



EXECUTIVE SUMMARY

2015 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The City's Budget is the long-range plan by which financial policy is implemented and controlled. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community. The Budget process is a continuous cycle that begins with City Council's strategic planning each January, continues through the planning and development stages of the Budget, and finishes with final adoption of the Budget by Council in November/December. The information included in the Executive Summary is intended to provide a brief but detailed overview of the changes between the 2014 Adopted Budget and the 2015 Adopted Budget. The following pages list Adopted enhancements and service modifications by department and dollar amount; the items listed are anticipated to represent only a partial list of the reductions and additions Adopted, with only the most significant items from each department listed. The amount shown is the net change to the department's respective Budget.

The total Budget for 2015 is \$84,801,638. The total City Budget is comprised of the funds listed below. Department directors prepared their 2015 Budgets with a zero percent increase in expenditures over the adopted 2014 Budget, excluding increases for salaries, health care costs, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Increases were also permitted for certain contractual obligations of the City, such as increases required by service providers. The zero percent increase over the 2014 Adopted Budget has made it more challenging for department directors to absorb cost increases while providing the same high level of service.

The items on the following pages include additional funds to support existing programs. The significant majority of these adjustments are incremental changes to existing City programs. Some changes were approved to current service levels in order to achieve Council's overall goals and objectives.

The 2015 Adopted Budget includes health care cost increases of 12%, 2%, and 7% for health, vision, and dental insurance costs, respectively, based on estimated projections. These changes represent an increase from the 2014 Adopted Budget.

The Adopted General Fund Budget for 2015 is \$52,699,681, excluding fund transfers. The 2015 General Fund Budget represents a 7.0% increase from the 2014 Adopted Budget. This increase is primarily due to the City's contractual obligation with the public works and law enforcement service providers. Without the increases for these contractual obligations, the Adopted 2015 General Fund Budget would increase approximately 3.2% from the 2014 Adopted Budget.

The Adopted Capital Improvement Fund Budget for 2015 is \$19,415,800, an increase of 94.2% from the 2014 Adopted Budget. This increase is primarily due to Council's policy direction to transfer funding from the fund balance of the General Fund to the Major Capital Reserve in an amount equal to maintain a General Fund fund balance of 35%. Also, the increase is due to the Arapahoe Road and I-25 Interchange project and additional funding for recurring programs such as Signal Communication Improvements.

The Adopted Open Space Fund Budget for 2015 is \$2,067,000, an increase of 9.4% compared to the 2014 Adopted Budget. This increase is primarily due to the increase in funding for park, trail, and open space maintenance. This increase is partially offset by a decrease in funding included for several one-time projects, including City-wide Neighborhood Park Improvements and Land Improvements.

The Adopted Conservation Trust Fund Budget for 2015 is \$552,500, which is the consistent with the 2014 Adopted Budget. This Budget includes funding for City-wide Regional Park Improvements and APRD Projects.



The Adopted Land Use Fund Budget for 2015 is \$2,879,061, a decrease of 1.2% compared to the 2014 Adopted Budget. This decrease is primarily due to less funding for professional engineering services and a decrease in office rent.

The Adopted Centennial Urban Redevelopment Authority Fund Budget for 2015 is \$6,664,914, a decrease of 0.2% from the 2014 Adopted Budget. The 2015 Budget includes a slight decrease due to an anticipated reduction in property tax. The 2015 Budget includes funding primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). Revenue amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District.

The Adopted General Improvement District Fund Budgets for 2015 are collectively \$522,681, an increase of 0.4% from the 2014 Adopted Budget. The City has four General Improvement Districts, or GIDs, including Walnut Hills, Foxridge, Cherry Park, and Antelope, each with a corresponding Budgetary fund and dedicated revenue stream.

Listed below is a summary, by Fund, of the 2014 Adopted and 2015 Adopted Budgets and the percentage change between the two Budgets.

Fund	2014 Adopted Budget	2015 Adopted Budget	\$ Change	% Change
General Fund	\$ 49,268,683	\$ 52,699,681	\$ 3,430,998	7.0%
Capital Improvement Fund	9,995,500	19,415,800	9,420,300	94.2%
Open Space Fund	1,890,000	2,067,000	177,000	9.4%
Conservation Trust Fund	552,500	552,500	-	0.0%
Land Use Fund	2,913,331	2,879,061	(34,270)	-1.2%
Centennial Urban Redevelopment Authority Fund	6,676,997	6,664,914	(12,083)	-0.2%
General Improvement District Funds	520,830	522,681	1,851	0.4%
Total	\$ 71,817,841	\$ 84,801,637	\$ 12,983,796	18.1%

The following is a detail summary of the more significant changes listed above by Fund and Department.



