



## EXECUTIVE SUMMARY

---

### 2011 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The City's budget is the long-range plan by which financial policy is implemented and controlled. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community. The budget process is a continuous cycle that begins with City Council's strategic planning each January, continues through the planning and development stages of the budget, and finishes with Council's final adoption of the budget in November/December. The information included in the Executive Summary is intended to provide a brief, but detailed, overview of the changes between the 2010 Adopted Budget and the 2011 Adopted Budget. The following pages list proposed enhancements and service modifications by department and dollar amount; the items listed are anticipated to represent only a partial list of the reductions and additions proposed, with only the most significant items from each department listed. The amount shown is the net change to the department's respective budget.

The total budget for 2011 is \$53,203,232, a decrease of .5% compared to the 2010 Adopted Budget. Department directors prepared their 2011 budgets with a zero percent increase in expenditures compared to adopted 2010 budgets, excluding increases for salaries, health care costs, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Certain other increases were also permitted for contractual obligations of the City, such as increases required by service providers; however, the zero percent increase over the 2010 adopted budget has made it more challenging for department directors to absorb cost increases while providing the same high level of service. The items on the following pages include authorized new staffing or additional funds to support existing programs. The significant majority of these operating priorities represent incremental changes to existing City programs. Some changes were approved to current service levels in order to achieve City Council's overall goals and objectives.

The 2011 Adopted Budget includes cost increases across-the-board for employee compensation (2.0%), and health care plan estimated increases of 18% (based on the projected national average).

Overall, a net total of four full-time equivalent (FTE) staff was authorized as part of the Adopted 2011 Budget. All four positions are included in the General Fund for the 2011 Adopted Budget, and are described on the following pages.

The General Fund Budget for 2011 is \$42,423,537, excluding fund transfers. The City's 2011 Adopted Operating Budget represents a 6.3% increase from the Adopted 2010 Budget. This increase is primarily due to the City's contractual obligations with public works and public safety service providers, in addition to revenue sharing agreements as a result of retail developments. These agreements require the City to share sales and/or use tax revenues for public and public related improvements and are based upon corresponding receipts by the City, which are also included in the 2011 Adopted Budget. Finally, the 2010 Adopted Budget included several expenditure decreases, with service level impacts in some cases, as a result of the City's effort to reduce costs in light of projected budgetary constraints for 2010. The 2011 Adopted Budget includes funding to bring all contracted services to the level prior to 2010 reductions.

The Capital Improvement Fund Budget for 2011 is \$4,712,740, a decrease of 5.0% from the Adopted 2010 Budget. This decrease is due to several one-time projects included in the 2010 Adopted Budget funded through the General Fund, the Denver Regional Council of Governments (DRCOG), and an Energy Efficiency and Conservation Block Grant (EECBG). This decrease is partially offset by additional funding included in the 2011 Adopted Budget, as compared to the 2010 Adopted Budget, to restore funding for concrete replacement, street rehabilitation, and street surface treatment, in addition to one-time projects for 2011.

The Open Space Fund Budget for 2011 is \$1,435,933, an increase of 17.5% from the 2010 Adopted Budget. This increase is due to several large, one-time projects included in the 2011 Adopted Budget that were not included in the 2010 Adopted Budget. Similar to the 2009 Adopted Budget, the 2011 budget includes funding for several one-time projects, including park improvements, trails, and trail signage.



The Conservation Trust Fund Budget for 2011 is \$175,000, a decrease of 90.0% from the 2010 Adopted Budget. This decrease is the result of funding included in the 2010 budget for the Civic Center Park.

The Centennial Urban Redevelopment Authority Fund Budget for 2011 is \$1,249,931, a decrease of 46.3% from the Adopted 2010 Budget. The 2011 budget includes a decrease in funding from the 2010 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority. However, the 2011 budget does not include any amounts related to the sales tax pass-thru; the 2011 budget will be amended during the year once additional retail sales information is available. The 2011 budget for the property tax pass-thru is the direct result of an anticipated increase in property tax revenues.

The Land Use Fund Budget for 2011 is \$2,657,692, a decrease of 6.6% from the 2010 Adopted Budget. This decrease is primarily due to one-time projects included in the 2010 Adopted Budget funded through EECBG and DRCOG grants. In addition, the Land Use Fund 2011 Adopted Budget includes a decrease in expenses for contractor licensing, permitting and plan review, legal services, and other services and supplies. The majority of these decreases are based upon anticipated need during 2011.



