Mayor and City Council constitute the elected officials for the City of Centennial. The Mayor and City Council provide proactive community leadership in the formation of public policy that promotes and maintains the economic interests of the City, a high quality of life and a safe and attractive environment for the citizens. Two Council Members represent each of the four districts, ensuring equal representation

across the City. The Mayor is elected at-large for a four-year term, and the City Council members are elected to four-year staggered terms. The City Council works as a unified body and is entrusted with representing and balancing diverse public interests, establishing policy and providing visionary leadership for the community now and into the future.

ELECTED OFFICIALS (001 101)

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
Personnel Costs	\$ 172,031	\$ 195,580	\$ 195,580	\$ 188,590	\$ 197,760	-4%	5%
Salaries And Wages	113,016	113,020	113,020	113,020	113,020	0%	0%
Benefits	59,015	82,560	82,560	75,570	84,740	-8%	12%
Departmental Costs	80,353	106,000	106,000	106,000	106,000	0%	0%
Community Sponsorships	12,900	20,000	20,000	20,000	20,000	0%	0%
Professional Services	10,000	-	-	-	-	N/A	N/A
Professional Development	18,703	60,000	60,000	60,000	60,000	0%	0%
Council Meetings	38,750	26,000	26,000	26,000	26,000	0%	0%
TOTAL ELECTED OFFICIALS	\$ 252,384	\$ 301,580	\$ 301,580	\$ 294,590	\$ 303,760	-2%	3%



Finance

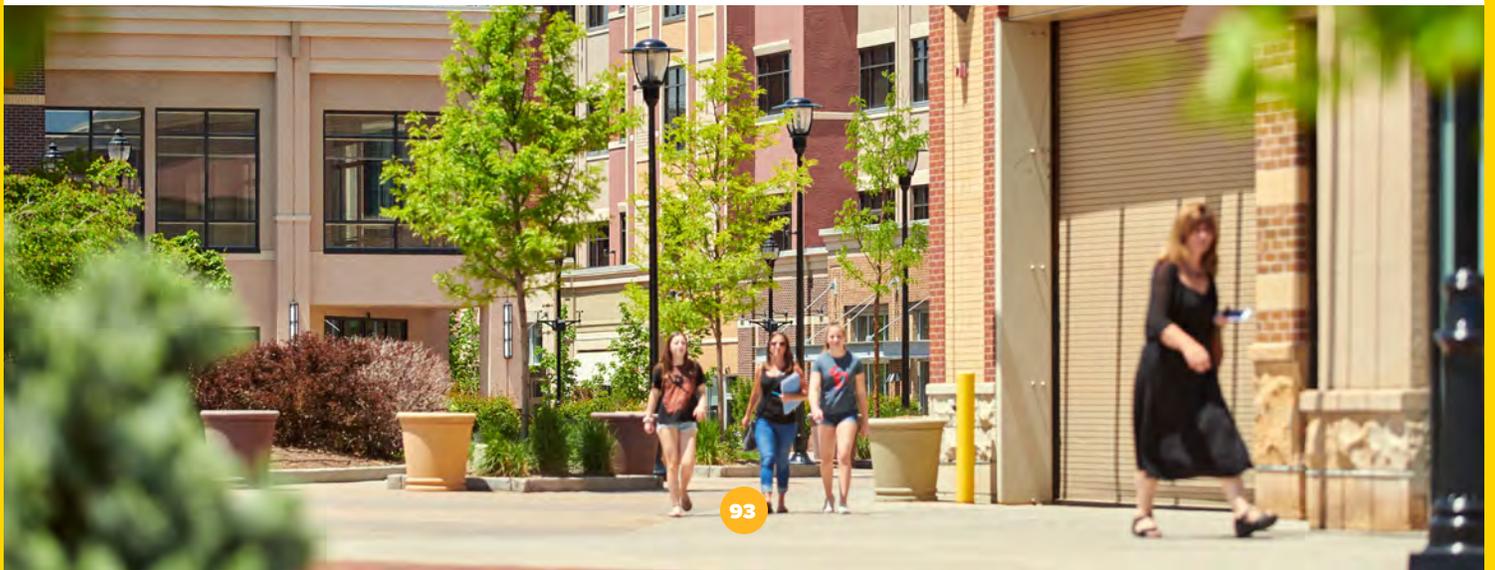
Department description and budget detail

The Finance Department provides fiduciary control over the City's assets and performs budgetary and fiscally-related services that provide useful financial information to the City as an organization and its citizens. The department is composed of the Revenue, Accounting and Reporting, and Purchasing Administration divisions. The functions of the department include: centralized accounting including accounts payable and receivable; revenue collection and analysis; preparation of monthly financial statements and analysis; preparation of

the City's Annual Budget and Comprehensive Annual Financial Report; cash and investment management; risk management; payroll; and purchasing.

The Sales and Use Tax Program provides licensing services for retail businesses; administration and collection of sales and use tax; collection of delinquent sales and use tax; and auditing of retailers' records to ensure compliance with the City's ordinance.

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				2023 Budget	2024 Budget		
FINANCE (001 300)							
Finance Administration (001 301)							
Personnel Costs	\$ 1,218,960	\$ 1,393,350	\$ 1,130,300	\$ 1,467,670	\$ 1,534,940	5%	5%
Salaries And Wages	930,555	1,028,540	850,900	1,074,640	1,117,460	4%	4%
Benefits	288,406	364,810	279,400	393,030	417,480	8%	6%
Departmental Costs	230,750	203,780	290,780	179,500	184,200	-12%	3%
Professional Services	96,933	100,000	100,000	10,000	10,000	0%	0%
Project-Specific	-	45,000	45,000	-	-	-100%	N/A
Audit Services	56,100	50,600	50,600	62,000	64,000	23%	3%
Investment Services	23,724	42,000	40,000	43,500	43,500	4%	0%
Bank Fees	8,707	14,000	13,000	13,000	13,500	-7%	4%
Merchant Card Services	13,560	-	-	-	-	N/A	N/A
Financial Accounting Services	31,727	42,180	42,180	51,000	53,200	21%	4%
Subtotal Finance Administration	1,449,710	1,597,130	1,421,080	1,647,170	1,719,140	3%	4%
Sales Tax (001 302)							
Departmental Costs	78,223	238,000	220,000	238,500	244,000	0%	2%
Professional Services	67,498	215,000	200,000	215,000	220,000	0%	2%
Lockbox Fees	10,725	23,000	20,000	23,500	24,000	2%	2%
Subtotal Sales Tax	78,223	238,000	220,000	238,500	244,000	0%	2%
Risk Management (001 303)							
Departmental Costs	350,040	390,000	346,500	386,500	404,500	-1%	5%
Property & Casualty	328,758	375,000	330,000	370,000	386,500	-1%	4%
Workers Compensation Insurance	21,282	15,000	16,500	16,500	18,000	10%	9%
Subtotal Risk Management	350,040	390,000	346,500	386,500	404,500	-1%	5%
TOTAL FINANCE	\$ 1,877,972	\$ 2,225,130	\$ 1,987,580	\$ 2,272,170	\$ 2,367,640	2%	4%



Finance

2022 ACCOMPLISHMENTS

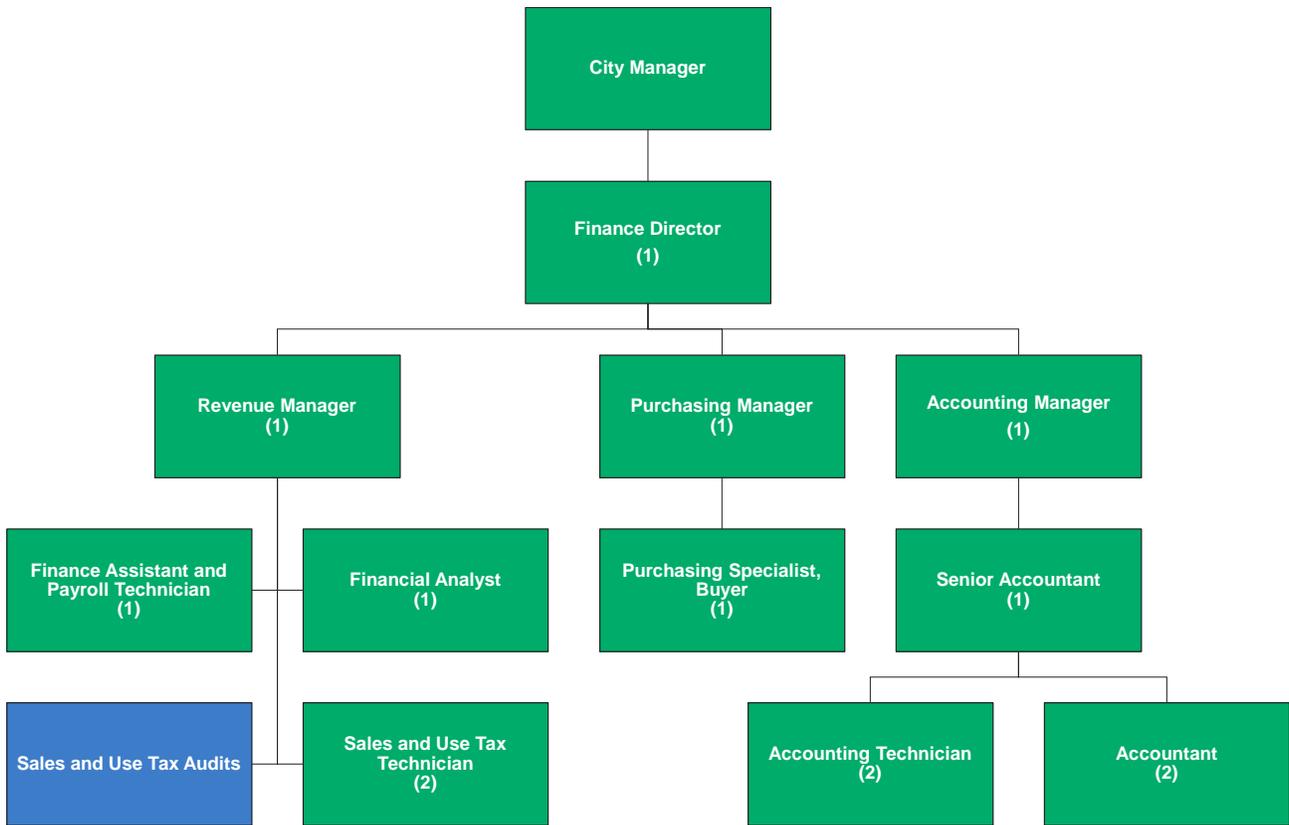
- Managed American Rescue Plan Act funding requirements and reports
- Completed in-depth long-range financial forecast for expenditures and revenues to support fiscal sustainability
- Worked with Council, Budget Committee and City departments to implement biennial budgeting, improving transparency and long-range planning
- Worked with new investment advisors to maintain the City's investments prudently and strategically
- Received the GFOA Distinguished Budget Presentation Award for 2022 Budget
- Worked with City Manager's Office, City Clerk's Office and City Council to refer a lodging tax ballot question to voters
- Implement new Governmental Accounting Standards Board Statement 87

2023/24 WORK PLAN

- Continue to optimize City financial software for additional functionality to increase transparency and oversight
- Implement collection and administration of retail bag fee pursuant to state law
- Review and provide long-range financial forecasting to the City Council as part of the City's Strategic Planning
- Work with investment advisors to review the City's investments and determine areas to consolidate holdings
- Implement new Governmental Accounting Standards Board Statement 96
- Increase EFT payments to vendors/suppliers, reducing demand for paper checks and improving security



Finance



FINANCE 14.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Human Resources

Department description and budget detail

The Human Resources Department is responsible for providing a full range of comprehensive human resources programs while ensuring compliance with federal, state and local employment law. This department provides employees with the highest level of quality service and support in essential areas such as employee and employer relations, recruitment and selection, policy development, training and development, benefits, compensation, personnel records management and investigation and resolution of internal complaints. The Human Resources Department is a collaborative partner with internal departments to support

multiple personnel, staffing and other human resources-related needs.

By providing quality service to our internal customers, the Human Resources Department empowers employees so they can accomplish their goals and objectives for City Council and the citizens of Centennial. Employees are offered a fair and ethical human resources department, assisting them in a multitude of personnel matters that may arise during their career with the City.

HUMAN RESOURCES (001 401)

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				2023 Budget	2024 Budget		
Personnel Costs	\$ 322,217	\$ 394,500	\$ 416,070	\$ 400,460	\$ 421,850	2%	5%
Salaries And Wages	243,738	285,480	304,570	297,890	309,770	4%	4%
Benefits	78,479	109,020	111,500	102,570	112,080	-6%	9%
Departmental Costs	15,692	11,000	11,000	27,000	12,000	145%	-56%
Professional Services	360	-	-	-	-	N/A	N/A
Project-Specific	10,675	6,000	6,000	21,000	6,000	250%	-71%
Onboarding And Recruitment	4,657	5,000	5,000	6,000	6,000	20%	0%
TOTAL HUMAN RESOURCES	\$ 337,910	\$ 405,500	\$ 427,070	\$ 427,460	\$ 433,850	5%	1%



Human Resources

2022 ACCOMPLISHMENTS

- Maintained an average days-to-fill for position vacancies rate of 67.25
- Offered a total of 35 internal trainings for City Staff
- Continued supporting employee engagement activities, resulting in the sixth consecutive Gallup Exceptional Workplace award recognition for the City
- In partnership with a third-party consultant, implemented a revised salary structure and kept medical insurance increase to <5%

2023/24 WORK PLAN

- Provide expert administration of compensation and benefits programs to both contain costs and remain competitive in the marketplace; conduct third-party compensation review
- Strive for ongoing improvement in manager development
- Provide support and training for employee relations and performance development



HUMAN RESOURCES 3.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Municipal Court

Department description and budget detail

The mission of the City of Centennial Municipal Court is to efficiently and expeditiously adjudicate all cases filed within our jurisdiction while providing exemplary customer service. The Municipal Court adjudicates traffic, animal control, code

compliance and general code violations of the City. Court staff assist the presiding municipal court judge and prosecutors with various legal duties.

