



EXECUTIVE SUMMARY

2012 OPERATING EXPENDITURE BUDGET EXECUTIVE SUMMARY

The City's budget is the long-range plan by which financial policy is implemented and controlled. City Council's goals, City-wide objectives, ordinances, and resolutions provide policy direction that respond to the needs and desires of the community. The budget process is a continuous cycle that begins with City Council's strategic planning each January, continues through the planning and development stages of the budget, and finishes with Council's final adoption of the budget in November/December. The information included in the Executive Summary is intended to provide a brief, but detailed, overview of the changes between the 2011 Adopted Budget and the 2012 Budget. The following pages list proposed enhancements and service modifications by department and dollar amount; the items listed are anticipated to represent only a partial list of the reductions and additions proposed, with only the most significant items from each department listed. The amount shown is the net change to the department's respective budget.

The total budget for 2012 is \$63,850,911, an increase of 20.0 percent compared to the 2011 Adopted Budget. This increase primarily results from economic development based incentive agreements (which are tied to and offset by related revenue sources), contractual obligations required by service providers, and other expenditures that are beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Department directors prepared their 2012 budgets with a zero percent increase in expenditures compared to adopted 2011 budgets, excluding increases for salaries, health care costs, and other types of expenditures beyond the control of the City (e.g. gas, asphalt, concrete, and other materials). Certain other increases were also permitted for contractual obligations of the City, such as increases required by service providers; however, the zero percent increase over the 2011 Adopted Budget has made it more challenging for department directors to absorb cost increases while providing the same high level of service. The items on the following pages include authorized new staffing or additional funds to support existing programs. The significant majority of these operating priorities represent incremental changes to existing City programs. Some changes were approved to current service levels in order to achieve City Council's overall goals and objectives.

The 2012 Budget includes merit-based employee compensation increases (2.0 percent), and health care plan estimated increases of 14 percent and 10 percent for health and dental insurance costs, respectively, based on the projected national average.

Overall, a net total of .5 full-time equivalent (FTE) staff was authorized as part of the 2012 Budget. This part-time position is included in the General Fund for the 2012 Budget, and is described on the following pages.

The City's total General Fund Budget for 2012 is \$47,677,590, excluding fund transfers. The City's 2012 Operating Budget represents a 12.4 percent increase from the Adopted 2011 Budget. This increase is primarily due to the City's contractual obligations with public works and public safety service providers, in addition to revenue sharing agreements as a result of retail developments. These agreements require the City to share sales and/or use tax revenues for public and public related improvements and are based upon corresponding sales, use and/or property tax receipts by the City, which are also included in the 2012 Budget. Without the increases for these contractual obligations, the City's total 2012 Budget would have remained relatively (less than one percent) consistent with the 2011 Adopted Budget.

The City's total Capital Improvement Fund Budget for 2012 is \$4,646,500, a slight decrease of 1.4 percent from the Adopted 2011 Budget. This decrease is due to several one-time projects included in the 2011 Adopted Budget funded through the General Fund and the Denver Regional Council of Governments (DRCOG) grant funds. This decrease is partially offset by additional funding included in the 2012 Budget, as compared to the 2011 Adopted Budget, for an infill sidewalk program, the establishment of reserve funds for larger capital improvement projects to be completed at a later date, and to continue funding for street rehabilitation, in addition to one-time projects for 2012. In addition, the 2012 Budget includes funds for grant matching should additional grant opportunities arise during 2012.



The City's total Open Space Fund Budget for 2012 is \$2,509,333, an increase of 74.8 percent compared to the 2011 Adopted Budget. This increase is due to several large, one-time projects included in the 2012 Budget that were not included in the 2011 Adopted Budget. Similar to prior years, the 2012 Budget includes funding for several one-time projects, including a regional park and the establishment of a reserve for the long term maintenance costs of the City's parks.

The City's total Conservation Trust Fund Budget for 2012 is \$110,000, a decrease of 37.1 percent from the 2011 Adopted Budget. This decrease is the result of funding included in the 2011 Adopted Budget for the Natural Area Restoration; this decrease is partially offset by funding included in the 2012 Budget for park maintenance.

The City's total Centennial Urban Redevelopment Authority Fund Budget for 2012 is \$5,789,910, an increase of more than 100 percent from the Adopted 2011 Budget. The 2012 Budget includes an increase in funding from the 2011 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the Southglenn Metropolitan District. These amounts are also budgeted as revenues in the Authority. The 2012 Budget includes amounts related to the sales tax pass-thru; the 2011 Adopted Budget did not include this pass-through amount as the retail sales for the Streets at SouthGlenn were below the base amount. The 2012 Budget for the property tax pass-through is the direct result of anticipated property tax revenues.