<b>Variance Detail</b>	<b>Net Change</b>
<b>ALL FUNDS</b>	
<b>City-wide</b>	
Health, Vision, and Dental insurance costs are projected to increase by approximately 18 percent (18%) based on the national average. The total increase included in the General Fund is \$70,511; the net increase in the Land Use Fund is \$3,967. The increase in the Land Use Fund is net of an overall adjustment to bring 2010 budgeted benefits in line with actual costs as the Land Use Fund appears to generally utilize higher health benefit coverage categories. This adjustment has not been made in the 2010 Budget.	\$ 74,478
<b>GENERAL FUND</b>	
<b>Elected Officials</b>	
The 2010 Adopted Budget included salary and benefit amounts for the newly elected Mayor and four Council members in addition to one month of overlapping salary and benefits for the same elected positions. There are no overlapping elected official positions anticipated for 2011.	\$ (5,684)
Other City-wide Dues and Memberships includes the annual amount set aside for the Southeast Business Partnership (SEBP) and Transportation Management Authority (TMA). The 2011 budget for dues and memberships related to the Transportation Management Authority decreased from the 2010 Adopted Budget by \$53,896 while the 2011 dues and memberships for the Southeast Business Partnership of \$25,000 represents an increase from the 2010 Adopted Budget. Dues and memberships for SEBP was not included separately in the 2010 Adopted Budget for Elected Officials.	\$ (28,896)
<b>GENERAL FUND</b>	
<b>City Attorney's Office</b>	
The City Attorney's Office is a contracted service. Based on contractual obligations, the City Attorney's Office budget is to increase by the Denver/Boulder/Greeley Consumer Price Index annually. However throughout the past three years, the City Attorney's Office has on average billed the City approximately \$100,000 per year less than the amount budgeted. As a result, the 2011 budget has been reduced. Although the billing rates for 2011 will be in accordance with contractual provisions, it is expected that the City Attorney's Office will perform at the same level as in prior years by increasing the use of outside counsel, reducing the number of hours allocated to projects, and through the effective and efficient use of staff and resources.	\$ (100,000)
<b>GENERAL FUND</b>	
<b>City Clerk's Office</b>	
During 2010, the elected position of City Clerk was terminated in accordance with the City's Home Rule Charter. As a result, the City Clerk's office has been reorganized and staffed with the City Clerk and Deputy City Clerk positions utilizing the same full-time equivalent as prior to the Home Rule Charter.	\$ 15,791




---

**GENERAL FUND**

**City Clerk's Office**

The City's election costs are incurred through Arapahoe County and are prorated by participating municipalities based upon the total number of ballot issues and participating municipalities. During 2009, the City incurred higher than expected election costs primarily due to a smaller number of participating municipalities. As a result, the 2011 budget includes additional funding for a special election, if needed, or for additional election costs.

The City utilizes a secure offsite storage facility for the safekeeping of records, and for the destruction of records in accordance with the City's document retention and destruction policy. The 2011 budget includes a slight increase for the cost of these services.

---

**GENERAL FUND**

**City Manager's Office**

The 2011 budget includes a net increase of 1.5 full-time equivalent (FTE); 1.5 FTE is temporarily reported in the Public Works department and has been reported under the City Manager's Office in prior years, 2.0 FTE were moved from the Communications department to the City Manager's Office, and 1.0 new FTE is included in the 2011 budget for an Administrative Assistant to support three City Manager Office staff. The net total increase in the City Manager's Office 2011 budget is \$82,887 for Salaries and \$23,369 for Benefits.

The 2010 budget included funding for a new program and plan update which will be administered through the City Manager's Office. The 2010 budget included \$5,000 for the Adopt-a-Street Program, an initiative included in the City's *Our Voice. Our Vision. 2030* document. Also included in the *Our Voice. Our Vision. 2030* document is a prioritization of citizen safety. As a result, \$5,000 was included in the 2010 budget for the Emergency Management Plan Update. The funding for the Adopt-a-Street Program has been moved to the Public Works department for 2011 and funding for the Emergency Management Plan Update has been moved to the Support Services department.

A task force has been formed to survey other jurisdictions and research the viability of senior citizen commissions. Based on the survey results and staff's research, a recommendation will be made to City Council regarding the establishment of a Senior Citizen Commission for the City. In the event City Council approves the establishment of a Senior Citizen Commission, funding has been set aside in the 2011 budget to provide for start up costs and resources for small events and/or networking and training opportunities.

---

**GENERAL FUND**

**Economic Development**

The 2010 budget included funding for a LEED Rebate Program reimbursable through an EECBG grant. This program and grant funding was specific to 2010 and has been reduced from the 2011 budget.



---

**GENERAL FUND**

---

**Communications**

The 2011 budget includes a decrease of 2.0 full-time equivalent (FTE); these positions were moved from the Communications department to the City Manager's Office budget for 2011. The total decrease in the Communications department 2011 budget is \$173,112 for Salaries and \$45,947 for Benefits. \$ (219,059)

---

The 2010 budget included funding for energy efficient light bulbs reimbursable through an EECBG grant. This program and grant funding was specific to 2010 and has been reduced from the 2011 budget. \$ (5,560)

---

The 2011 budget includes funding for additional community events planned for 2011, including the following: City's 10 Year Anniversary, Opening of Civic Center Park, and Opening of Parker Jordan Open Space. The City anticipates a portion of these costs will be offset by contribution revenue. \$ 10,000