BUDGET DETAIL	MUNICIPAL COURT (001 500)			BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
	Actual	Adopted	Revised	2023 Budget	2024 Budget		
Personnel Costs	\$ 350,032	\$ 248,080	\$ 264,730	\$ 350,410	\$ 356,340	41%	2%
Salaries And Wages	258,825	189,720	204,460	257,360	267,600	36%	4%
Benefits	91,207	58,360	60,270	93,050	88,740	59%	-5%
Departmental Costs	79,042	88,800	88,800	88,800	93,000	0%	5%
Professional Services	9,821	22,000	22,000	22,000	22,000	0%	0%
Printing Services	-	1,000	1,000	1,000	1,000	0%	0%
Merchant Card Services	8,388	-	-	-	-	N/A	N/A
Judge Services	44,004	45,800	45,800	45,800	50,000	0%	9%
Prosecutor Services	16,830	20,000	20,000	20,000	20,000	0%	0%
TOTAL MUNICIPAL COURT	\$ 429,075	\$ 336,880	\$ 353,530	\$ 439,210	\$ 449,340	30%	2%

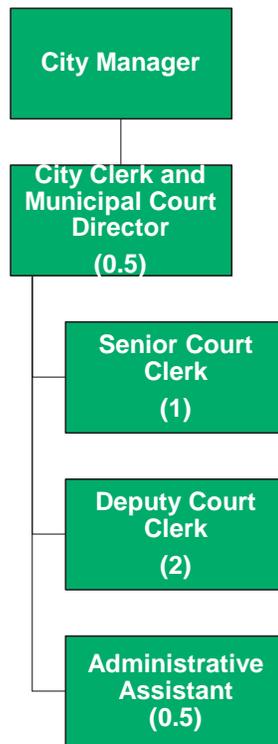
Municipal Court

2022 ACCOMPLISHMENTS

- Restarted Teen Court after pause resulting from the impacts of the COVID-19 pandemic
- Implemented secure file transfer dropbox for Centennial Animal Services to transfer Court tickets and related documents
- Updated pro se packet for defendants requesting trials
- Cross-trained City Clerk's Office Staff and Court Staff as Passport Agents

2023/24 WORK PLAN

- Implement text notifications to defendants to reduce failure-to-appear



MUNICIPAL COURT 4.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Office of Information Technology

Department description and budget detail

The Office of Information Technology is composed of two teams: Technical Services and Service Desk & Applications Support. OIT supports the current and future technology, mapping and data needs and information technology initiatives to enhance City operations and further the vision of the City.

RESPONSIBILITIES INCLUDE

- Managing all duties assigned to the IT Service Desk to support their ability to meet Key Performance Measures
- Ensuring the City has properly maintained and well-functioning technology hardware; this includes desktops, laptops, phones, servers and all other computing devices
- Supporting major and minor updates to software suites, and support operations in evaluating all software needs
- Maintaining a current and accurate geospatial database that is a resource for residents, business owners, Council, Staff and contractors
- Providing continual updates and enhancements to external and internal facing GIS maps
- Providing constant analysis of new or enhanced services that meet ever-changing needs of residents, business owners and the internal operations of the City



Office of Information Technology

OFFICE OF INFORMATION TECHNOLOGY (001 410)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
OIT Administration (001 411)							
Personnel Costs	\$ 231,356	\$ 237,240	\$ 244,380	\$ 399,470	\$ 419,400	68%	5%
Salaries And Wages	191,133	187,520	193,840	309,160	321,490	65%	4%
Benefits	40,223	49,720	50,540	90,310	97,910	82%	8%
Subtotal OIT Administration	231,356	237,240	244,380	399,470	419,400	68%	5%
Client Services (001 412)							
Personnel Costs	223,547	308,170	333,310	727,960	766,240	136%	5%
Salaries And Wages	164,776	217,880	240,130	542,100	563,700	149%	4%
Benefits	58,770	90,290	93,180	185,860	202,540	106%	9%
Departmental Costs	549,402	756,080	856,080	2,446,110	2,436,852	224%	0%
Office Supplies	-	-	-	-	-	N/A	N/A
Computer Supplies	10,605	16,000	16,000	17,280	18,670	8%	8%
Non-Capital Equipment	37,790	73,000	73,000	74,000	60,000	1%	-19%
Professional Services	75,961	-	100,000	60,000	62,000	N/A	3%
Project-Specific	49,238	161,600	161,600	770,000	589,000	376%	-24%
IT Services	64,978	72,000	72,000	354,200	385,870	392%	9%
Software Licenses And Maintenance	190,734	240,880	240,880	988,930	1,128,220	311%	14%
Software Other	4,231	15,000	15,000	-	-	-100%	N/A
Equipment	32,099	-	-	-	-	N/A	N/A
Copiers	13,897	30,000	30,000	39,300	39,300	31%	0%
Telecommunications	34,157	78,400	78,400	80,000	86,400	2%	8%
Cell Phones	35,604	69,200	69,200	62,400	67,392	-10%	8%
Alarm And Fax Lines	108	-	-	-	-	N/A	N/A
Subtotal Client Services	772,949	1,064,250	1,189,390	3,174,070	3,203,092	198%	1%
Technical Services (001 413)							
Personnel Costs	656,196	683,100	715,510	1,005,210	1,061,270	47%	6%
Salaries And Wages	499,093	534,660	563,340	725,270	754,180	36%	4%
Benefits	157,103	148,440	152,170	279,940	307,090	89%	10%
Departmental Costs	355,731	407,840	407,840	442,600	320,828	9%	-28%
Computer Supplies	348	-	-	-	-	N/A	N/A
Non-Capital Equipment	7,736	-	-	-	-	N/A	N/A
Professional Services	35,900	80,000	80,000	201,600	203,328	152%	1%
Project-Specific	131,409	39,500	39,500	150,000	105,000	280%	-30%
IT Services	157,643	210,250	210,250	-	-	-100%	N/A
Software License And Maintenance	22,695	78,090	78,090	91,000	12,500	17%	-86%
Subtotal Technical Services	1,011,927	1,090,940	1,123,350	1,447,810	1,382,098	33%	-5%
Analytical & GIS Services (001 414)							
Personnel Costs	299,162	314,370	328,840	-	-	-100%	N/A
Salaries And Wages	218,472	226,860	239,670	-	-	-100%	N/A
Benefits	80,690	87,510	89,170	-	-	-100%	N/A
Departmental Costs	71,279	176,440	176,440	-	-	-100%	N/A
Professional Services	20,472	90,000	90,000	-	-	-100%	N/A
Software Licenses And Maintenance	50,807	86,440	86,440	-	-	-100%	N/A
Subtotal Analytical & GIS Services	370,441	490,810	505,280	-	-	-100%	N/A
Enterprise Services (001 415)							
Personnel Costs	473,625	583,780	587,040	-	-	-100%	N/A
Salaries And Wages	344,067	407,790	410,670	-	-	-100%	N/A
Benefits	129,558	175,990	176,370	-	-	-100%	N/A
Departmental Costs	312,333	458,330	458,330	-	-	-100%	N/A
Project-Specific	12,064	-	-	-	-	N/A	N/A
IT Services	142,233	147,000	147,000	-	-	-100%	N/A
Software Licenses And Maintenance	158,036	311,330	311,330	-	-	-100%	N/A
Subtotal Enterprise Services	785,958	1,042,110	1,045,370	-	-	-100%	N/A
TOTAL OFFICE OF INFORMATION TECHNOLOGY	\$ 3,172,631	\$ 3,925,350	\$ 4,107,770	\$ 5,021,350	\$ 5,004,590	28%	0%

Office of Information Technology

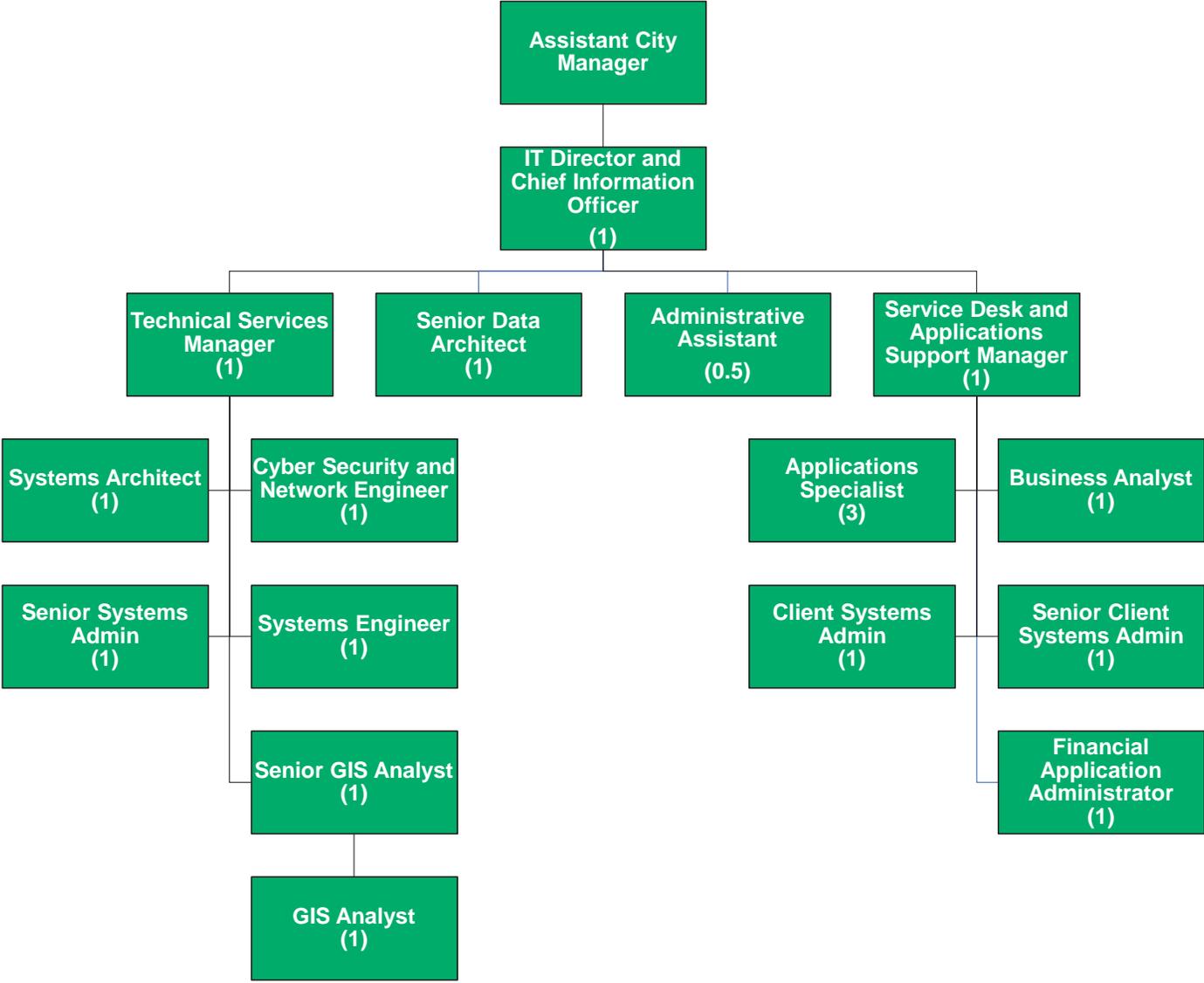
2022 ACCOMPLISHMENTS

- Supported records management through the implementation of an email retention policy
- Successfully planned, implemented and integrated several major hardware and software changes; supported initiatives leveraging cloud-based services
- Implemented secondary connection for improved internet service resiliency through partnership with Centennial FiberWorks
- Enhanced GIS capabilities to include 3-D imagery and support City services
- Assisted Public Works Department in the deployment and implementation of the Intelligent Transportation System
- Drove implementation of a new asset management system for the City in support of Public Works

2023/24 WORK PLAN

- Implement immersive collaboration capabilities
- Simplify and develop governance for technical architecture
- Complete integration of enterprise systems
- Leverage automation to deliver process optimization
- Support digital accessibility assessment of City website and services

Office of Information Technology



INFORMATION TECHNOLOGY 17.5 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Office of Strategic Initiatives

Department description and budget detail

The Office of Strategic Initiatives leads strategic endeavors, manages and supports projects and programs and fosters continuous improvement and innovation in the City. OSI supports strategic planning, budgeting, performance measurement and continuous improvement for the City. OSI also manages the Centennial Fiber Fund, administers

emergency management in partnership with the Arapahoe County Sheriff's Office, manages the City's general improvement districts as well as franchise agreements and works with others in the organization to support various larger policy initiatives.

OFFICE OF STRATEGIC INITIATIVES (001 430)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
	Actual	Adopted	Revised	2023 Budget	2024 Budget		
Personnel Costs	\$ 502,979	\$ 554,740	\$ 586,180	\$ 386,780	\$ 408,630	-30%	6%
Salaries And Wages	440,407	421,710	449,540	276,950	287,990	-34%	4%
Benefits	62,572	133,030	136,640	109,830	120,640	-17%	10%
Departmental Costs	32,421	44,500	44,500	22,500	12,500	-49%	-44%
Professional Services	1,250	2,500	2,500	16,500	6,500	560%	-61%
Project-Specific	31,171	42,000	42,000	6,000	6,000	-86%	0%
TOTAL OFFICE OF STRATEGIC INITIATIVES	\$ 535,401	\$ 599,240	\$ 630,680	\$ 409,280	\$ 421,130	-32%	3%

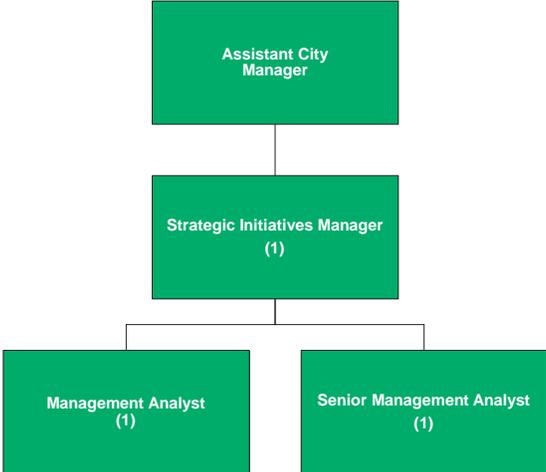
2022 ACCOMPLISHMENTS

- Working with the Arapahoe County Sheriff's Office, developed and applied for grant to underground CORE power lines
- Completed Fiber Master Plan addendum; adopted fiber-ready codes with Community and Economic Development
- Completed a multi-party joint fiber build in The District
- Implemented sustainability solutions for the City including establishing electric vehicle fleet stations, electrifying City fleet and installing rooftop solar panels

2023/24 WORK PLAN

- Complete fence replacement in the Willow Creek 1 & 2 General Improvement Districts
- Continue work with City Council, Arapahoe County and other community partners to address homelessness issues
- Evaluate splash pad reconstruction at Centennial Center Park
- Implement strategies for digital accessibility with Communications and Information Technology Departments
- Complete solar install at Civic Center as well as measurement and verification of energy performance contract and Electric Vehicle Action Plan

Office of Strategic Initiatives



STRATEGIC INITIATIVES 3.0 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Public Safety

Department description and budget detail

The Arapahoe County Sheriff's Office provides a full range of law enforcement and public safety services to the citizens of Centennial through a multi-year agreement. These services include uniformed patrol, traffic safety, criminal investigation, emergency management, community resources, school resource officers, SWAT, bomb squad and records

management. The ACSO has been nationally accredited since 1988. The agency is committed to fostering Centennial's high quality of life through innovative City-wide programs and services, including graffiti cleanup, community resource and crime prevention and community service specialists.

