

*Survey Says...*

The 2010 Centennial Citizen Survey provided residents the opportunity to rate the quality of life in the City, as well as the service delivery and overall workings of local government. The survey also permitted residents to provide feedback to the City on what is working well and what is not.

In the Citizen Survey, when asked which method of enforcing City codes best reflected their opinion, the majority of respondents (58%) felt that the City should enforce codes through a combined approach of actively seeking to identify violations and responding to complaints.

**Citizen's rating of code enforcement in the City**

Excellent: 8%  
Good: 38%  
Fair: 33%  
Poor: 22%

**Citizen's rating of the overall appearance of Centennial:**

Excellent: 11%  
Good: 64%  
Fair: 22%  
Poor: 2%

**Budget:**

2012: \$395,000  
2011: \$477,653  
2010: \$450,449

FTE: 4.00

**Centennial's Vision:**

The City of Centennial is dedicated to providing a high quality of life, delivering superior customer service, and achieving the highest professional standards. We strive to uphold our mission by adhering to our organizational values.

**Code Compliance Mission:**

The Code Compliance Division promotes a desirable living and working environment through the enforcement of codes to protect property values and quality of life. In a proactive manner, the Code Compliance Division seeks to partner with residents, neighborhood organizations, businesses, public agencies and other City departments to enhance the understanding of local regulations and, in doing so, foster civic pride.

**Code Compliance Strategic Goals  
(OVOV Centennial 2030 Alignment)**

**Enforce Regulations** - Code Compliance will seek to resolve violations through voluntary compliance. In the absence of cooperation, Code Compliance will pursue other remedies to achieve compliance. (EH 7)

**Education** - Code Compliance will seek to explain the purpose of regulations to foster community support and help identify solutions in an effort to assist individuals with voluntary compliance. (CQL 6.1; CQL 6.4)

**Enhance Regulations** - Code Compliance will seek to proactively identify regulatory enhancements to address local issues and to recommend tailored solutions that fit the expectations of the community. (CS 5.3; CQL 4)

**Efficient and Effective Service** - Code Compliance will maintain an accountable, transparent, responsive, and fiscally responsible division by tracking and meeting performance measurements and improving business processes. (CS 3, 3.2; EH 1, 1.2, 3.2; Env. 2)

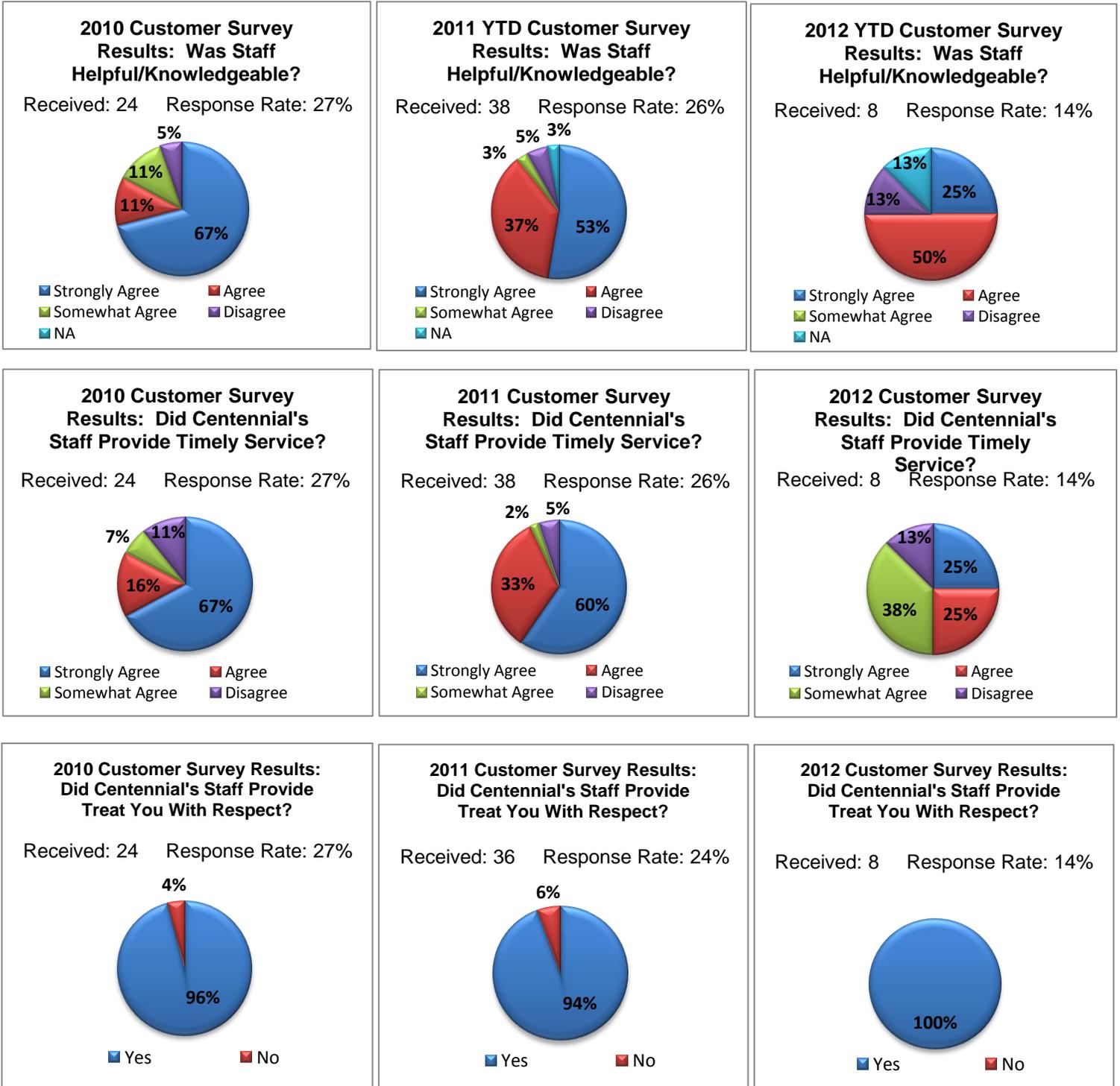
**Customer Service** - Code Compliance will interact with all customers in a respectful, responsive, accountable and trustworthy manner to achieve customer satisfaction. (CS 3, 3.6; CQL 6.5)

## Performance Outcome Measures

Performance outcomes are measures that indicate how well the department/division's objectives were accomplished. Outcome measures indicate the quality of effectiveness of a service and are usually associated with a goal for each measure.