---

---

**GENERAL FUND**

---

**Finance & Sales/Use Tax Compliance**

The 2011 budget includes a net increase of 1.0 full-time equivalent (FTE) for a Project Accountant. This position will provide the necessary staff support related to grant funding (e.g. tracking, accounting, and reporting). The cost for this position is offset by a net decrease in the department's staffing costs due to the reorganization of the department during 2010. The total impact in the Finance department's 2011 budget is \$(4,665) for Salaries and \$1,853 for Benefits. \$ (2,812)

---

Supplemental Use Tax Administration services are provided by a third party contractor. The increase included in the 2011 budget is in accordance with contractual provisions. \$ 4,263

---

On January 1, 2009, the City began to self-collect sales taxes. As a result, the City began to develop a compliance program, including the performance of sales and use tax audits of City retailers. These responsibilities are contracted to a third party contractor and it is assumed that these costs will be recovered through enhanced revenue collections. The 2011 budget includes additional funding for audit services. \$ 87,210

---

On January 1, 2009, the City began to self-collect sales taxes. As a result, the City implemented a procedure/program by which to process sales tax returns, collect and deposit sales tax funds, and produce daily and monthly reports. These responsibilities are contracted to a third party contractor; the increase for the 2011 budget includes the contractual increase. \$ 40,617

---

---

**GENERAL FUND**

---

**Nondepartmental**

During 2009, the City developed a coyote management program/plan to provide staff support and educational materials and reports to citizens. This program continued during 2010, but has been eliminated for 2011. \$ (45,000)

---




---

**GENERAL FUND**

**Nondepartmental**

The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (1%) (of total property tax collections) and 5 percent (5%) (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2011 budget includes a net decrease in these fees as a result of decreased projected revenues.

The City has entered into certain agreements in an effort to promote economic development and re-development within the City. While the parties to the agreements and the various components therein are different, there are certain provisions in the agreements which require the City to share a portion of its sales and/or use tax, based on sales/use tax receipts, in order to reimburse the property owners for construction and maintenance of public improvements. The estimated sales/use tax incentive amounts and revenues have been included in the 2011 budget.

---

**GENERAL FUND**

**Central Services**

The 2011 budget includes additional funding for postage and courier expenses as a result of an increase in U.S. postage rates and a greater volume as a result of the Passport Program.

---

**GENERAL FUND**

**Human Resources & Risk Management**

During 2010, the City began to further develop and utilize the assistance of student internships. The 2011 budget includes an increase in funding for internship salaries and benefits.

The 2010 Adopted Budget included an across the board compensation increase of 2.0 percent (2.0%) to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens. However, due to budgetary constraints this amount was not utilized for 2010. The 2011 budget also includes a 2.0 percent (2%) increase, and is included in the Human Resources budget as the increase is merit based and will be transferred to recipient departments during the 2011 budget year.

During 2008, the City purchased a building and adjacent land for the Centennial Civic Center. As a result, additional funding for insurance was included in the 2010 budget. However, the actual insurance cost has been less than anticipated. As a result, the 2011 budget for Property and Casualty insurance has been reduced.

---

**GENERAL FUND**

**Support Services**

The 2011 budget includes a net increase of 1.0 full-time equivalent; .5 FTE is for a Facilities Technician and .5 FTE is for an IT Help Desk Technician. These positions will provide the necessary staff support related to building and grounds maintenance, and IT Help Desk support. The net total increase in the Support Services department's 2011 budget is \$44,700 for Salaries and \$7,205 for Benefits.



---

**GENERAL FUND**

---

**Support Services**

---

The 2010 budget included funding for an energy audit reimbursable through an EECBG grant. This program and grant funding was specific to 2010 and has been reduced from the 2011 budget. \$ (41,586)

---

Upon approval by City Council, the City will construct the Civic Center Park, currently anticipated to be complete in 2011. As a result, the 2011 budget includes funding for utilities related to the park including gas/electric, water/sewer, and trash removal services. \$ 37,500

---

Several line items in the 2011 budget for facilities have been listed separately and/or moved to the IT division. Equipment - Rental, Repair, Maintenance and Equipment line items have been separated into the following new line items in the Facilities division: Repair and Maintenance Building, Repair and Maintenance Grounds, Repair and Maintenance Office Equipment, and Repair and Maintenance Other; a new line item in the IT division has been created for Equipment - Rental, Repair, Maintenance. In addition, the City has experienced higher than anticipated costs related to leased copiers and grounds maintenance. During 2010, the City entered into an agreement for grounds maintenance for \$26,000. The 2011 budget includes funding for this agreement and the increased copier costs. \$ 29,500

---

The 2011 budget includes funding for the purchase of office furniture and fixtures, including large storage/filing cabinets. \$ 3,500

---

As described throughout this summary, additional full time equivalent positions are included in the 2011 budget. As a result, funding is included in the 2011 budget for workstations and non-computer equipment for these positions. \$ 8,888

---

The 2011 budget includes funding for a rack to provide for bicycle storage for employees and citizens. \$ 2,000

---

The 2010 Adopted Budget for utilities related to the Civic Center building were based on estimated amounts from the previous owner. Over the past year, the City has experienced higher costs related to water/sewer and trash removal services; as a result, the 2011 budget has been adjusted. \$ 14,700