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
				2023 Budget	2024 Budget		
Departmental Costs	\$ 30,053,397	\$ 32,325,100	\$ 32,325,100	\$ 34,179,580	\$ 36,084,150	6%	6%
Public Safety Contract	30,053,397	32,325,100	32,325,100	34,179,580	36,084,150	6%	6%
TOTAL PUBLIC SAFETY	\$ 30,053,397	\$ 32,325,100	\$ 32,325,100	\$ 34,179,580	\$ 36,084,150	6%	6%



Public Works

Department description and budget detail

Public Works administration manages all functions of the department to provide a well-functioning and well-maintained street system to ensure safe and efficient transportation for the public. It manages and coordinates work activities for public works capital improvements, transportation planning, traffic engineering and street maintenance. It also manages information services for the department, which includes the business systems (i.e., phones and computers) and the 24-hour Citizen Response Center. The department is responsible for coordinating the activities of contractors and utility providers for work in the public right-of-way for new developments; issuing development permits; and coordinating and inspecting construction for all new developments.

The Traffic Engineering Services division is responsible for transportation planning, traffic engineering and neighborhood safety to provide a safe and efficient transportation system for City residents and commuters. The division works with state and local transportation agencies to coordinate efforts to improve the transportation network. It also manages the collection of traffic data, reviews development plans and traffic studies, manages traffic signs and pavement marking programs, manages the operation and maintenance of traffic signals, reviews and analyzes accident data and identifies and recommends intersection improvements.

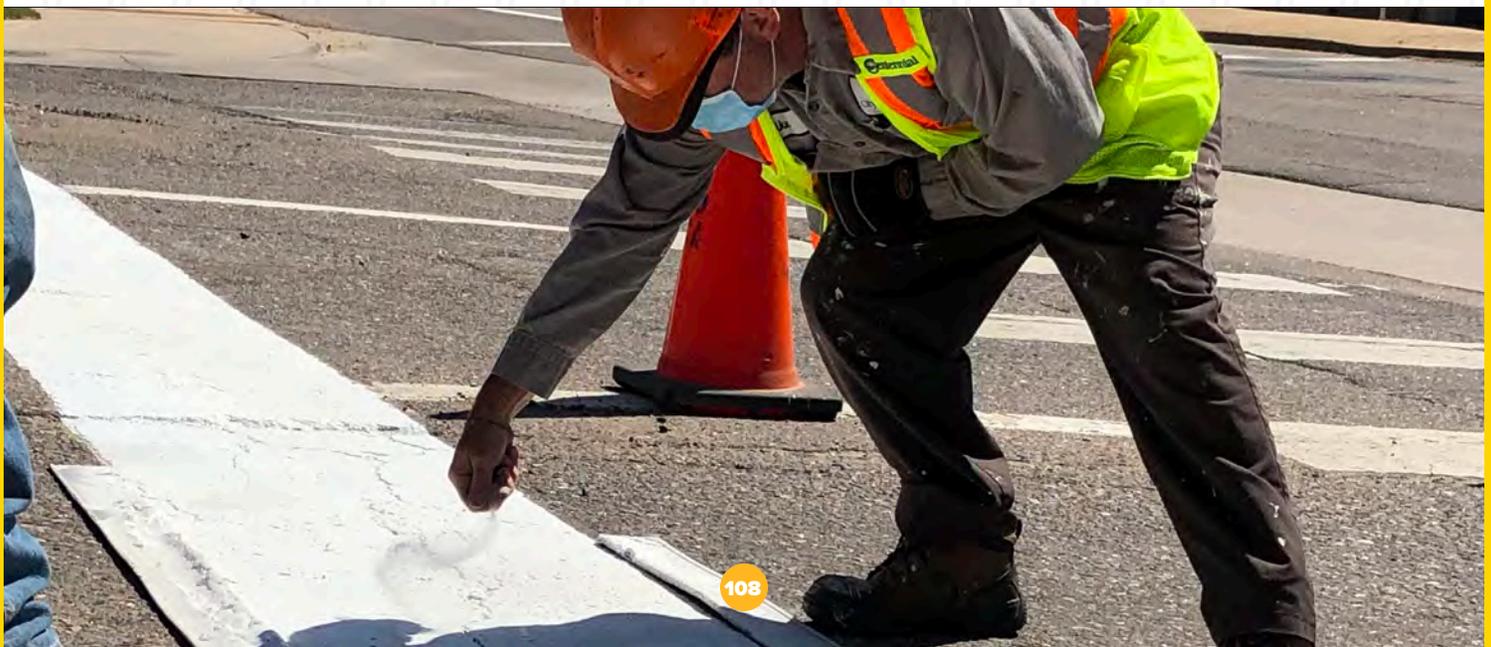
Field Services provides a well-maintained street system through its street sweeping, mowing, pavement patching, concrete replacement, crack sealing, lane striping, pavement marking and sign maintenance programs. It also provides snow removal services for the City's designated priority streets. The division is responsible for coordinating the activities of utility providers, issuing permits and inspecting construction for all work within the public right-of-way.

Facilities and Fleet provide ongoing maintenance to the City's buildings, park and fleet assets. This includes: providing operational oversight and monitoring services for Centennial Center Park; landscape maintenance; inspection and maintenance of playground and park equipment; regular and routine maintenance on fleet vehicles; general maintenance at the Civic Center and public works facility; performing condition assessment on the City's equipment; and snow removal, all while minimizing interruptions of the day-to-day operations of citizens, employees and general City business.



Public Works

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
PUBLIC WORKS (001 600)							
Public Works Administration (001 601)							
Personnel Costs	\$ 790,304	\$ 801,870	\$ 842,970	\$ 932,130	\$ 981,330	16%	5%
Salaries And Wages	586,595	590,350	626,720	698,620	726,460	18%	4%
Benefits	203,709	211,520	216,250	233,510	254,870	10%	9%
Departmental Costs	8,514,469	9,146,010	9,146,010	194,000	195,000	-98%	1%
Materials Fuel	(96,132)	-	-	-	-	N/A	N/A
Professional Services	58,914	150,000	150,000	150,000	150,000	0%	0%
Project-Specific	76,349	50,000	50,000	-	-	-100%	N/A
Public Works Contract	8,431,798	8,898,010	8,898,010	-	-	-100%	N/A
Mosquito Control	41,478	42,000	42,000	44,000	45,000	5%	2%
Animal Services	2,062	6,000	6,000	-	-	-100%	N/A
Subtotal Public Works Administration	9,304,773	9,947,880	9,988,980	1,126,130	1,176,330	-89%	4%
Fleet (001 602)							
Departmental Costs	6,840	10,500	10,500	20,000	20,000	90%	0%
Fuel	1,690	1,000	1,000	5,000	5,000	400%	0%
General Repair And Maintenance	5,150	9,500	9,500	15,000	15,000	58%	0%
Subtotal Fleet	6,840	10,500	10,500	20,000	20,000	90%	0%
Facilities (001 604)							
Departmental Costs	773,787	950,700	950,700	1,054,700	1,069,700	11%	1%
Non-Capital Equipment	10,169	13,000	13,000	13,000	13,000	0%	0%
Professional Services	84,531	90,000	90,000	125,000	125,000	39%	0%
Security Services	9,154	-	-	3,500	3,500	N/A	0%
Facilities Contract	334,190	367,500	367,500	390,000	405,000	6%	4%
Grounds Maintenance	65,457	75,000	75,000	75,000	75,000	0%	0%
Park Maintenance	783	1,000	1,000	1,200	1,200	20%	0%
General Repair And Maintenance	68,556	100,000	100,000	140,000	140,000	40%	0%
Utilities	168,284	225,000	225,000	240,000	240,000	7%	0%
Centennial Park Utilities	11,387	20,000	20,000	22,000	22,000	10%	0%
Alarm and Fax Lines	8,025	15,000	15,000	15,000	15,000	0%	0%
Building Improvements	9,144	10,000	10,000	10,000	10,000	0%	0%
Furniture & Fixtures	4,106	34,200	34,200	20,000	20,000	-42%	0%
Subtotal Facilities	773,787	950,700	950,700	1,054,700	1,069,700	11%	1%
TOTAL PUBLIC WORKS	\$ 10,085,400	\$ 10,909,080	\$ 10,950,180	\$ 2,200,830	\$ 2,266,030	-80%	3%



Public Works

2022 ACCOMPLISHMENTS

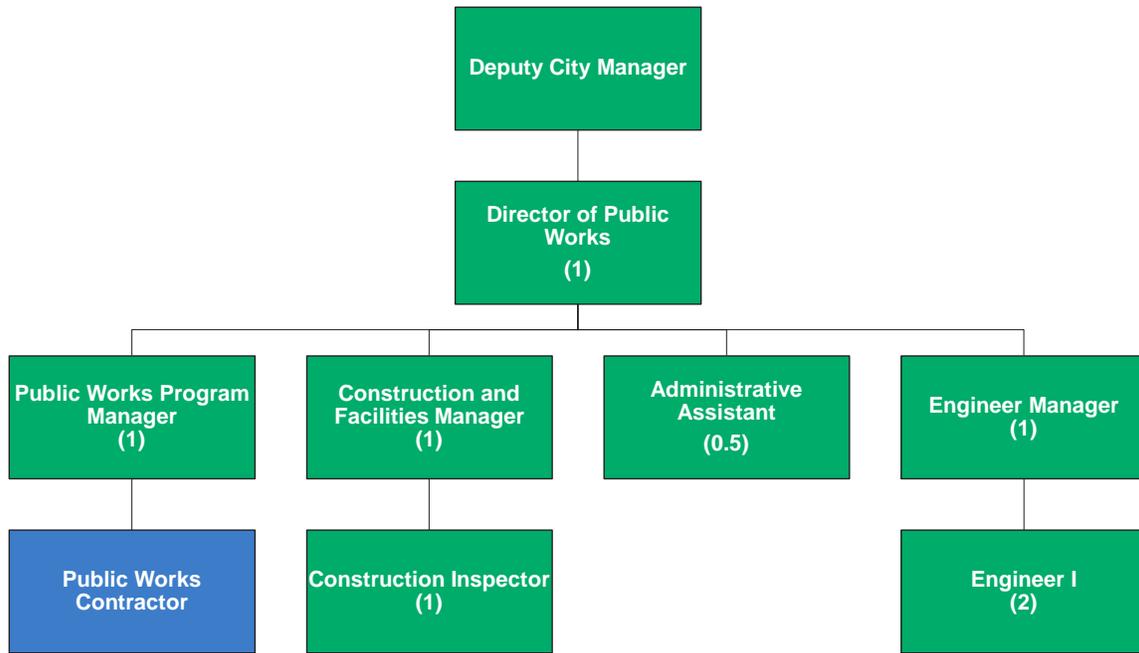
- Completed the deployment and expansion of the City's Intelligent Transportation System, including the completion of the traffic fiber backbone in partnership with Centennial FiberWorks
- Completed the incorporation of adaptive traffic signal control in selected corridors including Arapahoe Road, Dry Creek Road, Jordan Road, Himalaya Street and Smoky Hill Road
- Completed roadside improvement program at the Himalaya Street and Chenango Drive intersection and on Dry Creek Road between University and Clarkson Street
- Completed Smoky Hill Road Transportation Study from Buckley Road to Versailles Parkway
- Completed annual street rehabilitation program in addition to ongoing maintenance
- Conducted traffic safety analyses on various projects and construction activities and implemented recommendations
- Facilitated design and construction of Open Space trail projects
- Commenced with construction of Arapahoe Road Bridge Project over Big Dry Creek
- Completed design, easement acquisition and utilities coordination for Orchard Road widening project
- Completed design and easement acquisition for County Line road widening project between University Boulevard and Broadway

2023/24 WORK PLAN

- Begin construction for the Orchard Road widening project
- Finish construction for the Arapahoe Road Bridge Replacement at Big Dry Creek Project
- Implement crosswalk safety improvements at identified intersections/crossings
- Explore options for completing pedestrian and bike corridors to improve connections to community nodes (parks, schools, community centers and access to goods and services)
- Replace end-of-life spanwire traffic signals with traffic mast arm poles
- Construction of Lone Tree Creek Trail Phase II and continued design of Phase III underpass at Arapahoe Road
- Continue construction of Arapahoe Road Bridge Trail and Highline Canal crossing at Orchard Road