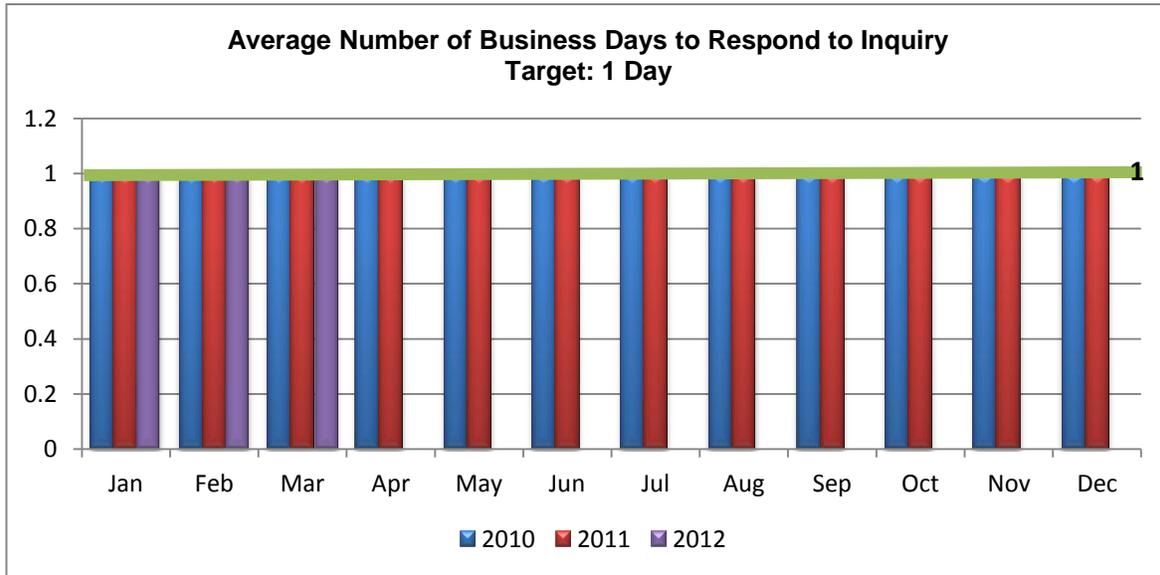
January 2012 survey email addresses were provided by the previous code compliance service provider. CH2M Hill's, the new provider, survey email addresses will begin to be reflected in February 2012.

Code Compliance initiated customer service surveys in August 2010, for comparison purposes the chart above includes aggregate survey data from October through December 2010. Code Compliance received no survey responses for June or August 2011.



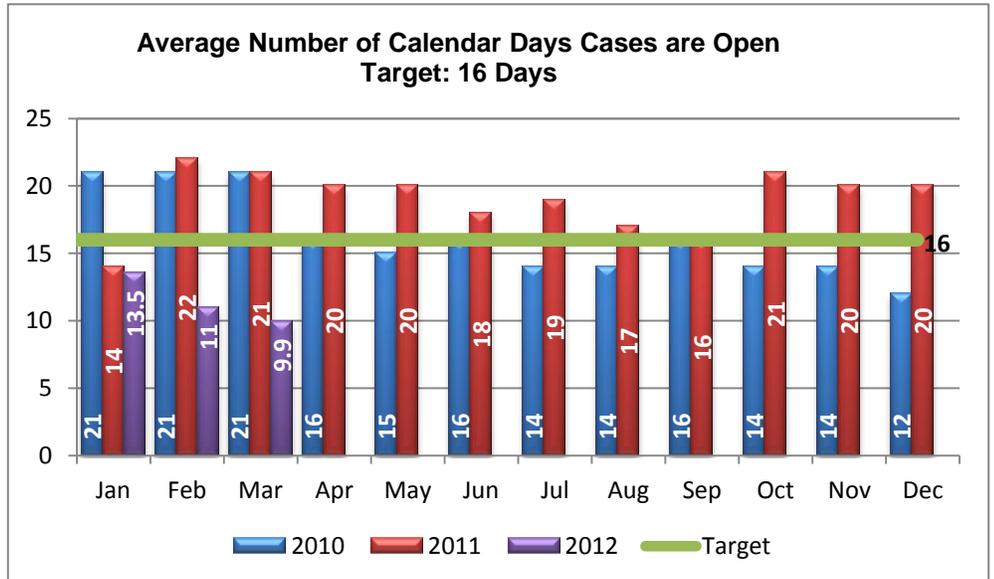
## Service Level Measures

Service Level Measures may be thought of as efficiency measures. A measure of the resources required to produce a certain outcome; these may or may not be associated with a goal or target.



Notes: In March 2012, the Code Compliance Division responded to 285 inquiries. Each inquiry was responded to in an average of one business day.