---

The 2010 budget included funding for an emergency management plan update which was included in the City Manager's Office budget. The funding for this program in 2011 is included in the Support Services department budget. \$ 5,000

---

The 2011 budget includes additional funding for the City's Cartegraph and Civic Plus website hosting & support services. \$ 15,000

---

As described throughout this summary, additional full time equivalent positions are included in the 2011 budget. As a result, funding is included in the 2011 budget for computer equipment and software for these positions. \$ 13,332

---




---

**GENERAL FUND**

**Support Services**

The 2011 budget includes additional funding for various software packages which will allow the City greater mapping services and allow for greater financial reporting efficiencies. Funding is included in the 2011 budget for an ArcGIS server which will enable the City to provide mapping services to citizens, employees, contractors, other agencies, and businesses across the internet. The 2011 budget also includes funding for a financial reporting package which will significantly increase the efficiency of financial reporting for the City.

---

The 2011 budget includes an increase in funding for software license renewals.	\$	101,200
--	----	---------

---



---

**GENERAL FUND**

**Public Works**

The 2011 budget includes a net increase of 2.5 full-time equivalent (FTE); 1.5 FTE was moved from the City Manager's Office to the Public Works department and 1.0 new FTE is included in the 2011 budget for a Project Manager to assist and administer the City's transportation project activities, seek additional grant funding opportunities, and serve as a liaison between the City's capital improvement program staff. The net total increase in the Public Works department 2011 budget is \$224,533 for Salaries and \$62,019 for Benefits.

---

Public Works services are provided by a third party contractor. Based on contractual provisions, the annual contract amount is to increase by \$479,996 in 2011 based on a prescribed level of service for 2011 and the repayment of transition costs incurred by the service provider during 2008.	\$	487,438
---	----	---------

---



---

Animal disposal services are provided by a third party contractor. During 2010, the level of services required by the City decreased. As a result, funding included in the 2011 budget has decreased.	\$	(13,000)
---	----	----------

---



---

Mosquito control services are provided by a third party contractor. Based on contractual provisions, the contract amount is to decrease by \$3,500.	\$	(3,500)
---	----	---------

---



---

The 2010 budget included funding for an Adopt-a-Street Program update which was included in the City Manager's Office budget. The funding for this program in 2011 is included in the Public Works department budget.	\$	5,000
---	----	-------

---



---

The 2011 budget includes additional funding for snow removal materials as a result of a 4.0 percent (4.0%) cost increase.	\$	23,500
---	----	--------

---



---

The 2011 budget includes additional funding for asphalt material. This increase in funding will allow the City to obtain the proper amount of materials to provide for patching and pothole repair, in addition to ensuring adequate inventory levels.	\$	48,300
--	----	--------

---



---

Funding for the I-25 Interchange landscaping is included in the Elected Officials budget.	\$	(7,500)
---	----	---------

---



---

**GENERAL FUND**

---

**Public Works**

During 2010, the City received intergovernmental and other contributions for a pedestrian signal head on Arapahoe Rd. near Himalaya St. and a new east/west left turn arrow at Quebec St./Otero Ave. \$ 9,215

---

The 2010 budget included \$52,000 for additional public works services to be provided during the year. The 2011 budget also includes contingency funds for unexpected emergency repairs due to accidents and acts beyond the control of the City. The amount set aside for these contingencies has been reduced for 2011. \$ (32,000)

---

---

**GENERAL FUND**

---

**Law Enforcement**

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2011 budget includes the contractual increase for services. \$ 844,839

---

The 2011 budget includes funding for one-time costs related to decision packages expected to be submitted by the Sheriff's Office. \$ 30,000

---

---

**GENERAL FUND**

---

**Animal Services**

Animal Services are provided by third party contractors including the Humane Society of the Pikes Peak Region (HSPPR), Tenaker Pet Care Center, and Animal Cremation Services. Pursuant to contractual obligations, the cost of services are to increase annually. The HSPPR contract increase included in the 2011 budget represents a 5.6% increase. \$ 27,500

---

The 2011 budget includes funding for contingency costs related to sheltering services. This funding will be utilized to cover costs related to isolated instances, such as a large number of animals requiring services as a result of surrender. \$ 3,500

---

The 2011 budget includes funding for an enhancement to the Chameleon software that includes GPS hardware installed on animal services vehicles. \$ 2,000

---

---

**GENERAL FUND**

---

**Municipal Court**

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2011 budget includes the contractual increase for services. This amount is allocated from the Law Enforcement budget. \$ 27,846

---



**GENERAL FUND**

**Community Development Administration**

The 2010 budget included funding for the stimulus grant funded weatherization project and outdoor lighting code update. This program and grant funding was specific to 2010 and has been reduced from the 2011 budget. \$ (77,835)

**GENERAL FUND**

**Code Compliance**

Code Compliance services are provided by a third party contractor. Based on contractual obligations, the Code Compliance budget is to increase by 4.0 percent (4.0%) annually, however, the total amount identified in the contract is the amount budgeted for 2011. The actual increase between 2010 and 2011 is 6%; this change is due to a reduced contract amount for 2010 as a result of budgetary constraints projected by the City for 2010. \$ 27,204