The City's total Land Use Fund Budget for 2012 is \$2,617,699, a slight decrease of 1.5 percent compared to the 2011 Adopted Budget. This decrease is primarily due to the transfer of 4.5 full-time equivalent positions (Engineering Division) from the Land Use Fund to the General Fund. This decrease is partially offset by other expense increases primarily related to building permit and plan review activity and merchant processing fees.



Variance Detail	Net Change
ALL FUNDS	
City-wide	
Health and Dental insurance costs are projected to increase by approximately 14 percent and 10 percent, respectively, based on the national average. The increase included in the General Fund is \$71,942 and the increase in the Land Use Fund is \$13,935. These increases are the amounts attributable to the estimated rate increases in insurance premiums, and do not include the total change in benefits for the General and Land Use Funds due to higher utilization or staff transfers between the General and Land Use Funds.	\$ 85,877
GENERAL FUND	
Elected Officials	
The 2011 Adopted Budget did not include salary and benefit amounts for newly elected Council members. In 2012, there are potentially four new Council members who will take office during the month of January. Therefore, the 2012 budget includes one month (January) of overlapping salary and benefit costs for the incoming and outgoing Council members.	\$ 3,120
The 2012 budget includes an increase over the 2011 Adopted Budget for anticipated funding related to the Transportation Management Authority landscaping services. Pursuant to an agreement with several other agencies, the City agreed to provide funding for landscaping costs for the interchange at I-25 and Arapahoe Road; the amount to be funded is determined annually. During 2011, the City annexed the area around Centennial Promenade, and as a result the City's total allocation increased to include the cost of landscaping services provided for the I-25 and County Line Road interchange.	\$ 5,095
The 2012 budget includes funding for City Council's discretionary use for various contributions (\$5,000) and for professional services related to Policy Governance (\$35,000).	\$ 40,000
GENERAL FUND	
City Attorney's Office	
The City Attorney's Office is a contracted service. Based on contractual obligations, the City Attorney's Office budget is to increase by the Denver/Boulder/Greeley Consumer Price Index annually; a 2.5 percent CPI rate has been estimated for 2012.	\$ 14,365
GENERAL FUND	
City Clerk's Office	
The 2012 budget includes funding for an additional .5 full-time equivalent position for a part-time Passport Clerk. This position will have a revenue offset based on the increased volume of passport applications processed.	\$ 16,477



GENERAL FUND

Economic Development

The 2012 budget includes funding for a development services consultant.	\$	8,500
The 2012 budget includes funding to allow for strategic business recruitment (such as participation in CoreNet Global) and to provide for new program enhancements such as the Breakfast with the Mayor program, the Brokers' luncheon and Economic Development Technical Advisory Group meetings.	\$	7,000
The 2012 budget includes funding for professional services related to strategic corridor planning and market studies (I-25 West).	\$	75,000

GENERAL FUND

Communications

During 2011, the City received \$12,500 from SpringFest to use towards events in Civic Center Park in 2012. The total amount funded for other community events and sponsorships during 2012 was reduced by \$2,250 from the 2011 Adopted Budget since a portion of the 2011 budget included funding for one-time events, sponsorships and giveaways.	\$	10,250
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GENERAL FUND

Finance & Sales/Use Tax Compliance

Supplemental Use Tax Administration services are provided by a third party contractor. The increase included in the 2012 budget is in accordance with contractual provisions.	\$	2,238
The total amount budgeted for the City's 2011 financial audit (performed during 2012) is the amount proposed by Swanhorst & Co, which is a reduction from the amount budgeted for 2011.	\$	(3,500)
The 2012 budget includes a reduction in funding for financial system consultant charges compared to the 2011 Adopted Budget. The 2012 budget includes funding for the creation of capital asset records (upload from AssetWorks) and additional training in Cognos report writing.	\$	(8,000)
On January 1, 2009, the City began to self-collect sales taxes. As a result, the City implemented a procedure/program by which to process sales tax returns, collect and deposit sales tax funds, and produce daily and monthly reports. These responsibilities are contracted to a third party contractor; the increase for the 2012 budget includes the contractual increase.	\$	15,578
During 2011, the City entered into a Non-discretionary Investment Advisory Services agreement with Cutwater Asset Management. As a result, the 2012 budget includes funding for the cost of providing these advisory services, in addition to the cost of safekeeping fees by a third party.	\$	22,000
The 2012 budget includes a reduction in funding for financial advisory consultant charges that were incurred during 2011, but not anticipated during 2012.	\$	(2,500)