Variance Detail	Net Change
ALL FUNDS	
City-wide	
Health, vision and dental insurance costs are projected to increase by approximately 12 percent (12%), 2 percent (2%) and 7 percent (7%), respectively, based on estimated projections. These increases are the amounts attributable to the estimated rate increases in insurance premiums, and do not include the total change in benefits due to higher utilization. The insurance rate premiums are an increase compared to both the 2014 Revised Budget as well as the 2014 Adopted Budget.	\$ 72,478
GENERAL FUND	
Elected Officials	
The 2014 Adopted Budget included a placeholder for Legislative Assistance, however these services are not anticipated to be utilized during 2015.	\$ (60,000)
The 2014 budget included one-time funding for \$10,000 for Denver South EDP strategic planning project.	\$ (10,000)
The 2015 budget includes a placeholder for the Centennial Airport Community Noise Roundtable contribution.	\$ 1,000
City Attorney's Office	
The City Attorney's Office is a contracted service. The 2015 budget includes compensation increases pursuant to the contract negotiated during 2013, and includes a change to the overall rate structure as well as an annual increase consistent with the change in the Consumer Price Index (CPI).	\$ 19,003
City Clerk's Office	
The City's election costs are incurred through Arapahoe County and are prorated by participating municipalities based upon the total number of ballot issues and participating municipalities. The City did not anticipate any items to be placed on the ballot in 2014, and as a result, did not include funding for 2014 election costs. This funding has been included in the budget for 2015 in anticipation of the 2015 election.	\$ 227,280
City Manager's Office	
The 2015 budget includes an increase to salary and benefits due to the addition of 1.0 full-time equivalent (FTE) position from the Public Works and Community Development Departments to the City Manager's Office. This increase is partially offset by the transfer of 1.17 FTE from the City Manager's Office to the Communications Department.	\$ 93,537
The 2014 budget included funding for a new program, Centennial 101. Centennial 101 offers an educational experience for approximately 30 citizens and business owners, providing a better understanding of the City and promoting increased transparency and citizen engagement. This program has been moved to the Communications Department for 2015.	\$ (7,250)
Office of Innovation	
The 2015 budget includes funding for the installation of new conduit at various locations in the City, including related professional services.	\$ 300,000
Human Resources	
The 2015 budget includes additional funding for enhanced security services at the Centennial Civic Center and Eagle Street facilities. This additional funding will also allow the monitoring of Center Park and parking lots. Increased services may include additional hours at the Eagle Street facility for community and rental events, foot patrols and additional training and certifications.	\$ 100,000
Consistent with the 2014 Adopted Budget, the 2015 budget includes an employee compensation increase to keep the City's pay plan competitive and recognize Staff's commitment to providing a high level of service to all citizens. All increases are performance based and will be transferred to recipient departments during the 2015 budget year.	\$ 21,820