Historically, the City has included funding in the Code Compliance budget for abatement services. Based on historical trends, this budget has not been used. As a result, the 2011 budget has been decreased by \$12,000, but has left an appropriate amount of funding in the 2011 budget should abatement services be needed. \$ (12,000)

**LAND USE FUND**

This is an across the board compensation increase of 2.0 percent (2.0%) to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens. The total increase is included in the Human Resources budget as the increase is merit based and will be transferred to recipient departments during the 2011 budget year. \$ 14,578

**LAND USE FUND**

**Building**

The City's Building Services Division is a contracted service. In 2010, the City began using Innoprise software for all Land Use services including building services and thus received a software credit from its current service provider. This credit will not be available to the City in 2011. \$ 11,200

**LAND USE FUND**

**Contractor Licensing**

The City's contractor licensing services is a contracted service to the City; the City anticipates the total program cost for 2011 to decrease. \$ (5,170)

Beginning in 2011, the City will have a non-ad based bus bench program. As a result, the City will not incur costs to administer, maintain and renew annual advertising agreements; however, the City will incur an annual maintenance cost for the bus benches. \$ (10,728)

The 2010 budget included funding for the installation of new bus benches throughout the City; the net cost to the City for this project was approximately \$20,000 as \$80,000 was received through a DRCOG grant. This program and grant funding was specific to 2010 and has been reduced for the 2011 budget. This reduction is partially offset by funding included in the 2011 budget for annual repair and a long term replacement fund to maintain the bus benches. \$ (90,600)



---

**LAND USE FUND**

---

**Permits/Plan Review**

The budget for legal services related to applicant work orders has been reduced by \$ (24,000) \$24,000 as a result of decreased revenues from applicants for legal review services.

---

---

**LAND USE FUND**

---

**Project Specific**

The 2010 budget includes funding for the implementation of a paperless plan review and \$ (50,593) is reimbursable through an EECBG grant. This program and grant funding was specific to 2010 and has been reduced for the 2011 budget.

---

---

**LAND USE FUND**

---

**Legal Services**

The 2011 budget for legal services has been reduced based upon actual expenditures for \$ (12,000) 2010 and expected expenditures for 2011. The reduction in the level of service is the result of decreased land development activity.

---

The 2010 budget includes funding for legal services related to a zoning map update. The \$ (4,500) project will be a City-wide legislative rezoning which is anticipated to require substantial legal services due to the number of different zoning districts created by Arapahoe County. The funding for 2011 is expected to decrease slightly compared to 2010.

---

---

**LAND USE FUND**

---

**Other Services & Supplies**

The 2011 budget for professional services has been reduced due to anticipated needs \$ (10,000) during 2011.

---

The 2011 budget includes an increased level of funding for copier rental charges based \$ 26,000 upon actual 2010 expenditures.

---

The 2011 budget for printing and publishing services has been reduced due to \$ (5,000) anticipated needs during 2011.

---

The 2011 budget for publications and subscriptions has been reduced due to anticipated \$ (2,500) needs during 2011.

---

The 2011 budget includes a decrease in funding for meetings, training, and travel. This \$ (10,925) decrease is the result of an increase in other fund costs.

---

The 2010 budget included estimated depreciation expense, which was is included in the \$ (13,506) 2011 budget.

---

The 2011 budget for miscellaneous costs has been reduced based on anticipated need. \$ (5,000)

---




---

**CAPITAL IMPROVEMENT FUND**

The 2011 budget includes funding for the Transportation Master Plan. This funding had \$ 150,000 been reduced in the 2010 Adopted Budget due to budgetary constraints.

---

The 2010 budget included funding for an environmental assessment at the interchange of \$ (116,666) Arapahoe Rd. and Interstate 25. This funding was combined with funding from CDOT, Arapahoe County, and Greenwood Village. The amount included in the 2010 budget was the City's share of the total project cost of \$1.3 million.

---

The 2010 budget included funding for Civic Center building improvements. Specifically, \$ (21,302) the budget included \$50,000 for contingent building improvements and \$121,302 for solar panels. The funding for the solar panels were reimbursable through an EECBG grant. This program and grant funding was specific to 2010 and has been reduced from the 2011 budget. However, funding for annual routine building maintenance and improvements is included in the 2011 budget, along with funding for contingency costs for any major repairs. The funding for contingencies is intended to accumulate to the extent funds are unspent and act as a reserve.

---

Funding for the Civic Center building routine repairs and maintenance and contingency \$ (150,000) costs described above is provided by savings from the Arapahoe Rd. - Colorado Blvd. to Holly St. project.

---

The 2011 budget includes funding for the construction of a new southbound Chester St. \$ 300,000 right turn lane to westbound County Line Rd. to address current and future congestion at this intersection.