Public Works



PUBLIC WORKS 7.5 FTE

● Citizens ● Elected Officials ● City Staff ● Contracted Services

Street Fund

Department description and budget detail

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 24,682,789	\$ 55,341,185	\$ 55,341,185	\$ 60,355,735	\$ 48,446,625	9%	-20%
Revenues							
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	0%	0%
Motor Vehicle Use Tax	6,353,336	5,800,000	5,800,000	6,250,000	6,380,000	8%	2%
Highway Users Tax Fund	5,119,491	4,650,000	4,650,000	3,715,000	4,400,000	-20%	18%
Road and Bridge Shareback	597,256	605,000	605,000	625,000	625,000	3%	0%
Pavement Degradation Fees	49,470	40,000	40,000	40,000	40,000	0%	0%
State Grants	334,266	1,450,000	1,450,000	1,450,000	-	0%	-100%
Federal Grants	422,264	-	-	-	-	N/A	N/A
Intergovernmental - Other	623,315	765,000	765,000	885,350	53,000	16%	-94%
Miscellaneous	6,304	-	-	-	-	N/A	N/A
Subtotal Revenues	16,305,702	16,110,000	16,110,000	15,765,350	14,298,000	-2%	-9%
Other Financing Sources							
Transfer In From General Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer In From Capital Improvement Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
TOTAL REVENUES & TRANSFERS	48,305,702	34,610,000	34,610,000	40,765,350	34,298,000	18%	-16%

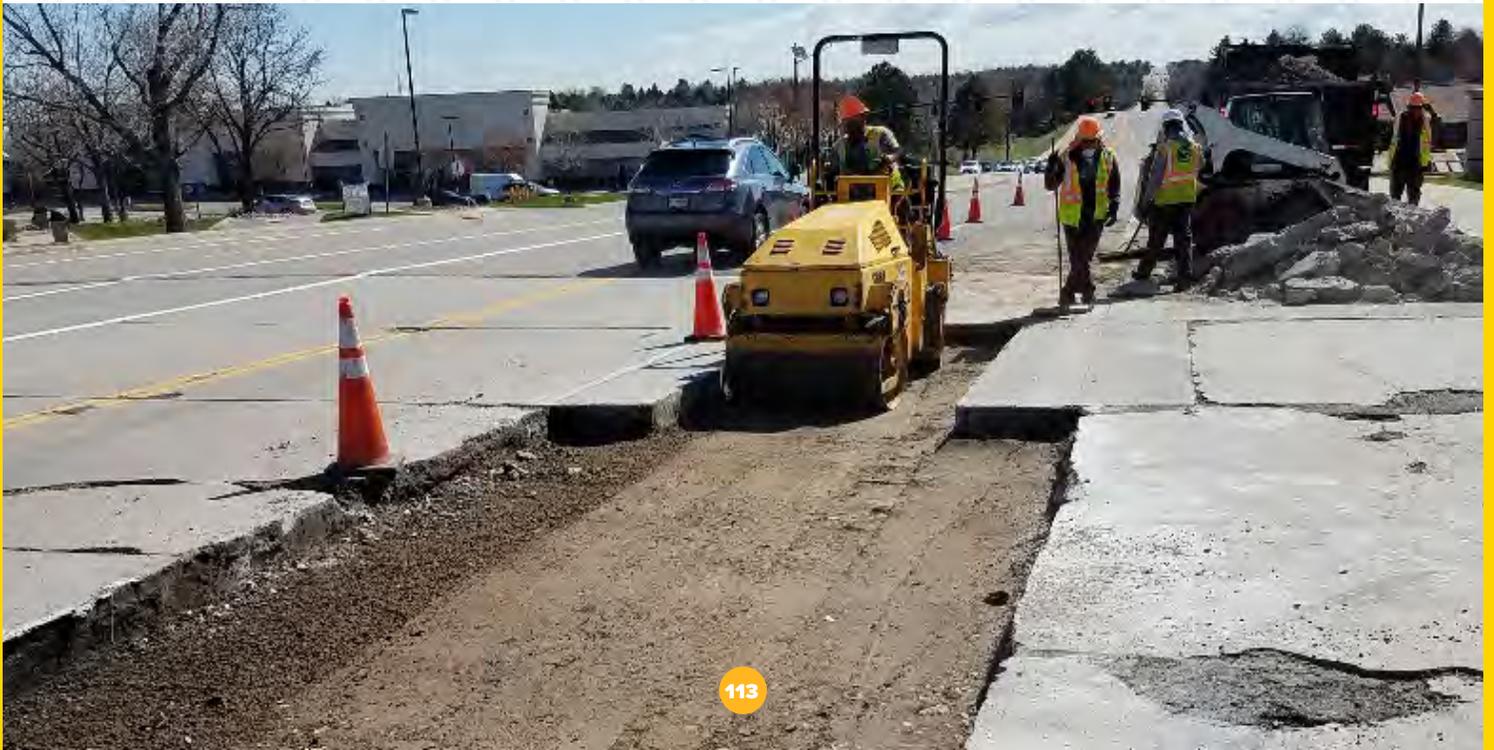


Street Fund

STREET FUND (112)	BIENNIAL BUDGET						% Ch
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	
BUDGET DETAIL	Actual	Adopted	Revised	2023 Budget	2024 Budget	to 2022 Adopted	
Expenditures							
County Treasurer Fee	\$ 265,686	\$ 275,000	\$ 275,000	\$ 312,500	\$ 319,000		14%
Roadways (603)							
Materials Snow Removal	620,560	650,000	650,000	700,000	700,000		8%
Materials Asphalt	73,718	130,000	130,000	226,000	226,000		74%
Materials Fuel	157,268	160,000	160,000	250,000	250,000		56%
Professional Services	767,877	3,026,000	3,026,000	2,072,450	550,000		-32%
Public Works Contract	3,824,469	4,760,190	4,760,190	15,298,760	15,652,060		221%
Animal Services	-	-	-	6,000	6,000		N/A
Median Repairs	-	60,000	60,000	30,000	30,000		-50%
Street Rehab	7,222,111	7,500,000	8,850,000	12,000,000	12,000,000		60%
Roadside Improvements	408,871	1,000,000	1,000,000	1,000,000	-		0%
Emergency Repairs	67,740	200,000	200,000	200,000	200,000		0%
Major Structures	-	350,000	350,000	350,000	350,000		0%
Minor Structures	36,818	70,000	70,000	50,000	50,000		-29%
TMA Landscaping	51,553	52,000	52,000	52,000	52,000		0%
Roadway Data Collection	2,058	226,300	226,300	-	-		-100%
Land Acquisition	53,571	500,000	500,000	450,000	500,000		-10%
Roadway Improvements	391,000	1,005,000	1,005,000	1,005,000	605,000		0%
Capital Projects	636,493	11,700,000	11,700,000	8,500,000	-		-27%
Neighborhood Traffic Mitigation Program	151,618	225,000	225,000	150,000	150,000		-33%
Subtotal Roadways	14,465,724	31,614,490	32,964,490	42,340,210	31,321,060		34%
Traffic Signalization (605)							
Professional Services	-	417,000	517,000	394,000	854,735		-6%
Public Works Contract	637,411	684,460	684,460	-	-		-100%
Traffic Signals Maintenance	122,795	200,000	200,000	730,000	150,000		265%
Traffic Signals Utilities	40,995	37,500	37,500	40,000	40,000		7%
Traffic Signals	596,968	2,163,000	3,029,500	4,348,000	1,735,000		101%
ITS Project	-	22,000	22,000	155,000	90,000		605%
Capital Projects	-	-	-	300,000	250,000		N/A
Subtotal Traffic Signalization	1,398,170	3,523,960	4,490,460	5,967,000	3,119,735		69%
Bike & Pedestrian (607)							
Professional Services	-	-	-	650,000	250,000		N/A
Transit & Shelter Administration	-	20,000	20,000	25,000	20,000		25%
Roadway Improvements	55,534	40,000	40,000	50,000	400,000		25%
Sidewalks	458,049	1,435,000	2,140,000	1,791,000	-		25%
Traffic Signals	-	250,000	452,500	518,750	658,750		108%
Subtotal Bike & Pedestrian	513,583	1,745,000	2,652,500	3,034,750	1,328,750		74%
Street Lighting (608)							
Street Light Maintenance	50,239	100,000	100,000	100,000	100,000		0%
Street Lighting Utilities	953,903	900,000	900,000	920,000	920,000		2%
Subtotal Street Lighting	1,004,142	1,000,000	1,000,000	1,020,000	1,020,000		2%
TOTAL EXPENDITURES	17,647,306	38,158,450	41,382,450	52,674,460	37,108,545		38%
NET CHANGE IN FUND BALANCE	30,658,396	(3,548,450)	(6,772,450)	(11,909,110)	(2,810,545)		
ENDING FUND BALANCE	\$ 55,341,185	\$ 51,792,735	\$ 48,568,735	\$ 48,446,625	\$ 45,636,080		-6%
25% Operating Reserve				\$ 5,479,430	\$ 5,051,950		

Street Fund

Fund Balance	2023
Committed Fund Balance	
Sidewalk Reserve: Said funds shall be reserved to complete sidewalk segments identified within the City's 10-year Capital Improvement Plan.	1,634,000
Easter Avenue and Havana Street Intersection: Said funds shall be applied towards the intersection improvements at Easter Avenue and Havana Street. The committed amount is 20% of the estimated \$12m cost, which would be the City portion of the project.	2,400,000
Infrastructure Replacement Reserve: Said funds shall be applied towards the replacement of existing infrastructure owned and maintained by the City of Centennial. This may include, but is not limited to, streets, sidewalks, street lights, signal lights, and bridges.	1,000,000
Intersection Improvements Reserve: Said funds are committed and will be applied as warrants are approved for signal lights and associated infrastructure and other safety improvements.	1,400,000
Undergrounding Reserve: Said funds shall be reserved for undergrounding overhead utilities within the City of Centennial.	1,000,000
Emergency Capital Repairs: Said funds shall be available if emergency repairs need to be made to infrastructure, or other capital improvements and other appropriated funds are not available or insufficient to cover cost of repairs.	500,000
Capital Asset Acquisition: Said funds shall be reserved for the potential purchase of capital street-related assets by the City in the event direction is provided.	3,700,000
Capital Projects: Said Funds shall be reserved for projects identified in the Transportation Master Plan. 2023 and 2024 budgeted projects not included in committed fund balance.	6,146,000
Arapahoe Road multimodal sidepaths: Said funds shall be reserved for the 2025 construction of Arapahoe road sidepaths project (full project encumbrance before DRCOG reimbursement in 2025).	4,479,000
Colorado Boulevard Multimodal Improvements: Said funds shall be reserved for the future construction of the Colorado Boulevard multimodal improvements between Dry Creek and Arapahoe Road. Staff will continue to pursue federal funding to offset the full cost of these improvements. The committed amount is 20% of the estimated \$8m cost, which would be the City portion of the project.	1,600,000
Dry Creek and Holly Spanwire Signal Upgrade : Said funds shall be reserved for the 2025 construction of spanwire replacement traffic signals, with anticipated federal HSIP funding of \$1,300,000 in 2025.	1,500,000
Total Committed Fund Balance	\$ 25,359,000
Uncommitted Fund Balance	\$ 17,608,195



Capital Improvement Fund

Department description and budget detail

CAPITAL IMPROVEMENT FUND (200)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 24,176,237	\$ 20,751,186	\$ 20,751,186	\$ 11,921,186	\$ 7,930,186	-43%	-33%
Other Financing Sources							
Transfer In From General Fund	1,280,000	-	-	-	-	N/A	N/A
TOTAL REVENUES & TRANSFERS	1,280,000	-	-	-	-	N/A	N/A
Expenditures							
Building Improvements	214,568	1,910,340	2,050,340	1,855,000	90,000	-3%	-95%
Equipment	-	20,000	20,000	-	-	-100%	N/A
Vehicles	72,731	30,000	160,000	75,000	-	150%	-100%
ITS Project	2,187,276	1,005,000	1,469,050	981,000	255,000	-2%	-74%
Traffic Signals	10,267	150,000	150,000	250,000	250,000	67%	0%
IT Systems	165,080	965,000	1,215,000	150,000	-	-84%	N/A
Professional Services	-	225,000	225,000	-	-	-100%	N/A
Project Specific	55,128	680,000	680,000	680,000	-	0%	-100%
Subtotal Expenditures	2,705,051	4,985,340	5,969,390	3,991,000	595,000	-20%	-85%
Other Financing Uses							
Transfer Out To Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
TOTAL EXPENDITURES & TRANSFERS	4,705,051	11,485,340	12,469,390	3,991,000	595,000	-65%	-85%
NET CHANGE IN FUND BALANCE	(3,425,051)	(11,485,340)	(12,469,390)	(3,991,000)	(595,000)		
ENDING FUND BALANCE	\$ 20,751,186	\$ 9,265,846	\$ 8,281,796	\$ 7,930,186	\$ 7,335,186	-14%	-8%
FUND BALANCE DETAIL						2023	2024
Committed Fund Balance							
Building Reserve: Said funds have been reserved for city building improvements and major repairs to City facilities.						5,000,000	5,000,000
Building Accessibility Improvements: Funds reserved for making accessibility improvements to City facilities.						750,000	750,000
Total Committed Fund Balance						\$ 5,750,000	\$ 5,750,000
Uncommitted Fund Balance						\$ 2,180,186	\$ 1,585,186