GENERAL FUND

Nondepartmental

The 2012 budget includes funding for contingent annexation costs, including legal and other costs. \$ 50,000

During 2011, amounts were set aside in the City's fund balance for legal and snow removal contingency costs. During 2012, these amounts have been transferred from fund balance reserves to the budget to allow funding should these amounts be necessary for use during 2012. \$ 100,000

The 2012 budget includes funding for contingent litigation costs. \$ 50,000

The County Vendor and Treasurer's Fees represent fees paid to the County for the collection of property tax, certain sales tax, and automobile use tax. One percent (of total property tax collections) and five percent (of total sales and automobile use tax collections) fee is charged for collecting and processing payment to the City. The 2011 budget includes a net decrease in these fees as a result of decreased projected revenues. \$ 10,212

The City has entered into certain agreements in an effort to promote economic development and re-development within the City. While the parties to the agreements and the various components therein are different, there are certain provisions in the agreements which require the City to share a portion of its sales and/or use tax, based on sales/use tax receipts, in order to reimburse the property owners for construction and maintenance of public improvements. The estimated sales/use tax incentive amounts and revenues have been included in the 2011 budget. \$ 3,336,456

GENERAL FUND

Central Services

The 2012 budget includes a reduction in funding for printing and publishing costs. In an effort to be environmentally friendly, the City has reduced the volume of printing and publishing, which has reduced the costs associated with these services. \$ (10,000)

GENERAL FUND

Human Resources & Risk Management

The Project Specific budget included funding for a compensation/benefits review by Mountain States Employers Council. During 2012, additional funding has been included in the budget for additional Human Resources and Risk Management projects and audits. \$ 1,500

The 2012 budget has been reduced for personnel recruitment services as the level of funding is projected to decrease compared to 2011, partially as a result of the implementation of Neogov on-demand Human Resources management applications. \$ (9,000)

Consistent with the 2011 Adopted Budget, the 2012 budget includes a merit-based employee compensation increase of 2.0 percent to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens. This increase will remain merit based and will be transferred to recipient departments during the 2012 budget year. \$ 1,621



GENERAL FUND

Support Services

The City's Civic Center building security services are provided by a contract service provider. The 2012 budget includes a three percent increase pursuant to contractual provisions. \$ 2,400

During 2011, the City contracted with a new service provider for building cleaning services; the amount included in the 2012 budget reflects the funding necessary for services during 2012. \$ (15,000)

The 2012 budget includes an estimated 10 percent increase for utility costs for the City's Civic Center building. \$ 6,000

The 2011 Adopted Budget included \$25,000 for the purchase of equipment. This funding amount has been reduced based on projected needs throughout the City. \$ (13,000)

The 2011 Adopted Budget included \$8,888 for the one-time purchase of workstations for positions approved by City Council; this amount has been reduced from the 2012 budget. This reduction is partially offset by funding for furniture (cubicle, desk and chair) for the part-time passport clerk. \$ (7,443)

The 2012 budget includes additional funding for water and sewer costs due to the planting of foliage and turf during 2011. \$ 5,000

The 2012 budget includes funding for the cost of noise mitigation for the entire Civic Center building (\$5,500) and the cost for one-time facility renovation to relocate the Code Compliance office to the first floor and the Engineering Division to the second floor in the Public Works offices (\$35,000) to enhance organizational functionality. \$ 40,500

The City utilizes a contract service provider for grounds repair and maintenance, including snow removal, mowing, foliage maintenance and sprinkler system maintenance. The 2012 budget includes a projected increase for these services. \$ 4,000

The 2012 budget includes funding to purchase an ATV, with a plow and trailer, for the maintenance of the Civic Center building and park grounds. \$ 9,000

The 2012 budget includes funding for additional vehicle maintenance and fuel for the Engineering Inspection vehicle. \$ 1,500

The 2012 budget includes additional funding for anticipated costs related to information technology consulting services. \$ 7,500

During 2010, the City negotiated a reduction in contract costs related to the City's financial system. As a result, the 2012 budget has been reduced to reflect these contract savings. \$ (9,600)