---

The 2010 budget included funding for several sidewalks as a result of DRCOG funding. \$ (293,750) The cost of the sidewalks was funded at 80 percent (80%) through DRCOG, while the City provided funding for 20 percent (20%) of the total cost. The Yosemite St. to Xanthia St. sidewalk project included environmental clearances and construction for a new infill sidewalk along the west side of Yosemite St. from Xanthia St. to an existing sidewalk north of Xanthia St. for access to the Dry Creek light rail station. The Broadway bridge improvements over Highline Canal included environmental clearances and construction for the widening of the existing bridge to improve the pedestrian crossing of the Highline Canal on the east side of Broadway St. south of Arapahoe Rd. The Arapahoe Rd. sidewalk from Homestead Pkwy. to Holly St. project included environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Rd. from an existing bus stop across for Homestead Pkwy. to Holly St. The Easter Ave. sidewalk, University Blvd. to Race St. project included environmental clearances and construction of a new infill sidewalk along the south side of Easter Ave. between University Blvd. and Race St. for access to two existing bus stops. The Arapahoe Rd. sidewalk, Euclid St. to Big Dry Creek project, included environmental clearances and construction of a new infill sidewalk along the north side of Arapahoe Rd. from west Euclid St. to the existing sidewalk just east of the Big Dry Creek bridge for access to the existing bus stop west of S Clayton St. This funding was project specific, and has been eliminated from the 2011 budget.

---



---

**CAPITAL IMPROVEMENT FUND**

---

The 2010 Adopted Budget included \$52,000 for Neighborhood Traffic Management Program. However, due to budgetary constraints, this funding has been reduced in the 2011 budget. \$ (52,000)

---

The 2010 Adopted Budget included funding for a traffic signal at Dry Creek Rd. and Eudora St.; this was a one-time project for which funding has been eliminated from the 2011 budget. \$ (39,200)

---

The 2010 budget included funding for LED lights, master signals, and school zone flashers. Specifically, the Signal System Master project allowed for the purchase and installation of a new traffic signal central/master system to replace the existing closed-loop signal system. The LED Traffic Lights project allowed for the purchase and installation of approximately 1,776 LED traffic and pedestrian indications at signals to replace existing incandescent bulbs. The Solar School Zone Beacons project allowed for the purchase and installation of solar panels and LED traffic indications at all school zone beacons to eliminate the City's reliance on Xcel Energy and/or IREA power. The funding for these items were through an EECBG grant, therefore the projects and grant funding were specific to 2010 and has been reduced from the 2011 budget. \$ (531,112)

---

The 2010 budget included funding for traffic signal communication improvements and weather stations; \$104,000 of the total cost for these projects was funded by the City and \$136,215 was funded through a DRCOG grant. These projects and grant funding were specific to 2010 and have been reduced from the 2011 budget. However, the 2011 budget includes funding for communications equipment to be utilized along Himalaya/Reservoir, Jordan Rd., Quebec St., and Smoky Hill Rd. to improve the traffic signal system and allow real time communications with signals. The funding for these projects will be partially through a DRCOG grant for \$94,230. \$ (95,985)

---

The 2010 budget was reduced for the concrete replacement program, street rehabilitation program, street surface treatment, major and minor structure programs, and traffic system upgrades. These reductions were the result of budgetary constraints anticipated for 2010. However, the City has provided additional funding in the 2011 budget to restore funding, to the extent possible, for the concrete replacement, street rehabilitation, and street surface treatment. Currently, the City's Pavement Condition Index (PCI) level is at 78; despite these reductions, the PCI level for streets is only expected to be negatively impacted temporarily. \$ 825,246

---

The 2010 budget included funding for Vista Verdes neighborhood improvements, including slurry seal and sidewalk reconstruction totaling \$246,704. This was a one-time project and funding has been reduced from the 2011 budget. \$ (246,704)

---

The 2011 budget includes funding for updates to aging traffic signal equipment in the City and upgrades to the traffic control system. \$ 20,930

---




---

**MISCELLANEOUS FUNDS**

**Open Space**

The 2011 budget includes funding for several capital projects, including certain park improvements, new bike lanes, and new trails and signage. The amount included in the 2011 budget represents an increase, compared to the 2010 Adopted Budget, primarily as a result of several larger one-time projects included in the 2011 budget.

---

**MISCELLANEOUS FUNDS**

**Conservation Trust Fund**

The 2010 Adopted Budget included funding for one-time project costs related to the Civic Center Park; this funding has been eliminated from the 2011 budget.

Funding for professional services to be provided as a result of capital projects has been reduced from the 2010 Adopted Budget to the level expected for 2011.

The 2011 budget includes funding for one-time project costs related to the natural area restoration.

---

**MISCELLANEOUS FUNDS**

**Centennial Urban Redevelopment Authority**

The 2011 budget includes a decrease in funding from the 2010 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority. However, the 2011 budget does not include any amounts related to the sales tax pass-thru; the 2011 budget will be amended during the year once additional retail sales information is available. The 2011 budget for the property tax pass-thru is the direct result of an anticipated increase in property tax revenues.