Open Space Fund

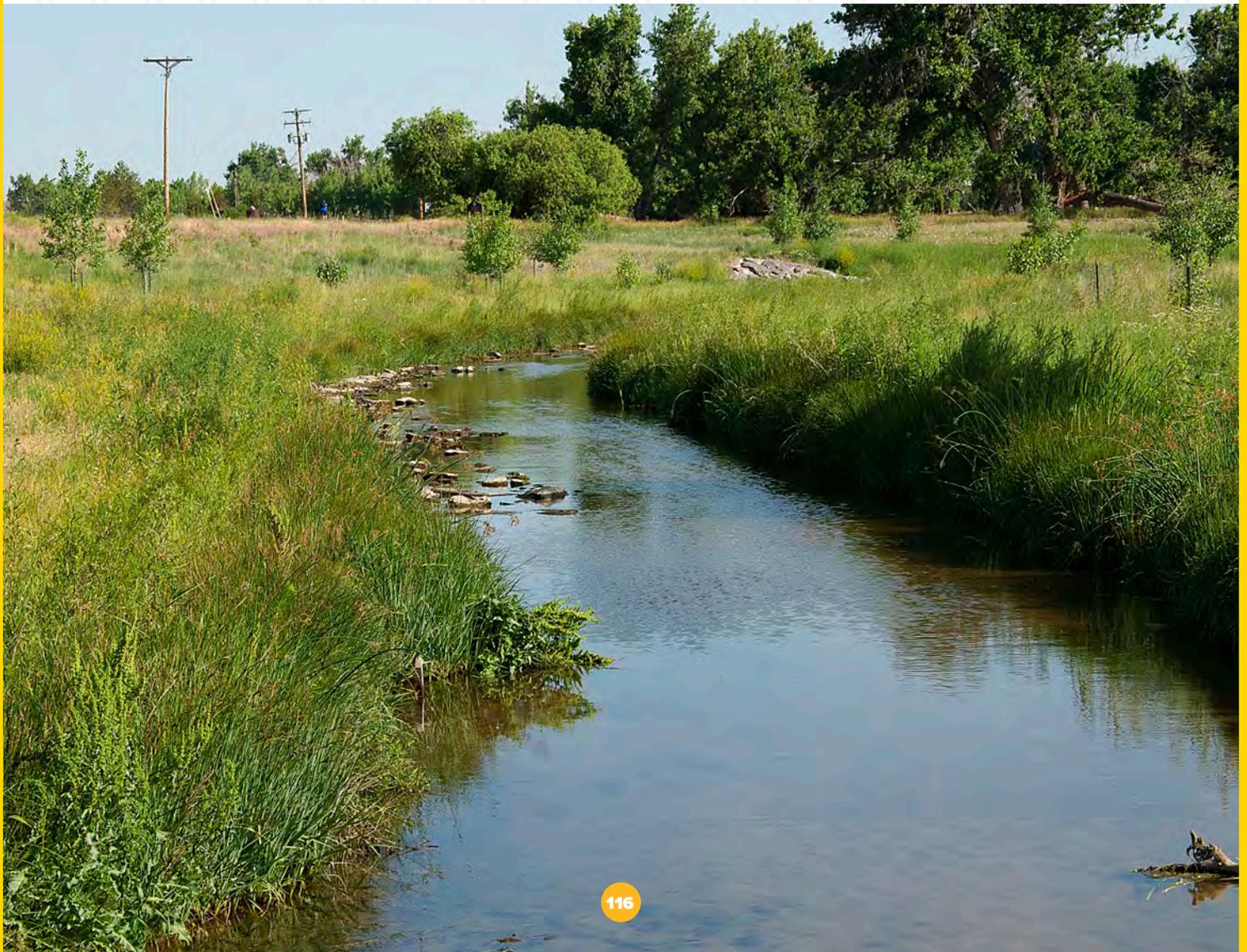
Department description and budget detail

OPEN SPACE FUND (111)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 15,036,249	\$ 16,610,314	\$ 16,610,314	\$ 14,100,205	\$ 11,101,965	-15%	-21%
Revenues							
Open Space Tax	3,301,172	3,400,200	3,400,200	3,926,000	4,075,000	15%	4%
Park Reservations	-	-	-	45,000	45,000	N/A	0%
Interest Income	111,568	150,000	150,000	150,000	125,000	0%	-17%
Intergovernmental	796,366	2,250,000	2,250,000	1,500,000	868,210	-33%	-42%
TOTAL REVENUES	4,209,106	5,800,200	5,800,200	5,621,000	5,113,210	-3%	-9%
Expenditures							
Trails							
Professional Services	17,620	225,480	225,480	209,290	551,370	-7%	163%
Grounds Maintenance	66,934	125,000	125,000	145,000	150,000	16%	3%
OS Project Level 1							
Parks and Recreation	635,648	4,850,000	5,350,000	1,071,650	200,000	-78%	-81%
OS Project Level 2							
Lone Tree Creek Trail	1,200,769	4,415,000	4,415,000	2,940,000	5,050,000	-33%	72%
City Priority Projects	399,737	1,870,000	1,870,000	2,200,000	705,000	18%	-68%
Neighborhood Trail Connections	-	25,000	25,000	25,000	25,000	0%	0%
OS Project Level 3							
Regional Partnerships	314,333	893,930	1,227,205	2,028,300	833,500	127%	-59%
TOTAL EXPENDITURES	2,635,041	12,404,410	13,237,685	8,619,240	7,514,870	-31%	-13%
NET CHANGE IN FUND BALANCE	1,574,065	(6,604,210)	(7,437,485)	(2,998,240)	(2,401,660)		
ENDING FUND BALANCE	\$ 16,610,314	\$ 10,006,104	\$ 9,172,829	\$ 11,101,965	\$ 8,700,305	11%	-22%
Fund Balance						2023	2024
Committed Fund Balance							
Long Term Projects Reserve: Said funds shall be reserved to complete future capital projects identified by City Council. Ten percent of Open Space funds annually will be put into reserve and shall carry any remaining previous year's funds. (Council Policy 2018-CCP-01): Balance includes 10% of 2019 -2022 actual, 2023 and 2024 estimated revenues.						1,695,900	2,207,220
Arapahoe County IGA - Dove Valley: City's funding obligation for Dove Valley improvements per IGA.						3,000,000	3,000,000
Centennial Link Trail: Said funds shall be reserved to complete the Centennial Link Trail - includes amounts for 2025 - 2027 for segments 9D, 6A, 6B, 9B and 9E. Committed amount does not include amounts budgeted in 2023 and 2024.						563,500	563,500
Total Committed Fund Balance						\$ 5,259,400	\$ 5,770,720
Uncommitted Fund Balance						\$ 5,842,565	\$ 2,929,585

Conservation Trust Fund

Department description and budget detail

CONSERVATION TRUST FUND (110)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 3,504,556	\$ 3,764,010	\$ 3,764,010	\$ 3,914,010	\$ 3,099,010	4%	-21%
Revenues							
Lottery Proceeds	714,938	625,000	625,000	665,000	680,000	6%	2%
Interest Income	1,626	10,000	10,000	20,000	20,000	100%	0%
TOTAL REVENUES	716,564	635,000	635,000	685,000	700,000	8%	2%
Expenditures							
Park Maintenance	457,110	600,000	600,000	1,500,000	700,000	150%	-53%
TOTAL EXPENDITURES	457,110	600,000	600,000	1,500,000	700,000	150%	-53%
NET CHANGE IN FUND BALANCE	259,454	35,000	35,000	(815,000)	-		
ENDING FUND BALANCE	\$ 3,764,010	\$ 3,799,010	\$ 3,799,010	\$ 3,099,010	\$ 3,099,010	-18%	0%



Land Use Fund

Department description and budget detail*

LAND USE FUND (300)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	N/A
Revenues							
Contractor License	237,964	240,000	240,000	-	-	-100%	N/A
Other Permits	224,243	148,000	148,000	-	-	-100%	N/A
Building Permits	2,198,762	2,425,000	2,425,000	-	-	-100%	N/A
Plan Review Fees	1,009,549	710,000	710,000	-	-	-100%	N/A
Planning Plan Review Fees	376,019	290,000	290,000	-	-	-100%	N/A
Building Re-inspection Fees	2,703	6,000	6,000	-	-	-100%	N/A
Grant Revenue	-	200,000	200,000	-	-	-100%	N/A
Rent Recovery Contractor	22,626	-	-	-	-	N/A	N/A
Miscellaneous Revenues	79,918	80,000	80,000	-	-	-100%	N/A
Other Reimbursements	3,062	4,000	4,000	-	-	-100%	N/A
Subtotal Revenues	4,154,848	4,103,000	4,103,000	-	-	-100%	N/A
Other Financing Sources							
Transfer In From General Fund	808,660	-	221,000	-	-	N/A	N/A
TOTAL REVENUES & TRANSFERS	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A

LAND USE FUND (300)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
Personnel Costs	658,123	1,935,460	1,969,460	-	-	-100%	N/A
Salaries and Wages	496,792	1,374,520	1,404,520	-	-	-100%	N/A
Benefits	161,331	560,940	564,940	-	-	-100%	N/A
Departmental Costs	2,644,734	2,007,450	2,194,450	-	-	-100%	N/A
Annual Compensation	-	34,000	-	-	-	-100%	N/A
Office Supplies	2,008	12,000	12,000	-	-	-100%	N/A
Postage and Courier	44	500	500	-	-	-100%	N/A
Non-Capital Equipment	49,506	15,000	30,000	-	-	-100%	N/A
Materials Fuel	123	500	500	-	-	-100%	N/A
Boards, Commissions and Community Activities	3,307	20,700	20,700	-	-	-100%	N/A
Professional Services	15,855	755,000	955,000	-	-	-100%	N/A
Printing Services	1,703	5,000	5,000	-	-	-100%	N/A
Merchant Card Services	129,006	80,000	80,000	-	-	-100%	N/A
Financial Accounting Services	2,917	2,000	2,000	-	-	-100%	N/A
City Attorney's Office Service	173,418	214,240	214,240	-	-	-100%	N/A
Annexations	28,534	50,000	50,000	-	-	-100%	N/A
Engineering Services	-	20,000	20,000	-	-	-100%	N/A
Land Use Contracted Services	104,023	120,000	120,000	-	-	-100%	N/A
Permitting and Inspections	2,014,363	471,570	471,570	-	-	-100%	N/A
Transit & Shelter Administration	13,544	-	-	-	-	N/A	N/A
Professional Development	10,127	44,750	44,750	-	-	-100%	N/A
Dues and Memberships	2,450	4,550	4,550	-	-	-100%	N/A
Subscriptions	119	1,500	1,500	-	-	-100%	N/A
Onboarding and Recruitment	-	-	-	-	-	N/A	N/A
Software Licensing and Maintenance	89,894	127,120	127,120	-	-	-100%	N/A
Facility Lease	-	9,720	9,720	-	-	-100%	N/A
Copiers	3,591	9,300	15,300	-	-	-100%	N/A
Other Incentives	200	10,000	10,000	-	-	-100%	N/A
Subtotal Expenditures	3,302,857	3,942,910	4,163,910	-	-	-100%	N/A
Other Financing Uses							
Transfer Out To General Fund	1,660,651	160,090	160,090	-	-	-100%	N/A
TOTAL EXPENDITURES & TRANSFERS	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A

NET CHANGE IN FUND BALANCE

ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	N/A
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* During the development of the 2023 and 2024 Biennial Budget, the City's Land Use Fund was formally consolidated into the General Fund. Moving forward, the City will no longer appropriate revenues and expenditures into this fund.

Fiber Fund

Department description and budget detail

FIBER FUND (310)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING CASH BALANCE	\$ 834,798	\$ 840,443	\$ 840,443	\$ 598,240	\$ 175,840	-29%	-71%
Revenues							
Miscellaneous Revenue	15,022	-	-	-	-	N/A	N/A
Leased Property Revenue	43,393	38,190	38,190	42,600	33,900	12%	-20%
TOTAL REVENUES	58,415	38,190	38,190	42,600	33,900	12%	-20%
Other Financing Sources							
Transfer In From General Fund	-	-	-	-	155,260	N/A	N/A
TOTAL REVENUES & TRANSFERS	58,415	38,190	38,190	42,600	189,160	12%	344%
Expenditures							
Professional Services	3,379	50,000	50,000	50,000	50,000	0%	0%
Project Specific	10,467	250,000	250,000	200,000	100,000	-20%	-50%
City Attorney's Office Service	10,004	25,000	25,000	25,000	25,000	0%	0%
General Repair and Maintenance	28,920	30,000	30,000	40,000	40,000	33%	0%
Contingency	-	100,000	100,000	150,000	150,000	50%	0%
TOTAL EXPENDITURES	52,770	455,000	455,000	465,000	365,000	2%	-22%
Change in Net Position - Budgetary Basis	5,645	\$ (416,810)	\$ (416,810)	\$ (422,400)	(175,840)		
ENDING CASH BALANCE	\$ 840,443	\$ 423,633	\$ 423,633	\$ 175,840	\$ -	-58%	-100%

Antelope GID

Fund balance, total financial sources and uses

BUDGET DETAIL	ANTELOPE GID (900)			BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
	Actual	Adopted	Revised	2023 Budget	2024 Budget		
BEGINNING FUND BALANCE	\$ 65,959	\$ 54,329	\$ 54,329	\$ 37,428	\$ 33,678	-31%	-10%
Revenues							
Property Tax	175,323	175,000	175,000	175,000	175,000	0%	0%
Specific Ownership Tax	11,078	8,000	8,000	10,000	10,000	25%	0%
Investment Income	17	400	400	400	400	0%	0%
TOTAL REVENUES	186,418	183,400	183,400	185,400	185,400	1%	0%
Expenditures							
County Treasurer Fee	2,630	2,625	2,625	2,625	2,625	0%	0%
Professional Services	15,700	6,250	6,250	6,250	6,250	0%	0%
Bank Fees	343	1,000	1,000	1,000	1,000	0%	0%
Principal	100,000	105,000	105,000	105,000	110,000	0%	5%
Interest	79,375	76,375	76,375	74,275	71,125	-3%	-4%
TOTAL EXPENDITURES	198,048	191,250	191,250	189,150	191,000	-1%	1%
NET CHANGE IN FUND BALANCE	(11,630)	(7,850)	(7,850)	(3,750)	(5,600)		
ENDING FUND BALANCE	\$ 54,329	\$ 46,479	\$ 46,479	\$ 33,678	\$ 28,078	-28%	-17%



Cherry Park GID

Fund balance, total financial sources and uses

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 146,621	\$ 183,910	\$ 183,910	\$ 209,260	\$ 210,010	14%	0%
Revenues							
Property Tax	59,586	61,350	61,350	63,200	65,000	3%	3%
Specific Ownership Tax	3,770	3,000	3,000	3,500	3,500	17%	0%
Investment Income	3,959	2,000	2,000	1,500	1,500	-25%	0%
TOTAL REVENUES	67,315	66,350	66,350	68,200	70,000	3%	3%
Expenditures							
County Treasurer Fee	894	930	930	950	975	2%	3%
Professional Services	4,900	2,500	2,500	2,500	2,500	0%	0%
Bank Fees	305	400	400	500	500	25%	0%
City Attorney's Office Service	-	2,000	2,000	4,000	5,000	100%	25%
Grounds Maintenance	10,319	39,500	39,500	51,500	49,500	30%	-4%
General Repair and Maintenance	6,584	-	-	-	-	N/A	N/A
Utilities	7,024	8,000	8,000	8,000	8,000	0%	0%
TOTAL EXPENDITURES	30,026	53,330	53,330	67,450	66,475	26%	-1%
NET CHANGE IN FUND BALANCE	37,289	13,020	13,020	750	3,525		
ENDING FUND BALANCE	\$ 183,910	\$ 196,930	\$ 196,930	\$ 210,010	\$ 213,535	7%	2%