Beginning in 2012, the City will begin to require the Code Compliance contract provider to purchase licenses for the Cartegraph software used by the Code Compliance division. As a result, the City will realize savings for the cost of the licenses. \$ (14,750)



GENERAL FUND

Support Services

The 2012 budget includes one-time funding for the purchase of document management software. This software will allow the City to maintain and organize most documents electronically, allowing easy access City-wide. \$ 30,000

The 2011 Adopted Budget included \$13,332 for the one-time purchase of computer equipment and software for positions approved by City Council; this amount has been reduced from the 2012 budget. \$ (13,332)

The 2011 Adopted Budget included funding for various software packages which would allow the City greater mapping services And allow for greater financial reporting efficiencies. This was one-time funding during 2011, therefore the 2012 budget has been reduced. \$ (87,700)

During 2011, the City will negotiate a new contract for cellular telephone service. As a result, the 2012 budget has been reduced in anticipation of lower costs. \$ (2,000)

GENERAL FUND

Public Works

The 2012 budget includes a transfer of the Engineering Division (4.5 full-time equivalent positions) from the Land Use Fund to the General Fund. This transfer was made to more closely align the services provided by the Engineering Division to the appropriate cost center. The total amount transferred for 2012 is \$340,576 for salaries, and \$104,906 for benefits. \$ 445,482

Public Works services are provided by a third party contractor. Based on contractual provisions, the annual contract amount is to decrease by \$251,380 in 2012 based on a prescribed level of service for 2012 and the repayment of transition costs incurred by the service provider during 2008. \$ (251,380)

Animal disposal services are provided by a third party contractor. During 2010 and 2011, the level of services required by the City decreased. As a result, funding included in the 2012 budget has also decreased. \$ (3,500)

The 2011 Adopted Budget includes funding for contracted performance monitoring, the adopt-a-street program, and outside counsel for the negotiation of the City's street light rates. The 2012 budget has been increased by \$29,000 to increase funding for contracted performance monitoring of other Public Works contract service providers and continued funding for the negotiation of the City's street light rates. \$ 29,000

The 2012 budget includes additional funding for snow removal materials as a result of projected price increases. \$ 21,770

The 2012 budget includes funding to perform a Roadway Data Survey on the street network in the City. The survey will provide an analysis of the current condition of the street network. The data can be placed into the PavePro or Cartegraph software systems. \$ 160,000



GENERAL FUND

Public Works

The 2012 budget includes an increase of \$15,000 for the Infill Street Lighting Program \$ 28,000 and an increase of \$13,000 for the Signal Illumination Program. Savings in the conversion of signal indications to LED are anticipated to offset this increased cost.

The 2012 budget includes an increased level of funding for contingency costs related to \$ 10,000 high-priority repairs of damaged street lights, bridges and other minor infrastructure; these contingency amounts are utilized for repairs which are reimbursable through the City's insurance provider. The total amount of the contingency is based on historical data since July 1, 2008.

The 2012 budget includes funding for services that would be required in the event of a \$ 400,000 transition of Public Works services currently provided by CH2M HILL to another service provider. The total funding will also be utilized to procure services to identify potential modifications to the existing contract for improved service delivery and performance monitoring. In addition, the funding will be utilized for a staff augmentation and transition costs.

GENERAL FUND

Law Enforcement

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's \$ 293,346 Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2012 budget includes the contractual increase for services. The total increase compared to the 2011 Revised Budget is \$876,339.

The 2011 budget includes funding for one-time costs for the purchase of mobile data \$ 280,000 terminals which are replaced every fourth year. Funding for this item will be partially offset (\$118,400) by developer contributions reserved for law enforcement services.

GENERAL FUND

Animal Services

Animal Services are provided by third party contractors including the Humane Society of \$ 3,000 the Pikes Peak Region (HSPPR), Tenaker Pet Care Center, and Animal Cremation Services. Pursuant to contractual obligations, the cost of services related to Animal Sheltering are projected to increase.

The 2012 budget includes funding for the implementation of an on-line licensing program \$ 13,000 to allow dog owners to register their pets on the Internet.

GENERAL FUND

Municipal Court

The City's Law Enforcement services are provided by the Arapahoe County Sheriff's \$ 72,372 Office. Based on contractual obligations, the City's Law Enforcement budget is to increase annually, including an increase for indirect costs, and costs beyond the control of the Sheriff's Office such as costs for gas, oil, and health care. The 2011 budget includes the contractual increase for services. This amount is allocated from the Law Enforcement budget.