Variance Detail	Net Change
GENERAL FUND (continued)	
Information Technology	
The 2015 budget includes funding for an additional 1.0 full time equivalent (FTE) position for a GIS Technician.	\$ 75,313
The 2015 budget includes additional funding for Website Hosting & Support Services. This increase is partially due to a projected increase in various license fees.	\$ 6,100
Communications	
The 2015 budget includes funding for 1.17 full-time equivalent (FTE) position transferred from the City Manager's Office.	\$ 96,032
Community Services funding has increased in the 2015 budget to include a Summer Kickoff Concert. A significant portion of this event is expected to be offset by sponsorships.	\$ 50,000
The 2015 budget for Printing & Marketing Materials includes funding to develop and create new marketing materials that promote quality of life as well as benefits of living and doing business in Centennial (\$15,000). The 2015 budget also includes funding for a placeholder for branding initiatives (\$15,000).	\$ 30,000
The 2014 budget included a reduction in funding for professional services that were set aside for a professional photographer and videographer, media training for new and current Elected Officials, and the development of a crisis communications plan (\$28,000). This increase is partially offset with an increase for internal and external recognition programs and professional video services for the State of the City and Council public service announcements (\$12,000).	\$ (16,000)
The 2014 budget included funding for a new program, Centennial 101 (\$7,250). Centennial 101 offers an educational experience for approximately 30 citizens and business owners, providing a better understanding of the City and promoting increased transparency and citizen engagement. The funding for this program supported one class annually, and was included in the City Manager's Office. This funding has been moved to the Communications Department for 2015. In addition, the 2015 budget includes funding for two (2) classes during 2015.	\$ 15,250
The 2015 budget includes additional funding for advertising the City's summer events in the new Amphitheatre.	\$ 5,000
Finance	
Supplemental Use Tax Administration services were provided by a third party contractor prior to 2014, however beginning in 2014 these services are performed by City staff. As a result, this funding has been removed for 2015.	\$ (51,324)
Sales tax collection and reporting services are performed by a third party contractor, PReMA. The contract for these services expires at the end of 2014 and the City has issued a Request for Proposals, which will be completed by the end of September, 2014. As a result, an increase of 5 percent (5%) has been included in the 2015 budget as a placeholder.	\$ 19,612
The 2015 budget includes an estimated increase of five percent (5%) in Property & Casualty Insurance services. The budgeted amount is based on a placeholder as a preliminary quote from the City's insurance provider has not been received. The annual premium is based on a number of factors including the loss control audit score, prior year claims and the number of City employees.	\$ 19,454
Economic Development	
The 2015 budget includes an increase for dues paid to the Aurora Chamber (\$2,500) and South Metro Chamber (\$2,500).	\$ 5,000



Variance Detail	Net Change
GENERAL FUND (continued)	
Nondepartmental	
Legal services are a contracted service. Pursuant to the contract negotiated during 2013 for legal services, the City is required to set aside funding in case of contract termination without cause.	\$ 36,960
The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (of total property tax collections) and five percent (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2015 budget includes a net decrease in these fees as a result of decreased projected revenues.	\$ (14,839)
The City has entered into certain agreements in an effort to promote economic development and re-development within the City. While the parties to the agreements and the various components therein are different, there are certain provisions in the agreements which require the City to share a portion of its sales and/or use tax, based on sales/use tax receipts, in order to reimburse the property owners for construction and maintenance of public improvements. The estimated sales/use tax incentive amounts and revenues have been included in the 2015 budget.	\$ (246,784)
Leasing Services - Land Use Services has been revised due to the reallocation of facility costs allocated to Land Use Services.	\$ 28,605
Public Works	
The 2015 budget includes a decrease to salary and benefits due to the transfer of 1.5 full-time equivalent (FTE) positions from the Public Works Department to the City Manager's Office (0.5 FTE) and Community Development Department (1.0 FTE).	\$ (253,331)
Public Works services are provided by a third party contractor. The 2015 budget is based upon an increase as defined in the contract (\$233,689) and a service level increase (\$669,047). During 2014, City Council changed the scope of work to increase the number of snow plows from twelve (12) to fifteen (15).	\$ 902,736
The 2015 budget includes an increase in funding for snow removal materials and fuel; these increases are based partially on cost increases (\$40,000); however, the majority of the increase is due to the increase in the number of snow plows from twelve (12) to fifteen (15) and a change in policy regarding the amount of materials applied to the streets (\$140,000).	\$ 180,000
The 2015 budget includes additional funding for asphalt materials as a result of cost increases.	\$ 10,000
The 2015 budget includes funding for a Pavement Condition Assessment to ascertain the effectiveness of the Pavement Management Program. This Assessment is typically performed every three (3) years.	\$ 175,000
The 2014 budget included funding for Signal Pole Inspections, which occur on a five-year cycle. This funding has been removed from the 2015 budget.	\$ (75,000)
The 2015 budget has been increased for costs related to traffic signals and street light utilities and maintenance. The change in the street light utilities budget is due to an increase in both the number of street lights the City is billed for, as well as an increase in the utility rates. This increase is offset by a reduction in traffic signal utilities as a result of cost savings from the installation of LED lights.	\$ 55,000