Foxridge GID

Fund balance, total financial sources and uses

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 2,014,326	\$ 492,969	\$ 492,969	\$ 543,608	\$ 494,408	10%	-9%
Revenues							
Property Tax	207,222	204,600	204,600	205,840	206,270	1%	0%
Specific Ownership Tax	12,088	5,000	5,000	10,000	10,000	100%	0%
Investment Income	2,619	1,500	1,500	1,500	1,500	0%	0%
Miscellaneous Loan Proceeds	220	-	-	-	-	N/A	N/A
TOTAL REVENUES	222,149	211,100	211,100	217,340	217,770	3%	0%
Expenditures							
Elections	-	-	-	-	-	N/A	N/A
County Treasurer Fee	3,094	3,070	3,070	3,100	3,110	1%	0%
Professional Services	1,576,123	3,000	3,000	85,500	10,500	2750%	-88%
Bank Fees	122	500	500	500	500	0%	0%
City Attorney's Office Service	2,807	5,000	5,000	4,000	4,000	-20%	0%
Grounds Maintenance	19,447	37,500	37,500	37,500	37,500	0%	0%
Utilities	3,265	4,750	4,750	4,750	4,750	0%	0%
Principal	85,000	90,000	90,000	90,000	90,000	0%	0%
Interest	53,648	43,160	43,160	41,190	39,220	-5%	-5%
TOTAL EXPENDITURES	1,743,506	186,980	186,980	266,540	189,580	43%	-29%
NET CHANGE IN FUND BALANCE	(1,521,357)	24,120	24,120	(49,200)	28,190		
ENDING FUND BALANCE	\$ 492,969	\$ 517,089	\$ 517,089	\$ 494,408	\$ 522,598	-4%	6%



Walnut Hills GID

Fund balance, total financial sources and uses

WALNUT HILLS GID (720)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 723,815	\$ 760,377	\$ 760,377	\$ 762,276	\$ 491,436	0%	-36%
Revenues							
Property Tax	90,521	92,600	92,600	95,800	98,200	3%	3%
Specific Ownership Tax	5,725	5,500	5,500	5,500	5,500	0%	0%
Investment Income	360	5,000	5,000	3,000	3,000	-40%	0%
Insurance Proceeds	775	-	-	-	-	N/A	N/A
TOTAL REVENUES	97,381	103,100	103,100	104,300	106,700	1%	2%
Expenditures							
County Treasurer Fee	1,490	1,400	1,400	1,440	1,480	3%	3%
Professional Services	11,719	9,500	9,500	12,500	12,500	32%	0%
Bank Fees	5,582	400	400	500	500	25%	0%
City Attorney's Office Service	500	2,000	2,000	5,000	2,500	150%	-50%
Grounds Maintenance	41,058	111,700	111,700	354,700	242,200	218%	-32%
Utilities	470	1,000	1,000	1,000	1,000	0%	0%
TOTAL EXPENDITURES	60,819	126,000	126,000	375,140	260,180	198%	-31%
NET CHANGE IN FUND BALANCE	36,562	(22,900)	(22,900)	(270,840)	(153,480)		
ENDING FUND BALANCE	\$ 760,377	\$ 737,477	\$ 737,477	\$ 491,436	\$ 337,956	-33%	-31%

Willow Creek GID

Fund balance, total financial sources and uses

WILLOW CREEK GID (750)	BIENNIAL BUDGET						% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	2024 Budget	
BUDGET DETAIL	Actual	Adopted	Revised	2023 Budget	2024 Budget	to 2022 Adopted	to 2023 Budget	
BEGINNING FUND BALANCE	\$ 4,942,271	\$ 4,642,050	\$ 4,642,050	\$ 2,497,880	\$ 24,380	-46%	-99%	
Revenues								
Property Tax	298,752	297,550	297,550	300,050	301,800	1%	1%	
Specific Ownership Tax	18,207	7,000	7,000	10,000	10,000	43%	0%	
Investment Income	40,110	3,000	3,000	1,500	1,000	-50%	-33%	
TOTAL REVENUES	357,069	307,550	307,550	311,550	312,800	1%	0%	
Expenditures								
County Treasurer Fee	4,472	4,900	4,900	4,500	4,550	-8%	1%	
Professional Services	381,086	4,602,500	4,602,500	2,500,000	2,500	-46%	-100%	
Bank Fees	202	500	500	500	500	0%	0%	
City Attorney Services	5,795	5,000	5,000	5,000	5,000	0%	0%	
Grounds Maintenance	453	10,000	10,000	10,000	10,000	0%	0%	
Principal	40,000	70,000	70,000	75,000	80,000	7%	7%	
Interest	224,883	193,550	193,550	190,050	186,300	-2%	-2%	
Bond Issuance	400	-	-	-	-	N/A	N/A	
TOTAL EXPENDITURES	657,290	4,886,450	4,886,450	2,785,050	288,850	-43%	-90%	
NET CHANGE IN FUND BALANCE	(300,221)	(4,578,900)	(4,578,900)	(2,473,500)	23,950			
ENDING FUND BALANCE	\$ 4,642,050	\$ 63,150	\$ 63,150	\$ 24,380	\$ 48,330	-61%	98%	



Centennial Urban Redevelopment Authority

Fund balance, total financial sources and uses

CENTENNIAL URBAN REDEVELOPMENT AUTHORITY (740)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 451,565	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	0%	0%
Revenues							
Property Tax	4,773,846	5,650,000	5,650,000	5,460,000	5,625,000	-3%	3%
Sales Tax	373,805	510,000	510,000	770,000	807,000	51%	5%
Investment Income	-	500	500	500	500	0%	0%
Miscellaneous Revenues	17,946	100,000	100,000	100,000	100,000	0%	0%
TOTAL REVENUES	5,165,597	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
Expenditures							
County Treasurer Fee	73,177	84,750	84,750	81,900	84,400	-80%	0%
Professional Services	353,491	98,000	98,000	100,000	100,000	-3%	3%
Bank Fees	117	2,500	2,500	500	500	51%	5%
Property Tax Pass-Thru	4,700,260	5,565,250	5,565,250	5,378,100	5,540,600	1%	3%
Sales Tax Pass-Thru	373,805	510,000	510,000	770,000	807,000	N/A	N/A
TOTAL EXPENDITURES	5,500,850	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
NET CHANGE IN FUND BALANCE	(335,253)	-	-	-	-		
ENDING FUND BALANCE	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	0%	0%

Street Fund

Department description and budget detail

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 24,682,789	\$ 55,341,185	\$ 55,341,185	\$ 60,355,735	\$ 48,446,625	9%	-20%
Revenues							
Sales Tax	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	0%	0%
Motor Vehicle Use Tax	6,353,336	5,800,000	5,800,000	6,250,000	6,380,000	8%	2%
Highway Users Tax Fund	5,119,491	4,650,000	4,650,000	3,715,000	4,400,000	-20%	18%
Road and Bridge Shareback	597,256	605,000	605,000	625,000	625,000	3%	0%
Pavement Degradation Fees	49,470	40,000	40,000	40,000	40,000	0%	0%
State Grants	334,266	1,450,000	1,450,000	1,450,000	-	0%	-100%
Federal Grants	422,264	-	-	-	-	N/A	N/A
Intergovernmental - Other	623,315	765,000	765,000	885,350	53,000	16%	-94%
Miscellaneous	6,304	-	-	-	-	N/A	N/A
Subtotal Revenues	16,305,702	16,110,000	16,110,000	15,765,350	14,298,000	-2%	-9%
Other Financing Sources							
Transfer In From General Fund	30,000,000	12,000,000	12,000,000	25,000,000	20,000,000	108%	-20%
Transfer In From Capital Improvement Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
TOTAL REVENUES & TRANSFERS	48,305,702	34,610,000	34,610,000	40,765,350	34,298,000	18%	-16%

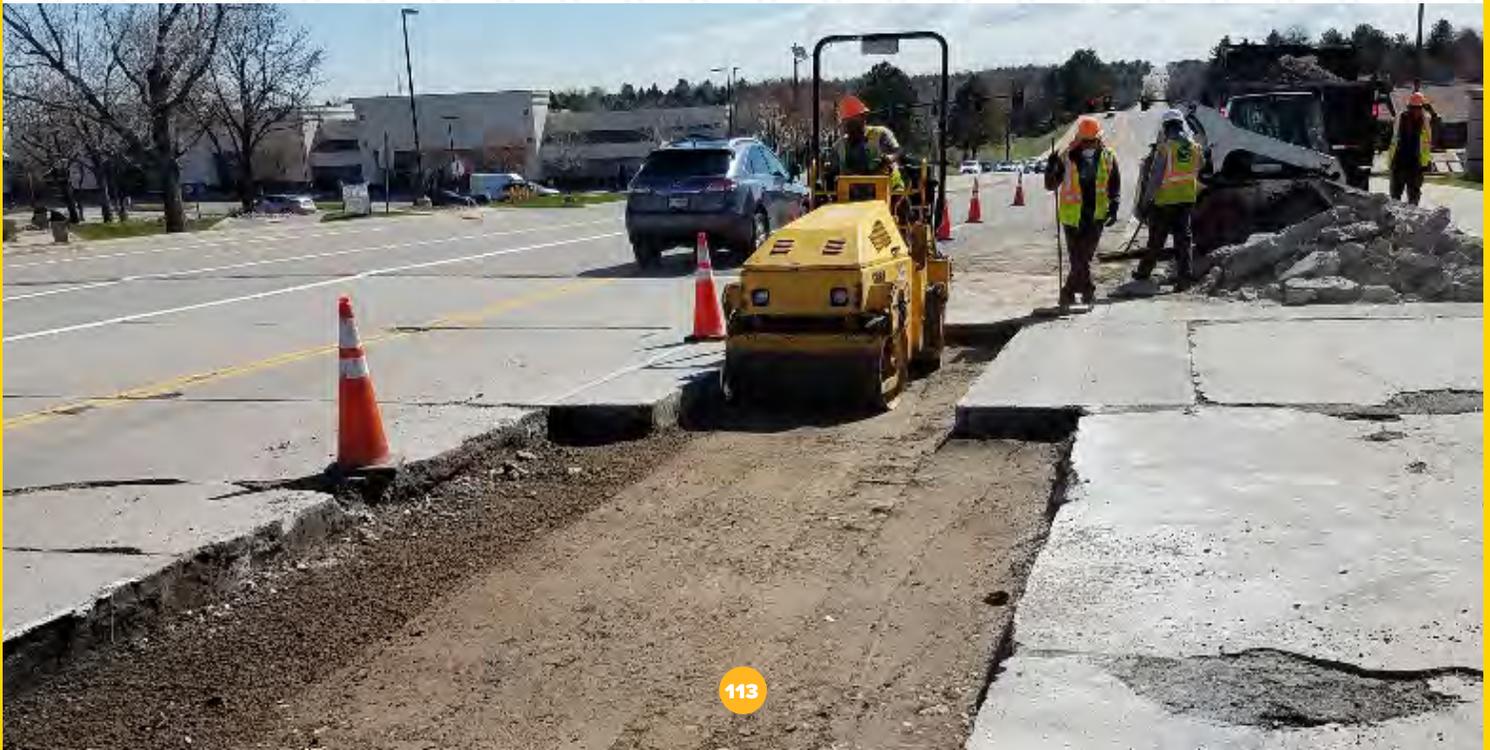


Street Fund

STREET FUND (112)	BIENNIAL BUDGET						% Ch
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	
BUDGET DETAIL	Actual	Adopted	Revised	2023 Budget	2024 Budget	to 2022 Adopted	
Expenditures							
County Treasurer Fee	\$ 265,686	\$ 275,000	\$ 275,000	\$ 312,500	\$ 319,000		14%
Roadways (603)							
Materials Snow Removal	620,560	650,000	650,000	700,000	700,000		8%
Materials Asphalt	73,718	130,000	130,000	226,000	226,000		74%
Materials Fuel	157,268	160,000	160,000	250,000	250,000		56%
Professional Services	767,877	3,026,000	3,026,000	2,072,450	550,000		-32%
Public Works Contract	3,824,469	4,760,190	4,760,190	15,298,760	15,652,060		221%
Animal Services	-	-	-	6,000	6,000		N/A
Median Repairs	-	60,000	60,000	30,000	30,000		-50%
Street Rehab	7,222,111	7,500,000	8,850,000	12,000,000	12,000,000		60%
Roadside Improvements	408,871	1,000,000	1,000,000	1,000,000	-		0%
Emergency Repairs	67,740	200,000	200,000	200,000	200,000		0%
Major Structures	-	350,000	350,000	350,000	350,000		0%
Minor Structures	36,818	70,000	70,000	50,000	50,000		-29%
TMA Landscaping	51,553	52,000	52,000	52,000	52,000		0%
Roadway Data Collection	2,058	226,300	226,300	-	-		-100%
Land Acquisition	53,571	500,000	500,000	450,000	500,000		-10%
Roadway Improvements	391,000	1,005,000	1,005,000	1,005,000	605,000		0%
Capital Projects	636,493	11,700,000	11,700,000	8,500,000	-		-27%
Neighborhood Traffic Mitigation Program	151,618	225,000	225,000	150,000	150,000		-33%
Subtotal Roadways	14,465,724	31,614,490	32,964,490	42,340,210	31,321,060		34%
Traffic Signalization (605)							
Professional Services	-	417,000	517,000	394,000	854,735		-6%
Public Works Contract	637,411	684,460	684,460	-	-		-100%
Traffic Signals Maintenance	122,795	200,000	200,000	730,000	150,000		265%
Traffic Signals Utilities	40,995	37,500	37,500	40,000	40,000		7%
Traffic Signals	596,968	2,163,000	3,029,500	4,348,000	1,735,000		101%
ITS Project	-	22,000	22,000	155,000	90,000		605%
Capital Projects	-	-	-	300,000	250,000		N/A
Subtotal Traffic Signalization	1,398,170	3,523,960	4,490,460	5,967,000	3,119,735		69%
Bike & Pedestrian (607)							
Professional Services	-	-	-	650,000	250,000		N/A
Transit & Shelter Administration	-	20,000	20,000	25,000	20,000		25%
Roadway Improvements	55,534	40,000	40,000	50,000	400,000		25%
Sidewalks	458,049	1,435,000	2,140,000	1,791,000	-		25%
Traffic Signals	-	250,000	452,500	518,750	658,750		108%
Subtotal Bike & Pedestrian	513,583	1,745,000	2,652,500	3,034,750	1,328,750		74%
Street Lighting (608)							
Street Light Maintenance	50,239	100,000	100,000	100,000	100,000		0%
Street Lighting Utilities	953,903	900,000	900,000	920,000	920,000		2%
Subtotal Street Lighting	1,004,142	1,000,000	1,000,000	1,020,000	1,020,000		2%
TOTAL EXPENDITURES	17,647,306	38,158,450	41,382,450	52,674,460	37,108,545		38%
NET CHANGE IN FUND BALANCE	30,658,396	(3,548,450)	(6,772,450)	(11,909,110)	(2,810,545)		
ENDING FUND BALANCE	\$ 55,341,185	\$ 51,792,735	\$ 48,568,735	\$ 48,446,625	\$ 45,636,080		-6%
25% Operating Reserve				\$ 5,479,430	\$ 5,051,950		