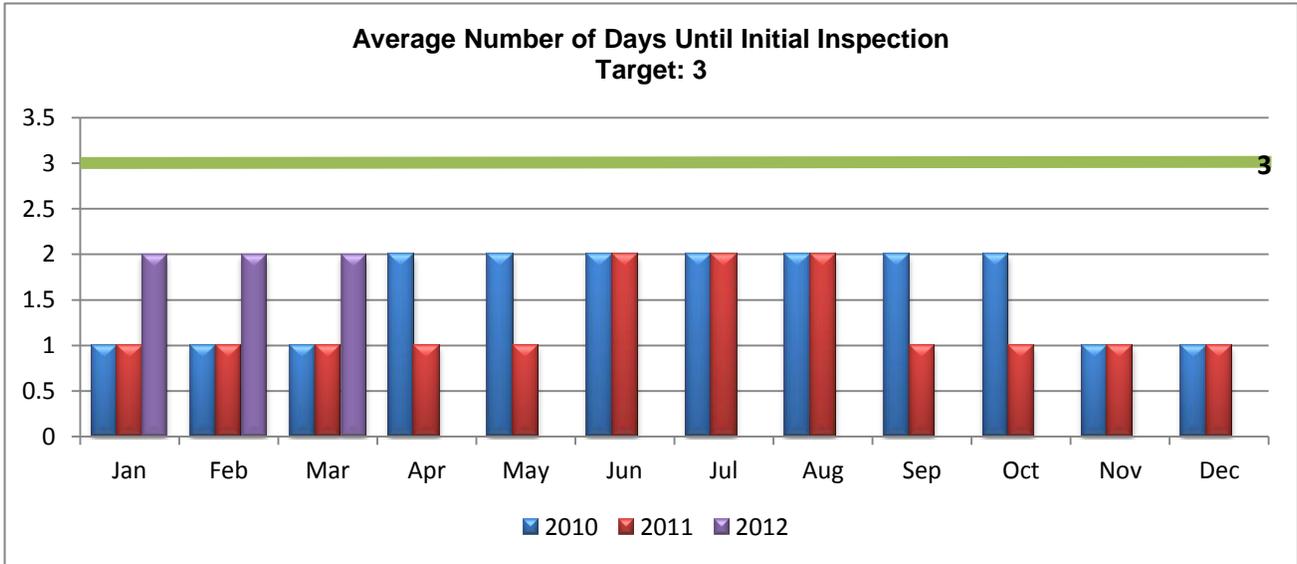
Month	2010	2011	2012
January	21	14	13.5
February	21	22	11
March	21	21	9.9
April	16	20	-
May	15	20	-
June	16	18	-
July	14	19	-
August	14	17	-
September	16	16	-
October	14	21	-
November	14	20	-
December	12	20	-



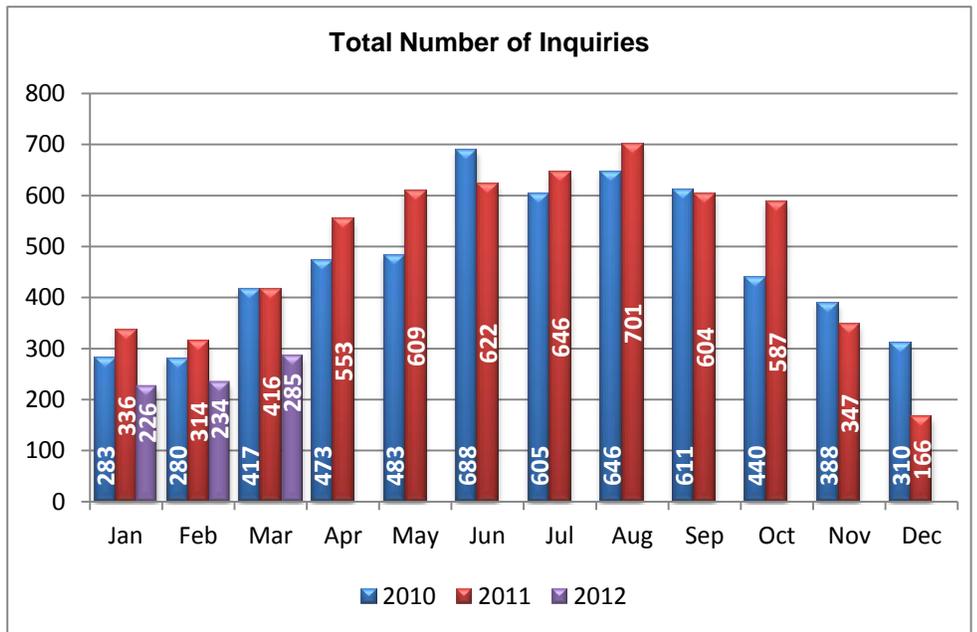
Note: In March 2012 the average number of calendar days cases were open was 9.9 days compared to an average of 21 days during 2011.

## Output Measures

Performance Output Measures indicate the amount of service provided.