GENERAL FUND

Municipal Court

The 2012 budget has been reduced for Legal Services based on projected usage. \$ (10,000)

During the prior year, the Municipal Court implemented systems to allow the payment of court fines and fees over the Internet and the telephone. As a result, the fees charged to the City by the service providers and payment processors for these services have increased due an increased utilization of these payment methods. \$ 19,400

The 2012 budget includes funding for maintenance agreements; the total amount included in the budget includes additional funding for payments that should have been made in previous years. \$ 4,000

GENERAL FUND

Code Compliance

Code Compliance services are provided by a third party contractor. The total amount included in the 2012 budget represents a four percent increase (\$19,106) over the 2011 Adopted Budget, however this amount is subject to change due to an on-going review and negotiation of Request For Proposals received during 2011. City Council will receive a presentation in August or September of 2011 on the preferred service provider. \$ 19,106

The 2012 budget includes an increase of \$10,000 for Professional Services. Historically, the funding for professional services has been utilized for abatement services and was maintained at \$30,000 annually until 2010, at which time funding was decreased due to budgetary constraints. The purpose of the Professional Services line item is twofold: 1) to cover costs associated with on-going Cartegraph training and software modifications, and 2) abatement services for unexpected costs associated with work performed by the City in the event that a property owner does not remedy code a violation. \$ 10,000

LAND USE FUND

The 2012 budget includes a transfer of the Engineering Division (4.5 full-time equivalent positions) from the Land Use Fund to the General Fund, and a transfer of 1.0 full-time equivalent position (Principal Planner) from the Community Development Department in the General Fund to the Land Use Fund. The net transfers from the Land Use Fund to the General Fund is 3.5 full-time equivalent positions. These transfers were made to more closely align the services provided by the Principal Planner and Engineering Division to the appropriate cost center. The total net amount transferred for 2012 is \$(253,852) for salaries, and \$(85,394) for benefits. \$ (339,246)

The Raise Pool includes a merit-based employee compensation increase of 2.0 percent to keep the City's pay plan competitive and recognize staff's commitment to providing a high level of service to all citizens. The 2012 budget has been reduced from the 2011 Adopted Budget due to a net transfer of 3.5 full-time equivalent positions from the Land Use Fund to the General Fund. \$ (4,177)



LAND USE FUND

Building

The City's Building Services Division is a contracted service. Pursuant to the contract with the City's contract provider, SafeBuilt, 75 percent of total receipts is to be paid to the contractor. Therefore, the amount included in the budget for Building Services is based upon projected revenue collection, and building activity, during 2012.

\$ 131,250

On July 1, 2011, the City implemented a Home Improvement Program (HIP). Pursuant to the program provisions, 20 percent of permit fees will be refunded to homeowners for eligible Building Permits. The funding included in the 2012 budget is based upon the maximum amount available for the program during 2012.

\$ 20,000

LAND USE FUND

Other Services & Supplies

The 2012 budget includes an increase for professional services for special consulting needs related to annexations, website enhancements for GIS and similar services.

\$ 10,000

The 2012 budget includes one-time funding to replace equipment, including the City's plotter. The plotter will have four full years of use at end of 2011, which is near the end of the expected life given the usage over the past several years.

\$ 12,000

The 2012 budget includes additional funding for office supplies; this additional amount is based upon actual costs during prior years.

\$ 4,500

The 2012 budget includes an increase in funding for meetings, training, and travel. The total amount budgeted includes funding to allow Planning and Zoning Commissioners to attend an APA conference.

\$ 7,925

The 2012 budget for Vehicle Fuel and Maintenance is decreased due to the transfer of one vehicle dedicated to the Engineering Division from the Land Use Fund to the General Fund.

\$ (1,500)

Merchant processing fees will continue to increase due to higher activity and the availability of on-line payment processing. On-line payments will be possible through Innoprise, starting in late 2011. As a result, the 2012 budget includes additional funding for the costs incurred by on-line payment service providers.

\$ 24,000

CAPITAL IMPROVEMENT FUND

The 2011 budget included funding for the Transportation Master Plan. This funding had been reduced in the 2011 Adopted Budget.

\$ (150,000)

The 2012 budget includes funding for one-time general transportation studies.

\$ 50,000

The 2012 budget includes funding for participation and support of the C-470 Coalition. The Coalition will receive funding from several government agencies.