Street Fund

Fund Balance	2023
Committed Fund Balance	
Sidewalk Reserve: Said funds shall be reserved to complete sidewalk segments identified within the City's 10-year Capital Improvement Plan.	1,634,000
Easter Avenue and Havana Street Intersection: Said funds shall be applied towards the intersection improvements at Easter Avenue and Havana Street. The committed amount is 20% of the estimated \$12m cost, which would be the City portion of the project.	2,400,000
Infrastructure Replacement Reserve: Said funds shall be applied towards the replacement of existing infrastructure owned and maintained by the City of Centennial. This may include, but is not limited to, streets, sidewalks, street lights, signal lights, and bridges.	1,000,000
Intersection Improvements Reserve: Said funds are committed and will be applied as warrants are approved for signal lights and associated infrastructure and other safety improvements.	1,400,000
Undergrounding Reserve: Said funds shall be reserved for undergrounding overhead utilities within the City of Centennial.	1,000,000
Emergency Capital Repairs: Said funds shall be available if emergency repairs need to be made to infrastructure, or other capital improvements and other appropriated funds are not available or insufficient to cover cost of repairs.	500,000
Capital Asset Acquisition: Said funds shall be reserved for the potential purchase of capital street-related assets by the City in the event direction is provided.	3,700,000
Capital Projects: Said Funds shall be reserved for projects identified in the Transportation Master Plan. 2023 and 2024 budgeted projects not included in committed fund balance.	6,146,000
Arapahoe Road multimodal sidepaths: Said funds shall be reserved for the 2025 construction of Arapahoe road sidepaths project (full project encumbrance before DRCOG reimbursement in 2025).	4,479,000
Colorado Boulevard Multimodal Improvements: Said funds shall be reserved for the future construction of the Colorado Boulevard multimodal improvements between Dry Creek and Arapahoe Road. Staff will continue to pursue federal funding to offset the full cost of these improvements. The committed amount is 20% of the estimated \$8m cost, which would be the City portion of the project.	1,600,000
Dry Creek and Holly Spanwire Signal Upgrade : Said funds shall be reserved for the 2025 construction of spanwire replacement traffic signals, with anticipated federal HSIP funding of \$1,300,000 in 2025.	1,500,000
Total Committed Fund Balance	\$ 25,359,000
Uncommitted Fund Balance	\$ 17,608,195



Capital Improvement Fund

Department description and budget detail

CAPITAL IMPROVEMENT FUND (200)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 24,176,237	\$ 20,751,186	\$ 20,751,186	\$ 11,921,186	\$ 7,930,186	-43%	-33%
Other Financing Sources							
Transfer In From General Fund	1,280,000	-	-	-	-	N/A	N/A
TOTAL REVENUES & TRANSFERS	1,280,000	-	-	-	-	N/A	N/A
Expenditures							
Building Improvements	214,568	1,910,340	2,050,340	1,855,000	90,000	-3%	-95%
Equipment	-	20,000	20,000	-	-	-100%	N/A
Vehicles	72,731	30,000	160,000	75,000	-	150%	-100%
ITS Project	2,187,276	1,005,000	1,469,050	981,000	255,000	-2%	-74%
Traffic Signals	10,267	150,000	150,000	250,000	250,000	67%	0%
IT Systems	165,080	965,000	1,215,000	150,000	-	-84%	N/A
Professional Services	-	225,000	225,000	-	-	-100%	N/A
Project Specific	55,128	680,000	680,000	680,000	-	0%	-100%
Subtotal Expenditures	2,705,051	4,985,340	5,969,390	3,991,000	595,000	-20%	-85%
Other Financing Uses							
Transfer Out To Street Fund	2,000,000	6,500,000	6,500,000	-	-	-100%	N/A
TOTAL EXPENDITURES & TRANSFERS	4,705,051	11,485,340	12,469,390	3,991,000	595,000	-65%	-85%
NET CHANGE IN FUND BALANCE	(3,425,051)	(11,485,340)	(12,469,390)	(3,991,000)	(595,000)		
ENDING FUND BALANCE	\$ 20,751,186	\$ 9,265,846	\$ 8,281,796	\$ 7,930,186	\$ 7,335,186	-14%	-8%
FUND BALANCE DETAIL						2023	2024
Committed Fund Balance							
Building Reserve: Said funds have been reserved for city building improvements and major repairs to City facilities.						5,000,000	5,000,000
Building Accessibility Improvements: Funds reserved for making accessibility improvements to City facilities.						750,000	750,000
Total Committed Fund Balance						\$ 5,750,000	\$ 5,750,000
Uncommitted Fund Balance						\$ 2,180,186	\$ 1,585,186



Open Space Fund

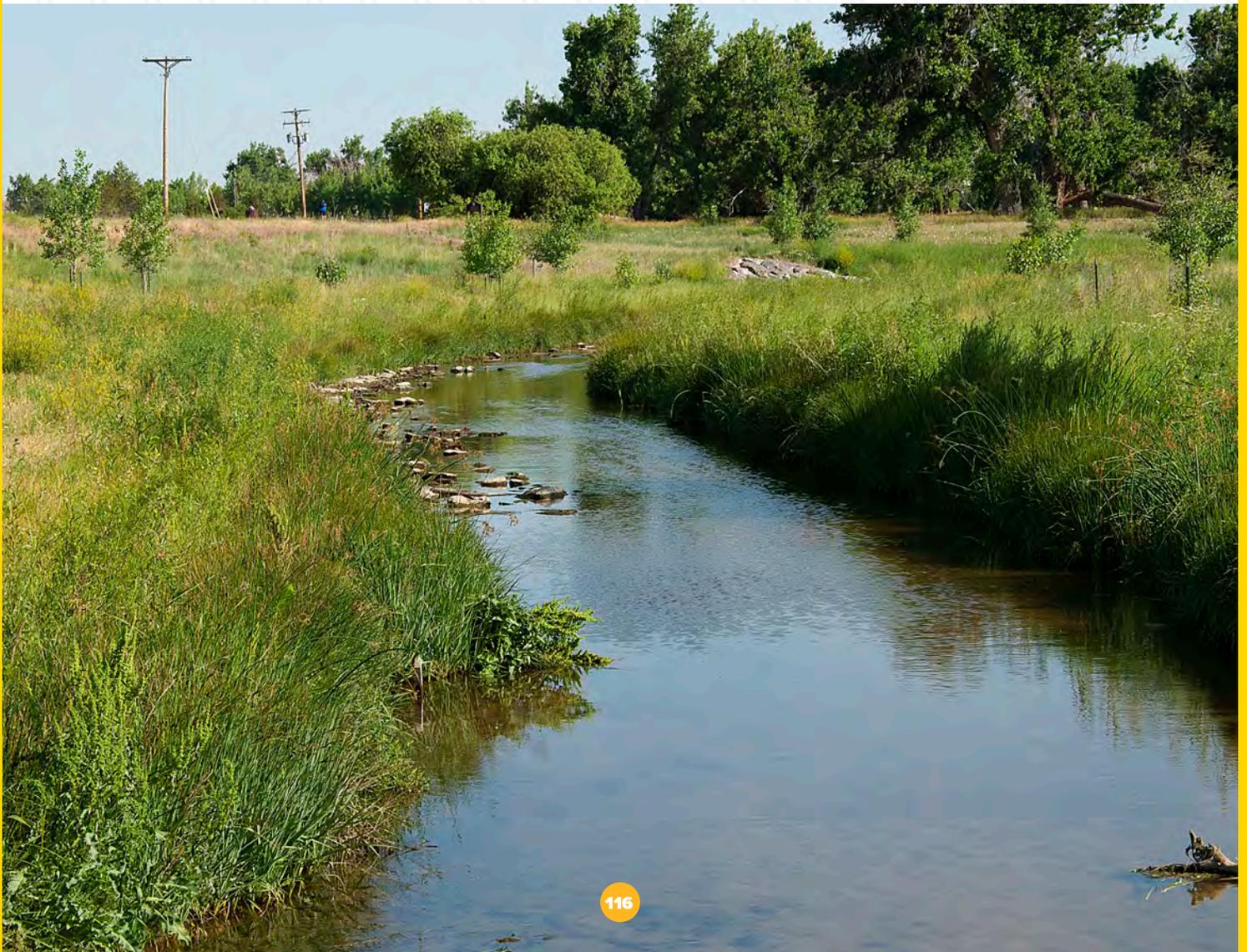
Department description and budget detail

OPEN SPACE FUND (111)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 15,036,249	\$ 16,610,314	\$ 16,610,314	\$ 14,100,205	\$ 11,101,965	-15%	-21%
Revenues							
Open Space Tax	3,301,172	3,400,200	3,400,200	3,926,000	4,075,000	15%	4%
Park Reservations	-	-	-	45,000	45,000	N/A	0%
Interest Income	111,568	150,000	150,000	150,000	125,000	0%	-17%
Intergovernmental	796,366	2,250,000	2,250,000	1,500,000	868,210	-33%	-42%
TOTAL REVENUES	4,209,106	5,800,200	5,800,200	5,621,000	5,113,210	-3%	-9%
Expenditures							
Trails							
Professional Services	17,620	225,480	225,480	209,290	551,370	-7%	163%
Grounds Maintenance	66,934	125,000	125,000	145,000	150,000	16%	3%
OS Project Level 1							
Parks and Recreation	635,648	4,850,000	5,350,000	1,071,650	200,000	-78%	-81%
OS Project Level 2							
Lone Tree Creek Trail	1,200,769	4,415,000	4,415,000	2,940,000	5,050,000	-33%	72%
City Priority Projects	399,737	1,870,000	1,870,000	2,200,000	705,000	18%	-68%
Neighborhood Trail Connections	-	25,000	25,000	25,000	25,000	0%	0%
OS Project Level 3							
Regional Partnerships	314,333	893,930	1,227,205	2,028,300	833,500	127%	-59%
TOTAL EXPENDITURES	2,635,041	12,404,410	13,237,685	8,619,240	7,514,870	-31%	-13%
NET CHANGE IN FUND BALANCE	1,574,065	(6,604,210)	(7,437,485)	(2,998,240)	(2,401,660)		
ENDING FUND BALANCE	\$ 16,610,314	\$ 10,006,104	\$ 9,172,829	\$ 11,101,965	\$ 8,700,305	11%	-22%
Fund Balance						2023	2024
Committed Fund Balance							
Long Term Projects Reserve: Said funds shall be reserved to complete future capital projects identified by City Council. Ten percent of Open Space funds annually will be put into reserve and shall carry any remaining previous year's funds. (Council Policy 2018-CCP-01): Balance includes 10% of 2019 -2022 actual, 2023 and 2024 estimated revenues.						1,695,900	2,207,220
Arapahoe County IGA - Dove Valley: City's funding obligation for Dove Valley improvements per IGA.						3,000,000	3,000,000
Centennial Link Trail: Said funds shall be reserved to complete the Centennial Link Trail - includes amounts for 2025 - 2027 for segments 9D, 6A, 6B, 9B and 9E. Committed amount does not include amounts budgeted in 2023 and 2024.						563,500	563,500
Total Committed Fund Balance						\$ 5,259,400	\$ 5,770,720
Uncommitted Fund Balance						\$ 5,842,565	\$ 2,929,585

Conservation Trust Fund

Department description and budget detail

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 3,504,556	\$ 3,764,010	\$ 3,764,010	\$ 3,914,010	\$ 3,099,010	4%	-21%
Revenues							
Lottery Proceeds	714,938	625,000	625,000	665,000	680,000	6%	2%
Interest Income	1,626	10,000	10,000	20,000	20,000	100%	0%
TOTAL REVENUES	716,564	635,000	635,000	685,000	700,000	8%	2%
Expenditures							
Park Maintenance	457,110	600,000	600,000	1,500,000	700,000	150%	-53%
TOTAL EXPENDITURES	457,110	600,000	600,000	1,500,000	700,000	150%	-53%
NET CHANGE IN FUND BALANCE	259,454	35,000	35,000	(815,000)	-		
ENDING FUND BALANCE	\$ 3,764,010	\$ 3,799,010	\$ 3,799,010	\$ 3,099,010	\$ 3,099,010	-18%	0%



Land Use Fund

Department description and budget detail*

LAND USE FUND (300)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	N/A
Revenues							
Contractor License	237,964	240,000	240,000	-	-	-100%	N/A
Other Permits	224,243	148,000	148,000	-	-	-100%	N/A
Building Permits	2,198,762	2,425,000	2,425,000	-	-	-100%	N/A
Plan Review Fees	1,009,549	710,000	710,000	-	-	-100%	N/A
Planning Plan Review Fees	376,019	290,000	290,000	-	-	-100%	N/A
Building Re-inspection Fees	2,703	6,000	6,000	-	-	-100%	N/A
Grant Revenue	-	200,000	200,000	-	-	-100%	N/A
Rent Recovery Contractor	22,626	-	-	-	-	N/A	N/A
Miscellaneous Revenues	79,918	80,000	80,000	-	-	-100%	N/A
Other Reimbursements	3,062	4,000	4,000	-	-	-100%	N/A
Subtotal Revenues	4,154,848	4,103,000	4,103,000	-	-	-100%	N/A
Other Financing Sources							
Transfer In From General Fund	808,660	-	221,000	-	-	N/A	N/A
TOTAL REVENUES & TRANSFERS	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A