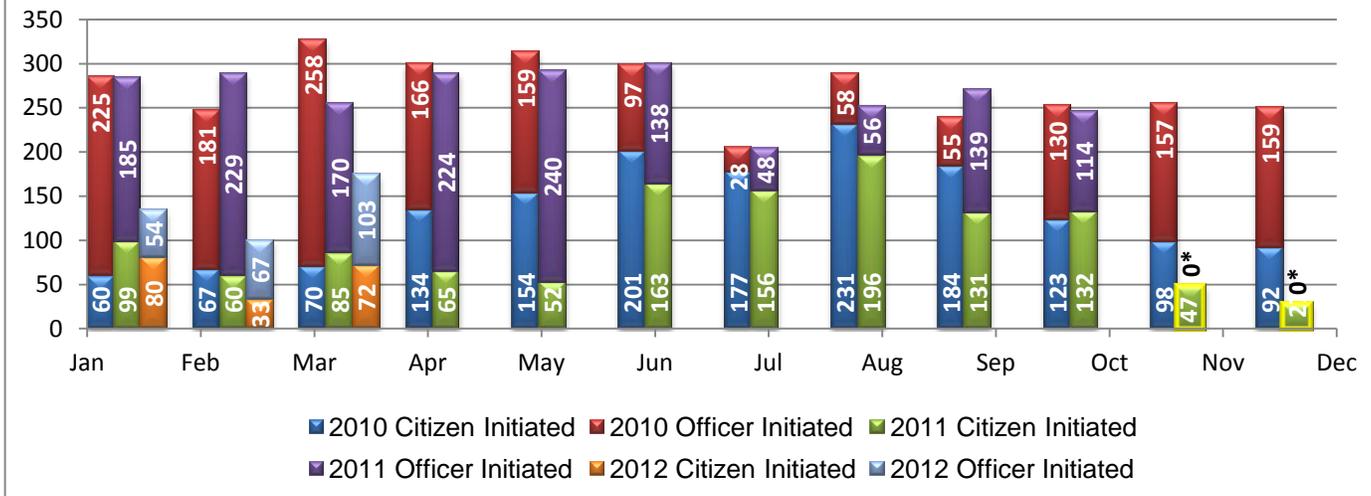


	2010	2011	2012
January	283	336	226
February	280	314	234
March	417	416	285
April	473	553	-
May	483	609	-
June	688	622	-
July	605	646	-
August	646	701	-
September	611	604	-
October	440	587	-
November	388	347	-
December	310	166	-



Notes: In 2012 the number of inquiries is defined as all inquires from the call center as well as all phone call correspondence directed to code compliance staff.

**Open Cases by Initiation Type  
2010-2012**



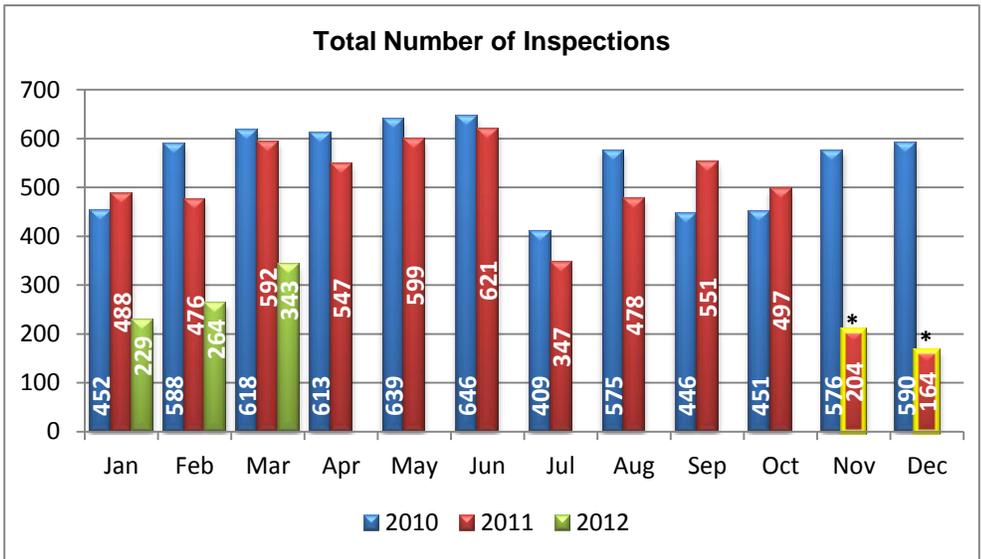
\*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there were a reduced number of cases in November and December 2011.

2010 Open Cases by Initiation Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Citizen Initiated	60	67	70	134	154	201	177	231	184	123	98	92
Officer Initiated	225	181	258	166	159	97	28	58	55	130	157	159
<b>Total</b>	<b>285</b>	<b>248</b>	<b>328</b>	<b>300</b>	<b>313</b>	<b>298</b>	<b>205</b>	<b>289</b>	<b>239</b>	<b>253</b>	<b>255</b>	<b>251</b>

2011 Open Cases by Initiation Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Citizen Initiated	99	60	85	65	52	163	156	196	131	132	47	27
Officer Initiated	185	229	170	224	240	138	48	56	139	114	0	0
<b>Total</b>	<b>284</b>	<b>289</b>	<b>255</b>	<b>289</b>	<b>292</b>	<b>301</b>	<b>204</b>	<b>252</b>	<b>270</b>	<b>246</b>	<b>47</b>	<b>27</b>

2012 Open Cases by Initiation Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Citizen Initiated	80	33	72	0	0	0	0	0	0	0	0	0
Officer Initiated	54	67	103	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>134</b>	<b>100</b>	<b>175</b>	<b>0</b>								