\$ 50,000



CAPITAL IMPROVEMENT FUND

The 2012 budget includes an increase in funding for Contracted Support Services that may be used for traffic system implementation assistance, capital improvement program development support and planning assistance, preliminary project investigation, material testing services and on-call engineering services. \$ 25,000

The 2011 budget included funding for Civic Center building contingency costs. Specifically, the budget included \$100,000 for contingent costs related to any major repairs. The funding for contingencies is intended to accumulate to the extent funds are unspent and act as a reserve. This funding level has been reduced for 2012 to \$50,000. \$ (50,000)

Funding for Civic Center building repairs and maintenance and contingency costs was provided by project savings (the Arapahoe Rd. - Colorado Blvd. to Holly St. project). The 2012 budget does not include additional funding for this project. \$ 150,000

The 2011 budget included funding for the construction of a new southbound Chester St. right turn lane to westbound County Line Rd. to address current and future congestion at this intersection. The 2012 budget does not include any additional funding. \$ (300,000)

The 2012 budget includes funding for a County Line Road Study. The amount budgeted includes the City's portion of a TMA funded study of improvements for County Line Road. Other participants may include Lone Tree and Douglas County. \$ 50,000

The 2012 budget includes funding for matching grant funds. The allocation of the matching grant funds between projects will be determined during 2012. \$ 100,000

The 2012 budget includes funding for a new infill sidewalk program. This program will provide for new and/or missing sidewalk projects and grant matches to complete such projects. \$ 100,000

The 2011 Adopted Budget included funding for communications equipment to be utilized along Himalaya/Reservoir, Jordan Road, Quebec Street, and Smoky Hill Road to improve the traffic signal system and allow real time communications with signals. The funding for these one-time projects was partially through a DRCOG grant for \$94,230. The funding for this project reduction in 2012 is partially offset through a new DRCOG grant totaling \$46,500. Consistent with the prior year, funding has also been included for a City match and other signal communications projects to be identified during 2012. \$ (47,730)

The 2012 budget includes funding for a major capital project reserve of \$300,000. The City has identified several large capital projects to be completed over the next several years. This line item includes funding set aside for these major capital projects. \$ 300,000



CAPITAL IMPROVEMENT FUND

During 2011, the City provided additional funding to restore program levels for the concrete replacement, street rehabilitation, and street surface treatment programs. Currently, the City's Pavement Condition Index (PCI) level is at approximately 78 despite program reductions during 2010. In order to maintain the City's streets at the best possible condition, the City Council has dedicated funding to the Street Rehabilitation Program. The 2012 budget includes funding for both street rehabilitation and street surface treatment, however, these budget line items have been consolidated for 2012.

The 2012 budget includes funding for Vista Verde Neighborhood Improvements. This project is funded through a Community Development Block Grant (CDBG). \$ 100,000

The 2011 budget included one-time funding for updates to aging traffic signal equipment in the City and upgrades to the traffic control system. \$ (20,930)

MISCELLANEOUS FUNDS

Open Space

The 2012 budget includes funding for several capital projects, including certain park improvements, new bike lanes, and new trails and signage (\$573,400). The amount included in the 2012 budget represents an increase, compared to the 2011 Adopted Budget, primarily as a result of several larger one-time projects included in the 2012 budget. In addition, funding has been set aside (\$500,000) for Park, Trail & Open Space maintenance. \$ 1,073,400

MISCELLANEOUS FUNDS

Conservation Trust Fund

The 2012 budget includes funding for maintenance of Civic Center Park (\$105,000) and the undeveloped Potomac Park Site (\$5,000). \$ 110,000

Funding for professional services to be provided as a result of capital projects has been reduced from the 2011 Adopted Budget. \$ (50,000)

The 2011 budget included funding for one-time project costs related to the natural area restoration. \$ (125,000)

MISCELLANEOUS FUNDS

Centennial Urban Redevelopment Authority

The 2012 budget includes an increase in funding from the 2011 Adopted Budget primarily as a result of contractual obligations of the Authority to collect and distribute sales and property taxes above the base amount specified in the Public Finance Agreement (PFA). The amounts above the base, as specified in the PFA, are to be passed through to the SouthGlenn Metropolitan District. These amounts are also budgeted as revenues in the Authority. The 2011 budget did not include any amounts related to the sales tax pass-thru as retail sales levels were below the base amount; however the 2012 budget does include the amount projected to be paid to the District as a result of the Public Finance Agreement and projected retail sales tax receipts related to the Streets at SouthGlenn shopping area. In addition, the 2012 budget includes an increase in projected property tax pass-thru amounts as a result of an increase in the estimated assessed property valuations for the Streets at SouthGlenn properties. \$ 4,539,979