---

<b>TOTAL NET CHANGE</b>	<b>\$</b>	<b>(308,765)</b>
-------------------------	-----------	------------------

---



This Page Intentionally Left Blank



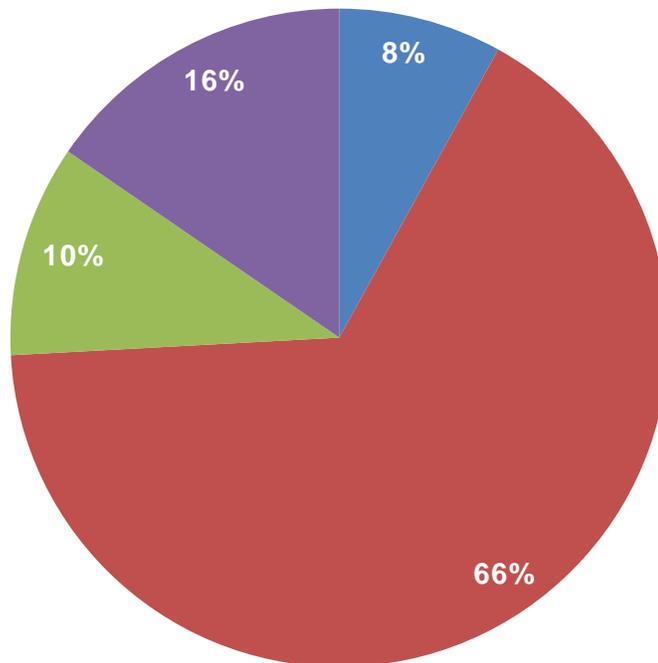
**All Funds**  
**2009 Actual Expenditure Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 103,408	\$ 60,000	\$ 209,640	\$ -	\$ 373,048
City Attorney	-	529,465	3,671	-	533,136
City Clerk & Liquor Licensing	195,322	57,705	89,241	-	342,268
<b><u>City Management</u></b>					
City Manager's Office	869,842	-	8,034	-	877,876
Economic Development	-	81,076	44,381	-	125,457
Communications	202,877	-	144,092	-	346,969
<b><u>Administrative</u></b>					
Finance & Sales/Use Tax Compliance	519,496	380,334	51,032	-	950,862
Nondepartmental	-	-	417,205	-	417,205
Central Services	-	-	198,597	-	198,597
Human Resources & Risk Mgmt	282,832	76,673	329,753	-	689,258
Support Services	218,451	302,606	487,083	-	1,008,140
<b><u>Public Works</u></b>					
Public Works	194,968	9,551,912	817,984	-	10,564,864
Capital Improvement	-	-	515,820	7,540,825	8,056,645
General Improvement Districts	-	108,423	221,942	-	330,365
<b><u>Public Safety</u></b>					
Public Safety	-	18,111,139	-	-	18,111,139
Animal Services	-	555,066	-	-	555,066
Municipal Court	253,595	1,832,758	331,336	-	2,417,689
<b><u>Community Development</u></b>					
Community Development Administration	1,333,683	2,120,221	117,081	-	3,570,985
Code Compliance	-	441,617	23,530	-	465,147
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	-	-	170,917	492,079	662,996
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	210,516	1,242,880	-	1,453,396
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,174,474</b>	<b>\$ 34,419,511</b>	<b>\$ 5,424,219</b>	<b>\$ 8,032,904</b>	<b>\$ 52,051,108</b>



### All Funds - 2009 Actual Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





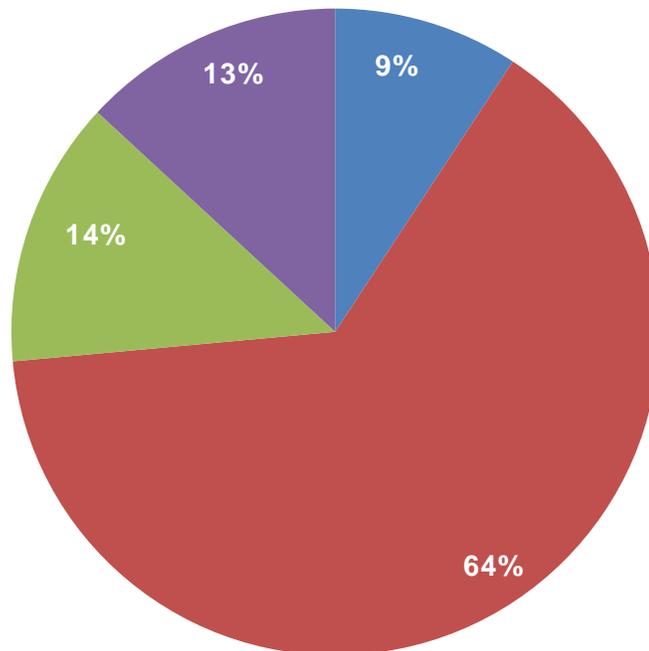
**All Funds**  
**2010 Adopted Budget Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 92,615	\$ 60,000	\$ 177,372	\$ -	\$ 329,987
City Attorney	-	754,688	5,000	-	759,688
City Clerk & Liquor Licensing	212,449	55,393	83,300	-	351,142
<b><u>City Management</u></b>					
City Manager's Office	917,741	-	23,000	-	940,741
Economic Development	-	169,912	58,500	-	228,412
Communications	219,059	5,560	175,500	-	400,119
<b><u>Administrative</u></b>					
Finance & Sales/Use Tax Compliance	804,336	535,851	55,200	-	1,395,387
Nondepartmental	-	95,000	367,582	-	462,582
Central Services	-	-	270,290	-	270,290
Human Resources & Risk Mgmt	524,597	38,500	460,000	-	1,023,097
Support Services	248,549	353,100	430,991	-	1,032,640
<b><u>Public Works</u></b>					
Public Works	204,302	9,624,862	1,063,411	-	10,892,575
Capital Improvement	-	-	416,666	4,546,617	4,963,283
General Improvement Districts	-	205,000	276,668	-	481,668
<b><u>Public Safety</u></b>					
Public Safety	-	18,085,595	-	-	18,085,595
Animal Services	-	573,390	-	-	573,390
Municipal Court	314,201	1,667,547	111,930	-	2,093,678
<b><u>Community Development</u></b>					
Community Development Administration	1,405,969	1,716,566	299,830	-	3,422,365
Code Compliance	-	450,449	22,000	-	472,449
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	-	-	504,366	2,472,333	2,976,699
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	-	2,329,165	-	2,329,165
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,943,818</b>	<b>\$ 34,391,413</b>	<b>\$ 7,130,771</b>	<b>\$ 7,018,950</b>	<b>\$ 53,484,952</b>