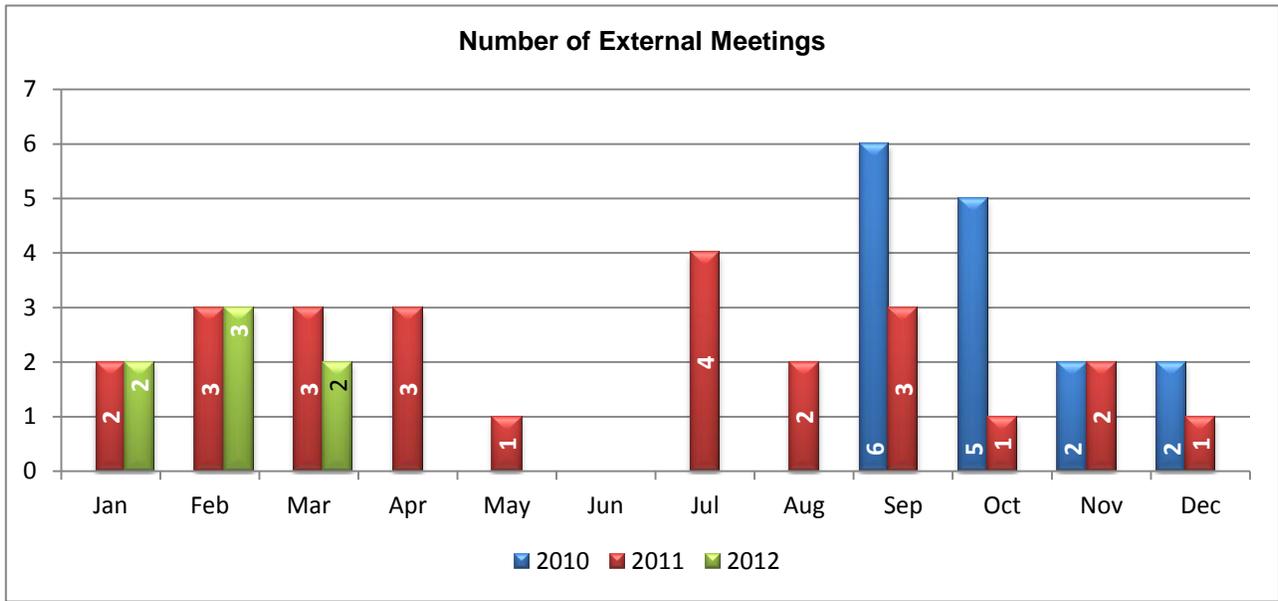
	2010	2011	2012
January	452	488	229
February	588	476	264
March	618	592	343
April	613	547	-
May	639	599	-
June	646	621	-
July	409	347	-
August	575	478	-
September	446	551	-
October	451	497	-
November	576	204	-
December	590	164	-
<b>Total</b>	<b>6,603</b>	<b>5,564</b>	<b>836</b>



\*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there were a reduced number of inspections in November and December 2011.

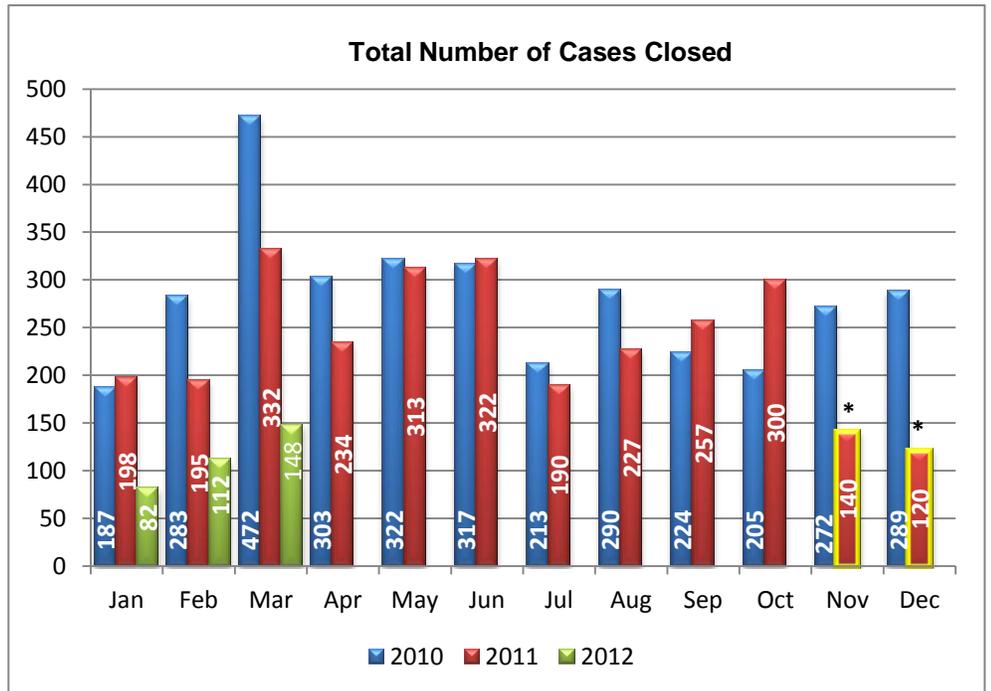
	2010	2011	2012
January	0	7	4
February	0	4	1
March	27	3	0
April	50	13	-
May	29	4	-
June	16	0	-
July	0	95	-
August	16	11	-
September	6	12	-
October	12	9	-
November	8	13	-
December	6.5	80	-
<b>Total</b>	<b>170.5</b>	<b>251</b>	<b>5</b>





Notes: The external meetings were with SEMSWA and Centennial Animal Services.

	2010	2011	2012
January	187	198	82
February	283	195	112
March	472	332	148
April	303	234	-
May	322	313	-
June	317	322	-
July	213	190	-
August	290	227	-
September	224	257	-
October	205	300	-
November	272	140	-
December	289	120	-
<b>Total</b>	<b>3,377</b>	<b>2,828</b>	<b>342</b>



Notes: If a code violation is found by an officer, the owner is typically given time to bring the property into compliance. The officer will re-inspect the property and if the property is found to be in compliance the officer will close the case.