TOTAL NET CHANGE \$ 10,655,851



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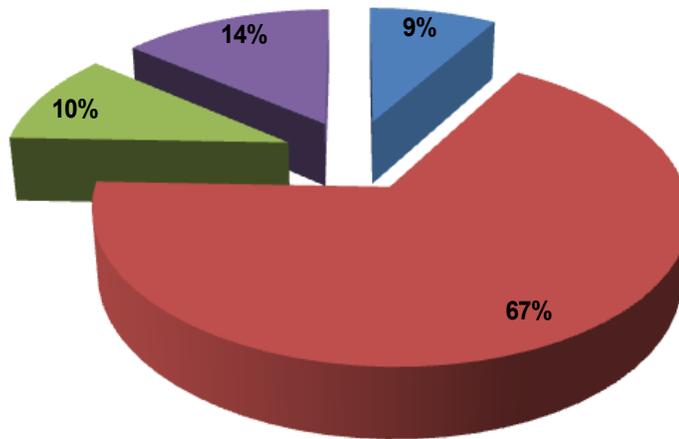
All Funds
2010 Actual Expenditure Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 89,515	\$ 60,000	\$ 137,279	\$ -	\$ 286,794
City Attorney	-	691,157	4,943	-	696,100
City Clerk & Liquor Licensing	220,426	50,320	26,608	-	297,354
<u>City Management</u>					
City Manager's Office	899,680	-	31,725	-	931,405
Economic Development	-	37,227	42,740	-	79,967
Communications	221,101	4,385	154,896	-	380,382
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	600,978	483,791	50,228	-	1,134,997
Nondepartmental	-	24,300	470,378	-	494,678
Central Services	-	-	150,544	-	150,544
Human Resources & Risk Mgmt	221,295	40,166	371,738	-	633,199
Support Services	262,208	270,033	362,115	-	894,356
<u>Public Works</u>					
Public Works	206,227	9,645,870	959,139	-	10,811,236
Capital Improvement	-	-	603,560	4,382,247	4,985,807
General Improvement Districts	-	92,200	221,491	-	313,691
<u>Public Safety</u>					
Public Safety	-	18,236,968	-	-	18,236,968
Animal Services	-	569,802	-	-	569,802
Municipal Court	309,202	1,642,483	194,995	-	2,146,680
<u>Community Development</u>					
Community Development Administration	1,320,236	1,879,537	193,205	-	3,392,978
Code Compliance	-	450,449	4,693	-	455,142
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	50,000	2,812,791	2,862,791
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	1,238,882	-	1,238,882
TOTAL EXPENDITURES	\$ 4,350,868	\$ 34,178,688	\$ 5,269,159	\$ 7,195,038	\$ 50,993,753



All Funds - 2010 Actual Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





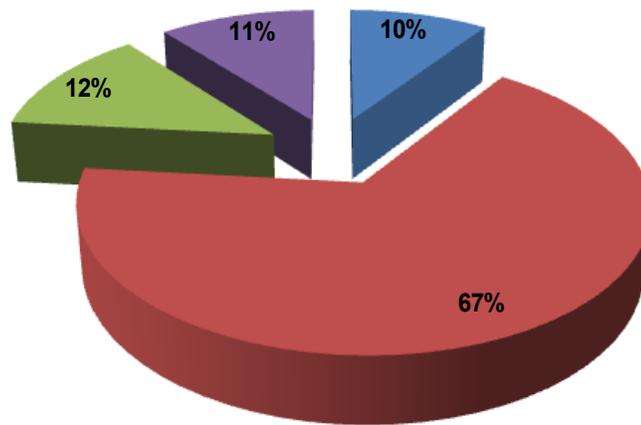
All Funds
2011 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 86,931	\$ 70,217	\$ 137,637	\$ -	\$ 294,785
City Attorney	-	654,688	5,000	-	659,688
City Clerk & Liquor Licensing	237,421	56,269	124,300	-	417,990
<u>City Management</u>					
City Manager's Office	1,066,001	-	18,000	-	1,084,001
Economic Development	-	75,000	58,500	-	133,500
Communications	-	-	185,500	-	185,500
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	815,575	667,941	55,200	-	1,538,716
Nondepartmental	-	75,000	1,103,818	-	1,178,818
Central Services	-	-	277,730	-	277,730
Human Resources & Risk Mgmt	379,084	38,500	617,309	-	1,034,893
Support Services	308,675	368,100	607,101	-	1,283,876
<u>Public Works</u>					
Public Works	502,850	10,185,315	1,020,411	-	11,708,576
Capital Improvement	-	-	450,000	4,262,740	4,712,740
General Improvement Districts	-	255,000	293,399	-	548,399
<u>Public Safety</u>					
Public Safety	-	18,885,327	-	-	18,885,327
Animal Services	-	606,390	-	-	606,390
Municipal Court	315,209	1,689,893	117,430	-	2,122,532
<u>Community Development</u>					
Community Development Administration	1,431,089	1,494,850	255,314	-	3,181,253
Code Compliance	-	477,653	10,000	-	487,653
<u>Culture & Recreation</u>					
Culture & Recreation	-	-	100,000	1,510,933	1,610,933
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	1,249,931	-	1,249,931
TOTAL EXPENDITURES	\$ 5,142,835	\$ 35,600,143	\$ 6,686,580	\$ 5,773,673	\$ 53,203,231