Variance Detail	Net Change
GENERAL FUND (continued)	
Facilities & Fleet	
The 2015 budget includes an increase for utilities, which includes gas, electric, SEMSWA annual fees, sewer, water, trash and recycling services. This increase is primarily due to a projected increase in rates, as well as increased use of the Amphitheatre.	\$ 17,000
The 2015 budget includes funding for building maintenance and improvements (Civic Center). This funding is intended to address the current needs of Staff as well as repairs to address wear and tear.	\$ 120,000
The 2015 budget includes funding for one-time purchases of new cubicles and other furniture for several departments that are currently using furniture that is no longer in working condition. This funding is also intended to be utilized for new furniture and chairs in conference rooms in the Civic Center.	\$ 60,000
Landscaping improvements around the Civic Center started during 2013 and were completed during 2014. As a result, this funding has been removed from the 2015 budget.	\$ (160,000)
Law Enforcement	
The City's Law Enforcement services are provided by the Arapahoe County Sheriffs Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriffs Office such as costs for gas, oil, and health care. The 2015 budget includes the contractual increase for services. In addition, Council approved the addition of seven (7) FTEs including, three (3) School Resource Officers, two (2) Investigators and two (2) Deputy Sheriff/K-9 Handlers.	\$ 1,365,568
Animal Services	
Animal Services are provided by third party contractors including the Humane Society of the Pikes Peak Region (HSPPR) and Animal Cremation Services. The 2015 budget includes a placeholder for an increase in the cost of services for 2015.	\$ 15,512
Municipal Court	
The City's Law Enforcement services are provided by the Arapahoe County Sheriffs Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriffs Office such as costs for gas, oil, and health care.	\$ 51,092
Community Development Administration	
The 2015 budget includes an increase to salary and benefits partially due to a net transfer of 0.5 full-time equivalent (FTE) positions to the Community Development Department from the Public Works Department (1.0 FTE) and the transfer of 0.5 FTE from the Community Development Department to the City Manager's Office. The remaining increase to salary and benefits is due to the reorganization of the Community Development Department during 2014.	\$ 53,669
Code Compliance	
Code Compliance services are provided by a third party contractor. The 2015 budget includes an increase pursuant to the terms of the contract.	\$ 13,019



Variance Detail	Net Change
LAND USE FUND	
The 2015 budget includes funding for an additional 1.0 full time equivalent (FTE) position for a Planning Technician.	\$ 75,313
Consistent with the 2014 Adopted Budget, the 2015 budget includes an employee compensation increase to keep the City's pay plan competitive and recognize Staff's commitment to providing a high level of service to all citizens. All increases are performance based.	\$ 2,336
The 2015 budget for Software Supplies has been increased to fund maintenance costs of the Innoprise system.	\$ 16,235
During 2011, the City implemented a Home Improvement Program (HIP) that offers refunds to homeowners for eligible building permits. The funding for this program has been reduced for 2015 as a result of estimated utilization of the Program.	\$ (10,000)
The 2015 budget for Professional Engineering Services has been reduced as a result of personnel changes during 2014.	\$ (85,000)
The Office Rent expense line item has been revised due to the reallocation of facility costs allocated to Land Use Services.	\$ (28,605)
CAPITAL IMPROVEMENT FUND	
The 2014 budget included an increase in funding for landscaping at the I-25 and County Line Road intersection, this funding has been reduced for 2015.	\$ (62,500)
The 2015 budget includes an increase in funding for building maintenance and improvements. These funds are to be used for major capital repairs/maintenance on the Civic Center and the Public Works facilities. The increase is a result of the addition of the Public Works facility.	\$ 50,000
The 2015 budget has been reduced for the County Line Road Improvements project as this project was funded during 2014.	\$ (100,000)
The 2014 budget included funding for Peakview & Dayton Intersection Improvements, and was a multi-agency project to replace signals, add turn lanes, and re-stripe the intersection. The funding for this project was one-time, and has therefore been removed from the 2015 budget.	\$ (200,000)
The 2014 budget included funding for Arapahoe Road & I-25 Interchange Construction (\$350,000), and was the City's contribution to phase one of the improvements at Yosemite Street and Arapahoe Road. The funding included in the 2015 budget of \$3,050,000 is for the City's estimated contribution for the next phase of this project.	\$ 2,700,000
The 2015 budget includes a placeholder of \$100,000 for Arapahoe Road additional safety measures from Waco to Himalaya.	\$ 100,000
The City was awarded federal funding for Smoky Hill & Himalaya Intersection Improvements during 2014. This was one-time funding and has been removed from the 2015 budget.	\$ (897,000)