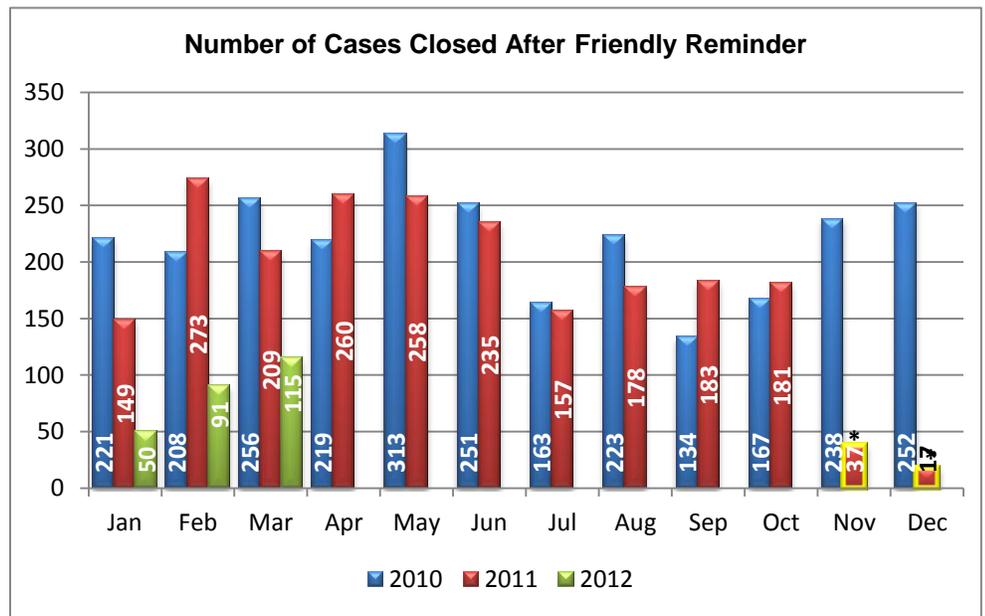
\*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there was a reduction in the number of cases closed in November and December 2011.

	2010	2011	2012
January	27	46	31
February	1	29	14
March	24	35	30
April	55	37	-
May	5	23	-
June	61	57	-
July	49	56	-
August	60	78	-
September	79	59	-
October	38	57	-
November	33	20	-
December	37	15	-
<b>Total</b>	<b>469</b>	<b>512</b>	<b>75</b>



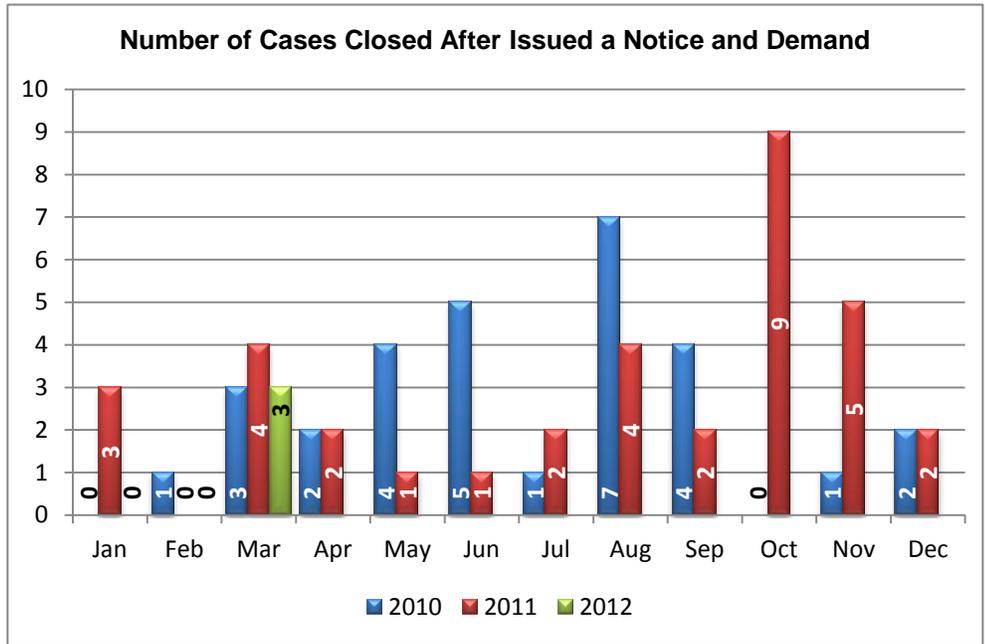
Notes: No violation cases occur when a complaint is filed, an inspection is subsequently performed, and no violation of the Code is found.  
 \*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there was a reduction in the number of cases closed in November and December 2011.

	2010	2011	2012
January	221	149	50
February	208	273	91
March	256	209	115
April	219	260	-
May	313	258	-
June	251	235	-
July	163	157	-
August	223	178	-
September	134	183	-
October	167	181	-
November	238	37	-
December	252	17	-
<b>Total</b>	<b>2,645</b>	<b>2,137</b>	<b>256</b>



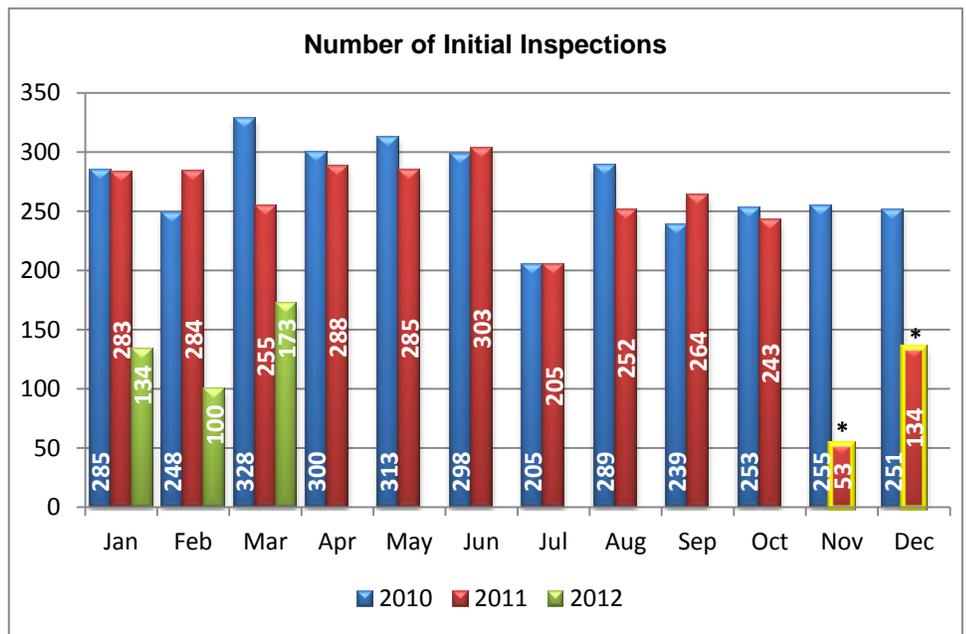
Notes: If a Compliance Officer finds a code violation they will usually send out a friendly reminder. A friendly reminder includes a letter to the property owner/occupant and contact by a Code Compliance Officer.  
 \*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there was a reduction in the number of cases closed in November and December 2011.