### All Funds - 2010 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





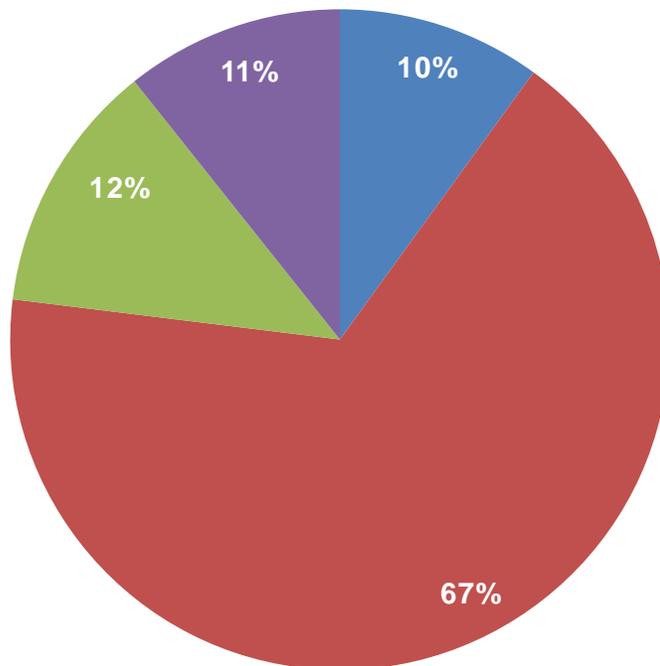
**All Funds**  
**2011 Adopted Budget Summary by Department and Budget Category**

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<b><u>Legislative</u></b>					
Elected Officials	\$ 86,931	\$ 60,000	\$ 147,854	\$ -	\$ 294,785
City Attorney	-	654,688	5,000	-	659,688
City Clerk & Liquor Licensing	237,421	56,269	124,300	-	417,990
<b><u>City Management</u></b>					
City Manager's Office	1,066,001	-	18,000	-	1,084,001
Economic Development	-	75,000	58,500	-	133,500
Communications	-	-	185,500	-	185,500
<b><u>Administrative</u></b>					
Finance & Sales/Use Tax Compliance	815,575	667,941	55,200	-	1,538,716
Nondepartmental	-	50,000	1,128,818	-	1,178,818
Central Services	-	-	277,730	-	277,730
Human Resources & Risk Mgmt	556,393	38,500	440,000	-	1,034,893
Support Services	308,675	368,100	607,101	-	1,283,876
<b><u>Public Works</u></b>					
Public Works	502,850	10,185,315	1,020,411	-	11,708,576
Capital Improvement	-	-	450,000	4,262,740	4,712,740
General Improvement Districts	-	255,000	293,399	-	548,399
<b><u>Public Safety</u></b>					
Public Safety	-	18,885,327	-	-	18,885,327
Animal Services	-	606,390	-	-	606,390
Municipal Court	315,209	1,689,893	117,430	-	2,122,532
<b><u>Community Development</u></b>					
Community Development Administration	1,431,089	1,549,175	200,989	-	3,181,253
Code Compliance	-	477,653	10,000	-	487,653
<b><u>Culture &amp; Recreation</u></b>					
Culture & Recreation	-	-	175,000	1,435,933	1,610,933
<b><u>Urban Redevelopment</u></b>					
Urban Redevelopment	-	-	1,249,931	-	1,249,931
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,320,144</b>	<b>\$ 35,619,251</b>	<b>\$ 6,565,163</b>	<b>\$ 5,698,673</b>	<b>\$ 53,203,232</b>



### All Funds - 2011 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





This Page Intentionally Left Blank