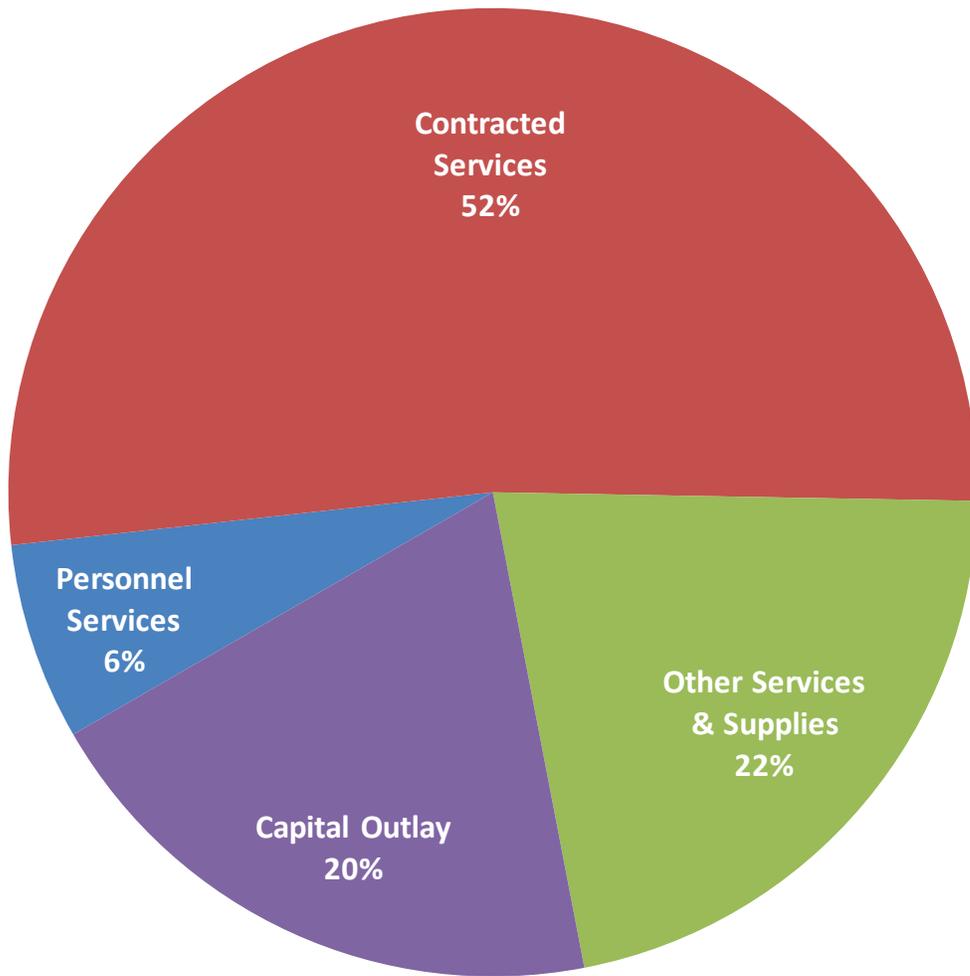
Variance Detail	Net Change
CAPITAL IMPROVEMENT FUND (Continued)	
The 2015 budget includes funding for the construction of a right turn lane (southbound to westbound) at Quebec and County Line Road.	\$ 250,000
The City was awarded federal funding for improvements to a sidewalk along University Boulevard from Arapahoe Road to Dry Creek. The grant funds and the City's portion of the project were included in the 2014 budget, and have been removed from the 2015 budget since this was one-time funding for the project.	\$ (521,000)
The 2015 budget includes funds for a traffic signal at Peoria Street and Briarwood Avenue. This project will be jointly funded by Dove Valley Metropolitan District (\$187,500).	\$ 300,000
The 2015 budget includes funding for signal communication improvements; this project includes funding from a DRCOG grant for \$200,800 and includes funding for Dry Creek/Havana MEPP.	\$ 251,000
Beginning in 2015, funds in excess of 35% in the General Fund fund balance are set aside for major capital projects.	\$ 7,400,000
The 2015 budget includes \$200,000 set aside in a reserve, beginning in 2015, for future undergrounding efforts. This reserve will accumulate with funding to be set aside each year.	\$ 200,000
MISCELLANEOUS FUNDS	
Open Space	
The 2015 budget includes additional funding for Parker Jordan Open Space maintenance, Civic Center Park maintenance as well as other park, trail and open space maintenance.	\$ 338,000
The 2015 budget includes an increase in funding for park improvements and other land improvements (\$89,000). This increase is offset by a decrease in funding for APRD projects and the Lone Creek Trail (\$250,000).	\$ (161,000)
Conservation Trust Fund	
The 2015 budget includes a one-time shift of APRD Projects from the Open Space Fund to Conservation Trust Fund (CTF). The shift is necessary to accommodate a project specific request from APRD (Trail Rec Center Improvements) which requires CTF funds due to limitations on the use of Open Space Shareback funds.	\$ 185,000
The 2015 budget includes funding for the Waco to Himalaya Trail.	\$ 200,000
The 2015 budget includes an increase in funding for Multi-Use Trails.	\$ 65,000
The 2014 budget included additional funding for maintenance of Centennial Center Park, Potomac Park, and Southfield Park as a result of anticipated attendance at Centennial Center Park and increased irrigation needs. During 2015, this funding has been reduced as the maintenance costs will not be funded with Conservation Trust Funds.	\$ (150,000)
Funding for Potomac Site Improvements has not been set aside in the 2015 Budget.	\$ (300,000)
Centennial Urban Redevelopment Authority	
The 2014 budget includes a decrease in funding from the 2014 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority.	\$ (12,083)
TOTAL NET CHANGE	\$ 12,952,208