	2010	2011	2012
January	0	3	0
February	1	0	0
March	3	4	3
April	2	2	-
May	4	1	-
June	5	1	-
July	1	2	-
August	7	4	-
September	4	2	-
October	0	9	-
November	1	5	-
December	2	2	-
<b>Total</b>	<b>30</b>	<b>35</b>	<b>0</b>



Notes: If a property has a code violation for more than seven days after a friendly reminder, the officer may send out a Notice and Demand to the owner. If after an additional inspection the property is still not in compliance, the officer will issue a summons to court. For failure to correct the violation(s), a resident or business may be subject to fines of up to \$1,000 per day per violation.

	2010	2011	2012
January	285	283	134
February	248	284	100
March	328	255	173
April	300	288	-
May	313	285	-
June	298	303	-
July	205	205	-
August	289	252	-
September	239	264	-
October	253	243	-
November	255	53	-
December	251	134	-
<b>Total</b>	<b>3,264</b>	<b>2,849</b>	<b>407</b>

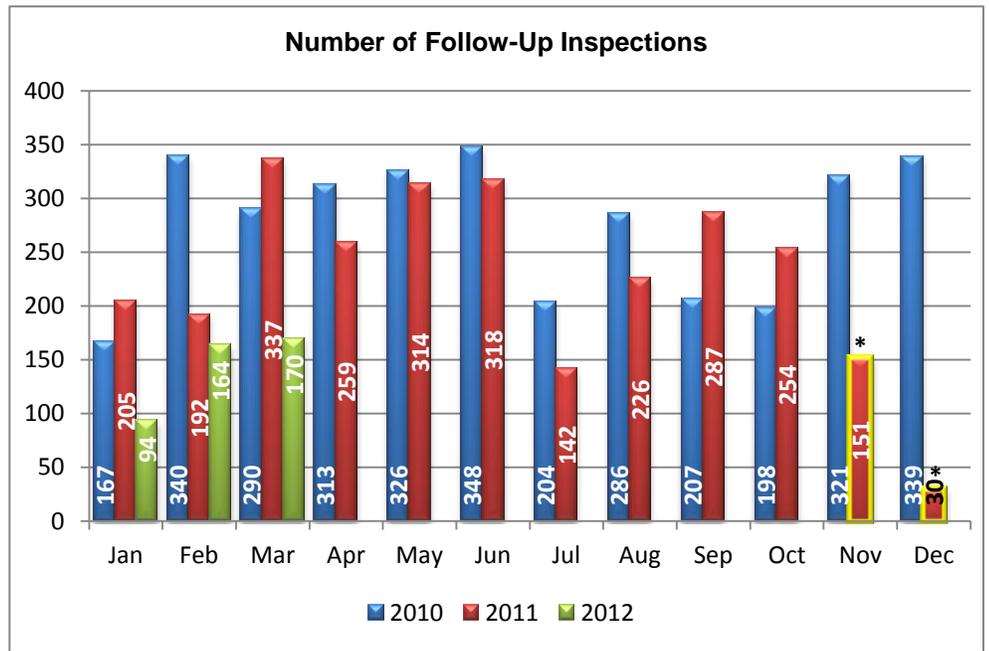


Notes: During the month of March 2012 two cases were received on Friday 3/30/2012 and the initial inspections were performed on Monday 4/2/12. Therefore the initial inspection will be accounted for in the April report.

Code Compliance responds to all incoming concerns from citizens, unless staff is able to determine the validity of the concern.

\*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there was a reduction in the number of inspections in November and December 2011.

	2010	2011	2012
January	167	205	94
February	340	192	164
March	290	337	170
April	313	259	-
May	326	314	-
June	348	318	-
July	204	142	-
August	286	226	-
September	207	287	-
October	198	254	-
November	321	151	-
December	339	30	-
<b>Total</b>	<b>3,339</b>	<b>2,715</b>	<b>428</b>