LAND USE FUND (300)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
Personnel Costs	658,123	1,935,460	1,969,460	-	-	-100%	N/A
Salaries and Wages	496,792	1,374,520	1,404,520	-	-	-100%	N/A
Benefits	161,331	560,940	564,940	-	-	-100%	N/A
Departmental Costs	2,644,734	2,007,450	2,194,450	-	-	-100%	N/A
Annual Compensation	-	34,000	-	-	-	-100%	N/A
Office Supplies	2,008	12,000	12,000	-	-	-100%	N/A
Postage and Courier	44	500	500	-	-	-100%	N/A
Non-Capital Equipment	49,506	15,000	30,000	-	-	-100%	N/A
Materials Fuel	123	500	500	-	-	-100%	N/A
Boards, Commissions and Community Activities	3,307	20,700	20,700	-	-	-100%	N/A
Professional Services	15,855	755,000	955,000	-	-	-100%	N/A
Printing Services	1,703	5,000	5,000	-	-	-100%	N/A
Merchant Card Services	129,006	80,000	80,000	-	-	-100%	N/A
Financial Accounting Services	2,917	2,000	2,000	-	-	-100%	N/A
City Attorney's Office Service	173,418	214,240	214,240	-	-	-100%	N/A
Annexations	28,534	50,000	50,000	-	-	-100%	N/A
Engineering Services	-	20,000	20,000	-	-	-100%	N/A
Land Use Contracted Services	104,023	120,000	120,000	-	-	-100%	N/A
Permitting and Inspections	2,014,363	471,570	471,570	-	-	-100%	N/A
Transit & Shelter Administration	13,544	-	-	-	-	N/A	N/A
Professional Development	10,127	44,750	44,750	-	-	-100%	N/A
Dues and Memberships	2,450	4,550	4,550	-	-	-100%	N/A
Subscriptions	119	1,500	1,500	-	-	-100%	N/A
Onboarding and Recruitment	-	-	-	-	-	N/A	N/A
Software Licensing and Maintenance	89,894	127,120	127,120	-	-	-100%	N/A
Facility Lease	-	9,720	9,720	-	-	-100%	N/A
Copiers	3,591	9,300	15,300	-	-	-100%	N/A
Other Incentives	200	10,000	10,000	-	-	-100%	N/A
Subtotal Expenditures	3,302,857	3,942,910	4,163,910	-	-	-100%	N/A
Other Financing Uses							
Transfer Out To General Fund	1,660,651	160,090	160,090	-	-	-100%	N/A
TOTAL EXPENDITURES & TRANSFERS	4,963,508	4,103,000	4,324,000	-	-	-100%	N/A

NET CHANGE IN FUND BALANCE

ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	N/A	N/A
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* During the development of the 2023 and 2024 Biennial Budget, the City's Land Use Fund was formally consolidated into the General Fund. Moving forward, the City will no longer appropriate revenues and expenditures into this fund.

Fiber Fund

Department description and budget detail

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING CASH BALANCE	\$ 834,798	\$ 840,443	\$ 840,443	\$ 598,240	\$ 175,840	-29%	-71%
Revenues							
Miscellaneous Revenue	15,022	-	-	-	-	N/A	N/A
Leased Property Revenue	43,393	38,190	38,190	42,600	33,900	12%	-20%
TOTAL REVENUES	58,415	38,190	38,190	42,600	33,900	12%	-20%
Other Financing Sources							
Transfer In From General Fund	-	-	-	-	155,260	N/A	N/A
TOTAL REVENUES & TRANSFERS	58,415	38,190	38,190	42,600	189,160	12%	344%
Expenditures							
Professional Services	3,379	50,000	50,000	50,000	50,000	0%	0%
Project Specific	10,467	250,000	250,000	200,000	100,000	-20%	-50%
City Attorney's Office Service	10,004	25,000	25,000	25,000	25,000	0%	0%
General Repair and Maintenance	28,920	30,000	30,000	40,000	40,000	33%	0%
Contingency	-	100,000	100,000	150,000	150,000	50%	0%
TOTAL EXPENDITURES	52,770	455,000	455,000	465,000	365,000	2%	-22%
Change in Net Position - Budgetary Basis	5,645	\$ (416,810)	\$ (416,810)	\$ (422,400)	(175,840)		
ENDING CASH BALANCE	\$ 840,443	\$ 423,633	\$ 423,633	\$ 175,840	\$ -	-58%	-100%

Antelope GID

Fund balance, total financial sources and uses

BUDGET DETAIL	ANTELOPE GID (900)			BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
	Actual	Adopted	Revised	2023 Budget	2024 Budget		
BEGINNING FUND BALANCE	\$ 65,959	\$ 54,329	\$ 54,329	\$ 37,428	\$ 33,678	-31%	-10%
Revenues							
Property Tax	175,323	175,000	175,000	175,000	175,000	0%	0%
Specific Ownership Tax	11,078	8,000	8,000	10,000	10,000	25%	0%
Investment Income	17	400	400	400	400	0%	0%
TOTAL REVENUES	186,418	183,400	183,400	185,400	185,400	1%	0%
Expenditures							
County Treasurer Fee	2,630	2,625	2,625	2,625	2,625	0%	0%
Professional Services	15,700	6,250	6,250	6,250	6,250	0%	0%
Bank Fees	343	1,000	1,000	1,000	1,000	0%	0%
Principal	100,000	105,000	105,000	105,000	110,000	0%	5%
Interest	79,375	76,375	76,375	74,275	71,125	-3%	-4%
TOTAL EXPENDITURES	198,048	191,250	191,250	189,150	191,000	-1%	1%
NET CHANGE IN FUND BALANCE	(11,630)	(7,850)	(7,850)	(3,750)	(5,600)		
ENDING FUND BALANCE	\$ 54,329	\$ 46,479	\$ 46,479	\$ 33,678	\$ 28,078	-28%	-17%



Cherry Park GID

Fund balance, total financial sources and uses

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 146,621	\$ 183,910	\$ 183,910	\$ 209,260	\$ 210,010	14%	0%
Revenues							
Property Tax	59,586	61,350	61,350	63,200	65,000	3%	3%
Specific Ownership Tax	3,770	3,000	3,000	3,500	3,500	17%	0%
Investment Income	3,959	2,000	2,000	1,500	1,500	-25%	0%
TOTAL REVENUES	67,315	66,350	66,350	68,200	70,000	3%	3%
Expenditures							
County Treasurer Fee	894	930	930	950	975	2%	3%
Professional Services	4,900	2,500	2,500	2,500	2,500	0%	0%
Bank Fees	305	400	400	500	500	25%	0%
City Attorney's Office Service	-	2,000	2,000	4,000	5,000	100%	25%
Grounds Maintenance	10,319	39,500	39,500	51,500	49,500	30%	-4%
General Repair and Maintenance	6,584	-	-	-	-	N/A	N/A
Utilities	7,024	8,000	8,000	8,000	8,000	0%	0%
TOTAL EXPENDITURES	30,026	53,330	53,330	67,450	66,475	26%	-1%
NET CHANGE IN FUND BALANCE	37,289	13,020	13,020	750	3,525		
ENDING FUND BALANCE	\$ 183,910	\$ 196,930	\$ 196,930	\$ 210,010	\$ 213,535	7%	2%



Foxridge GID

Fund balance, total financial sources and uses

BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	BIENNIAL BUDGET		% Change	
				YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 2,014,326	\$ 492,969	\$ 492,969	\$ 543,608	\$ 494,408	10%	-9%
Revenues							
Property Tax	207,222	204,600	204,600	205,840	206,270	1%	0%
Specific Ownership Tax	12,088	5,000	5,000	10,000	10,000	100%	0%
Investment Income	2,619	1,500	1,500	1,500	1,500	0%	0%
Miscellaneous Loan Proceeds	220	-	-	-	-	N/A	N/A
TOTAL REVENUES	222,149	211,100	211,100	217,340	217,770	3%	0%
Expenditures							
Elections	-	-	-	-	-	N/A	N/A
County Treasurer Fee	3,094	3,070	3,070	3,100	3,110	1%	0%
Professional Services	1,576,123	3,000	3,000	85,500	10,500	2750%	-88%
Bank Fees	122	500	500	500	500	0%	0%
City Attorney's Office Service	2,807	5,000	5,000	4,000	4,000	-20%	0%
Grounds Maintenance	19,447	37,500	37,500	37,500	37,500	0%	0%
Utilities	3,265	4,750	4,750	4,750	4,750	0%	0%
Principal	85,000	90,000	90,000	90,000	90,000	0%	0%
Interest	53,648	43,160	43,160	41,190	39,220	-5%	-5%
TOTAL EXPENDITURES	1,743,506	186,980	186,980	266,540	189,580	43%	-29%
NET CHANGE IN FUND BALANCE	(1,521,357)	24,120	24,120	(49,200)	28,190		
ENDING FUND BALANCE	\$ 492,969	\$ 517,089	\$ 517,089	\$ 494,408	\$ 522,598	-4%	6%



Walnut Hills GID

Fund balance, total financial sources and uses

WALNUT HILLS GID (720)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 723,815	\$ 760,377	\$ 760,377	\$ 762,276	\$ 491,436	0%	-36%
Revenues							
Property Tax	90,521	92,600	92,600	95,800	98,200	3%	3%
Specific Ownership Tax	5,725	5,500	5,500	5,500	5,500	0%	0%
Investment Income	360	5,000	5,000	3,000	3,000	-40%	0%
Insurance Proceeds	775	-	-	-	-	N/A	N/A
TOTAL REVENUES	97,381	103,100	103,100	104,300	106,700	1%	2%
Expenditures							
County Treasurer Fee	1,490	1,400	1,400	1,440	1,480	3%	3%
Professional Services	11,719	9,500	9,500	12,500	12,500	32%	0%
Bank Fees	5,582	400	400	500	500	25%	0%
City Attorney's Office Service	500	2,000	2,000	5,000	2,500	150%	-50%
Grounds Maintenance	41,058	111,700	111,700	354,700	242,200	218%	-32%
Utilities	470	1,000	1,000	1,000	1,000	0%	0%
TOTAL EXPENDITURES	60,819	126,000	126,000	375,140	260,180	198%	-31%
NET CHANGE IN FUND BALANCE	36,562	(22,900)	(22,900)	(270,840)	(153,480)		
ENDING FUND BALANCE	\$ 760,377	\$ 737,477	\$ 737,477	\$ 491,436	\$ 337,956	-33%	-31%

Willow Creek GID

Fund balance, total financial sources and uses

WILLOW CREEK GID (750)				BIENNIAL BUDGET		% Change	
	2021	2022	2022	YEAR 1	YEAR 2	2023 Budget	2024 Budget
BUDGET DETAIL	Actual	Adopted	Revised	2023 Budget	2024 Budget	to 2022 Adopted	to 2023 Budget
BEGINNING FUND BALANCE	\$ 4,942,271	\$ 4,642,050	\$ 4,642,050	\$ 2,497,880	\$ 24,380	-46%	-99%
Revenues							
Property Tax	298,752	297,550	297,550	300,050	301,800	1%	1%
Specific Ownership Tax	18,207	7,000	7,000	10,000	10,000	43%	0%
Investment Income	40,110	3,000	3,000	1,500	1,000	-50%	-33%
TOTAL REVENUES	357,069	307,550	307,550	311,550	312,800	1%	0%
Expenditures							
County Treasurer Fee	4,472	4,900	4,900	4,500	4,550	-8%	1%
Professional Services	381,086	4,602,500	4,602,500	2,500,000	2,500	-46%	-100%
Bank Fees	202	500	500	500	500	0%	0%
City Attorney Services	5,795	5,000	5,000	5,000	5,000	0%	0%
Grounds Maintenance	453	10,000	10,000	10,000	10,000	0%	0%
Principal	40,000	70,000	70,000	75,000	80,000	7%	7%
Interest	224,883	193,550	193,550	190,050	186,300	-2%	-2%
Bond Issuance	400	-	-	-	-	N/A	N/A
TOTAL EXPENDITURES	657,290	4,886,450	4,886,450	2,785,050	288,850	-43%	-90%
NET CHANGE IN FUND BALANCE	(300,221)	(4,578,900)	(4,578,900)	(2,473,500)	23,950		
ENDING FUND BALANCE	\$ 4,642,050	\$ 63,150	\$ 63,150	\$ 24,380	\$ 48,330	-61%	98%



Centennial Urban Redevelopment Authority

Fund balance, total financial sources and uses

CENTENNIAL URBAN REDEVELOPMENT AUTHORITY (740)				BIENNIAL BUDGET		% Change	
BUDGET DETAIL	2021 Actual	2022 Adopted	2022 Revised	YEAR 1 2023 Budget	YEAR 2 2024 Budget	2023 Budget to 2022 Adopted	2024 Budget to 2023 Budget
BEGINNING FUND BALANCE	\$ 451,565	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	0%	0%
Revenues							
Property Tax	4,773,846	5,650,000	5,650,000	5,460,000	5,625,000	-3%	3%
Sales Tax	373,805	510,000	510,000	770,000	807,000	51%	5%
Investment Income	-	500	500	500	500	0%	0%
Miscellaneous Revenues	17,946	100,000	100,000	100,000	100,000	0%	0%
TOTAL REVENUES	5,165,597	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
Expenditures							
County Treasurer Fee	73,177	84,750	84,750	81,900	84,400	-80%	0%
Professional Services	353,491	98,000	98,000	100,000	100,000	-3%	3%
Bank Fees	117	2,500	2,500	500	500	51%	5%
Property Tax Pass-Thru	4,700,260	5,565,250	5,565,250	5,378,100	5,540,600	1%	3%
Sales Tax Pass-Thru	373,805	510,000	510,000	770,000	807,000	N/A	N/A
TOTAL EXPENDITURES	5,500,850	6,260,500	6,260,500	6,330,500	6,532,500	1%	3%
NET CHANGE IN FUND BALANCE	(335,253)	-	-	-	-		
ENDING FUND BALANCE	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	\$ 116,312	0%	0%