All Funds - 2011 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





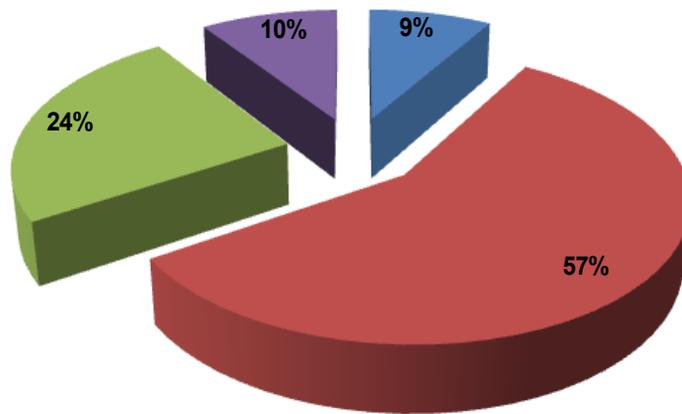
All Funds
2012 Adopted Budget Summary by Department and Budget Category

	Personnel Services	Contracted Services	Other Services & Supplies	Capital Outlay	Total
<u>Legislative</u>					
Elected Officials	\$ 90,051	\$ 65,312	\$ 186,716	\$ -	\$ 342,079
City Attorney	-	669,053	5,000	-	674,053
City Clerk & Liquor Licensing	244,715	56,577	125,800	-	427,092
<u>City Management</u>					
City Manager's Office	1,135,693	-	18,000	-	1,153,693
Economic Development	-	150,000	75,500	-	225,500
Communications	-	-	195,750	-	195,750
<u>Administrative</u>					
Finance & Sales/Use Tax Compliance	878,318	693,757	55,200	-	1,627,275
Nondepartmental	-	275,000	4,450,486	-	4,725,486
Central Services	-	-	267,930	-	267,930
Human Resources & Risk Mgmt	378,027	40,000	609,930	-	1,027,957
Support Services	329,799	383,650	526,162	9,000	1,248,611
<u>Public Works</u>					
Public Works	934,556	10,142,928	1,458,411	-	12,535,895
Capital Improvement	-	-	425,000	4,221,500	4,646,500
General Improvement Districts	-	199,122	300,757	-	499,879
<u>Public Safety</u>					
Public Safety	-	19,432,377	-	-	19,432,377
Animal Services	-	622,390	-	-	622,390
Municipal Court	354,057	1,752,265	140,830	-	2,247,152
<u>Community Development</u>					
Community Development Administration	1,057,920	1,645,600	321,770	-	3,025,290
Code Compliance	-	496,759	20,000	-	516,759
<u>Culture & Recreation</u>					
Culture & Recreation	80,000	-	660,000	1,879,333	2,619,333
<u>Urban Redevelopment</u>					
Urban Redevelopment	-	-	5,789,910	-	5,789,910
TOTAL EXPENDITURES	\$ 5,483,136	\$ 36,624,790	\$ 15,633,152	\$ 6,109,833	\$ 63,850,911



All Funds - 2012 Adopted Budget Summary by Budget Category

■ Personnel Services ■ Contracted Services ■ Other Services & Supplies ■ Capital Outlay





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