This Page Intentionally Left Blank



**All Funds - 2013 Actual Summary
by Budget Category**



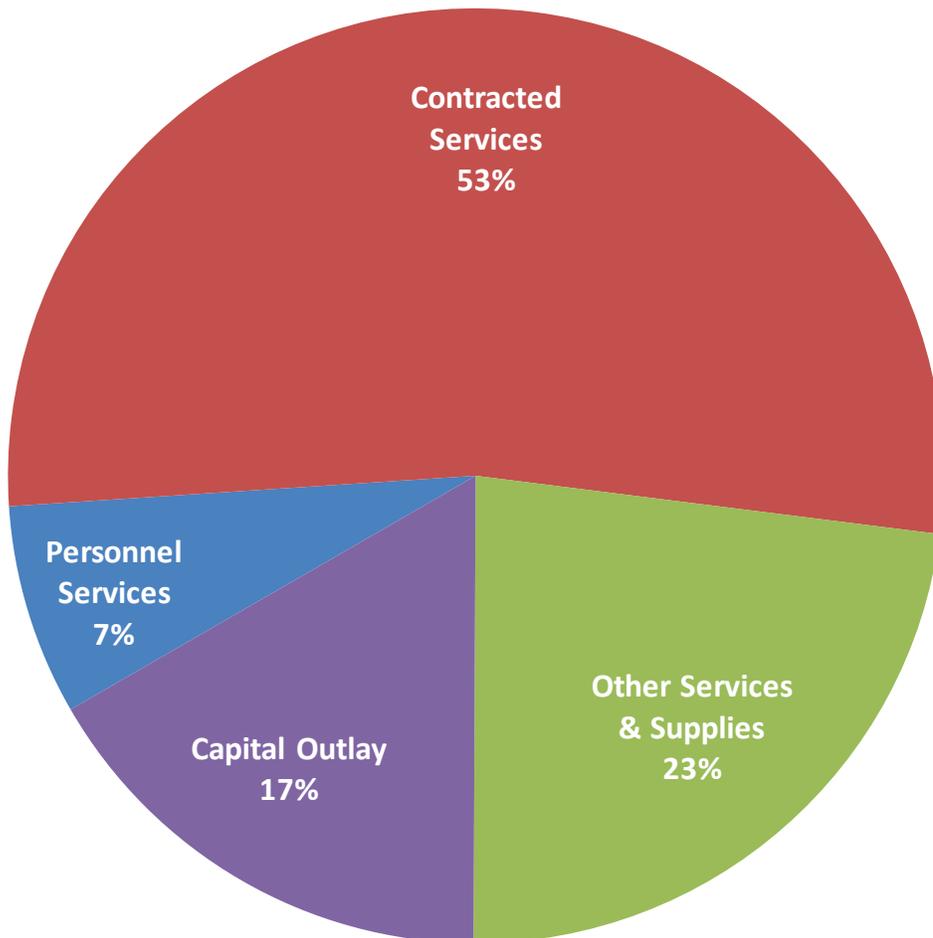


All Funds
2013 Actual Expenditure Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 86,909	\$ 74,000	\$ 130,914	\$ -	\$ 291,823
City Attorney's Office	-	694,128	5,000	-	699,128
City Clerk's Office	243,681	48,490	73,466	-	365,637
<u>City Management</u>					
City Manager's Office	1,102,728	-	7,422	-	1,110,150
Office of Innovation	-	120,531	-	-	120,531
<u>Administrative</u>					
Human Resources	215,234	70,724	45,131	-	331,089
Information Technology	166,659	462,494	175,995	-	805,148
Communications	257,424	-	244,324	-	501,748
<u>Financial</u>					
Finance	994,398	782,508	479,327	-	2,256,233
Economic Development	-	78,693	28,770	-	107,463
Nondepartmental	-	105,148	4,837,389	-	4,942,537
Central Services	-	-	205,297	-	205,297
<u>Public Works</u>					
Public Works	460,274	10,135,646	1,074,608	-	11,670,528
Facilities & Fleet	-	-	629,594	313,018	942,612
Capital Improvement	-	-	182,560	10,002,687	10,185,247
General Improvement Districts	-	100,136	238,173	-	338,309
<u>Public Safety</u>					
Public Safety	-	18,620,581	-	-	18,620,581
Animal Services	-	605,579	-	-	605,579
Municipal Court	326,531	1,691,044	158,054	-	2,175,629
<u>Community Development</u>					
Community Development Administration	721,097	2,329,815	378,687	-	3,429,599
Code Compliance	-	406,850	11,000	-	417,850
<u>Culture & Recreation</u>					
Culture & Recreation	28,163	-	229,318	3,435,721	3,693,202
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	6,010,887	-	6,010,887
TOTAL EXPENDITURES	\$ 4,603,098	\$ 36,326,367	\$ 15,145,916	\$ 13,751,426	\$ 69,826,807