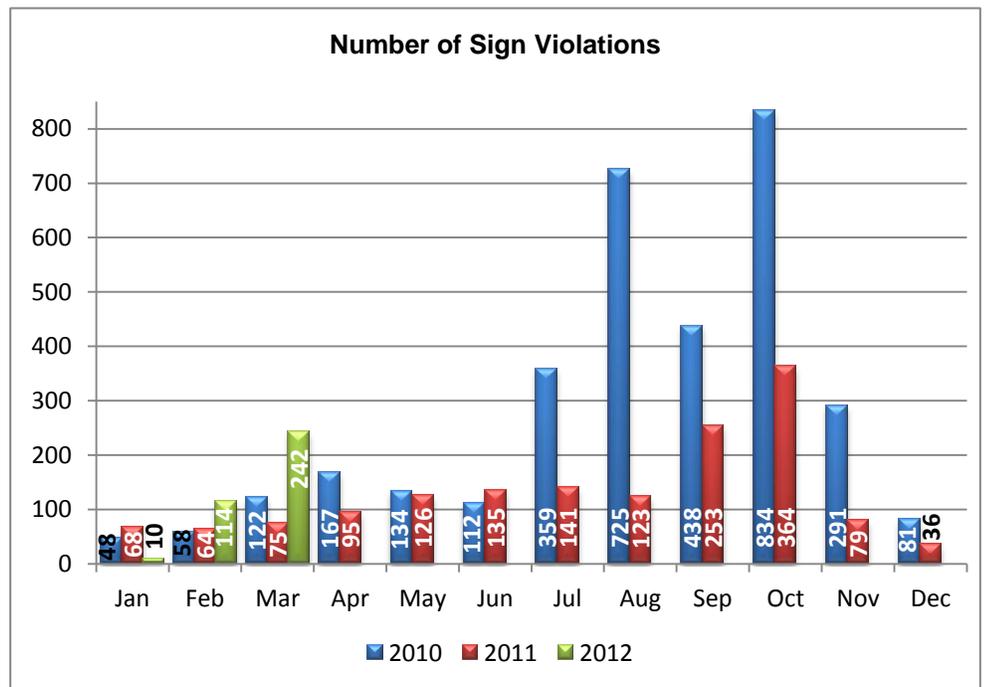


Notes: In 2011, the number of follow-up inspections by code compliance officers decreased 23.0% compared to 2010 inquiries.

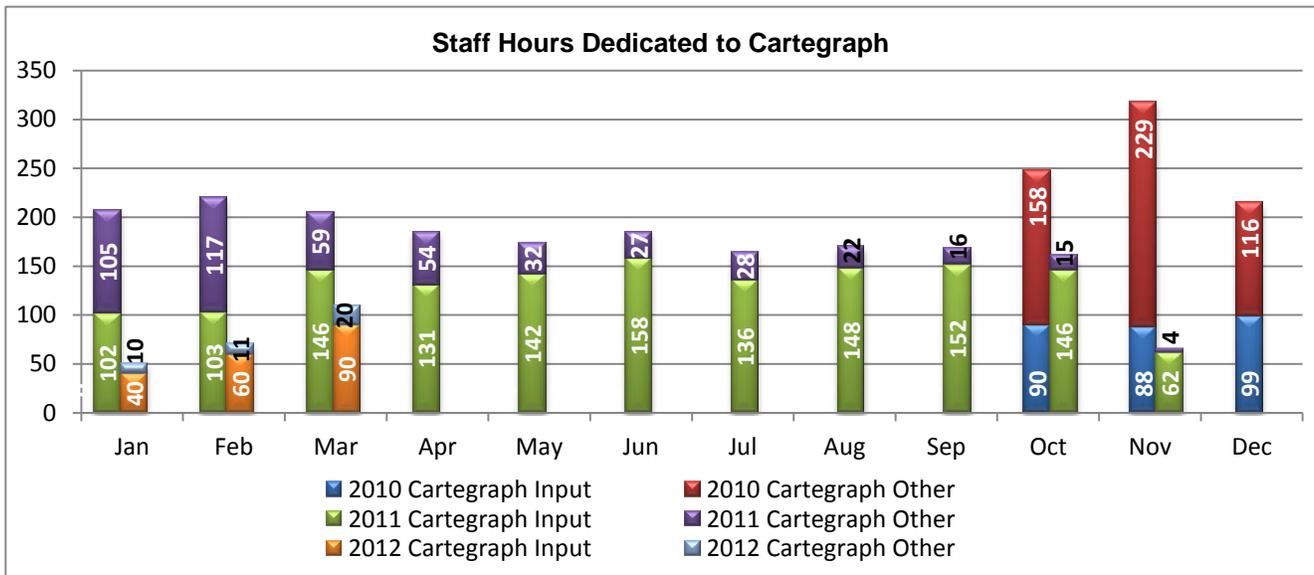
Follow-up inspections are usually necessary to ensure a violation has come into compliance with Code.

\*Due to the Code Compliance Division's effort to facilitate a smooth conversion to a new contract provider beginning January 1, 2012, there was a reduction in the number of cases closed in November and December 2011.

	2010	2011	2012
January	48	68	10
February	58	64	114
March	122	75	242
April	167	95	-
May	134	126	-
June	112	135	-
July	359	141	-
August	725	123	-
September	438	253	-
October	834	364	-
November	291	79	-
December	81	36	-
<b>Total</b>	<b>3,369</b>	<b>1,559</b>	<b>366</b>



Notes: Political elections increase the number of right-of-way sign violations. Due to the new Code Compliance contract requiring increase d hours spent on sign violations it is expected that the number of violations will increase.



Notes: Total number of staff hours dedicated to Cartegraph is an average that includes Cartegraph training and case entry.

2010 Cartegraph Staff Hours	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Input	-	-	-	-	-	-	-	-	-	90	88	99
Other	-	-	-	-	-	-	-	-	-	158	229	116
<b>Total</b>	-	-	-	-	-	-	-	-	-	<b>248</b>	<b>317</b>	<b>215</b>

2011 Cartegraph Staff Hours	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Input	102	103	146	131	142	158	136	148	152	146	62	0
Other	105	117	59	54	32	27	28	22	16	15	4	0
<b>Total</b>	<b>207</b>	<b>220</b>	<b>205</b>	<b>185</b>	<b>174</b>	<b>185</b>	<b>164</b>	<b>170</b>	<b>168</b>	<b>161</b>	<b>66</b>	<b>0</b>

2012 Cartegraph Staff Hours	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Input	40	60	90	-	-	-	-	-	-	-	-	-
Other	10	11	20	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>50</b>	<b>71</b>	<b>110</b>	-	-	-	-	-	-	-	-	-