**All Funds - 2014 Adopted Budget Summary
by Budget Category**



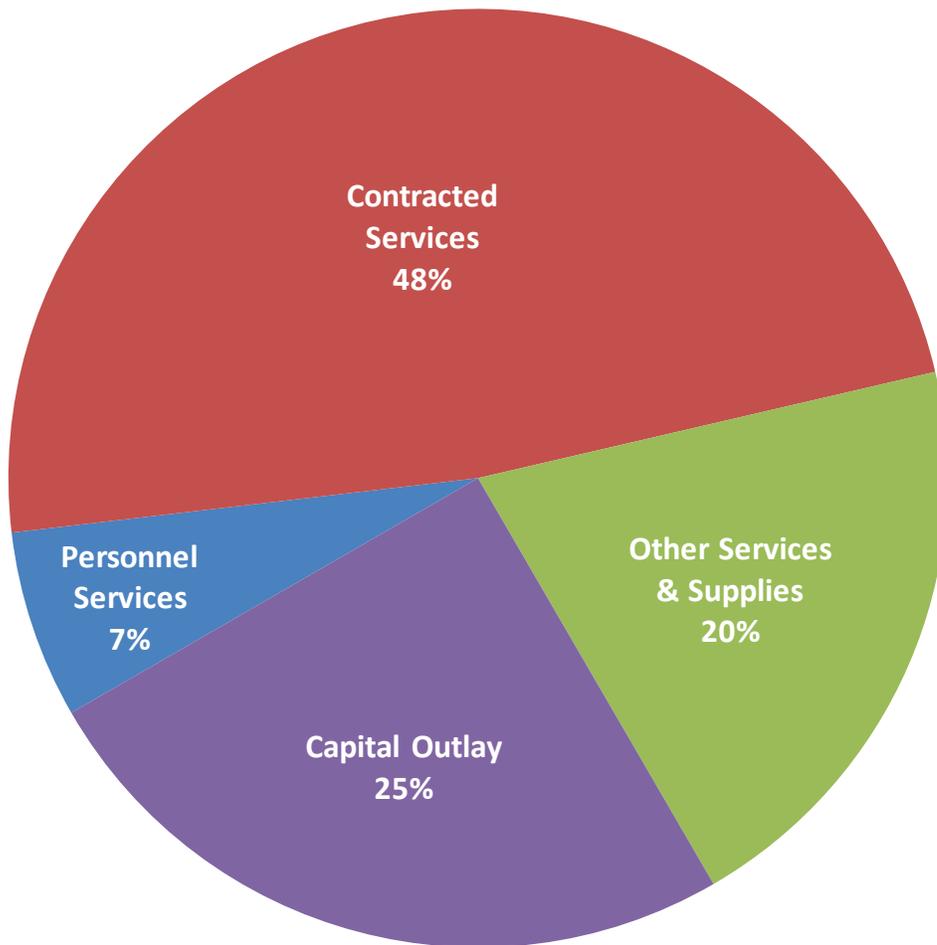


All Funds
2014 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 90,999	\$ 81,687	\$ 187,563	\$ -	\$ 360,249
City Attorney's Office	-	758,799	-	-	758,799
City Clerk's Office	248,956	60,397	55,875	-	365,228
<u>City Management</u>					
City Manager's Office	1,218,856	-	25,250	-	1,244,106
Office of Innovation	-	200,000	-	-	200,000
<u>Administrative</u>					
Human Resources	211,815	92,400	251,235	-	555,450
Information Technology	185,491	427,555	172,400	-	785,446
Communications	327,107	-	299,000	-	626,107
<u>Financial</u>					
Finance	1,241,030	821,564	450,988	-	2,513,582
Economic Development	-	225,000	79,000	-	304,000
Nondepartmental	-	433,120	4,718,394	-	5,151,514
Central Services	-	-	336,830	-	336,830
<u>Public Works</u>					
Public Works	480,881	10,575,301	1,048,843	-	12,105,025
Facilities & Fleet	-	-	759,875	160,000	919,875
Capital Improvement	-	-	387,500	9,608,000	9,995,500
General Improvement Districts	-	219,122	301,708	-	520,830
<u>Public Safety</u>					
Public Safety	-	19,278,763	-	-	19,278,763
Animal Services	-	620,470	-	-	620,470
Municipal Court	382,519	1,766,126	142,630	-	2,291,275
<u>Community Development</u>					
Community Development Administration	769,559	2,106,705	449,162	-	3,325,426
Code Compliance	-	419,869	20,000	-	439,869
<u>Culture & Recreation</u>					
Culture & Recreation	80,000	-	212,500	2,150,000	2,442,500
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	6,676,997	-	6,676,997
TOTAL EXPENDITURES	\$ 5,237,213	\$ 38,086,878	\$ 16,575,750	\$ 11,918,000	\$ 71,817,841



**All Funds - 2015 Budget Summary
by Budget Category**





All Funds
2015 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 90,052	\$ 21,687	\$ 180,040	\$ -	\$ 291,779
City Attorney's Office	-	777,802	-	-	777,802
City Clerk's Office	298,459	58,337	283,155	-	639,951
<u>City Management</u>					
City Manager's Office	1,298,825	300,000	218,000	-	1,816,825
<u>Administrative</u>					
Human Resources	216,568	192,400	275,055	-	684,023
Information Technology	268,715	433,655	174,400	-	876,770
Communications	425,431	-	383,250	-	808,681
<u>Financial</u>					
Finance	1,289,690	789,852	470,442	-	2,549,984
Economic Development	-	225,000	84,000	-	309,000
Nondepartmental	-	470,080	4,485,376	-	4,955,456
Central Services	-	-	336,830	-	336,830
<u>Public Works</u>					
Public Works	242,891	11,768,037	1,103,843	-	13,114,771
Facilities & Fleet	-	-	976,425	-	976,425
Capital Improvement	-	-	325,000	19,090,800	19,415,800
General Improvement Districts	-	219,122	303,560	-	522,682
<u>Public Safety</u>					
Public Safety	-	20,644,331	-	-	20,644,331
Animal Services	-	635,982	-	-	635,982
Municipal Court	390,756	1,817,218	145,330	-	2,353,304
<u>Community Development</u>					
Community Development Administration	894,279	2,100,596	358,228	-	3,353,103
Code Compliance	-	433,725	20,000	-	453,725
<u>Culture & Recreation</u>					
Culture & Recreation	80,000	-	400,500	2,139,000	2,619,500
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	6,664,914	-	6,664,914
TOTAL EXPENDITURES	\$ 5,495,666	\$ 40,887,824	\$ 17,188,348	\$ 21,229,800	\$ 84,801,638